

KENNEDALE CITY COUNCIL AGENDA
SPECIAL MEETING
August 9, 2018 AT 5:30 PM
CITY HALL COUNCIL CHAMBERS, 405 MUNICIPAL DRIVE

I. CALL TO ORDER

NOTE: Pursuant to §551.071, Texas Government Code, City Council reserves the right to adjourn into Executive Session at any time during the Work Session or the Regular Session to discuss posted Executive Session items or to seek legal advice from the City Attorney on any item posted on the agenda.

II. WORK SESSION

- A. Receive a report and hold a discussion regarding the City Manager's Proposed Fiscal Year 2018-2019 annual budget

III. DECISION ITEMS

- A. Discuss and consider approval of a Resolution of the City Council of the City of Kennedale, Texas, approving the placement of a proposal on the September 17, 2018 City Council Public Meeting agenda to adopt a 2018 tax rate that may exceed the lower of the rollback rate or the effective tax rate; calling public hearings on September 6, 2018 and September 14, 2018 (if necessary)

IV. ADJOURNMENT

In compliance with the Americans with Disabilities Act, the City of Kennedale will provide for reasonable accommodations for persons attending City Council meetings. This building is wheelchair accessible, and parking spaces for disabled citizens are available. Requests for sign interpreter services must be made forty-eight (48) hours prior to the meetings. Please contact the City Secretary at 817.985.2104 or (TDD) 1.800.735.2989

CERTIFICATION

I do hereby certify that a copy of the August 9, 2018 agenda was posted on the bulletin board next to the main entrance of City Hall (405 Municipal Drive; Kennedale, TX 76060), in a place convenient and readily accessible to the general public at all times; and that said agenda was posted at least seventy-two (72) hours preceding the scheduled time of said meeting, in accordance with Chapter 551 of the Texas Government Code.


Leslie Galloway, City Secretary



Staff Report to the Honorable Mayor and City Council

Date: August 9, 2018

Agenda Item No: WORK SESSION - A.

I. Subject:

Receive a report and hold a discussion regarding the City Manager's Proposed Fiscal Year 2018-2019 annual budget

II. Originated by:

III. Summary:

City Manager's budget proposal for FY2018-2019 will be available prior to the City Council Budget Work Session

IV. Fiscal Impact Summary:

V. Legal Impact:

VI. Recommendation:

VII. Alternative Actions:

VIII. Attachments:

1.	FY 18-19 Proposed Budget	FY 18-19 Proposed Budget.pdf
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PROPOSED ANNUAL PROGRAM OF SERVICES

FISCAL YEAR
2018 - 2019

OCTOBER 1, 2018 THROUGH
SEPTEMBER 30, 2019

BUDGET FY18-19





ADOPTED ANNUAL PROGRAM OF SERVICES

FISCAL YEAR 2018–2019

OCTOBER 1, 2018
THROUGH
SEPTEMBER 30, 2019

**BUDGET SUBMITTED TO
COUNCIL**

THURSDAY, AUGUST 9th, 2018

PREPARED BY

GEORGE CAMPBELL, CITY MANAGER
BRADY OLSEN, DIRECTOR OF FINANCE
AND INFORMATION TECHNOLOGY

405 MUNICIPAL DRIVE
KENNEDEALE, TX 76060
817-985-2100

WWW.CITYOFKENNEDEALE.COM/BUDGET

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BUDGET ADOPTION

THE FOLLOWING STATEMENT IS PROVIDED IN ACCORDANCE WITH STATE LAW:

This budget will raise more revenue from property taxes than last year's budget by an amount of \$X, which is a X percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$X.

PROPERTY TAX RATE COMPARISON	2018-2019	2017-2018
Property Tax Rate	\$0.767500/100	\$0.777500/100
Effective Tax Rate	\$0.725714/100	\$0.726967/100
Effective Maintenance & Operations Rate	\$0.591531/100	\$0.609335/100
Rollback Tax Rate	\$0.771275/100	\$0.802719/100
Debt Rate	\$0.187761/100	\$0.198750/100

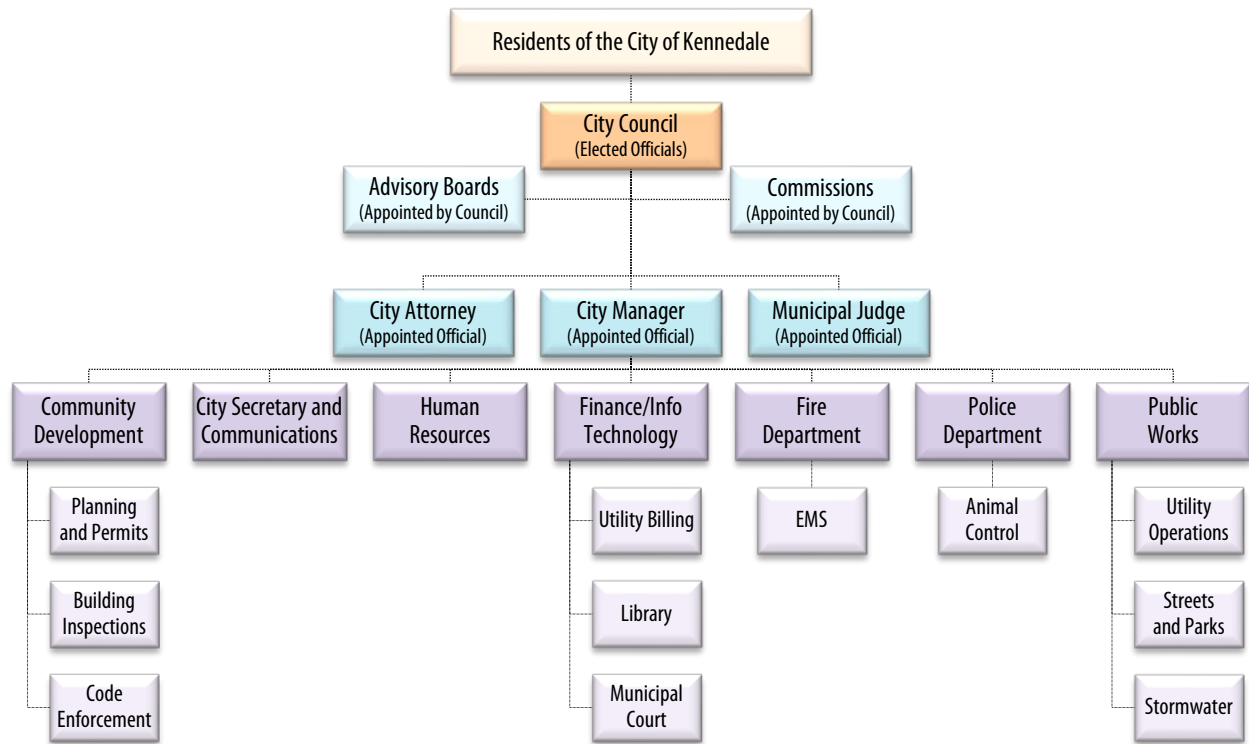
TOTAL DEBT OBLIGATION FOR CITY OF KENNEDALE SECURED BY PROPERTY TAXES: \$1,356,919

MEMBERS OF THE GOVERNING BODY VOTED ON THE BUDGET AS FOLLOWS:

MEMBER	FOR	AGAINST	PRESENT, NOT VOTING	ABSENT
Mayor Brian Johnson				
Rockie Gilley, Place 1				
Chris Pugh, Place 2				
Mayor Pro Tem Sandra Lee, Place 3				
Linda Rhodes, Place 4				
Mayor Pro Tem Jan Joplin, Place 5				

*This vote of record will occur during a Regular Meeting of the
City Council of the City of Kennedale, Texas, on Monday, September 17, 2018.*

ORGANIZATIONAL CHART



ELECTED OFFICIALS (COUNCIL)

Mayor Brian Johnson
Rockie Gilley, Place 1
Chris Pugh, Place 2
Mayor Pro Tem Sandra Lee, Place 3
Linda Rhodes, Place 4
Jan Joplin, Place 5

ADVISORY BOARDS AND COMMISSIONS

Board of Adjustment (BOA)
Building Board of Appeals (BBA)
Economic Development Corporation (EDC)
Keep Kennedale Beautiful Commission (KKB)
Library Advisory Board (LAB)
Parks and Recreation Board
Planning and Zoning Commission (P&Z)
Utility and Infrastructure Board (UIB)
Youth Advisory Council (YAC)

APPOINTED OFFICIALS

George Campbell, City Manager
Wayne Olson (TOASE), City Attorney
Honorable Bill Lane, Municipal Judge

MANAGEMENT TEAM

Brady Olsen, Director of Finance
and Information Technology
Tommy Williams, Police Chief
Brian King, Acting Fire Chief
Larry Hoover, Acting Public Works Director
Danielle Clarke, Human Resources Director
Leslie Galloway, City Secretary and
Communications Coordinator
Melissa Dailey, Community Development
Director and City Planner
Amanda King, Library Director

TRANSMITTAL LETTER

August 9, 2018

TO THE HONORABLE MAYOR AND MEMBERS OF THE CITY COUNCIL:

Pursuant to provisions of the City Charter and on behalf of the staff, I respectfully submit to you the proposed FY 2018-19 Budget. The Budget has been developed to accomplish the goals and objectives as expressed by the Council throughout the past several months and considering the needs of the community as perceived by the departments as services are being delivered to the citizens of Kennedale.

Over a period of the last twelve to fourteen months efforts have been undertaken to assess and address several issues facing the City and the community, all of which have had an impact on this budget proposal. Among those issues are:

- The recruitment or temporary placement of several key Leadership Team and/or staff members including but not limited to the Director of Community Development, Director of Human Resources, Deputy City Secretary, Code Enforcement Officer, Utility Customer Service Manager, Public Works Director, Fire Chief and Accounting Technician
- Negotiations regarding the contracting of water/wastewater operations and maintenance by and the purchase of water from the City of Arlington
- Examination of existing compensation and conducting of a comprehensive climate survey for the Police and Fire Departments and implementation of a new compensation plan and/or pay strategy for all city employees
- Examination of the city's current Comprehensive Plan and the initiation of efforts with citizens to adjust or validate planning objectives and strategies
- Seek proposals and award a contract for a new Audit firm for the City
- Provide support and orientation assistance to a large contingent of new advisory board and commission members

The proposed budget is the product of several months of work by the city's Leadership Team as they interact with the public and consider policy preferences expressed by the City Council. Each department assesses the service provided in the past year and evaluates the service delivery desired by the citizens of Kennedale going forward. That process includes close scrutiny of existing expenditures and program outcomes to determine cost effectiveness and specifically whether or not savings can be achieved in any area of service being provided. Additionally, new or expanded programs are evaluated and, as determined appropriate, recommended for consideration. Each department Director reviews their budget proposal with the Finance office and then with the City Manager before the collective departmental budgets are evaluated for

inclusion into the proposed Program of Services for the coming year and for consideration by the City Council.

BUDGET HIGHLIGHTS:

TAX RATE

Tax rate calculations are:

- 2017 total tax rate \$0.7775
 - o O & M rate \$0.578750
 - o Debt Service rate 0.198750
- 2018 Effective tax rate 0.725714
- 2018 Rollback tax rate 0.771275
- 2018 Proposed tax rate 0.7675
 - o O & M rate 0.579739
 - o Debt Service rate 0.187761

The current property tax exemptions granted by the City of Kennedale are:

- Over 65 exemption = \$50,000
- Disabled person = \$50,000

This proposed FY 2018-2019 budget assumes the same exemptions as the previous year. Increasing the over age 65 exemption would either reduce revenue to the General Fund or require the raising of such loss from other sources. Increasing this exemption from \$50,000 to \$60,000 would, for example, reduce taxable value by \$5.6 million and revenues to the General fund by an estimated \$32,350. Because an increase in the over 65 exemption and/or a tax freeze would shift that tax burden for services to a greater number of citizens who, to a great extent, may very likely be less able to pay than the seniors who would benefit, it is not recommended that any change in the amount or type of exemptions be made at this time.

GENERAL FUND

The pace of growth in the General Fund for FY 2018-19 continues to improve over the previous year. While sales tax revenues in the current year (FY17-18) are expected to exceed budgeted amounts by approximately 14% due to both a corrected payment from previous years and general economic growth, for FY 2018-2019 they are estimated to increase by only 5% over the prior year adopted budget. Property values grew significantly in a continued recovery from 2017 with an increase of greater than 8.0% over the prior year tax roll. **A tax rate reduction of one cent (\$0.01) from \$0.7775 to \$0.7675 is proposed.** This reduction in the total tax rate is the result of a diminished debt service requirement for general obligation debt and is illustrated in the reduced debt service tax rate for 2018 outlined above. The General Fund budget includes the continued funding of the compensation adjustments implemented on August 1, 2018 at a cost of \$394,087; inclusion of three new firefighter/paramedic positions (0 net cost); an expected 6.5% increase in

employee health insurance costs and; a first time budgeted reimbursement from the General Fund to the TIF in the amount of \$78,605. The fund balance will decrease by \$195,000 representing a fund balance as a percentage of expenditures of 18%, which is within the policy range established by the City Council.

WATER & SEWER FUND

For a variety of reasons noted below the Water and Sewer Fund is expected to end the current year with a working capital balance of at least \$1.4 million representing 35% of operating costs for FY 2017-2018. While this larger than originally planned balance exceeds our policy objective of 18% to 25%, current circumstances with regard to the operation/maintenance of the utility system warrant special recognition.

The water and sewer fund has been in transition. There have been a number of position vacancies, including the Director's position, for several months. Any such positions have remained unfilled on a permanent basis as we work to determine the ultimate operation and maintenance paradigm appropriate for Kennedale. Ultimately our objective is to reduce water and sewer rates to our customers and provide a more efficient service delivery. This necessary understaffing combined with uncertainty as to needed maintenance and repair has led to delays in many operational expenses that might, under more normal circumstance, have been undertaken. Additionally and fortunately there have been relatively few unanticipated repairs and/or disruptions to service that might have caused significant expense. With only one major water line break and minimal well maintenance expense savings have been achieved.

Even with this larger than expected working capital balance it is recommended that water and sewer rates remain unchanged until a final decision with the City of Arlington is reached. Current analysis clearly suggests that future water purchase costs, operation and maintenance, and planned capital replacements may require, at minimum, revenue generated by our current rates in the absence of a contract with Arlington.

This budget proposal does include an increase in the monthly storm water fee from the current \$3.50 to \$4.00 per household

Due to the uncertainties cited above, the proposed budget is largely similar to the current budget. Upon the conclusion of the Arlington negotiations staff will propose budget amendments and recommendations as appropriate.

STREET IMPROVEMENT FUND

The FY 2017-2018 budget included a reduction of the franchise fee from the Water and Sewer Fund to the Street Improvement Fund. The prior year also included a one-time transfer to the Street Fund of \$80,000 from the Park Dedication Fund to maintain an acceptable fund balance. That reduction of the franchise fee from 9% to 5% and the inability of further transfers from the General Fund has resulted in a reduction of the fund balance for 2018-19 of approximately \$160,000 from \$348,000 to \$188,000, leaving a fund balance of only 20%. Absent a new funding source, the fund balance will likely be depleted in FY-2020 or 2021. It is recommended that Council consider options for implementation of a street maintenance fee, similar to the current storm water fee, for FY 2019-2020.

ECONOMIC DEVELOPMENT, TIF, and CAPITAL REPLACEMENT FUNDS

The Economic Development Fund and the TIRZ (TIF) are expected to experience limited spending in the coming fiscal year as we continue to enhance fund balances for future cash funding of capital projects.

The Tax Increment Reinvestment Zone (TIRZ) will experience its first significant growth in appraised value with a projected \$100,000 in new revenue. That revenue generated by incremental growth of appraised value in the district will be used to reduce the TIRZ liability of over \$800,000 to the City.

Remaining available funds from a 2016 note with North Texas Bank and Trust will be used for ongoing capital replacements including computers and vehicles.

NEW PROGRAMS

While potential new programs totaling a first year estimated cost of \$356,537 were identified by the departments in the preparation of their budgets only \$32,682 are included in this proposal. A comprehensive list of proposed new programs that have **not** been included in the budget will be provided to Council. The following are those new programs that have been included in the proposed budget:

- | | |
|---|------------|
| • Three EMT positions in the Fire Department | \$ 0 (net) |
| • Software Improvements (HR & City Secretary) | 9,493 |
| • Reclassify part-time to full-time (Finance) | 23,189 |

The overall FY 2018-19 Budget for all funds is \$15,266,742 and includes 84.47 Full-Time Equivalent positions (FTEs).

The FY 2018-19 Budget has been developed within the context of a five-year financial plan and the long-term infrastructure needs of the community. The purpose of this approach is to provide a long-term and financially sustainable perspective for decisions in the coming fiscal year. As future forecasts made, the City Council and staff will be able to evaluate and consider best

practices and options for funding our strategic priorities and maintain a balance between revenues and expenditures.

I sincerely thank the members of the Kennedale City Council for their hard work and dedication to the Citizens of Kennedale. The input of the City Council has been invaluable in the preparation of the FY 2018-19 Budget and Five Year Financial Forecast. Appreciation is also expressed to members of the professional staff, particularly in the Finance Department for their diligence in the preparation of the Budget.

With the significant commitment already made by the City Council to next fiscal year's funding and pursuant to decisions that will be made in the coming weeks regarding this proposed Program of Service, I am confident that the City and the community will achieve and experience service levels desired by our citizens. Your support, and the dedication of our capable staff is appreciated.

Sincerely,

A handwritten signature in blue ink, appearing to read "George Campbell", is written over a light blue horizontal line.

George Campbell
City Manager

USING THIS DOCUMENT

Thank you for taking the time to learn more about the City of Kennedale's finances. It can be said that the true priorities of a city are expressed in its budget (also called a Program of Services). This document serves as guidance to leadership throughout the fiscal year, and staff's aim is to provide as much information as possible in a format that is easily digested. It begins with a high level overview before delving into individual funds, departments, and line items. When possible, charts, graphs, and trends have been provided as well.

The budget is created on a fund basis, with similar activities, goals, and funding sources grouped within each fund. The first major fund is the Governmental Fund, which encompasses all major activities and is primarily funded by ad valorem (property) tax, sales tax, and fees.

Within the Governmental Fund are the General, Debt Service, Other General, Special Revenue, and Capital Projects Funds. Some of these have multiple funds within them (*e.g., the Street Fund is nested under Other General Funds*), and some contain entire departments (*e.g., within the General Fund is the Police Department*).

The expenditures of each department within a fund are added together to create the total fund expenditures. It is the goal of each fund to take in more money than it spends, while maintaining a healthy reserve balance. It is the goal of the city to achieve and maintain an unassigned fund balance in the General Fund equal to eighteen percent (18%) with a goal of twenty-five percent (25%) of budgeted expenditures for unanticipated expenditures, unforeseen revenue fluctuations, or other adverse circumstances.

The next major fund group is Enterprise Funds, which are run more like a business than a government. The goal is for service charges to cover all expenditures. The Water and Sewer Fund falls within this category.

The final group is the Economic Development Corporation (EDC) Funds. The EDC is a component unit of the city, with its own board, but with ultimate authority resting with the city.

WITHIN THE FUNDS, DEPARTMENTS, AND LINE ITEM DESCRIPTIONS, YOU WILL SEE CHARTS VERY SIMILAR TO THIS:

01: GENERAL FUND

17: LIBRARY

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
PERSONNEL	187,786	186,320	186,320	123,240	188,359	2,039	190,828	4,507	2%
SUPPLIES	27,729	30,754	30,754	14,119	26,295	(4,459)	36,327	5,573	18%
MAINTENANCE	34,939	15,874	15,874	10,686	18,250	2,376	16,878	1,004	6%
SUNDRY	24,287	25,595	25,595	14,789	24,414	(1,181)	25,888	293	1%
GRANTS	10,048	-	-	5,500	8,809	8,809	-	-	
TOTAL EXPENDITURES	\$ 284,790	\$ 258,544	\$ 258,544	\$ 168,335	\$ 266,127	\$ 7,583	\$ 269,921	\$ 11,377	4%

The goal of these charts is to show the past year's results, the current year's budget (with projections), the proposed budget, and any major changes. The budget is based on a fiscal year (FY) from October 1st to September 30th, rather than the calendar year. References to FY 18-19 refer to activity between October 1st, 2018 and September 30th, 2019. Everything highlighted in grey represents the current year. The description for each column is as follows:

FY 16-17 ACTUAL	Based on the audited financials for the previous fiscal year.
FY 17-18 ADOPTED	The adopted budget number for the current fiscal year.
FY 17-18 AMENDED	Throughout the year, the Council is able to amend the budget as new information arises. This column shows the amended figure. Only a small number of line items have been amended, so this should be fairly similar to the adopted number.
FY 17-18 MAY	The actual amount spent/received through the end of May.
FY 17-18 PROJECTED	Based on known costs and trend analysis, this number represents staff's estimate of what the final number in each category will be at year-end.
PROJECTED V BUDGETED	This number represents the projected budget results minus the actual amended budget.
FY 18-19 PROPOSED	The proposed budget number for the coming fiscal year.
\$ \$ CHANGE	The dollar difference between the proposed budget number and the previous year's amended number.
% CHANGE	The percentage of difference between the proposed budget number and the previous year's amended number.

Throughout the document you will see references to the Asset Management plan. This study was performed in 2015 to gauge the capital health of the city. The study has not received a major update since this time, but the goal is to perform this in the coming fiscal year. While the numbers are not recent, the overall capital health of the city has not changed greatly in the previous few years. The study can still provide some valuable guidance and insight into the needs of the city.

Once again, we appreciate the time you are spending becoming a more informed resident of the City of Kennedale. If you have any questions, we encourage you to contact the finance department or attend a City Council meeting (cityofkennedale.com/cal). In addition, the Finance and Transparency webpages at cityofkennedale.com/transparency include a plethora of information, receiving the National Transparency Award and State of Texas Comptroller Transparency Star.

Brady Olsen
DIRECTOR OF FINANCE

VALUES STATEMENT

“Exemplifying Excellence” means dedication to providing superior services efficiently and fairly to residents, business owners, visitors, and fellow employees.

All decisions promote quality of life through leadership, honesty, respect, teamwork, equality, and to consistently advance Kennedale in a positive direction.

Core Values: Integrity, Accountability, Teamwork, Innovation, and Commitment

ENDS (VISION) STATEMENT

Kennedale is a family-oriented community^(1.0) providing a refuge^(2.0) from the hectic pace of the Dallas-Fort Worth Metroplex. Open spaces, green belts, and trails enhance our serenity^(3.0), quality of life^(4.0), and community^(5.0). With easy access^(6.0) from major roadways, Kennedale is economically prosperous, business friendly and conveniently located, providing opportunities to shop, work, and play^(7.0).

An Ends (or Vision) Statement defines the overarching goals and aspirations of a governing body and staff, and should serve as a filter in any decision-making process. **Throughout this document, accomplishments, highlights, and goals are tied back to the following Ends and Sub-Ends (denoted by parenthetical reference numbers).** It’s important to keep in mind that these are hopes for what our community can someday become, not statements of what it is today. You’ll notice that the last few (5–7) have not yet been expanded to include Sub-Ends. Over time, as we move closer to achieving these Ends (and define new ways to do so), Sub-Ends are updated.

EXAMPLE

Partnered with the American Geophysical Union’s (AGU) Thriving Earth Exchange Program to secure consultant Dr. Alexander Sun for the evaluation of the water quality and flood risk in the Village Creek area **(2.1, 4.7)**. This furthers Sub-End 2.1 (*The north entry point is defined by Village Creek as a natural open space*) as it seeks to protect and restore the natural beauty of the Village Creek area; and 4.7 (*Financially responsible and sustainable*) because this partnership comes at no cost to the city because it was secured through the Thriving Earth Exchange Program.

SUB-ENDS

1.0 RESIDENTS ENGAGE IN COMMUNITY ACTIVITIES, ORGANIZATIONS, AND EVENTS

- 1.1 TownCenter is a community gathering space for events and retail services
- 1.2 Residents proactively receive accurate, timely dissemination of general information and emerging issues
- 1.3 Services are in place to support families
- 1.4 Kennedale is promoted locally, regionally, and nationally as desirable for home and work
- 1.5 Well-planned community following sustainable principles
 - 1.5.1 Kennedale has excellent neighborhoods and a wide range of home options
 - 1.5.2 Residents have views of natural landscapes

- 1.5.3 Residents have access to adequate medical care, healthy foods, and opportunities to incorporate physical activity as part of their daily routines
 - 1.5.4 Residents enjoy community-based activities
 - 1.6 Business uses are compatible with residential areas
 - 1.7 Kennedale has excellent educational services
 - 1.7.1 The Library serves as a central information hub, connecting patrons with their community through innovative programs, gathering spaces, and enriching services
 - 1.7.2 Kennedale ISD is an exemplary school system
 - 1.7.3 Fellowship Academy is a highly-regarded private school
 - 1.7.4 Home-school opportunities and networks are available
- 2.0 ENTRY POINTS ARE PASTORAL AND SERENE
 - 2.1 The north entry point is defined by Village Creek as a natural open space
 - 2.2 Kennedale Parkway is aesthetically pleasing
 - 2.2.1 Annexation activity
 - 2.3 Sidewalks and landscaping are integral to the community
 - 2.4 Trees and natural spaces are preserved
- 3.0 OUTSTANDING PARKS SYSTEM FEATURING NEIGHBORHOOD PARKS, A COMPREHENSIVE LINEAR PARK SYSTEM, AND RECREATIONAL FACILITIES LOCATED THROUGHOUT TOWN
 - 3.1 Hike-and-bike trails throughout the city that connect to the regional trail system
- 4.0 RESIDENTS RECEIVE EXCELLENT MUNICIPAL SERVICES FROM A STAFF THAT IS PROACTIVE AND RESPONSIVE TO BOTH EXISTING AND EMERGING NEEDS
 - 4.1 The City of Kennedale is well-governed
 - 4.2 Residents and stakeholders feel safe at home and at work
 - 4.2.1 Fire, EMS, Police, and Animal Control services are provided promptly and skillfully
 - 4.2.2 The presence of well-trained and properly equipped emergency responders assures residents of their protection from natural, technological, and man-made threats
 - 4.3 Fiscal resources are managed productively, responsibly, ethically, and transparently
 - 4.4 Quality water, sewer, stormwater drainage, and solid waste utility system
 - 4.5 Residents and visitors receive fair treatment through the municipal court system
 - 4.6 Buildings are constructed and maintained in compliance with national codes
 - 4.7 Financially responsible and sustainable
 - 4.8 Staff value and foster cooperative and collaborative co-worker relationships, and enjoy an integrative work culture that is in keeping with the core values of integrity, accountability, teamwork, innovation, and commitment
 - 4.8.2 Intergovernmental relationships and partnerships are encouraged and nurtured
- 5.0 WELL-PLANNED COMMUNITY BASED ON PRINCIPLES OF A CONNECTED CITY, ECONOMIC PROSPERITY, AND A THRIVING COMMUNITY
- 6.0 CONNECTED CITY WITH A MULTI-MODAL TRANSPORTATION SYSTEM DESIGNED AND MAINTAINED TO REDUCE AUTO CONGESTION, INCREASE ACCESSIBILITY, AND ACCOMMODATE PEDESTRIANS AND CYCLISTS SAFELY AND COMFORTABLY
- 7.0 ECONOMICALLY PROSPEROUS WITH AN EXCELLENT BUSINESS CLIMATE TO SUPPORT LIGHT INDUSTRIAL, EMPLOYMENT CENTERS, AND DISTRIBUTION FACILITIES THAT ARE COMPATIBLE WITH THE KENNEDALE VISION

BUDGET TIMELINE

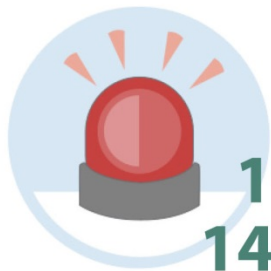
DATE	RESPONSIBLE ENTITY	DESCRIPTION
Jan 1	Tarrant Appraisal District (TAD)	Beginning of appraisal year
Mar 1 st	Tarrant Appraisal District (TAD)	Notification of Tax Increment Financing (TIF) values for the following year to tax jurisdictions for billing and collection (invoice county)
Mar 1 st	Finance Director	Review and distribute Budget Calendar to Directors
Mar 20 th	City Staff	Budget Pre- Kick-Off (Departments start working on budget)
Apr 15 th	Tarrant Appraisal District (TAD)	Last day for businesses to file property tax renditions
May 19 th	City Council and City Manager	WORK SESSION: STRATEGIC PLANNING
May 29 th	City Staff	Budget Kick-Off
May 30 th	City Staff	Discuss multi-year needs of departments
May 31 st	Tarrant Appraisal District (TAD)	Property owner has thirty (30) days from the date of the notice or until May 31 st , whichever is later, to file a protest
Jun 11 th	City Staff	Submit FY17/18 revenue and expense estimates, FY18/19 proposed budget requests, and New Projects to Finance
Jun 18 th -29 th	Finance Department	Meet with each department to review submittals
Jun 18 th	City Council	REGULAR SESSION: APPROVE TAX COLLECTION CONTRACT WITH COUNTY AND APPROVE SPECIAL SESSIONS (SEPT. 7 TH AND 14 TH)
Jul 10 th	Newspaper of Record	Publish Notice of Projects and Public Hearing Generally, must allow for period of sixty (60) days from date of before recommending to council AND publish again fifteen (15) days prior to public hearing; Public hearing not required (SB 1969, Section 505.159 LGC) for <20,000 population, which mainly applies to industrial/commercial projects; Park projects do require public hearing
Jul 9 th – 20 th	City Manager and Finance Department	Submit budget requests and New Projects to City Manager; Meet with Finance and each department to review submittals
Jul 24 th	EDC4B	Public Hearing on Notice of Projects for EDC; Review and approve projects and budget
Jul 25 th	Tarrant Appraisal District (TAD)	Notification of preliminary values to all jurisdictions (includes TIF reports)
Aug 1 st	City Manager and Finance Director	Prepare Budget Message
Aug 3 rd	Finance Director	Prepare and print proposed budget books
Aug 9 th	City Council	SPECIAL SESSION: BUDGET WORKSHOP 5:30 Submit certified roll and calculations; Submit proposed budget given certified values; Discuss tax rate; If proposed rate will exceed the lower of the effective or rollback rate, vote to place proposal for tax increase on future agenda and schedule public hearings; Must be recorded vote and although may be left blank going into meeting, must specify desired rate at time of resolution adoption
Aug 23 rd	City Council	SPECIAL SESSION: BUDGET WORKSHOP 5:30 Continue budgetary discussion; answer any questions from Council.
Aug 24 th	Newspaper of Record	Publish Notice of Public Hearing On Budget for Sept. 7 th
Aug 31 st	Newspaper of Record	Publish Notice of Property Tax Rates for 7 th and 14 th ; Must be done by September 1st
Sep 1 st	Tarrant Appraisal District (TAD)	Notification of supplemental/last certified roll to tax jurisdictions for billing and collection

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

Sep 6 th	City Council	SPECIAL SESSION: PUBLIC HEARING ON BUDGET 7:00 Must be set for date occurring after 15th day after proposed budget filed with City Secretary, but before tax rate adoption; Public holiday or weekend not permitted; Quorum required SPECIAL SESSION: FIRST PUBLIC HEARING ON TAX INCREASE (IF NEEDED) Announce vote on tax rate, time, and location; Must have two (2) hearings in addition to Vote On Tax Rate; Public holiday or weekend not permitted; Quorum required
Sep 14 th	City Council	SPECIAL SESSION: SECOND PUBLIC HEARING ON TAX INCREASE (IF NEEDED). 2:00 Announce vote on tax rate, time, and location. Must have two (2) hearings in addition to Vote on Tax Rate; Public holiday or weekend not permitted; Quorum required; Not earlier than 7th day after the first Public Hearing.
Sep 15 th	Finance Department	Submit tax rates to Tarrant County and Tarrant Appraisal District (TAD)
Sep 17 th	City Council	REGULAR MEETING: APPROVE BUDGET (ORDINANCE), VOTE ON TAX RATE (ORDINANCE), AND RATIFY BUDGET Vote must take place no less than three (3) days and no more than fourteen (14) days after the second Public Hearing since website and cable channel required for tax rate; Motion for tax rate requires special language and ordinance requires special language in larger type; Must be record vote on tax rate; Publish special language on website and cover page of budget book after adoption; Must adopt tax rate sixty (60) days after certified roll is received or by September 30th.
Sep 30 th	City Council and Finance Department	Last day to adopt budget
Oct 24 th	Town Development District (TDD) Board	Approve tax assessment and levy
Mar 1 st	Tarrant Appraisal District (TAD)	Notification of Tax Increment Financing (TIF) values for the following year to tax jurisdictions for billing and collection (invoice county)
Mar 1 st	Finance Director	Review and distribute Budget Calendar to Directors
Mar 20 th	City Staff	Budget Pre- Kick-Off (Departments start working on budget)
Apr 15 th	Tarrant Appraisal District (TAD)	Last day for businesses to file property tax renditions

COMMUNITY BLUEPRINT: KENNEDALE AT A GLANCE

Population **7,992**
2015 ESTIMATE



Emergency
Services
19 Officers
14 Fire/EMS

42 Miles Streets
MAINTAINED

Water and
Wastewater

100 Miles
OF LINES MAINTAINED



Infrastructure **\$48,951**
Replacement COST PER HOUSEHOLD

DEMOGRAPHICS BY RACE

White	86.0%
Black/African American	7.0%
American Indian and Alaska Native	0.3%
Asian	3.6%
Filipino	1.0%
Vietnamese	0.6%
Other Race; Not Listed	0.2%
Two or More Races	2.6%
Hispanic or Latino*	10.2%*

*Considered an ethnicity, not a race.

Therefore these numbers do not total 100%.

	1970	1980	1990	2000	2010	2020	2030
POPULATION	3,076	2,594	4,096	5,381	6,763	10,720*	13,412*
HOUSEHOLDS	966	971	1,623	2,089	2,617	4,143*	5,176*
EMPLOYMENT*				2,720*	3,160*	3,527*	3,527*

Sources: U.S. Census Bureau; *North Central Texas Council of Governments (NCTCOG)



Our community's history began in the 1850s with the settlement of the Village Creek area. Many founding residents worked at "Miss Sargent's" Brickyard, located where Sonora Park sits today. The city was officially incorporated in 1947, and operates under the Council-Manager form of government and a Home Rule Charter that was adopted in 1998 and updated in 2016.

Today, Kennedale is nestled near the intersection of Interstate 20 and Highway 287 on low rolling hills about 10 miles southeast of downtown Fort Worth in Southeast Tarrant County. Residents enjoy life in a quiet community where growth is steady and sustainable. Kennedale will forever be a small haven in the DFW Metroplex.

Warm summers and mild winters mean your family can enjoy our parks year-round. Spanning 22 acres, Sonora is our largest recreational facility, and offers a playground, splash pad, fishing dock, walking trails, disc golf, and ball fields.

MEDIAN HOUSEHOLD
Income \$75,278

SOURCE: 2014 CENSUS

TOP EMPLOYERS

Sabre-FWT
Kennedale ISD
Speed Fab-Crete
City of Kennedale
Hawk Steel Industries
ARK Contracting Services
Harrison Jet Guns
Mike Conkle's Cabinets
Source: Kennedale Economic Development Corporation (EDC)

TOP TAXPAYERS

Hawk Steel Industries
Sabre-FWT
Kennington Apartments
Oncor Electric Delivery
Goss International
DFW Midstream Services
Hexpol Compounding
Harrison Jet Guns
Source: Tarrant Appraisal District (TAD)

INDUSTRIES OPERATING IN KENNEDALE

Education, Healthcare, Social Assistance: **19.9%**
Arts, Entertainment, Recreation, Accommodation, Food **13%**
Manufacturing **12.4%**
Retail Trade **12.2%**
Professional, Management, Administrative, Scientific **10.3%**
Construction **9.5%**
Transportation, Warehousing, Utilities **7.9%**
Finance, Insurance, Real Estate, Rental, Leasing **6.0%**
Other **4.2%**
Wholesale Trade **2.2%**
Public Administration **1.9%**
Agriculture, Forestry, Fishing, Hunting, Mining **0.4%**
Source: U.S. Census Bureau, 2010-2014 American Survey Five-Year Estimate

OCCUPATIONS OF RESIDENTS

Management, Business, Science, and Arts 4.0%
Service 7.6%
Sales and Office 26.4%
Construction, Extraction, Maintenance 30.6%
Production, Transport, Material Moving 7.1%
Source: U.S. Census Bureau, 2010-2014 American Survey Five-Year Estimate

Land Area **6.61** 
SQUARE MILES

TOWNCENTER
SONORA
RODGERS FARM
**Three Parks
28 Acres**



Kennedale ISD recognizes that today's students are tomorrow's leaders. The district strives for academic excellence in a safe, supportive environment so those leaders can grow freely. The award-winning 4-A district offers 21st-Century curriculum in the comfort of a small-town atmosphere.



For those who prefer a faith-based education, **Fellowship Academy**, located on Bowman Springs, is a private Pre-K-12 Christian school with excellent staff and outstanding curriculum.

ENROLLMENT (Ages 3+)

Nursery School/Preschool	3.3%
Kindergarten	7.9%
Elementary (Grades 1-8)	36.7%
High School (Grades 9-12)	25.5%
College or Graduate School	26.5%

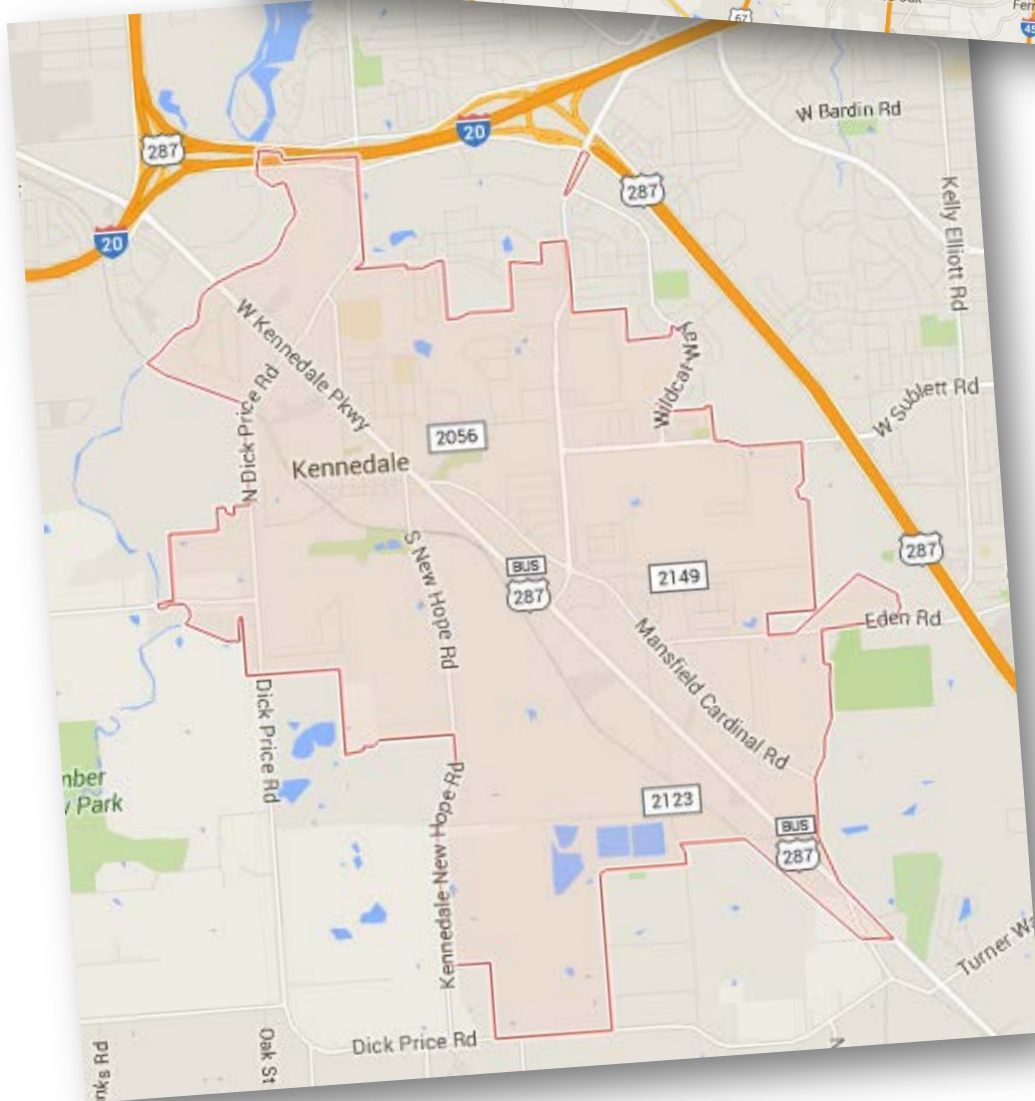
EDUCATION LEVEL OF RESIDENTS

Less Than 9th Grade	4.0%
9th-12th; No Diploma	7.6%
High School Graduate	26.4%
Some College; No Degree	30.6%
Associate Degree	7.2%
Bachelor's Degree	16.9%
Graduate/Professional Deg.	7.1%

Source: U.S. Census Bureau, 2010-2014 American Survey Five-Year Estimate

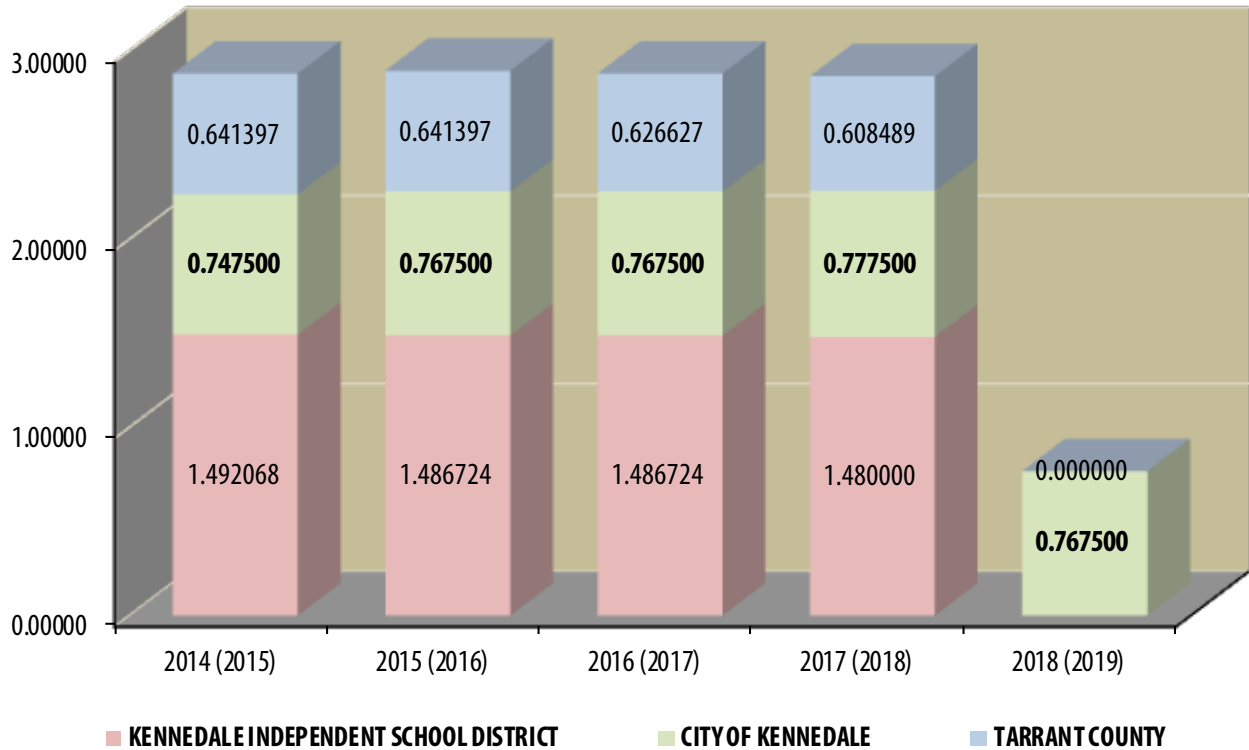


COMMUNITY BLUEPRINT: KENNEDALE AT A GLANCE

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CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

**TOTAL COMBINED TAX ASSESSMENT DISTRIBUTION
FIVE-YEAR SUMMARY**



ENTITY	2014 (2015)	2015 (2016)	2016 (2017)	2017 (2018)	2018 (2019)	% CHG
MAINTENANCE & OPERATIONS	0.551216	0.575204	0.581711	0.578750	0.579739	0.17%
INTEREST & SINKING	0.196284	0.192296	0.185789	0.198750	0.187761	-5.53%
CITY OF KENNEDALE	0.747500	0.767500	0.767500	0.777500	0.767500	-1.29%
TARRANT COUNTY	0.264000	0.264000	0.254000	0.244000		-100.00%
TARRANT COUNTY COLLEGE DISTRICT	0.149500	0.149500	0.144730	0.140060		-100.00%
TARRANT COUNTY HOSPITAL DISTRICT	0.227897	0.227897	0.227897	0.224429		-100.00%
TARRANT COUNTY	0.641397	0.641397	0.626627	0.608489	0.000000	-100.00%
KENNEDALE INDEPENDENT SCHOOL DISTRICT	1.492068	1.486724	1.486724	1.480000		-100.00%
TOTAL COMBINED TAX	2.880965	2.895621	2.880851	2.865989	0.767500	-73.22%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

TARRANT APPRAISAL DISTRICT (TAD) COMPARISON OF NET TAXABLE VALUE

TARRANT APPRAISAL DISTRICT TOTALS REPORT	2018 APR ESTIMATE	2018 MAY ESTIMATE	2018 JUN ESTIMATE	2018 JUL CERTIFIED	2018 SEP CERTIFIED	VALUE CHANGE
Real Estate Residential	\$ 525,197,871	\$ 524,137,052	\$ 521,135,881	\$ 517,537,710		\$ (525,197,871)
Real Estate Commercial	122,294,075	125,232,436	116,189,054	96,075,487		(122,294,075)
Real Estate Industrial	24,007,985	22,498,144	22,347,039	21,699,012		(24,007,985)
Personal Property Commercial	53,467,613	60,665,423	58,997,899	57,209,979		(53,467,613)
Personal Property Industrial	16,552,563	16,550,625	23,905,112	25,216,891		(16,552,563)
Mineral Lease Properties	6,189,260	6,789,011	6,789,011	6,699,773		(6,189,260)
Agricultural Properties	98,380	98,380	270,792	52,554		(98,380)
TOTAL APPRAISED VALUE	\$ 747,807,747	\$ 755,971,071	\$ 749,634,788	\$ 724,491,406	\$ -	\$ (747,807,747)
Cases Before ARB	20,677,394	35,232,220	135,303,405	16,047,497		(20,677,394)
Incomplete Accounts				15,409,010		-
CERTIFIED APPRAISED VALUE	\$ 727,130,353	\$ 720,738,851	\$ 614,331,383	\$ 693,034,899	\$ -	\$ (727,130,353)
CAPPED ACCOUNTS						
Cap Loss	28,742,724	27,823,382	26,782,942	24,763,229		(28,742,724)
New Cap Loss this Year	5,087,872	4,439,372	3,912,389	2,803,407		(5,087,872)
Residential	37,218,405	37,343,405	37,688,905	38,033,210		(37,218,405)
Commercial	66,975,225	63,012,464	63,097,721	63,524,264		(66,975,225)
Industrial	3,147,531	3,147,531	-	-		(3,147,531)
Mineral Lease	315,180	346,373	346,373	384,570		(315,180)
Agriculture						-
ALL EXEMPTIONS BY GROUP	\$ 107,656,341	\$ 103,849,773	\$ 101,132,999	\$ 101,942,044	\$ -	\$ (2,716,774)



CITY OF KENNEDALE 014

Appraisal Roll Information Valuation Summary as of July 20, 2018
2018 Certified Property Information

I, Jeff Law, Chief Appraiser for the Tarrant Appraisal District, to the best of my ability do solemnly swear that the attached is that portion of the appraisal roll for the Tarrant Appraisal District which lists property taxable by the above named entity and constitutes their Certified Appraisal Roll.

APPRAISED VALUE (Considers Value Caps) -----> \$ 830,789,656

Number of Accounts: 39,044

Absolute Exemptions	\$ 63,084,239
Cases before ARB – Appraised Value	\$ 16,459,757
Incompletes	\$ 19,340,956
Partial Exemptions	\$ 38,857,805
In Process	\$ 12,000

NET TAXABLE VALUE -----> \$ 693,034,899

Appraised Value minus Absolute Exemption amount, minus Cases before ARB amount, minus Incompletes, minus Partial Exemptions, minus the In Process accounts equals the Net Taxable Value.

ESTIMATED NET TAXABLE VALUE -----> \$ 715,054,454

Including suggested values to be used for pending ARB accounts (see page two), Incompletes (see page three) and In Process accounts (see page four).



Jeff Law, Chief Appraiser



CITY OF KENNEDALE 014

**Appraisal Roll Information Valuation Summary as of July 20, 2018
2018 Appraisal Review Board Information**

Section 25.01 (c) of the State Property Tax code directs the Chief Appraiser to prepare a list of all properties under protest with the Appraisal Review Board and pending disposition at the time of value roll certification.

The values below are from the ARB roll and are not included in the totals by the Chief Appraiser and represented on page 1 of this report.

\$ 16,459,757

Total appraised value of properties under protest.

\$ 16,047,497

Net taxable value of properties under protest.

\$ 11,233,248

Estimated minimum taxable value for the same properties.

This value should be added to the net taxable value on page one.

Tarrant Appraisal District
2500 Handley Ederville Road - Fort Worth, Texas 76118 - 817.284.0024



CITY OF KENNEDALE 014

**Appraisal Roll Information Valuation Summary as of July 20, 2018
2018 Incomplete Property Information**

Section 26.01(d) of the State Property Tax Code directs the Chief Appraiser to prepare a list of all properties that are not on the appraisal roll and not included on the ARB roll.

The values below are from the incomplete property listing and are not included in the totals by the Chief Appraiser and represented on page 1 of this report.

The value of incomplete properties are subject to change and are also subject to appeal before the Appraisal Review Board.

\$ 19,340,956

Total appraised value of incomplete properties

\$ 15,409,010

Net taxable value of properties under of incomplete properties.

\$ 10,786,307

Estimated minimum taxable value for the same properties.

This value should be added to the net taxable value on page one

Tarrant Appraisal District
2500 Handley Ederville Road - Fort Worth, Texas 76118 - 817.284.0024



CITY OF KENNEDALE 014

**Appraisal Roll Information Valuation Summary as of July 20, 2018
2018 In Process Property Information**

The values below are from In Process properties and are not included in the totals by the Chief Appraiser and represented on page 1 of this report.

\$ 12,000

Total appraised value of In Process properties

\$

Estimated net taxable value of In Process properties.

This value should be added to the net taxable value on page one.

Tarrant Appraisal District
2500 Handley Ederville Road - Fort Worth, Texas 76118 - 817.284.0024
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CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES



Tarrant Appraisal District
CITY OF KENNEDALE 014
Totals for Roll Instance 000 - July Roll
2018

Value Detail	Market	Appraised	Counts	Taxable
Real Estate Residential	581,004,023	555,994,920	3,086	517,537,710
Real Estate Commercial	158,378,193	158,378,193	672	96,075,487
Real Estate Industrial	21,699,012	21,699,012	19	21,699,012
Personal Property Commercial	62,363,576	62,363,576	402	57,209,979
Personal Property Industrial	25,216,891	25,216,891	17	25,216,891
Mineral Lease Properties	7,084,510	7,084,510	34,800	6,699,773
Agricultural Properties	10,513,646	52,554	68	52,554
Total Value	866,259,851	830,789,656	39,044	724,491,406
Pending Detail	Market	Appraised	Counts	Taxable
Cases Before ARB	17,018,212	16,459,757	122	16,047,497
Incomplete Accounts	19,525,538	19,340,956	161	15,409,010
In Process Accounts	12,000	12,000	1	0
Certified Value	829,704,101	794,976,943	38,760	693,034,899

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

Exemption Detail	Market	Exempt	Counts	Appraised
Absolute Public	48,255,395	48,255,305	295	48,255,395
Absolute Charitable	758,520	758,520	13	758,520
Absolute Miscellaneous	0	0	0	0
Absolute Religious & Private Schools	15,457,739	14,070,414	20	15,457,739
Indigent Housing	0	0	0	0
Nominal Value	309,192	309,192	8,822	309,192
Disabled Vet 10-29%	2,954,805	55,000	11	2,882,176
Disabled Vet 30-49%	3,743,606	105,000	14	3,782,011
Disabled Vet 50-69%	4,031,085	130,000	13	3,971,498
Disabled Vet 70-99%	12,999,409	564,000	48	11,953,702
Disabled Vet 100%	8,719,308	7,426,933	28	8,326,412
Surviving Spouse Disabled Vet 100%	697,854	360,157	3	545,826
Donated Disabled Vet	0	0	0	0
Surviving Spouse Donated Disabled Vet	0	0	0	0
Surviving Spouse KIA Armed Service Member	0	0	0	0
Transfer Base Value for SS Disable Vet	111,666	82,060	1	111,666
Inventory	0	0	0	0
Homestead State Mandated-General	0	0	0	0
Homestead State Mandated-Over 65	0	0	0	0
Homestead State Mandated-Disabled Person	0	0	0	0
Homestead Local Option-General	0	0	0	0
Homestead Local Option-Over 65	125,477,444	26,757,978	558	114,046,070
Homestead Local Option-Disabled Person	8,210,899	1,846,817	39	7,412,710
Solar & Wind Powered Devices	385,178	2	2	277,047
Pollution control	0	0	0	0
Community Housing Development	0	0	0	0
Abatements	0	0	0	0
Historic Sites	0	0	0	0
Foreign Trade Zone	0	0	0	0
Misc Personal Property (Vehicles, etc.)	1,308,924	1,220,666	3	1,308,924
Surviving Spouse of First Responder KLD	0	0	0	0
Transfer Base Value SS KIA Armed Service Member	0	0	0	0
Transfer Base Value SS of First Responder KLD	0	0	0	0
Total Exemptions		101,942,044	9,870	
Deferrals	Market	Deferred	Counts	Appraised
Ag Deferrals	10,075,696	10,037,188	66	38,508
Scenic Deferrals	0	0	0	0
Public Access Airports	0	0	0	0
Other Deferrals	0	0	0	0
Total Deferrals	10,075,696	10,037,188	66	38,508

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

New Exemptions	Market	Exempt	Counts	Appraised
Absolute Public	1,022	932	1	1,022
Absolute Charitable	0	0	0	0
Absolute Miscellaneous	0	0	0	0
Absolute Religious & Private Schools	0	0	0	0
Indigent Housing	0	0	0	0
Nominal Value	0	0	0	0
Disabled Vet 10-29%	273,640	5,000	1	265,100
Disabled Vet 30-49%	870,576	22,500	3	943,835
Disabled Vet 50-69%	345,000	10,000	1	345,000
Disabled Vet 70-99%	2,146,392	84,000	7	2,126,120
Disabled Vet 100%	1,622,080	1,478,601	4	1,622,080
Surviving Spouse Disabled Vet 100%	0	0	0	0
Donated Disabled Vet	0	0	0	0
Surviving Spouse Donated Disabled Vet	0	0	0	0
Surviving Spouse KIA Armed Service Member	0	0	0	0
Transfer Base Value for SS Disable Vet	0	0	0	0
Inventory	0	0	0	0
Homestead State Mandated-General	0	0	0	0
Homestead State Mandated-Over 65	0	0	0	0
Homestead State Mandated-Disabled Person	0	0	0	0
Homestead Local Option-General	0	0	0	0
Homestead Local Option-Over 65	7,141,557	1,176,995	25	6,965,954
Homestead Local Option-Disabled Person	60,000	46,464	1	46,464
Solar & Wind Powered Devices	0	0	0	0
Pollution control	0	0	0	0
Community Housing Development	0	0	0	0
Abatements	0	0	0	0
Historic Sites	0	0	0	0
Foreign Trade Zone	0	0	0	0
Misc Personal Property (Vehicles, etc.)	286,167	262,176	1	286,167
Surviving Spouse of First Responder KLD	0	0	0	0
Transfer Base Value SS KIA Armed Service Member	0	0	0	0
Transfer Base Value SS of First Responder KLD	0	0	0	0
Total New Exemptions		3,086,668	44	
New Construction	Market	New Value	Counts	Taxable
All Real Estate	29,620,194	18,523,455	73	28,500,541
New business in new improvement	0	0	0	0
Total New Construction	29,620,194	18,523,455	73	28,500,541
New Construction in Residential	23,937,455	14,707,583	70	22,817,802
New Construction in Commercial	5,682,739	3,815,872	3	5,682,739
	Market	Appraised	Counts	Taxable
Annexation	0	0	0	0
Deannexation	0	0	0	0

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

Tax Ceiling	Market	Taxable	Counts	Ceiling Amount
Over 65	0	0	0	0.00
Disable Person	0	0	0	0.00
Total Ceilings	0	0	0	0.00
New Over 65 Ceilings	0	0	0	0.00
New Disabled Person Ceilings	0	0	0	0.00
Capped Accounts	Market	Cap Loss	Counts	Appraised
Cap Total	175,130,276	24,763,229	833	150,367,047
New Cap this Year	36,374,526	2,803,407	157	33,571,119
All Exemptions by Group	Market	Exempt	Counts	Appraised
Residential	153,930,850	38,033,210	684	141,415,859
Commercial	64,999,937	63,524,264	196	64,999,937
Industrial	0	0	0	0
Mineral Lease	384,570	384,570	8,935	384,570
Agricultural	0	0	0	0
Exemption Total		101,942,044	9,815	
	Market	Exempt	Counts	Appraised
Prorated Absolute	2,076,324	688,909	2	2,076,324
Multi-Prorated Absolute	0	0	2	2,076,324
		Current Taxable	Counts	Appraised
Value Loss - 25.25(d)		0	0	0
	Average Market	Average Appraised	Counts	Average Taxable
Averages for Value Single Family	238,871	228,065	2,218	211,372

2018 Sample Tax Rate Calculation Worksheet Taxing Units Other Than School Districts or Water Districts

City of Kennedale

817-985-2100

Taxing Unit Name

Phone (area code and number)

405 Municipal Dr, Kennedale, TX 76060

cityofkennedale.com

Taxing Unit's Address, City, State, ZIP Code

Taxing Unit's Website Address

GENERAL INFORMATION: Tax Code Section 26.04(c) requires an officer or employee designated by the governing body to calculate the effective tax rate and rollback tax rate for the taxing unit. These tax rates are expressed in dollars per \$100 of taxable value calculated. The calculation process starts after the chief appraiser delivers to the taxing unit the certified appraisal roll and the estimated values of properties under protest.

School districts do not use this form, but instead use Comptroller Form 50-859 *Sample Tax Rate Calculation Worksheet for School Districts*.

Water districts as defined under Water Code Section 49.001(1) do not use this form, but instead use Comptroller Form 50-858 *Sample Water District Rollback Tax Rate Worksheet*.

The Comptroller's office provides this sample worksheet to assist taxing units in determining tax rates. The information provided in this worksheet is offered as technical assistance and not legal advice. Taxing units should consult legal counsel for interpretations of law regarding tax rate preparation and adoption.

SECTION 1: Effective Tax Rate (No New Taxes)

The effective tax rate enables the public to evaluate the relationship between taxes for the prior year and for the current year based on a tax rate that would produce the same amount of taxes (no new taxes) if applied to the same properties that are taxed in both years. When appraisal values increase, the effective tax rate should decrease.

The effective tax rate for a county is the sum of the effective tax rates calculated for each type of tax the county levies.

Line	Effective Tax Rate Activity	Amount/Rate
1.	2017 total taxable value. Enter the amount of 2017 taxable value on the 2017 tax roll today. Include any adjustments since last year's certification; exclude Tax Code Section 25.25(d) one-third over-appraisal corrections from these adjustments. This total includes the taxable value of homesteads with tax ceilings (will deduct in Line 2) and the captured value for tax increment financing (will deduct taxes in Line 14). ¹	\$ 649,638,743.00
2.	2017 tax ceilings. Counties, cities and junior college districts. Enter 2017 total taxable value of homesteads with tax ceilings. These include the homesteads of homeowners age 65 or older or disabled. Other taxing units enter 0. If your taxing unit adopted the tax ceiling provision in 2017 or a prior year for homeowners age 65 or older or disabled, use this step. ²	\$
3.	Preliminary 2017 adjusted taxable value. Subtract Line 2 from Line 1.	\$ 649,638,743.00
4.	2017 total adopted tax rate.	\$.7775 /\$100
5.	2017 taxable value lost because court appeals of ARB decisions reduced 2017 appraised value. A. Original 2017 ARB values: \$ 4,632,090.00 B. 2017 values resulting from final court decisions: - \$ 4,520,050.00 C. 2017 value loss. Subtract B from A. ³	\$ 112,040.00
6.	2017 taxable value, adjusted for court-ordered reductions. Add Line 3 and Line 5C.	\$ 649,750,783.00
7.	2017 taxable value of property in territory the taxing unit deannexed after Jan. 1, 2017. Enter the 2017 value of property in deannexed territory. ⁴	\$

¹ Tax. Tax Code § 26.012(14)

² Tax. Tax Code § 26.012(14)

³ Tax. Tax Code § 26.012(13)

⁴ Tax. Tax Code § 26.012(15)

The Property Tax Assistance Division at the Texas Comptroller of Public Accounts provides property tax information and resources for taxpayers, local taxing entities, appraisal districts and appraisal review boards.

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Line	Effective Tax Rate Activity	Amount/Rate
8.	2017 taxable value lost because property first qualified for an exemption in 2018. Note that lowering the amount or percentage of an existing exemption does not create a new exemption or reduce taxable value. If the taxing unit increased an original exemption, use the difference between the original exempted amount and the increased exempted amount. Do not include value lost due to freeport or goods-in-transit exemptions. A. Absolute exemptions. Use 2017 market value: \$ 932.00 B. Partial exemptions. 2018 exemption amount or 2018 percentage exemption times 2017 value: + \$ 3,085,736.00 C. Value loss. Add A and B.⁵	\$ 3,086,668.00
9.	2017 taxable value lost because property first qualified for agricultural appraisal (1-d or 1-d-1), timber appraisal, recreational/scenic appraisal or public access airport special appraisal in 2018. Use only properties that qualified in 2018 for the first time; do not use properties that qualified in 2017. A. 2017 market value: \$ 148,550.00 B. 2018 productivity or special appraised value: - \$ 743.00 C. Value loss. Subtract B from A.⁶	\$ 147,807.00
10.	Total adjustments for lost value. Add Lines 7, 8C and 9C.	\$ 3,234,475.00
11.	2017 adjusted taxable value. Subtract Line 10 from Line 6	\$ 646,516,308.00
12.	Adjusted 2017 taxes. Multiply Line 4 by Line 11 and divide by \$100.	\$ 5,026,664.00
13.	Taxes refunded for years preceding tax year 2017. Enter the amount of taxes refunded by the taxing unit for tax years preceding tax year 2017. Types of refunds include court decisions, Tax Code Section 25.25(b) and (c) corrections and Tax Code Section 31.11 payment errors. Do not include refunds for tax year 2017. This line applies only to tax years preceding tax year 2017. ⁷	\$ 8,473.00
14.	Taxes in tax increment financing (TIF) for tax year 2017. Enter the amount of taxes paid into the tax increment fund for a reinvestment zone as agreed by the taxing unit. If the taxing unit has no 2018 captured appraised value in Line 16D, enter 0. ⁸	\$ 28,306.00
15.	Adjusted 2017 taxes with refunds and TIF adjustment. Add Lines 12 and 13, subtract Line 14.⁹	\$ 5,006,831.00
16.	Total 2018 taxable value on the 2018 certified appraisal roll today. This value includes only certified values and includes the total taxable value of homesteads with tax ceilings (will deduct in Line 18). These homesteads include homeowners age 65 or older or disabled. ¹⁰ A. Certified values: \$ 693,034,899.00 B. Counties: Include railroad rolling stock values certified by the Comptroller's office: + \$ C. Pollution control and energy storage system exemption: Deduct the value of property exempted for the current tax year for the first time as pollution control or energy storage system property: - \$ D. Tax increment financing: Deduct the 2018 captured appraised value of property taxable by a taxing unit in a tax increment financing zone for which the 2018 taxes will be deposited into the tax increment fund. Do not include any new property value that will be included in Line 21 below. ¹¹ - \$ 6,612,696.00 E. Total 2018 value. Add A and B, then subtract C and D.	\$ 686,422,203.00

⁵ Tax. Tax Code § 26.012(15)
⁶ Tax. Tax Code § 26.012(15)
⁷ Tax. Tax Code § 26.012(15)
⁸ Tax. Tax Code § 26.03(c)
⁹ Tax. Tax Code § 26.012(13)
¹⁰ Tax. Tax Code § 26.012
¹¹ Tax. Tax Code § 26.03(c)

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Line	Effective Tax Rate Activity	Amount/Rate
17.	Total value of properties under protest or not included on certified appraisal roll.¹² A. 2018 taxable value of properties under protest. The chief appraiser certifies a list of properties still under ARB protest. The list shows the appraisal district's value and the taxpayer's claimed value, if any or an estimate of the value if the taxpayer wins. For each of the properties under protest, use the lowest of these values. Enter the total value. ¹³ \$ <u>11,233,248.00</u> B. 2018 value of properties not under protest or included on certified appraisal roll. The chief appraiser gives taxing units a list of those taxable properties that the chief appraiser knows about, but are not included in the appraisal roll certification. These properties also are not on the list of properties that are still under protest. On this list of properties, the chief appraiser includes the market value, appraised value and exemptions for the preceding year and a reasonable estimate of the market value, appraised value and exemptions for the current year. Use the lower market, appraised or taxable value (as appropriate). Enter the total value. ¹⁴ + \$ <u>10,786,307.00</u> C. Total value under protest or not certified. Add A and B.	\$ <u>22,019,555.00</u>
18.	2018 tax ceilings. Counties, cities and junior colleges enter 2018 total taxable value of homesteads with tax ceilings. These include the homesteads of homeowners age 65 or older or disabled. Other taxing units enter 0. If your taxing unit adopted the tax ceiling provision in 2017 or a prior year for homeowners age 65 or older or disabled, use this step. ¹⁵	\$ _____
19.	2018 total taxable value. Add Lines 16E and 17C. Subtract Line 18.	\$ <u>708,441,758.00</u>
20.	Total 2018 taxable value of properties in territory annexed after Jan. 1, 2017. Include both real and personal property. Enter the 2018 value of property in territory annexed. ¹⁶	\$ _____
21.	Total 2018 taxable value of new improvements and new personal property located in new improvements. New means the item was not on the appraisal roll in 2017. An improvement is a building, structure, fixture or fence erected on or affixed to land. New additions to existing improvements may be included if the appraised value can be determined. New personal property in a new improvement must have been brought into the taxing unit after Jan. 1, 2017, and be located in a new improvement. New improvements do include property on which a tax abatement agreement has expired for 2018. ¹⁷	\$ <u>18,523,455.00</u>
22.	Total adjustments to the 2018 taxable value. Add Lines 20 and 21.	\$ <u>18,523,455.00</u>
23.	2018 adjusted taxable value. Subtract Line 22 from Line 19.	\$ <u>689,918,303.00</u>
24.	2018 effective tax rate. Divide Line 15 by Line 23 and multiply by \$100. ¹⁸	\$ <u>.725714</u> /\$100
25.	COUNTIES ONLY. Add together the effective tax rates for each type of tax the county levies. The total is the 2018 county effective tax rate. ¹⁹	\$ _____ /\$100

¹² Tax. Tax Code § 26.01(c) and (d)
¹³ Tax. Tax Code § 26.01(c)
¹⁴ Tax. Tax Code § 26.01(d)
¹⁵ Tax. Tax Code § 26.012(e)
¹⁶ Tax. Tax Code § 26.012(f)
¹⁷ Tax. Tax Code § 26.012(f)
¹⁸ Tax. Tax Code § 26.04(c)
¹⁹ Tax. Tax Code § 26.04(d)

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SECTION 2: Rollback Tax Rate

The rollback tax rate is split into two separate rates:

1. **Maintenance and Operations (M&O):** The M&O portion is the tax rate that is needed to raise the same amount of taxes that the taxing unit levied in the prior year plus eight percent. This rate accounts for such things as salaries, utilities and day-to-day operations.
2. **Debt:** The debt tax rate includes the debt service necessary to pay the taxing unit's debt payments in the coming year. This rate accounts for principal and interest on bonds and other debt secured by property tax revenue.

The rollback tax rate for a county is the sum of the rollback tax rates calculated for each type of tax the county levies. In most cases the rollback tax rate exceeds the effective tax rate, but occasionally decreases in a taxing unit's debt service will cause the effective tax rate to be higher than the rollback tax rate.

Line	Rollback Tax Rate Activity	Amount/Rate
26.	2017 maintenance and operations (M&O) tax rate.	\$.57875 /\$100
27.	2017 adjusted taxable value. Enter the amount from Line 11.	\$ 646,516,308.00
28.	2017 M&O taxes.	
	A. Multiply Line 26 by Line 27 and divide by \$100.	\$ 3,741,713.00
	B. Cities, counties and hospital districts with additional sales tax: Amount of additional sales tax collected and spent on M&O expenses in 2017. Enter amount from full year's sales tax revenue spent for M&O in 2017 fiscal year, if any. Other taxing units enter 0. Counties exclude any amount that was spent for economic development grants from the amount of sales tax spent.	+ \$ 361,319.00
	C. Counties: Enter the amount for the state criminal justice mandate. If second or later year, the amount is for increased cost above last year's amount. Other taxing units enter 0.	+ \$
	D. Transferring function: If discontinuing all of a department, function or activity and transferring it to another taxing unit by written contract, enter the amount spent by the taxing unit discontinuing the function in the 12 months preceding the month of this calculation. If the taxing unit did not operate this function for this 12-month period, use the amount spent in the last full fiscal year in which the taxing unit operated the function. The taxing unit discontinuing the function will subtract this amount in H below. The taxing unit receiving the function will add this amount in H below. Other taxing units enter 0.	+/- \$
	E. Taxes refunded for years preceding tax year 2017: Enter the amount of M&O taxes refunded in the preceding year for taxes before that year. Types of refunds include court decisions, Tax Code Section 25.25(b) and (c) corrections and Tax Code Section 31.11 payment errors. Do not include refunds for tax year 2017. This line applies only to tax years preceding tax year 2017.	+ \$ 6,355.00
	F. Enhanced indigent health care expenditures: Enter the increased amount for the current year's enhanced indigent health care expenditures above the preceding tax year's enhanced indigent health care expenditures, less any state assistance.	+ \$
	G. Taxes in TIF: Enter the amount of taxes paid into the tax increment fund for a reinvestment zone as agreed by the taxing unit. If the taxing unit has no 2018 captured appraised value in Line 16D, enter 0.	- \$ 28,308.00
	H. Adjusted M&O Taxes. Add A, B, C, E and F. For taxing unit with D, subtract if discontinuing function and add if receiving function. Subtract G.	\$ 4,081,081.00
29.	2018 adjusted taxable value. Enter Line 23 from the <i>Sample Effective Tax Rate Worksheet</i> .	\$ 689,918,303.00
30.	2018 effective maintenance and operations rate. Divide Line 28H by Line 29 and multiply by \$100.	\$.591531 /\$100
31.	2018 rollback maintenance and operation rate. Multiply Line 30 by 1.08.	\$.638854 /\$100

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Line	Rollback Tax Rate Activity	Amount/Rate
32.	Total 2018 debt to be paid with property taxes and additional sales tax revenue. Debt means the interest and principal that will be paid on debts that: (1) are paid by property taxes, (2) are secured by property taxes, (3) are scheduled for payment over a period longer than one year, and (4) are not classified in the taxing unit's budget as M&O expenses. A. Debt also includes contractual payments to other taxing units that have incurred debts on behalf of this taxing unit, if those debts meet the four conditions above. Include only amounts that will be paid from property tax revenue. Do not include appraisal district budget payments. Enter debt amount. \$ <u>1,356,919.00</u> B. Subtract unencumbered fund amount used to reduce total debt. - \$ _____ C. Subtract amount paid from other resources. - \$ _____ D. Adjusted debt. Subtract B and C from A. \$ <u>1,356,919.00</u>	
33.	Certified 2017 excess debt collections. Enter the amount certified by the collector.	\$ <u>0.00</u>
34.	Adjusted 2018 debt. Subtract Line 33 from Line 32D.	\$ <u>1,356,919.00</u>
35.	Certified 2018 anticipated collection rate. Enter the rate certified by the collector. If the rate is 100 percent or greater, enter 100 percent.	<u>100</u> %
36.	2018 debt adjusted for collections. Divide Line 34 by Line 35	\$ <u>1,356,919.00</u>
37.	2018 total taxable value. Enter the amount on Line 19.	\$ <u>708,441,758.00</u>
38.	2018 debt tax rate. Divide Line 36 by Line 37 and multiply by \$100.	\$ <u>.191536</u> /\$100
39.	2018 rollback tax rate. Add Lines 31 and 38.	\$ <u>.830389</u> /\$100
40.	COUNTIES ONLY. Add together the rollback tax rates for each type of tax the county levies. The total is the 2018 county rollback tax rate.	\$ _____ /\$100

SECTION 3: Additional Sales Tax to Reduce Property Taxes

Cities, counties and hospital districts may levy a sales tax specifically to reduce property taxes. Local voters by election must approve imposing or abolishing the additional sales tax. If approved, the taxing unit must reduce its effective and rollback tax rates to offset the expected sales tax revenue. This section should only be completed by a county, city or hospital district that is required to adjust its effective tax rate and/or rollback tax rate because it adopted the additional sales tax.

Line	Activity	Amount/Rate
41.	Taxable Sales. For taxing units that adopted the sales tax in November 2017 or May 2018, enter the Comptroller's estimate of taxable sales for the previous four quarters. ²⁰ Estimates of taxable sales may be obtained through the Comptroller's Allocation Historical Summary webpage. Taxing units that adopted the sales tax before November 2017, skip this line.	\$ <u>0.00</u>
42.	Estimated sales tax revenue. Counties exclude any amount that is or will be spent for economic development grants from the amount of estimated sales tax revenue. ²¹ Taxing units that adopted the sales tax in November 2017 or in May 2018. Multiply the amount on Line 41 by the sales tax rate (.01, .005 or .0025, as applicable) and multiply the result by .95.²² - or - Taxing units that adopted the sales tax before November 2017. Enter the sales tax revenue for the previous four quarters. Do not multiply by .95.	\$ <u>418,787.00</u>

²⁰ Tax. Tax Code § 26.041(d)

²¹ Tax. Tax Code § 26.041(f)

²² Tax. Tax Code § 26.041(d)

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Line	Activity	Amount/Rate
43.	2018 total taxable value. Enter the amount from Line 37 of the <i>Sample Rollback Tax Rate Worksheet</i> .	\$ 708,441,758.00
44.	Sales tax adjustment rate. Divide Line 42 by Line 43 and multiply by \$100.	\$.059114 /\$100
45.	2018 effective tax rate, unadjusted for sales tax.²³ Enter the rate from Line 24 or 25, as applicable, on the <i>Sample Effective Tax Rate Worksheet</i> .	\$.725714 /\$100
46.	2018 effective tax rate, adjusted for sales tax. Taxing units that adopted the sales tax in November 2017 or in May 2018. Subtract Line 44 from Line 45. Skip to Line 47 if you adopted the additional sales tax before November 2017.	\$ _____ /\$100
47.	2018 rollback tax rate, unadjusted for sales tax.²⁴ Enter the rate from Line 39 or 40, as applicable, of the <i>Sample Rollback Tax Rate Worksheet</i> .	\$.830389 /\$100
48.	2018 rollback tax rate, adjusted for sales tax. Subtract Line 44 from Line 47.	\$.771275 /\$100

SECTION 4: Additional Rollback Protection for Pollution Control

A taxing unit may raise its rate for M&O funds used to pay for a facility, device or method for the control of air, water or land pollution. This includes any land, structure, building, installation, excavation, machinery, equipment or device that is used, constructed, acquired or installed wholly or partly to meet or exceed pollution control requirements. The taxing unit's expenses are those necessary to meet the requirements of a permit issued by the Texas Commission on Environmental Quality (TCEQ). The taxing unit must provide the tax assessor with a copy of the TCEQ letter of determination that states the portion of the cost of the installation for pollution control.

This section should only be completed by a taxing unit that uses M&O funds to pay for a facility, device or method for the control of air, water or land pollution.

Line	Additional Rollback Protection for Pollution Control Activity	Amount/Rate
49.	Certified expenses from the Texas Commission on Environmental Quality (TCEQ). Enter the amount certified in the determination letter from TCEQ. ²⁵ The taxing unit shall provide its tax assessor-collector with a copy of the letter. ²⁶	\$ _____
50.	2018 total taxable value. Enter the amount from Line 37 of the <i>Sample Rollback Tax Rate Worksheet</i> .	\$ _____
51.	Additional rate for pollution control. Divide Line 49 by Line 50 and multiply by \$100.	\$ _____ /\$100
52.	2018 rollback tax rate, adjusted for pollution control. Add Line 51 to one of the following lines (as applicable): Line 39, Line 40 (counties) or Line 48 (taxing units with the additional sales tax).	\$ _____ /\$100

SECTION 5: Total Tax Rate

Indicate the applicable total tax rates as calculated above.

Effective tax rate (Line 24; line 25 for counties; or line 46 if adjusted for sales tax)	\$.725714 /\$100
Rollback tax rate ((Line 39; line 40 for counties; or line 48 if adjusted for sales tax)	\$.771275 /\$100
Rollback tax rate adjusted for pollution control (Line 52)	\$ _____ /\$100

SECTION 6: Taxing Unit Representative Name and Signature

Enter the name of the person preparing the tax rate as authorized by the governing body of the taxing unit.

**print
here** ➡

Brady Olsen

Printed Name of Taxing Unit Representative

**sign
here** ➡

Brady Olsen

Taxing Unit Representative



Digitally signed by Brady Olsen
Date: 2018.07.24 14:57:45 -05'00'

7/24/18

Date

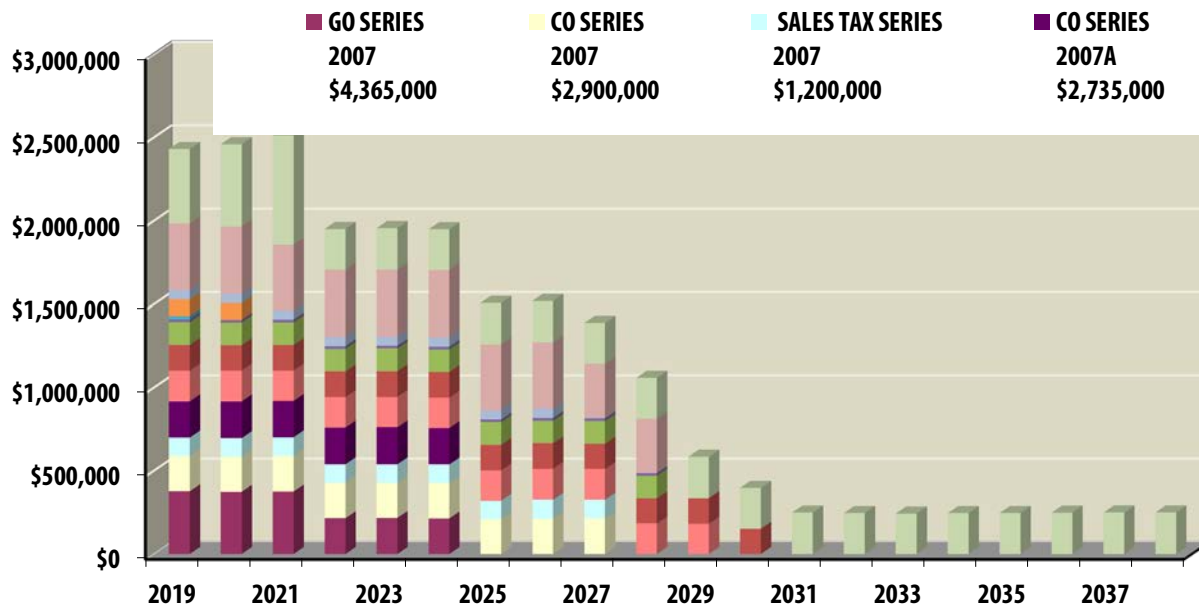
²³ Tax. Tax Code § 26.04(c)
²⁴ Tax. Tax Code § 26.04(c)
²⁵ Tax. Tax Code § 26.045(d)
²⁶ Tax. Tax Code § 26.045(f)

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DEBT SERVICE REQUIREMENTS BY ISSUE



BOND PURPOSES

Series 2016 \$3,720,000 Bonds

- 1) Refund outstanding 2005 and 2008 bonds

Series 2010 \$2,000,000 Bonds

- 1) Construct improvement and extensions to the city's waterworks, sewer, and storm sewer systems
- 2) Construct, improve and repair city streets, parking lots, and sidewalks, together with drainage improvements, utility line construction, relocation and replacement, utilities improvements, traffic and street signalization, landscaping and lighting improvements
- 3) Relocate and restore Historic Section House (\$385,711.19)
- 4) Provide local match for federal grant to make street, sidewalk, landscaping, intersection, and lighting improvements

Series 2011 \$3,260,000 Bonds

- 1) ROW, Construct Street, Curb, Sidewalk Improvements, together with utility relocation and drainage improvements
- 2) Acquire and equip public safety vehicles including an ambulance and a fire truck (\$750,000)

Series 2007A \$2,735,000 Bonds

- 1) ROW, Construct Street, Curb, Sidewalk Improvements, together with utility relocation and drainage improvements

Series 2007 \$4,365,000 Bonds

Originally 1998 Bonds

- 1) Construction of a new municipal complex and the acquisition of land
- 2) Improvements to streets in the City
- 3) Improvements to the City's water system, including a new water well, new ground and elevated water storage facilities and water lines

Series 2007 \$2,900,000 Bonds

- 1) Construct improvement and extensions to the city's waterworks, sewer, and storm sewer systems

Series 2007 \$1,200,000 Bonds

- 1) Provide funds for the purchase of land and related improvements in TownCenter district

Series 2005 \$790,000 Bonds

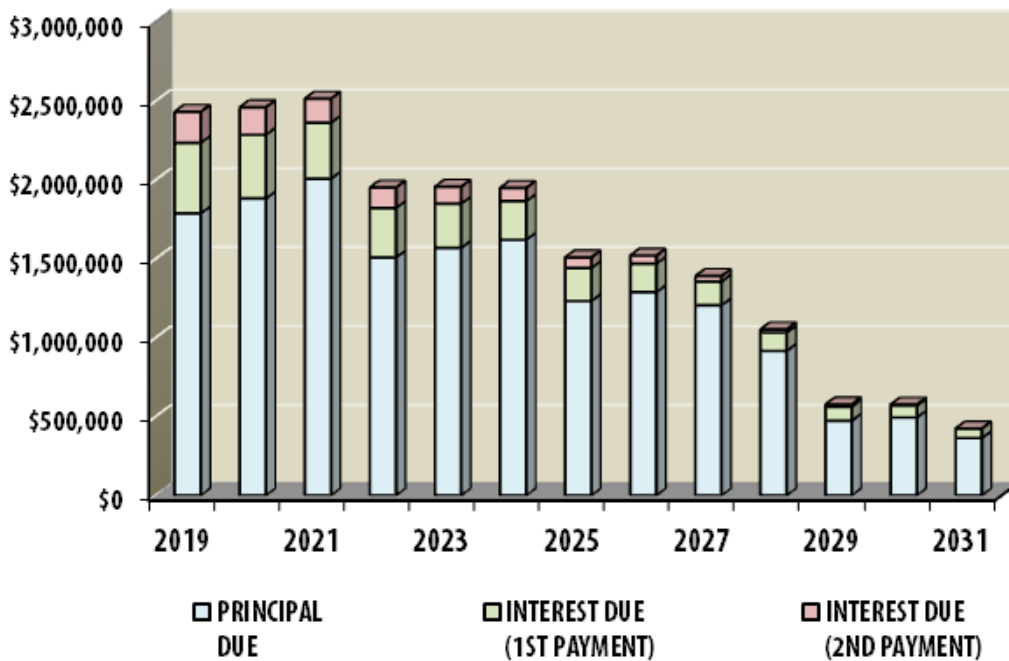
- 1) Construction of a new library and community center facility; acquisition of interests in land relating to such facility; construction of related parking improvements

Series 2018 \$4,000,000 Bonds

1. Provide Stormwater Improvements
2. Provide certain water and wastewater improvements
3. Provide certain combined street, water, and wastewater improvements

ANNUAL PRINCIPAL AND INTEREST REQUIREMENT – ALL ISSUES

FISCAL YEAR	PRINCIPAL DUE	INTEREST DUE (1ST PAYMENT)	INTEREST DUE (2ND PAYMENT)	TOTAL DUE
2019	1,789,429.85	447,444.46	195,507.50	2,432,381.81
2020	1,883,416.72	404,201.01	173,599.50	2,461,217.23
2021	2,009,194.77	355,330.96	150,622.25	2,515,147.98
2022	1,510,010.71	313,264.02	129,212.00	1,952,486.73
2023	1,571,046.32	279,844.41	106,382.25	1,957,272.98
2024	1,622,309.89	245,052.34	82,660.00	1,950,022.23
2025	1,233,810.07	208,931.16	66,905.00	1,509,646.23
2026	1,290,555.80	180,231.68	50,356.75	1,521,144.23
2027	1,206,516.69	150,850.45	33,657.50	1,391,024.64
2028	917,244.97	115,651.48	20,775.00	1,053,671.45
2029	475,000.00	88,825.00	14,225.00	578,050.00
2030	495,000.00	74,825.00	7,225.00	577,050.00
2031	365,000.00	60,200.00	-	425,200.00
	\$ 16,368,535.79	\$ 2,924,651.97	\$ 1,031,127.75	\$ 20,324,315.51



ANNUAL DEBT SERVICE REQUIREMENTS (BONDS) – BY ISSUE

SALES TAX									
FISCAL YEAR	GO SERIES 2007	CO SERIES 2007	SERIES 2007	CO SERIES 2007A	CO SERIES 2010	CO SERIES 2011	CO SERIES 2016	CO SERIES 2018	TOTAL DUE
	\$4,365,000	\$2,900,000	\$1,200,000	\$2,735,000	\$2,000,000	\$3,260,000	\$3,720,000	\$4,000,000	
2019	377,366.50	212,525.00	110,735.00	218,500.00	154,825.00	184,525.00	400,233.50	447,300.00	2,106,010.00
2020	374,464.00	211,272.50	111,565.00	221,300.00	151,900.00	186,000.00	404,058.00	494,700.00	2,155,259.50
2021	376,065.25	214,712.50	112,047.50	218,800.00	153,300.00	182,400.00	392,837.75	657,300.00	2,307,463.00
2022	215,346.25	212,845.00	112,182.50	221,000.00	154,500.00	183,100.00	401,528.00	244,300.00	1,744,801.75
2023	217,406.25	210,772.50	111,970.00	222,800.00	154,500.00	183,000.00	400,039.25	249,100.00	1,749,588.00
2024	214,168.50	213,392.50	111,410.00	219,300.00	154,250.00	182,700.00	403,416.25	243,700.00	1,742,337.25
2025	-	210,705.00	110,502.50	-	153,750.00	182,200.00	396,703.75	248,100.00	1,301,961.25
2026	-	212,710.00	114,247.50	-	153,000.00	186,400.00	399,901.75	247,200.00	1,313,459.25
2027	-	214,305.00	112,297.50	-	152,000.00	185,300.00	323,636.75	246,100.00	1,233,639.25
2028	-	-	-	-	150,750.00	184,000.00	327,908.75	244,800.00	907,458.75
2029	-	-	-	-	154,250.00	182,500.00	-	248,200.00	584,950.00
2030	-	-	-	-	152,250.00	-	-	246,300.00	398,550.00
2031	-	-	-	-	-	-	-	249,100.00	249,100.00
2032								246,600.00	246,600.00
2033								243,900.00	243,900.00
2034								245,900.00	245,900.00
2035								247,500.00	247,500.00
2036								248,700.00	248,700.00
2037								249,500.00	249,500.00
2038								249,900.00	249,900.00
	\$ 1,774,816.75	\$ 1,913,240.00	\$ 1,006,957.50	\$ 1,321,700.00	\$ 1,839,275.00	\$ 2,022,125.00	\$ 3,850,263.75	\$ 5,548,300.00	\$19,276,678.00

ANNUAL DEBT SERVICE REQUIREMENTS (NOTES AND LEASES) – BY ISSUE

FISCAL YEAR	GLOBAL LEASE WATER METERS	GLOBAL LEASE WATER METERS	GOVERNMENT		TEXAS		GOVERNMENT		TOTAL DUE
			RADIO LEASE	CAPITAL	LEVERAGE FUND	NOTE	CAPITAL	NOTE	
	\$1,539,536.06	\$182,122	\$125,000	\$20,414.08	\$653,000	\$367,218			
2019	136,920.40	15,892.30	20,414.08		54,872.28	98,272.75	-	-	326,371.81
2020	136,920.40	15,892.30	-		54,872.28	98,272.75	-	-	305,957.73
2021	136,920.40	15,892.30	-		54,872.28		-	-	207,684.98
2022	136,920.40	15,892.30	-		54,872.28		-	-	207,684.98
2023	136,920.40	15,892.30	-		54,872.28		-	-	207,684.98
2024	136,920.40	15,892.30	-		54,872.28		-	-	207,684.98
2025	136,920.40	15,892.30	-		54,872.28		-	-	207,684.98
2026	136,920.40	15,892.30	-		54,872.28		-	-	207,684.98
2027	136,920.40	15,892.30	-		4,572.69		-	-	157,385.39
2028	136,920.40	15,892.30	-		-		-	-	152,812.70
\$ 1,369,204.00	\$ 158,923.00	\$ 20,414.08	\$ 443,550.93	\$ 196,545.50	\$ -	\$ -	\$ -	\$ -	\$ 2,188,637.51

DEBT SUMMARY BY INDIVIDUAL ISSUE

GENERAL OBLIGATION REFUNDING BONDS, SERIES 2007

\$4,365,000 ORIGINAL AMOUNT 3.97% INTEREST RATE

FISCAL YEAR	PRINCIPAL DUE 2/15	INTEREST DUE 2/15	INTEREST DUE 8/15	TOTAL DUE
2019	320,000.00	31,859.25	25,507.25	377,366.50
2020	330,000.00	25,507.25	18,956.75	374,464.00
2021	345,000.00	18,956.75	12,108.50	376,065.25
2022	195,000.00	12,108.50	8,237.75	215,346.25
2023	205,000.00	8,237.75	4,168.50	217,406.25
2024	210,000.00	4,168.50	-	214,168.50
	\$ 1,910,000.00	\$ 138,751.50	\$ 100,838.00	\$ 2,149,589.50

ISSUER: BANK OF AMERICA

PURPOSE: MUNICIPAL COMPLEX, STREETS, WATER WELL, GROUND AND ELEVATED STORAGE TANK

DATE: REFINANCED FEBRUARY 1, 2007 – FEBRUARY 15, 2024

NOTE: 61.75% DEBT SERVICE AND 38.25% UTILITY FUND SUPPORTED DEBT

CITY AWARDED BOND RATING UPGRADE BY S&P

In January 2017, S&P (Standard & Poor's) Global Ratings raised the city's long-term bond rating to 'AA-' from 'A+'. This high rating reflects the city's financial performance and flexibility.

Over the past decade, the city's rating was raised to 'A' in 2008, 'A+' in 2010, and 'AA-' in 2017.

S&P says that an obligation rated 'AA' differs from the highest-rated obligations ('AAA') only to a small degree, and the obligor's capacity to meet its financial commitment is 'very strong'.

When agencies like S&P rate a municipality, they look at budgets, master plans, comprehensive annual financial reports (external audits), actual monthly financials, and financial policies.

Several factors were cited by S&P for the upgrade, including quality of management, standard financial policies, the five-year rolling capital improvement plan, strong budgetary flexibility and liquidity, and a strong institutional framework.

Governments issue municipal bonds to finance certain public projects. Bondholders lend the issuing institutions a loan that is to be paid back at face value at a certain date, and a bond rating is a quick way to evaluate the risk involved with lending money to that city. In short, municipalities' bond ratings operate very much like an individual's FICO score. There are three major rating agencies that evaluate issuers and their municipal bonds: S&P, Moody's, and Fitch.

S&P's Long-Term Issue Credit Ratings (highest to lowest) are: AAA, AA, A, BBB, BB, B, CCC, CC, C, and D. Ratings from 'AA' to 'CCC' may be modified by the addition of a plus or minus sign to show relative standing within the major rating categories.

DEBT SUMMARY BY INDIVIDUAL ISSUE (cont.)

CERTIFICATES OF OBLIGATION BONDS, SERIES 2007 \$2,900,000 ORIGINAL AMOUNT 4.10% INTEREST RATE

FISCAL YEAR	PRINCIPAL DUE 2/15	INTEREST DUE 2/15	INTEREST DUE 8/15	TOTAL DUE
2019	150,000.00	32,800.00	29,725.00	212,525.00
2020	155,000.00	29,725.00	26,547.50	211,272.50
2021	165,000.00	26,547.50	23,165.00	214,712.50
2022	170,000.00	23,165.00	19,680.00	212,845.00
2023	175,000.00	19,680.00	16,092.50	210,772.50
2024	185,000.00	16,092.50	12,300.00	213,392.50
2025	190,000.00	12,300.00	8,405.00	210,705.00
2026	200,000.00	8,405.00	4,305.00	212,710.00
2027	210,000.00	4,305.00	-	214,305.00
	\$ 1,745,000.00	\$ 208,792.50	\$ 173,020.00	\$ 2,126,812.50

ISSUER: BANK OF AMERICA
PURPOSE: FORT WORTH WATER CONNECTION
DATE: FEBRUARY 1, 2007 – FEBRUARY 15, 2027
NOTE: UTILITY FUND SUPPORTED DEBT

SALES TAX REVENUE BONDS, SERIES 2007 \$1,200,000 ORIGINAL AMOUNT 6.95% INTEREST RATE

FISCAL YEAR	PRINCIPAL DUE 5/1	INTEREST DUE 11/1	INTEREST DUE 5/1	TOTAL DUE
2019	60,000.00	25,367.50	25,367.50	110,735.00
2020	65,000.00	23,282.50	23,282.50	111,565.00
2021	70,000.00	21,023.75	21,023.75	112,047.50
2022	75,000.00	18,591.25	18,591.25	112,182.50
2023	80,000.00	15,985.00	15,985.00	111,970.00
2024	85,000.00	13,205.00	13,205.00	111,410.00
2025	90,000.00	10,251.25	10,251.25	110,502.50
2026	100,000.00	7,123.75	7,123.75	114,247.50
2027	105,000.00	3,648.75	3,648.75	112,297.50
	\$ 790,000.00	\$ 165,931.25	\$ 165,931.25	\$ 1,121,862.50

ISSUER: BANK OF AMERICA
PURPOSE: TOWNCENTER LAND PURCHASE
DATE: MAY 1, 2007 – MAY 1, 2027
NOTE: ECONOMIC DEVELOPMENT CORPORATION (EDC) SUPPORTED DEBT

DEBT SUMMARY BY INDIVIDUAL ISSUE (cont.)

CERTIFICATES OF OBLIGATION, SERIES 2007A \$2,735,000 ORIGINAL AMOUNT 4.00% INTEREST RATE

FISCAL YEAR	PRINCIPAL DUE 2/15	INTEREST DUE 2/15	INTEREST DUE 8/15	TOTAL DUE
2019	175,000.00	23,500.00	20,000.00	218,500.00
2020	185,000.00	20,000.00	16,300.00	221,300.00
2021	190,000.00	16,300.00	12,500.00	218,800.00
2022	200,000.00	12,500.00	8,500.00	221,000.00
2023	210,000.00	8,500.00	4,300.00	222,800.00
2024	215,000.00	4,300.00	-	219,300.00
	\$ 1,345,000.00	\$ 112,000.00	\$ 85,100.00	\$ 1,542,100.00

ISSUER: BANK OF AMERICA
PURPOSE: BOWMAN SPRINGS ROAD PROJECT
DATE: OCTOBER 1, 2007 – FEBRUARY 15, 2024
NOTE: DEBT SERVICE SUPPORTED DEBT

CERTIFICATES OF OBLIGATION, SERIES 2010 \$2,000,000 ORIGINAL AMOUNT 2.00 – 5.00% INTEREST RATE

FISCAL YEAR	PRINCIPAL DUE 5/1	INTEREST DUE 11/1	INTEREST DUE 5/1	TOTAL DUE
2019	90,000.00	32,412.50	32,412.50	154,825.00
2020	90,000.00	30,950.00	30,950.00	151,900.00
2021	95,000.00	29,150.00	29,150.00	153,300.00
2022	100,000.00	27,250.00	27,250.00	154,500.00
2023	105,000.00	24,750.00	24,750.00	154,500.00
2024	110,000.00	22,125.00	22,125.00	154,250.00
2025	115,000.00	19,375.00	19,375.00	153,750.00
2026	120,000.00	16,500.00	16,500.00	153,000.00
2027	125,000.00	13,500.00	13,500.00	152,000.00
2028	130,000.00	10,375.00	10,375.00	150,750.00
2029	140,000.00	7,125.00	7,125.00	154,250.00
2030	145,000.00	3,625.00	3,625.00	152,250.00
	\$ 1,450,000.00	\$ 270,931.25	\$ 270,931.25	\$ 1,991,862.50

ISSUER: WELLS FARGO
PURPOSE: TOWNCENTER BUILDING PROJECT
DATE: JANUARY 1, 2010 – MAY 1, 2030
NOTE: ECONOMIC DEVELOPMENT CORPORATION (EDC) SUPPORTED DEBT

DEBT SUMMARY BY INDIVIDUAL ISSUE (cont.)

CERTIFICATES OF OBLIGATION, SERIES 2011

\$3,260,000 ORIGINAL AMOUNT 2.00 – 4.00% INTEREST RATE

FISCAL YEAR	PRINCIPAL DUE 2/1	INTEREST DUE 2/11	INTEREST DUE 8/1	TOTAL DUE
2019	115,000.00	35,625.00	33,900.00	184,525.00
2020	120,000.00	33,900.00	32,100.00	186,000.00
2021	120,000.00	32,100.00	30,300.00	182,400.00
2022	125,000.00	30,300.00	27,800.00	183,100.00
2023	130,000.00	27,800.00	25,200.00	183,000.00
2024	135,000.00	25,200.00	22,500.00	182,700.00
2025	140,000.00	22,500.00	19,700.00	182,200.00
2026	150,000.00	19,700.00	16,700.00	186,400.00
2027	155,000.00	16,700.00	13,600.00	185,300.00
2028	160,000.00	13,600.00	10,400.00	184,000.00
2029	165,000.00	10,400.00	7,100.00	182,500.00
2030	175,000.00	7,100.00	3,600.00	185,700.00
2031	180,000.00	3,600.00	-	183,600.00
	\$ 2,095,000.00	\$ 317,525.00	\$ 278,525.00	\$ 2,691,050.00

ISSUER: BANK OF TEXAS

PURPOSE: SUBLETT AD LITTLE SCHOOL RD STREETS AND FIRE AND AMBULANCE TRUCK

DATE: JUNE 1, 2011 – FEBRUARY 15, 2031

NOTE: DEBT SERVICE SUPPORTED DEBT

GENERAL OBLIGATION REFUNDING BONDS, SERIES 2016

\$3,720,000 ORIGINAL AMOUNT 1.79% INTEREST RATE

FISCAL YEAR	PRINCIPAL DUE 2/15	INTEREST DUE 2/15	INTEREST DUE 8/15	TOTAL DUE
2019	340,000.00	31,638.25	28,595.25	400,233.50
2020	350,000.00	28,595.25	25,462.75	404,058.00
2021	345,000.00	25,462.75	22,375.00	392,837.75
2022	360,000.00	22,375.00	19,153.00	401,528.00
2023	365,000.00	19,153.00	15,886.25	400,039.25
2024	375,000.00	15,886.25	12,530.00	403,416.25
2025	375,000.00	12,530.00	9,173.75	396,703.75
2026	385,000.00	9,173.75	5,728.00	399,901.75
2027	315,000.00	5,728.00	2,908.75	323,636.75
2028	325,000.00	2,908.75	-	327,908.75
	\$ 3,625,000.00	\$ 205,894.75	\$ 173,451.00	\$ 4,004,345.75

ISSUER: FIRST NATIONAL BANK TEXAS

PURPOSE: REFUND SERIES 2005 AND SERIES 2008

DATE: SEPTEMBER 15, 2016 - FEBRUARY 15, 2028

NOTE: DEBT SERVICE AND CAPITAL PROJECTS SUPPORTED DEBT

DEBT SUMMARY BY INDIVIDUAL ISSUE (cont.)

CERTIFICATES OF OBLIGATION, SERIES 2018

\$4,200,000 ORIGINAL AMOUNT 3.97% INTEREST RATE

FISCAL YEAR	PRINCIPAL DUE 2/15	INTEREST DUE 2/15	INTEREST DUE 8/15	TOTAL DUE
2019	285,000.00	162,300.00		447,300.00
2020	345,000.00	149,700.00		494,700.00
2021	525,000.00	132,300.00		657,300.00
2022	125,000.00	119,300.00		244,300.00
2023	135,000.00	114,100.00		249,100.00
2024	135,000.00	108,700.00		243,700.00
2025	145,000.00	103,100.00		248,100.00
2026	150,000.00	97,200.00		247,200.00
2027	155,000.00	91,100.00		246,100.00
2028	160,000.00	84,800.00		244,800.00
2029	170,000.00	78,200.00		248,200.00
2030	175,000.00	71,300.00		246,300.00
2031	185,000.00	64,100.00		249,100.00
2032	190,000.00	56,600.00		246,600.00
2033	195,000.00	48,900.00		243,900.00
2034	205,000.00	40,900.00		245,900.00
2035	215,000.00	32,500.00		247,500.00
2036	225,000.00	23,700.00		248,700.00
2037	235,000.00	14,500.00		249,500.00
2038	245,000.00	4,900.00		249,900.00
	\$ 4,200,000.00	\$ 1,598,200.00	\$ -	\$ 5,798,200.00

ISSUER:

PURPOSE: STORMWATER, STREETS, WATER EXPANSION

DATE: FEBRUARY 1, 2018 – FEBRUARY 15, 2038

NOTE: \$800K DS, \$1.9M SW, \$1.5M W&S

DEBT SUMMARY BY INDIVIDUAL ISSUE (cont.)

GLOBAL WATER MANAGEMENT WATER METER LEASE

\$1,539,536.06 ORIGINAL AMOUNT

FISCAL YEAR	PRINCIPAL DUE 12/1	INTEREST DUE 12/1		TOTAL DUE
2019	93,843.27	43,077.13	-	136,920.40
2020	97,456.24	39,464.16	-	136,920.40
2021	101,208.31	35,712.09	-	136,920.40
2022	105,104.83	31,815.57	-	136,920.40
2023	109,151.36	27,769.04	-	136,920.40
2024	113,353.69	23,566.71	-	136,920.40
2025	117,717.81	19,202.59	-	136,920.40
2026	122,249.94	14,670.46	-	136,920.40
2027	126,956.56	9,963.84	-	136,920.40
2028	131,844.38	5,076.02	-	136,920.40
	\$ 1,209,250.64	\$ 296,873.76	\$ -	\$ 1,506,124.40

ISSUER: FIRST FINANCIAL BANK

PURPOSE: GLOBAL WATER FATHOM METER PURCHASE

DATE: DECEMBER 13, 2012 – DECEMBER 1, 2027

NOTE: UTILITY FUND SUPPORTED DEBT

GLOBAL WATER MANAGEMENT WATER METER LEASE

\$182,122 ORIGINAL AMOUNT

FISCAL YEAR	PRINCIPAL DUE 12/1	INTEREST DUE 12/1		TOTAL DUE
2019	10,788.02	5,104.28	-	15,892.30
2020	11,214.15	4,678.15	-	15,892.30
2021	11,657.11	4,235.19	-	15,892.30
2022	12,117.56	3,774.74	-	15,892.30
2023	12,596.21	3,296.09	-	15,892.30
2024	13,093.76	2,798.54	-	15,892.30
2025	13,610.96	2,281.34	-	15,892.30
2026	14,148.59	1,743.71	-	15,892.30
2027	14,707.46	1,184.84	-	15,892.30
2028	15,288.41	603.89	-	15,892.30
	\$ 139,600.32	\$ 35,214.98	\$ -	\$ 174,815.30

ISSUER: SPIRIT OF TEXAS BANK

PURPOSE: GLOBAL WATER FATHOM METER PURCHASE

DATE: AUGUST 13, 2013 – DECEMBER 1, 2027

NOTE: UTILITY FUND SUPPORTED DEBT

DEBT SUMMARY BY INDIVIDUAL ISSUE (cont.)

GOVERNMENT CAPITAL CORPORATION RADIO LEASE \$125,000 ORIGINAL AMOUNT

FISCAL YEAR	PRINCIPAL DUE 6/1	INTEREST DUE 6/1		TOTAL DUE
2019	19,739.15	674.93	-	20,414.08
	\$ 38,823.90	\$ 2,004.26	\$ -	\$ 40,828.16

ISSUER: CITIZENS 1ST BANK - TYLER
PURPOSE: FORT WORTH RADIO LEASE PURCHASE
DATE: MAY 17, 2012 – JUNE 1, 2019
NOTE: DEBT SERVICE SUPPORTED DEBT

TEXAS LEVERAGE FUND NOTE \$1,700,000 ORIGINAL 3.25% INTEREST RATE

FISCAL YEAR	PRINCIPAL DUE MONTHLY ON 1ST	INTEREST DUE MONTHLY ON 1ST		TOTAL DUE
2019	42,037.93	12,834.35	-	54,872.28
2020	43,533.09	11,339.19	-	54,872.28
2021	45,081.42	9,790.86	-	54,872.28
2022	46,684.84	8,187.44	-	54,872.28
2023	48,345.28	6,527.00	-	54,872.28
2024	50,064.77	4,807.51	-	54,872.28
2025	51,845.42	3,026.86	-	54,872.28
2026	53,689.40	1,182.88	-	54,872.28
2027	4,559.29	13.40	-	4,572.69
	\$ 426,435.56	\$ 71,987.65	\$ -	\$ 498,423.21

ISSUER: BANK OF NY
PURPOSE: LINK ST PURCHASE
DATE: NOVEMBER 11, 2011 – DECEMBER 1, 2026
NOTE: ECONOMIC DEVELOPMENT CORPORATION (EDC) SUPPORTED DEBT

GOVERNMENTAL CAPITAL LEASE \$367,218.45 ORIGINAL 3.635% INTEREST RATE

FISCAL YEAR	PRINCIPAL DUE 2/1	INTEREST DUE 2/1		TOTAL DUE
2019	91,500.50	6,772.25	-	98,272.75
2020	94,826.21	3,446.54	-	98,272.75
	\$ 274,618.16	\$ 20,200.09	\$ -	\$ 294,818.25

ISSUER: NORTH TEXAS BANK & TRUST
PURPOSE: VEHICLES & EQUIPMENT
DATE: SEPTEMBER 1, 2016 – FEBRUARY 1, 2020
NOTE: GENERAL FUND AND STREET SUPPORTED DEBT

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

EMPLOYEE COUNT BY FUND

PERSONNEL	FY16-17 ACTUAL	FY17-18 BUDGET	FY17-18 AMENDED	FY17-18 YTD MAY	FY17-18 ESTIMATE	FY18-19 PROPOSED	CY - PY CHANGE
CITY MANAGER	2.00	2.00	2.00	2.00		2.00	-
CITY SECRETARY	1.00	1.00	1.00	1.00		1.00	-
MUNICIPAL COURT	2.00	2.00	2.00	1.00		1.00	(1.00)
HUMAN RESOURCES	1.00	1.00	1.00	1.00		1.00	-
FINANCE	3.00	2.00	2.00	2.00		3.00	1.00
POLICE	21.00	23.00	23.00	22.00		23.00	-
FIRE	14.00	17.00	17.00	14.00		20.00	3.00
COMMUNITY DEVELOPMENT	4.00	4.00	4.00	4.00		4.00	-
LIBRARY	4.00	4.00	4.00	4.00		4.00	-
GENERAL FUND	52.00	56.00	56.00	51.00	-	59.00	3.00
UTILITY BILLING	1.00	1.00	1.00	1.50		1.00	-
WATER OPERATIONS	10.00	10.50	10.50	10.50		10.00	(0.50)
WATER/SEWER FUND	11.00	11.50	11.50	12.00	-	11.00	(0.50)
STREET IMPROVEMENT FUND	6.00	6.00	6.00	6.00		6.45	0.45
STREET IMPROVEMENT FUND	6.00	6.00	6.00	6.00	-	6.45	0.45
FULL-TIME EMPLOYEE COUNT	69.00	73.50	73.50	69.00	-	76.45	2.95
PART-TIME (EXCLUDES FIREFIGHTERS)	8.00	8.00	8.00	8.00	8.00	8.00	-
TEMPORARY/SEASONAL	-	-	-	-	-	-	-
TOTAL EMPLOYEE COUNT	77.00	81.50	81.50	77.00	8.00	84.45	2.95

FULL-TIME EQUIVALENTS (FTE) BY FUND

PERSONNEL	FY16-17 ACTUAL	FY17-18 BUDGET	FY17-18 AMENDED	FY17-18 YTD MAY	FY17-18 ESTIMATE	FY18-19 PROPOSED	CY - PY CHANGE
CITY MANAGER	2.00	2.00	2.00			2.00	-
CITY SECRETARY	1.00	1.00	1.00			1.00	-
MUNICIPAL COURT	2.00	2.00	2.00			1.33	(0.67)
HUMAN RESOURCES	1.00	1.00	1.00			1.00	-
FINANCE	2.63	2.63	2.63			3.00	0.38
POLICE	23.63	23.63	23.63			23.63	-
FIRE	17.00	17.00	17.00			20.00	3.00
COMMUNITY DEVELOPMENT	4.00	4.00	4.00			4.33	0.33
LIBRARY	4.00	4.00	4.00			4.33	0.33
GENERAL FUND	57.25	57.25	57.25	-	-	60.62	3.37
UTILITY BILLING	1.00	1.00	1.00			2.00	1.00
WATER OPERATIONS	11.23	12.23	12.23			12.23	-
WATER/SEWER FUND	12.23	13.23	13.23	-	-	14.23	1.00
STREET IMPROVEMENT FUND	8.90	8.90	8.90			9.63	0.73
STREET IMPROVEMENT FUND	8.90	8.90	8.90	-	-	9.63	0.73
FULL-TIME EQUIVALENTS (FTE)	78.38	79.38	79.38	-	-	84.47	5.09

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

REVENUE SUMMARY BY FUND

REVENUES	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
GENERAL FUNDS									
GENERAL FUND	6,174,185	6,383,296	6,383,296	5,391,991	6,525,859	142,563	6,865,094	481,799	8%
CAPITAL REPLACEMENT FUND	605,048	119,946	119,946	11,951	122,896	2,950	164,608	44,662	37%
COURT SECURITY FUND	3,880	4,530	4,530	2,011	3,150	(1,380)	4,530	-	0%
COURT TECHNOLOGY FUND	5,119	5,516	5,516	2,581	3,560	(1,956)	5,516	-	0%
STREET IMPROVEMENT FUND	999,873	835,732	835,732	395,727	876,363	40,631	783,143	(52,589)	-6%
JUVENILE CASE MANAGER FUND	7,305	7,265	7,265	3,598	6,250	(1,015)	7,265	-	0%
PARK REC/OTHER DONATION FUND	237	25	25	505	540	515	50	25	100%
TREE REFORESTATION FUND	284	150	150	423	550	400	300	150	100%
UNCLAIMED PROPERTY FUND	-	-	-	-	-	-	-	-	0%
GENERAL DEBT SERVICE FUND	1,453,153	1,665,933	1,665,933	1,347,907	1,557,588	(108,345)	1,652,619	(13,314)	-1%
WATER AND SEWER FUNDS									
WATER/SEWER FUND	4,950,455	4,479,449	4,479,449	2,846,161	4,701,873	222,425	4,478,401	(1,048)	0%
STORMWATER UTILITY FUND	467,082	256,664	254,164	173,739	255,000	836	290,950	36,786	14%
WATER IMPACT FUND	152,432	120,450	120,450	122,740	161,500	41,050	120,450	-	0%
SEWER IMPACT FUND	41,762	28,625	28,625	65,911	91,000	62,375	32,664	4,039	14%
WATER IMPROVEMENT FUND	-	-	-	-	-	-	-	-	0%
EDC FUNDS									
EDC4B FUND	522,548	575,878	575,878	675,311	956,374	31,317	640,752	64,874	11%
EDC4B CAPITAL BOND FUND	205	-	-	268	300	300	-	-	0%
EDC4B BOND RESERVE FUND	502	300	300	749	900	600	150	(150)	-50%
CAPITAL PROJECT FUNDS									
CAPITAL PROJECTS FUND	80,908	78,250	78,250	23,794	65,450	(12,800)	78,250	-	0%
CAPITAL BOND FUND	-	-	-	-	-	-	-	-	0%
PARK DEDICATION FUND	39,737	30,800	30,800	1,462	1,800	(29,000)	30,800	-	0%
LIBRARY BUILDING FUND	5,835	3,135	3,135	1,841	3,140	5	3,135	-	0%
ROADWAY IMPACT FEE FUND	66,992	50,350	50,350	91,827	121,300	70,950	60,350	10,000	20%
SPECIAL REVENUE FUNDS									
TIF #1 (NEW HOPE) FUND	93,588	23,300	23,300	2,550	51,604	28,304	125,730	102,430	440%
HOTEL/MOTEL TAX FUND	-	-	-	-	-	-	-	-	0%
POLICE SEIZURE FUND	-	-	-	-	-	-	-	-	0%
LEOSE FUND	1,805	1,767	1,767	1,631	1,768	-	1,767	-	0%
TOTAL REVENUES	\$ 15,672,936	\$ 14,671,360	\$ 14,668,860	\$ 11,164,676	\$ 15,508,765	\$ 490,725	\$ 15,346,524	\$ 677,664	5%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

EXPENDITURE SUMMARY BY FUND

EXPENDITURES	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
GENERAL FUNDS									
GENERAL FUND	6,195,408	6,462,738	6,462,738	3,999,872	6,405,827	(46,912)	7,060,431	597,692	9%
CAPITAL REPLACEMENT FUND	626,595	203,046	203,046	115,956	189,691	(13,356)	235,233	32,187	16%
COURT SECURITY FUND	-	700	700	-	-	(700)	700	-	0%
COURT TECHNOLOGY FUND	13,525	6,610	6,610	-	4,500	(2,110)	1,750	(4,860)	-74%
STREET IMPROVEMENT FUND	1,143,290	920,794	920,794	420,171	838,048	(82,746)	942,438	21,644	2%
JUVENILE CASE MANAGER FUND	11,885	12,795	12,795	7,677	12,195	(600)	13,796	1,001	8%
PARK REC/OTHER DONATION FUND	25,296	-	-	-	-	-	-	-	-
TREE REFORESTATION FUND	-	-	-	-	-	-	-	-	-
UNCLAIMED PROPERTY FUND	-	-	-	-	-	-	-	-	-
GENERAL DEBT SERVICE FUND	1,423,034	1,663,884	1,663,884	1,309,368	1,551,497	(112,387)	1,652,044	(11,839)	-1%
WATER AND SEWER FUNDS									
WATER/SEWER FUND	3,745,157	4,260,532	4,260,532	2,472,891	4,260,797	265	4,185,745	(74,787)	-2%
STORMWATER UTILITY FUND	334,829	271,340	271,340	93,235	260,740	(10,600)	279,518	8,178	3%
WATER IMPACT FUND	154,415	153,573	153,573	-	153,573	-	152,525	(1,048)	-1%
SEWER IMPACT FUND	60,000	60,000	60,000	-	60,000	-	60,000	-	-
WATER IMPROVEMENT FUND	-	-	-	-	-	-	-	-	-
EDC FUNDS									
EDC4B FUND	624,658	563,307	563,307	609,176	816,591	253,284	540,625	(22,682)	-4%
EDC4B CAPITAL BOND FUND	-	29,719	29,719	-	29,719	-	-	(29,719)	-
EDC4B BOND RESERVE FUND	-	-	-	-	-	-	-	-	-
CAPITAL PROJECT FUNDS									
CAPITAL PROJECTS FUND	76,001	83,000	83,000	-	83,000	-	83,000	-	0%
CAPITAL BOND FUND	-	-	-	-	-	-	-	-	-
PARK DEDICATION FUND	72	80,170	80,170	450	80,450	280	35,170	(45,000)	-
LIBRARY BUILDING FUND	8,508	2,000	2,000	7,028	8,400	6,400	2,000	-	-
ROADWAY IMPACT FEE FUND	83,630	10,000	10,000	-	10,000	-	10,000	-	0%
SPECIAL REVENUE FUNDS									
TIF #1 (NEW HOPE) FUND	94,987	21,217	21,217	9,971	10,000	-	10,000	(11,217)	-53%
HOTEL/MOTEL TAX FUND	-	-	-	-	-	-	-	-	-
POLICE SEIZURE FUND	-	-	-	-	-	-	-	-	-
LEOSE FUND	1,650	1,767	1,767	-	1,767	-	1,767	-	-
TOTAL EXPENDITURES	\$ 14,622,939	\$ 14,807,191	\$ 14,807,191	\$ 9,045,794	\$ 14,776,794	\$ (9,181)	\$ 15,266,742	\$ 459,551	3%

FUND BALANCE SUMMARY (%)

FUND	FY15-16 ACTUAL	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 PROJECTED	FY18-19 PROPOSED
GENERAL FUND	24.0%	21.6%	15.9%	15.9%	22.8%	17.9%
CAPITAL REPLACEMENT FUND	341.7%	56.3%	58.4%	58.4%	0.0%	91.5%
COURT SECURITY FUND	401.2%	0.0%	2602.3%	2602.3%	N/A	3045.0%
COURT TECHNOLOGY FUND	365.9%	21.6%	28.7%	28.7%	44.1%	328.5%
STREET IMPROVEMENT FUND	32.6%	27.1%	19.0%	19.0%	41.5%	20.0%
JUVENILE CASE MANAGER FUND	221.3%	170.0%	112.7%	112.7%	116.9%	56.0%
PARK REC/OTHER DONATION FUND	N/A	N/A	N/A	N/A	N/A	N/A
TREE REFORESTATION FUND	N/A	N/A	N/A	N/A	N/A	N/A
UNCLAIMED PROPERTY FUND	N/A	N/A	N/A	N/A	N/A	N/A
COMBINED GENERAL FUNDS	32.1%	26.3%	18.7%	18.7%	29.5%	21.5%
GENERAL DEBT SERVICE FUND	0.1%	3.0%	3.0%	3.0%	3.1%	2.9%
WATER/SEWER FUND*	1.4%	27.9%	16.0%	16.0%	34.9%	42.5%
STORMWATER UTILITY FUND	497.8%	50.6%	256.6%	255.7%	62.8%	62.7%
WATER IMPACT FUND	69.8%	76.2%	50.5%	50.5%	81.7%	61.3%
SEWER IMPACT FUND	0.0%	137.7%	76.6%	0.0%	0.0%	143.8%
WATER IMPROVEMENT FUND	N/A	N/A	N/A	N/A	N/A	N/A
COMBINED WATER/SEWER FUND	20.5%	33.0%	31.7%	31.6%	39.9%	45.6%
EDC4B FUND	10.3%	-2.9%	-0.5%	-0.5%	14.9%	41.0%
EDC4B CAPITAL BOND FUND	N/A	N/A	N/A	N/A	N/A	N/A
EDC4B BOND RESERVE FUND	N/A	N/A	N/A	N/A	N/A	N/A
EDC4B FUND	31.1%	21.2%	19.9%	19.9%	28.8%	63.6%
CAPITAL PROJECTS FUND	50.3%	56.8%	55.5%	55.5%	30.9%	25.1%
CAPITAL BOND FUND	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
PARK DEDICATION FUND	120543.7%	326313.7%	0.0%	0.0%	194.3%	432.0%
LIBRARY BUILDING FUND	918.7%	105.4%	588.0%	588.0%	44.1%	242.0%
ROADWAY IMPACT FEE FUND	52.2%	165.4%	1641.7%	1641.7%	2496.6%	3000.1%
CAPITAL FUND	48.0%	252.9%	232.6%	232.6%	239.4%	366.9%
TIF #1 (NEW HOPE) FUND	20.7%	-845.1%	10.8%	10.8%	-7611.5%	-6454.2%
HOTEL/MOTEL TAX FUND	N/A	N/A	N/A	N/A	N/A	N/A
POLICE SEIZURE FUND	N/A	N/A	N/A	N/A	N/A	N/A
LEOSE FUND	N/A	N/A	N/A	N/A	N/A	N/A
SPECIAL REVENUE FUND	20.0%	-830.5%	10.0%	10.0%	-6467.2%	-5483.7%
TOTAL FUNDS	21.1%	22.7%	23.7%	23.6%	27.4%	27.1%

FUND BALANCE SUMMARY (\$)

FUND	FY15-16 ACTUAL	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 PROJECTED	FY18-19 PROPOSED
GENERAL FUND	1,430,072	1,340,336	1,025,297	1,025,297	1,460,368	1,265,032
CAPITAL REPLACEMENT FUND	374,079	352,651	118,499	118,499	285,856	215,231
COURT SECURITY FUND	10,455	14,335	18,216	18,216	17,485	21,315
COURT TECHNOLOGY FUND	11,328	2,923	1,900	1,900	1,983	5,749
STREET IMPROVEMENT FUND	404,416	309,804	175,200	175,200	348,119	188,824
JUVENILE CASE MANAGER FUND	24,780	20,200	14,420	14,420	14,255	7,723
PARK REC/OTHER DONATION FUND	25,375	(45)	(23)	(23)	495	545
TREE REFORESTATION FUND	67,894	68,178	68,234	68,234	68,728	69,028
UNCLAIMED PROPERTY FUND	304	304	304	304	304	304
COMBINED GENERAL FUNDS	2,348,704	2,108,685	1,422,046	1,422,046	2,197,592	1,773,750
GENERAL DEBT SERVICE FUND	6,795	41,982	49,534	49,534	48,073	48,648
WATER/SEWER FUND*	58,872	1,045,984	682,944	682,944	1,487,060	1,779,716
STORMWATER UTILITY FUND	645,614	169,428	696,349	693,849	163,688	175,120
WATER IMPACT FUND	119,579	117,596	77,592	77,592	125,524	93,449
SEWER IMPACT FUND	104,864	82,627	45,969	45,969	113,627	86,291
WATER IMPROVEMENT FUND	-	-	-	-	-	-
COMBINED WATER/SEWER FUND	928,929	1,415,635	1,502,853	1,500,353	1,889,899	2,134,576
EDC4B FUND	73,861	(18,000)	(2,946)	(2,946)	121,784	221,911
EDC4B CAPITAL BOND FUND	29,529	29,735	-	-	316	316
EDC4B BOND RESERVE FUND	120,132	120,634	120,882	120,882	121,534	121,684
EDC4B FUND	223,522	132,369	117,936	117,936	243,633	343,911
CAPITAL PROJECTS FUND	38,258	43,165	46,087	46,087	25,615	20,865
CAPITAL BOND FUND	(0)	-	-	(0)	(0)	(0)
PARK DEDICATION FUND	195,281	234,946	185,521	185,521	156,296	151,926
LIBRARY BUILDING FUND	11,668	8,965	11,759	11,759	3,705	4,840
ROADWAY IMPACT FEE FUND	154,995	138,357	164,165	164,165	249,657	300,007
CAPITAL FUND	400,201	425,433	407,532	407,532	435,273	477,638
TIF #1 (NEW HOPE) FUND	50,857	(802,754)	2,292	2,292	(761,151)	(645,421)
HOTEL/MOTEL TAX FUND	-	-	-	-	-	-
POLICE SEIZURE FUND	0	0	0	0	0	0
LEOSE FUND	-	155	(0)	-	156	156
SPECIAL REVENUE FUND	50,858	(802,599)	2,292	2,292	(760,994)	(645,264)
TOTAL FUNDS	3,959,009	3,321,505	3,502,194	3,499,694	4,053,476	4,133,258

*FUND BALANCE IN TERMS OF WORKING CAPITAL. REPRESENTS TOTAL NET POSITION. BALANCES WATER/SEWER FUND TO CERTIFIED ANNUAL FINANCIAL REPORT (CAFR).

CITY OF KENNEDALE, TEXAS
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EXPENDITURE SUMMARY BY DEPARTMENT

GENERAL FUND	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
CITY MANAGER	356,066	352,715	352,715	260,454	422,434	69,719	367,666	14,951	4%
MAYOR/CITY COUNCIL	129,553	115,113	115,113	89,728	135,463	20,350	128,943	13,830	12%
CITY SECRETARY	152,017	144,362	144,362	85,892	134,959	(9,403)	164,073	19,711	14%
MUNICIPAL COURT	110,036	128,698	128,698	71,495	118,342	(10,357)	116,887	(11,811)	-9%
HUMAN RESOURCES	123,083	128,729	128,729	89,746	133,707	4,978	106,827	(21,902)	-17%
FINANCE	293,954	301,848	301,848	246,364	326,212	24,364	360,919	59,071	20%
POLICE	2,190,318	2,409,459	2,409,459	1,419,154	2,290,098	(119,362)	2,699,577	290,118	12%
FIRE	1,679,349	1,838,246	1,838,246	1,124,589	1,776,065	(62,182)	1,909,301	71,055	4%
COMMUNITY DEVELOPMENT	305,758	341,578	341,578	156,662	269,025	(72,553)	376,367	34,789	10%
SENIOR CITIZEN CENTER	66,084	52,439	52,439	30,553	51,969	(470)	54,528	2,089	4%
LIBRARY	284,790	258,544	258,544	168,335	266,127	7,583	269,921	11,377	4%
NONDEPARTMENTAL	504,400	391,005	391,005	256,900	391,426	421	505,420	114,415	29%
TOTAL EXPENDITURES	\$ 6,195,408	\$ 6,462,738	\$ 6,462,738	\$ 3,999,872	\$ 6,315,827	\$ (146,912)	\$ 7,060,431	\$ 597,692	9%

WATER/SEWER FUND	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
UTILITY BILLING	1,012,269	1,237,257	1,237,257	695,245	1,208,939	(28,318)	1,295,824	58,567	5%
WATER OPERATIONS	1,205,964	1,650,983	1,650,983	913,091	1,841,120	190,137	1,582,786	(68,197)	-4%
DEBT	506,913	677,361	677,361	464,750	509,736	(167,625)	618,680	(58,680)	-9%
CAPITAL	-	39,796	39,796	2,765	42,561	2,765	39,796	-	0%
NONDEPARTMENTAL	823,149	655,135	655,135	397,041	658,441	3,306	648,658	(6,477)	-1%
TOTAL EXPENDITURES	\$ 3,548,295	\$ 4,260,532	\$ 4,260,532	\$ 2,472,891	\$ 4,260,797	\$ 265	\$ 4,185,745	\$ (74,787)	-2%

STREET IMPROVEMENT FUND	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
STREETS	728,593	698,903	698,903	377,325	668,026	(30,878)	737,460	38,557	6%
PARKS MAINTENANCE	82,981	161,368	161,368	42,846	109,500	(51,868)	125,920	(35,448)	-22%
CAPITAL	-	60,523	60,523	32	60,523	-	79,058	18,535	31%
TOTAL EXPENDITURES	\$ 811,574	\$ 920,794	\$ 920,794	\$ 420,203	\$ 838,048	\$ (82,746)	\$ 942,438	\$ 21,644	2%

EDC4B FUNDS	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
ADMINISTRATION	212,548	195,580	195,580	87,464	131,585	(63,995)	169,073	(26,507)	-14%
DEBT SERVICE	324,250	322,365	322,365	225,613	322,365	-	320,432	(1,933)	-1%
TOWN SHOPPING CENTER	75,209	45,362	45,362	132,737	162,641	117,279	51,120	5,758	13%
TOWNCENTER REDEVELOPMENT	12,653	-	-	163,362	200,000	200,000	-	-	-
TX LEVERAGE	-	-	-	-	-	-	-	-	-
TOTAL EXPENDITURES	\$ 624,658	\$ 563,307	\$ 563,307	\$ 609,176	\$ 816,591	\$ 253,284	\$ 540,625	\$ (22,682)	-4%

CITY OF KENNEDALE, TEXAS
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BUDGET SUMMARY-MAJOR FUNDS

CATEGORY	GENERAL FUND	DEBT SERVICE FUND	STREET FUND	WATER/ SEWER FUND	STORM WATER FUND	EDC FUND	TOTAL MAJOR FUNDS
BEGINNING FUND BALANCE	\$ 1,465,368	\$ 48,073	\$ 348,119	\$ 1,487,060	\$ 163,688	\$ 121,784	\$ 3,634,092
AD VALOREM TAXES	4,190,449	1,356,594	-	-	-	35,000	5,582,043
SALES/BEVERAGE TAXES	1,275,794	-	-	-	-	384,598	1,660,392
FRANCHISE FEES	-	-	721,244	-	-	-	721,244
GRANTS	76,327	-	-	-	-	-	76,327
LICENSES/PERMITS	225,370	-	-	-	-	-	225,370
FINES/FEES	179,700	-	-	-	290,500	-	470,200
CHARGES FOR SERVICES	190,950	-	-	4,256,376	-	-	4,447,326
INVESTMENT EARNINGS	10,000	1,500	2,000	1,000	450	65	15,015
MISCELLANEOUS INCOME	106,070	-	-	7,500	-	24,120	137,690
INTERGOVERNMENTAL	607,034	-	20,049	-	-	-	627,084
SURPLUS/RENTALS	-	-	4,850	1,000	-	196,969	202,819
TRANSFERS	3,400	294,525	35,000	212,525	-	-	545,450
TOTAL REVENUES	\$ 6,865,094	\$ 1,652,619	\$ 783,143	\$ 4,478,401	\$ 290,950	\$ 640,752	\$ 14,710,960
PERSONNEL	4,935,844	-	470,368	782,626	-	-	6,188,838
SUPPLIES	203,311	-	35,850	67,175	300	2,100	308,736
MAINTENANCE	342,844	-	179,255	425,228	21,855	29,920	999,101
SUNDRY	1,420,932	-	177,907	2,252,240	87,663	188,173	4,126,915
DEBT	-	1,652,044	-	618,680	139,700	165,607	2,576,032
TRANSFERS	65,000	-	79,058	-	-	154,825	298,883
CAPITAL	-	-	-	39,796	30,000	-	69,796
GRANTS	92,500	-	-	-	-	-	92,500
TOTAL EXPENDITURES	\$ 7,060,431	\$ 1,652,044	\$ 942,438	\$ 4,185,745	\$ 279,518	\$ 540,625	\$ 14,660,801
REVENUES OVER EXPENDITURES	\$ (195,336)	\$ 575	\$ (159,295)	\$ 292,656	\$ 11,432	\$ 100,127	\$ 50,159
ENDING FUND BALANCE	\$ 1,270,032	\$ 48,648	\$ 188,824	\$ 1,779,716	\$ 175,120	\$ 221,911	\$ 3,684,251
FUND BALANCE AS % OF EXP	18%	3%	20%	43%	63%	41%	25%

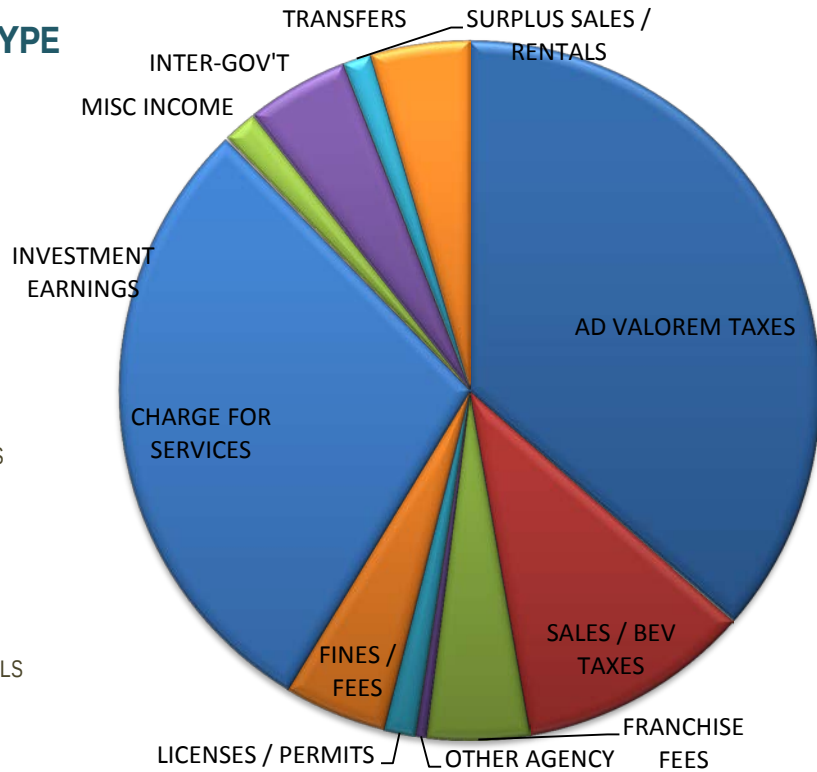
CITY OF KENNEDALE, TEXAS
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ALL FUNDS BUDGET SUMMARY

CATEGORY	COMBINED GENERAL FUNDS	DEBT SERVICE FUNDS	CAPITAL PROJECTS FUNDS	SPECIAL REVENUE FUNDS	COMBINED W&S FUNDS	COMBINED EDC FUNDS	TOTAL FUNDS
BEGINNING FUND BALANCE	\$ 2,202,592	\$ 48,073	\$ 435,273	\$ (760,994)	\$ 1,889,899	\$ 243,633	\$ 4,058,476
AD VALOREM TAXES	4,190,449	1,356,594	-	-	-	35,000	5,582,043
SALES/BEVERAGE TAXES	1,275,794	-	-	-	-	384,598	1,660,392
FRANCHISE FEES	721,244	-	-	-	-	-	721,244
GRANTS	76,327	-	-	1,767	-	-	78,094
LICENSES/PERMITS	225,370	-	-	-	-	-	225,370
FINES/FEES	196,900	-	90,000	-	442,814	-	729,714
CHARGES FOR SERVICES	190,950	-	-	-	4,256,376	-	4,447,326
INVESTMENT EARNINGS	13,011	1,500	1,135	-	2,250	215	18,111
MISCELLANEOUS INCOME	126,070	-	79,400	-	7,500	24,120	237,090
INTERGOVERNMENTAL	607,034	-	2,000	115,730	-	-	724,764
SURPLUS/RENTALS	4,850	-	-	-	1,000	196,969	202,819
TRANSFERS	182,458	294,525	-	10,000	212,525	-	699,508
TOTAL REVENUES	\$ 7,810,457	\$ 1,652,619	\$ 172,535	\$ 127,497	\$ 4,922,465	\$ 640,902	\$ 15,326,475
PERSONNEL	5,420,109	-	-	-	782,626	-	6,202,734
SUPPLIES	239,161	-	-	-	67,475	2,100	308,736
MAINTENANCE	523,849	-	2,000	-	447,083	29,920	1,002,851
SUNDRY	1,599,439	-	170	1,767	2,339,903	188,173	4,129,452
DEBT	-	1,652,044	-	-	618,680	165,607	2,436,332
TRANSFERS	144,058	-	128,000	-	352,225	154,825	779,108
CAPITAL	235,233	-	-	10,000	69,796	-	315,029
GRANTS	92,500	-	-	-	-	-	92,500
TOTAL EXPENDITURES	\$ 8,254,348	\$ 1,652,044	\$ 130,170	\$ 11,767	\$ 4,677,788	\$ 540,625	\$ 15,266,742
		-	-	-	-	-	-
REVENUES OVER EXPENDITURES	\$ (443,891)	\$ 575	\$ 42,365	\$ 115,730	\$ 244,677	\$ 100,277	\$ 59,733
	\$	\$	\$	\$	\$	\$	\$
ENDING FUND BALANCE	\$ 1,758,701	\$ 48,648	\$ 477,638	\$ (645,264)	\$ 2,134,576	\$ 343,911	\$ 4,118,209
FUND BALANCE AS % OF EXP	21.3%	2.9%	366.9%	-5483.7%	45.6%	63.6%	63.6%

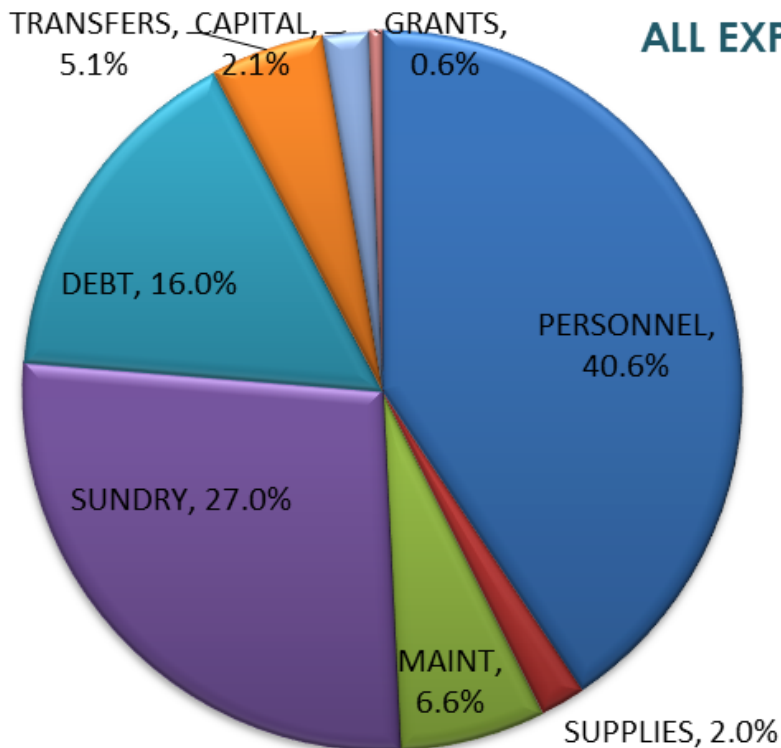
ALL REVENUES BY TYPE

- AD VALOREM TAXES
- SALES / BEV TAXES
- FRANCHISE FEES
- OTHER AGENCY
- LICENSES / PERMITS
- FINES / FEES
- CHARGE FOR SERVICES
- INVESTMENT EARNINGS
- MISC INCOME
- INTER-GOV'T
- SURPLUS SALES / RENTALS
- TRANSFERS



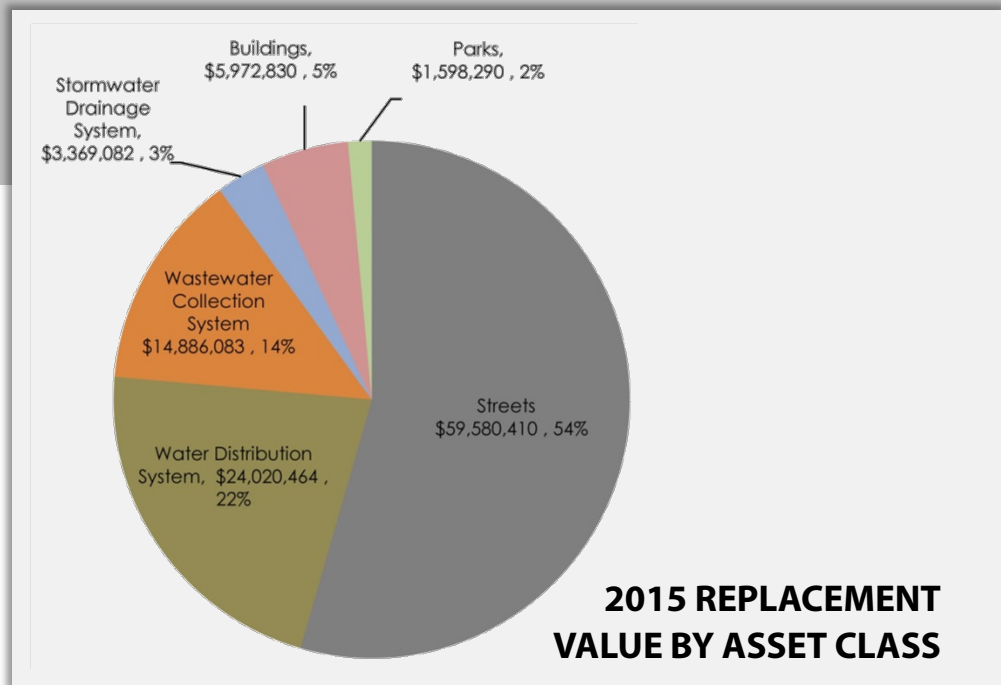
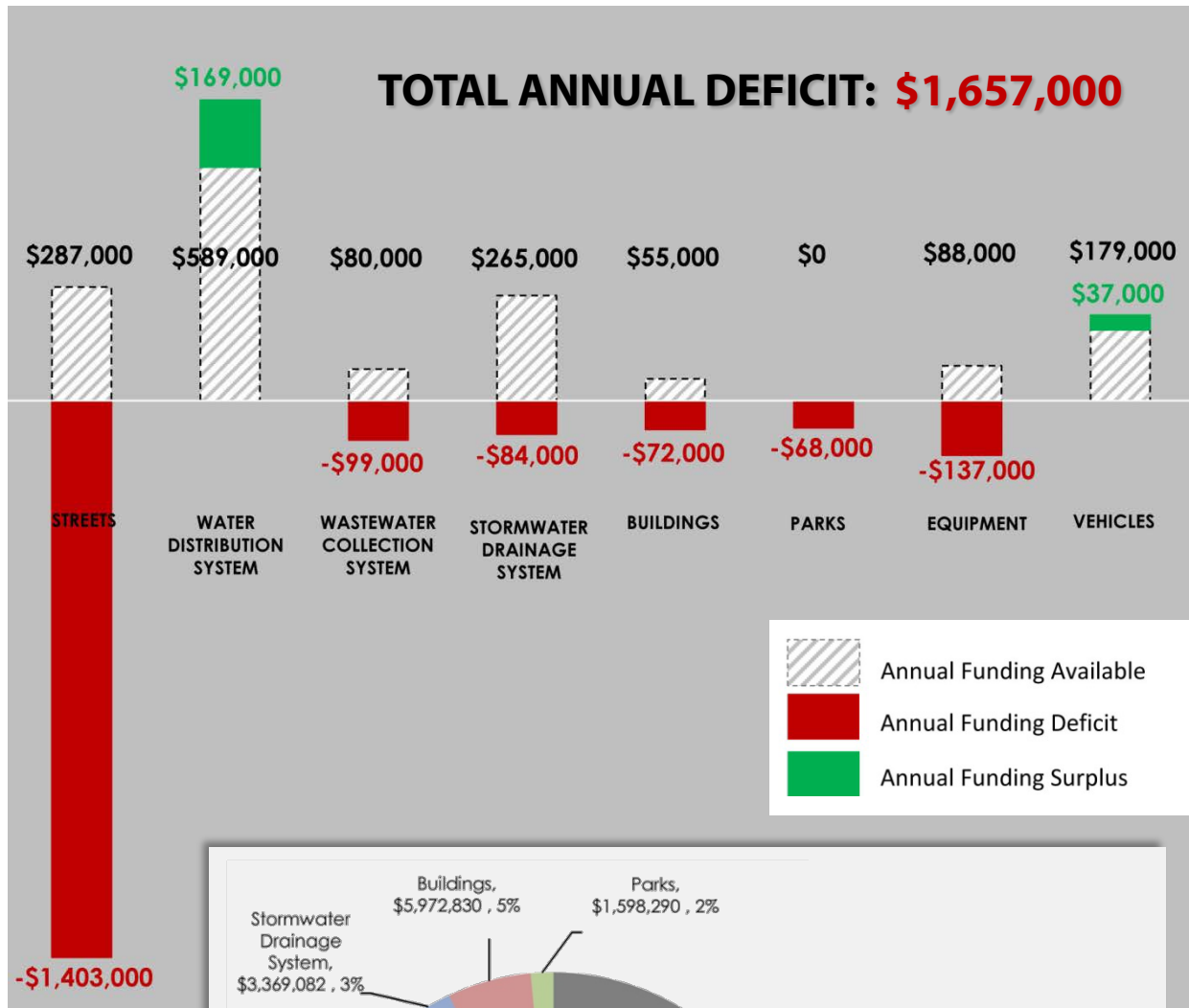
ALL EXPENDITURES BY TYPE

- PERSONNEL
- SUPPLIES
- MAINT
- SUNDRY
- DEBT
- TRANSFERS
- CAPITAL
- GRANTS



AVERAGE ANNUAL FUNDING REQUIRED VS. AVERAGE ANNUAL FUNDING AVAILABLE

SOURCE: 2015 ASSET MANAGEMENT PLAN | WWW.CITYOFKENNEDEALE.COM/GOVDOCS



ASSET MANAGEMENT PLAN GRADING SYSTEM

SOURCE: 2015 ASSET MANAGEMENT PLAN | WWW.CITYOFKENNEDALE.COM/GOVDOCS

Grading Scale: Condition vs. Performance			
Based on the condition of the asset today and how well it performs its function.			
Star Rating	Letter Grade	Color Indicator	Description
★★★★★	A		Excellent: No noticeable defects
★★★★	B		Good: Minor deterioration
★★★	C		Fair: Deterioration evident, function is affected
★★	D		Poor: Serious deterioration. Function is inadequate
★	F		Critical: No longer functional. General or complete failure

Grading Scale: Funding vs. Need		
Based on the actual investment requirements to ensure replacement of the asset at the right time, versus current spending levels for each asset group.		
Star Rating	Letter Grade	Description
★★★★★	A	Excellent: 91 to 100% of need
★★★★	B	Good: 76 to 90% of need
★★★	C	Fair: 61 to 75% of need
★★	D	Poor: 46 – 60% of need
★	F	Critical: under 45% of need

CUMULATIVE GPA

C

Infrastructure Report Card The City of Kennedale

- Each asset category was rated on two key, equally weighted (50/50) dimensions: **Condition vs. Performance**, and **Funding vs. Need**.
- See the “**What condition is it in?**” section for each asset category for its star rating on the Condition vs. Performance dimension.
- See the “**How does the city reach sustainability?**” section for each asset category for its star rating on the Funding vs. Need dimension.
- The ‘Overall Rating’ below is the average of the two star ratings converted to a letter grade.

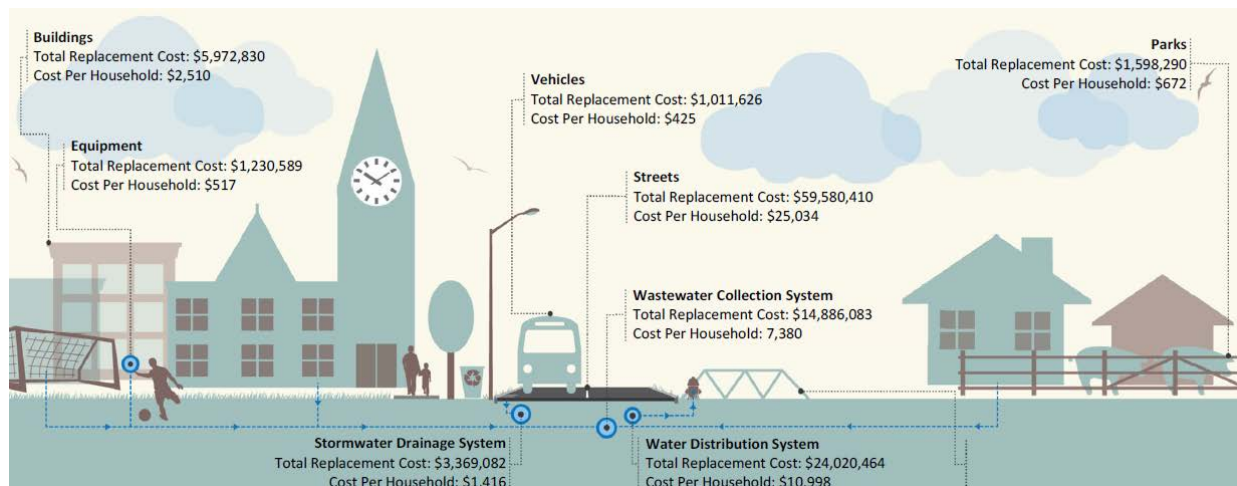
Asset Category	Condition vs. Performance	Funding vs. Need	Overall Grade	Comments
Streets	B (4.2 Stars)	F (0 Stars)	D	Approximately ninety percent of all streets, based on field condition data, is in fair to excellent condition. As a result, the city received a Condition vs. Performance rating of 'B'. The average annual revenue required to sustain Kennedale's streets is approximately \$1,690,000 . Based on Kennedale's current annual funding of \$287,000 , there is an annual deficit of \$1,403,000 .
Water Distribution System	C+ (3.3 Stars)	A (5 Stars)	B	Based on age based condition, approximately seventy-six percent of the city's water mains are in fair to excellent condition. However, based on replacement value, nearly forty-two percent of the city's buildings assets are in poor to critical condition. As such, the city received a Condition vs. Performance rating of 'C+'. The average annual revenue required to sustain Kennedale's water distribution system is approximately \$385,000 . Based on Kennedale's current annual funding of \$589,000 , there is a surplus of \$169,000 .

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

Wastewater Collection System	C (3.3 Stars)	F (1 Star)	D	Approximately sixty-nine percent of the city's sewer pipes are in fair to excellent condition, based on age data only. As such, the city received a Condition vs. Performance rating of 'C'. The average annual revenue required to sustain Kennedale's wastewater collection system is approximately \$179,000 . Based on Kennedale's current annual funding of \$80,000 , there is an annual deficit of \$99,000 .
Stormwater Drainage System	B (4.0 Stars)	C (3 Stars)	C	Based on assessed condition ratings, eighty-seven percent of the city's stormwater pipes and one hundred percent of culverts are in good to excellent condition. As such, the city received a Condition vs. Performance rating of 'B'. The average annual revenue required to sustain Kennedale's stormwater drainage system is approximately \$349,000 . Based on Kennedale's current annual funding of \$265,000 , there is an annual defecit of \$84,000 .
Buildings	C (3.5 Stars)	F (0 Stars)	D	Based on age data only, approximately seventy-nine percent of the city's buildings are in fair to excellent condition. As such, the city received a Condition vs. Performance rating of 'C'. The average annual revenue required to sustain Kennedale's buildings is \$127,000 . Based on Kennedale's current annual funding of \$55,000 , there is an annual deficit of \$72,000 .
Parks	B+ (4.7 Stars)	F (0 Stars)	D	Based on assessed condition data, 94 percent of the city's parks are in fair to excellent condition. As such, the city received a Condition vs. Performance rating of 'B+'. The average annual revenue required to sustain Kennedale's Parks is approximately \$68,000 . Based on Kennedale's current annual funding of \$0 , there is an annual deficit of \$68,000 .
Equipment	F (1.6 Stars)	F (1 Star)	F	Approximately seventy-six percent of the city's equipment is in poor to critical condition based on replacement cost. As such, the city received a Condition vs. Performance rating of 'F'. The average annual revenue required to sustain Kennedale's equipment class is approximately \$225,000 . Based on Kennedale's current annual funding of \$88,000 , there is an annual deficit of \$137,000 .
Vehicles	D (2.3 Stars)	A (5 Stars)	C+	Nearly forty-one percent of the city's vehicles are in fair to excellent condition, with the remaining in poor to critical condition. As such, the city received a Condition vs. Performance rating of 'D'. The average annual revenue required to sustain Kennedale's vehicles class is approximately \$142,000 . Based on Kennedale's current annual funding of \$179,000 , there is an annual surplus of \$37,000 .

INFRASTRUCTURE REPLACEMENT COST PER HOUSEHOLD: \$48,951

SOURCE: 2015 ASSET MANAGEMENT PLAN | WWW.CITYOFKENNEDEALE.COM/GOVDOCS



CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND

CATEGORY	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$ CHANGE	% CHANGE
BEGINNING FUND BALANCE		\$ 1,104,740	\$ 1,104,740	\$ 1,340,336	\$ 1,340,336		\$ 1,465,368		
AD VALOREM TAXES	3,519,508	3,817,514	3,817,514	3,726,697	3,836,000	18,486	4,190,449	372,935	10%
SALES/BEVERAGE TAXES	1,208,557	1,217,375	1,217,375	754,438	1,372,200	154,825	1,275,794	58,419	5%
GRANTS	71,416	135,123	135,123	21,190	66,909	(68,215)	76,327	(58,797)	-44%
LICENSES/PERMITS	336,790	172,865	172,865	238,085	286,700	113,835	225,370	52,505	30%
FINES/FEES	218,779	220,952	220,952	109,282	165,550	(55,402)	179,700	(41,252)	-19%
CHARGE FOR SERVICES	231,781	203,950	203,950	112,230	176,050	(27,900)	190,950	(13,000)	-6%
INVESTMENT EARNINGS	8,526	5,500	5,500	16,380	20,000	14,500	10,000	4,500	82%
MISCELLANEOUS INCOME	40,518	38,270	38,270	22,097	30,265	(8,005)	106,070	67,800	177%
INTERGOVERNMENTAL	515,973	567,945	567,945	388,777	563,685	(4,260)	607,034	39,089	7%
SURPLUS SALES/RENTALS	22,337	3,800	3,800	2,815	8,500	4,700	3,400	(400)	-11%
TOTAL REVENUES	\$ 6,174,185	\$ 6,383,296	\$ 6,383,296	\$ 5,391,991	\$ 6,525,859	\$ 142,563	\$ 6,865,094	\$ 481,799	8%
PERSONNEL	4,237,779	4,593,993	4,593,993	2,806,593	4,453,357	(140,636)	4,935,844	341,851	7%
SUPPLIES	185,962	206,867	206,867	93,557	177,843	(29,024)	203,311	(3,556)	-2%
MAINTENANCE	397,035	306,199	306,199	195,138	335,064	28,865	342,844	36,645	12%
SUNDRY	1,150,758	1,224,307	1,224,307	886,584	1,290,881	66,575	1,420,932	196,625	16%
TRANSFERS	197,844	38,873	38,873	-	38,873	-	65,000	26,127	67%
GRANTS	26,029	92,500	92,500	18,000	28,309	(64,191)	92,500	-	0%
TOTAL EXPENDITURES	\$ 6,195,408	\$ 6,462,738	\$ 6,462,738	\$ 3,999,872	\$ 6,400,827	\$ (38,412)	\$ 7,060,431	\$ 597,692	9%
REVENUES OVER EXPENDITURES	\$ (21,223)	\$ (79,443)	\$ (79,443)	\$ 1,392,119	\$ 125,032	\$ 180,975	\$ (195,336)		
ENDING FUND BALANCE	\$ 1,340,336	\$ 1,025,297	\$ 1,025,297		\$ 1,465,368		\$ 1,270,032		
FUND BALANCE AS % OF EXP	21.6%	15.9%	15.9%		22.9%		18.0%		
RESERVE (25% REQUIREMENT)	\$ 1,548,852	\$ 1,615,685	\$ 1,615,685		\$ 1,600,207		\$ 1,765,108		
RESERVE SURPLUS/(SHORTFALL)	\$ (208,516)	\$ (590,387)	\$ (590,387)		\$ (134,838)		\$ (495,076)		

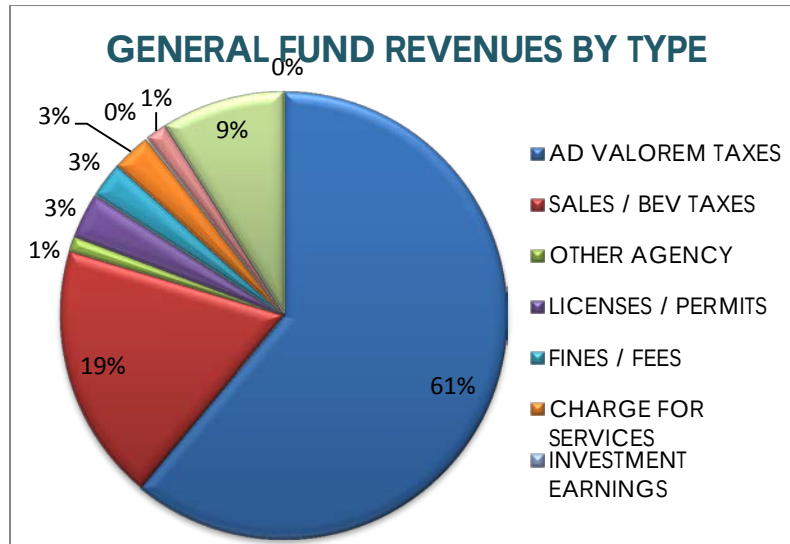
GENERAL FUND BUDGET OVERVIEW

REVENUES

The 2018–2019 General Fund Budget includes \$6,865,094 in revenues, which is an increase of 8% or \$481,799 change from the prior year.

The primary source of revenue for the General Fund Budget is property tax, which accounts for 61% of all revenue.

Revenue by major type is depicted below:



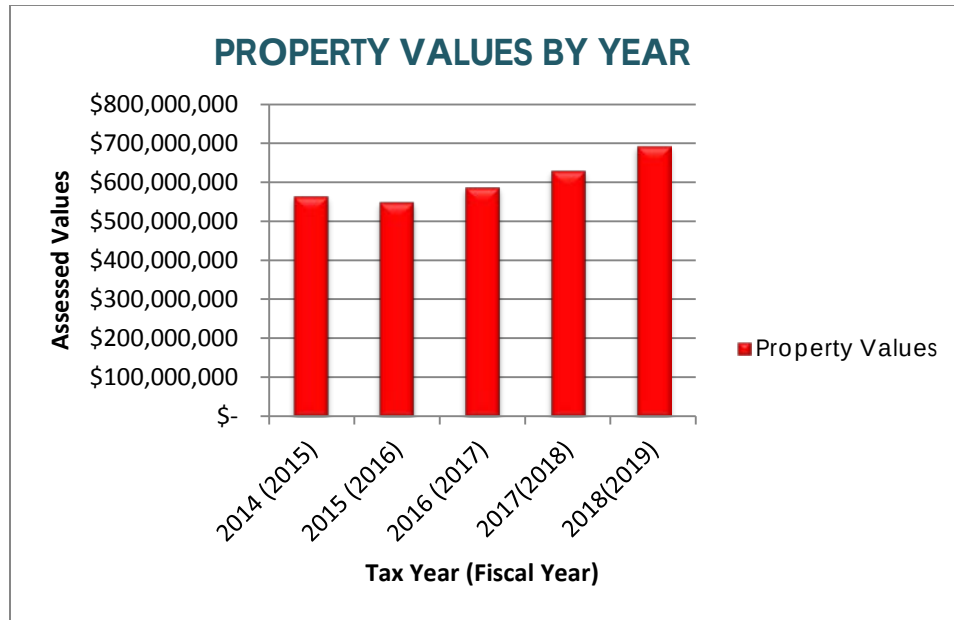
Below is the five-year trend of revenues and the percentage of change:

PROPERTY TAXES

Property Values increased almost 7% in Fiscal 2017-2018, largely due to the favorable location in the DFW area and improvements through the community. In addition, there is a proposed 2-cent increase to the property tax rate to keep up with growing expenditures and stagnant revenue from other sources.

The charts below show the values and levy for the past five years:

Fiscal Year	2015 (Actual)	2016 (Actual)	2017 (Actual)	2018 (Estimated)	2019 (Budgeted)	% Change (CY-PY)/PY	% Change FY15-19
General Fund Personnel Costs	\$ 3,991,803	\$ 4,240,288	\$ 4,237,779	\$ 4,453,357	\$ 4,935,844	10.83%	23.65%
General Fund Supply Costs	\$ 186,747	\$ 154,431	\$ 185,962	\$ 177,843	\$ 203,311	14.32%	8.87%
General Fund Maintenance Costs	\$ 300,333	\$ 313,317	\$ 397,035	\$ 335,064	\$ 342,844	2.32%	14.15%
General Fund Sundry Costs	\$ 1,068,606	\$ 1,141,728	\$ 1,150,758	\$ 1,282,381	\$ 1,420,932	10.80%	32.97%
General Fund Transfers	\$ 192,086	\$ 85,338	\$ 197,844	\$ 38,873	\$ 65,000	67.21%	-66.16%
General Fund Capital Costs	\$ 644	\$ -	\$ -	\$ -	\$ -	-	-100.00%
General Fund Grants Costs	\$ 88,796	\$ 14,834	\$ 26,029	\$ 28,309	\$ 92,500	226.75%	4.17%
General Fund Total Expenditures	\$ 5,829,014	\$ 5,949,935	\$ 6,195,408	\$ 6,315,827	\$ 7,060,431	11.79%	21.13%
General Fund Expenditures Per Capita	\$ 729.36	\$ 729.89	#DIV/0!	\$ 759.58	\$ 840.73	10.68%	15.27%

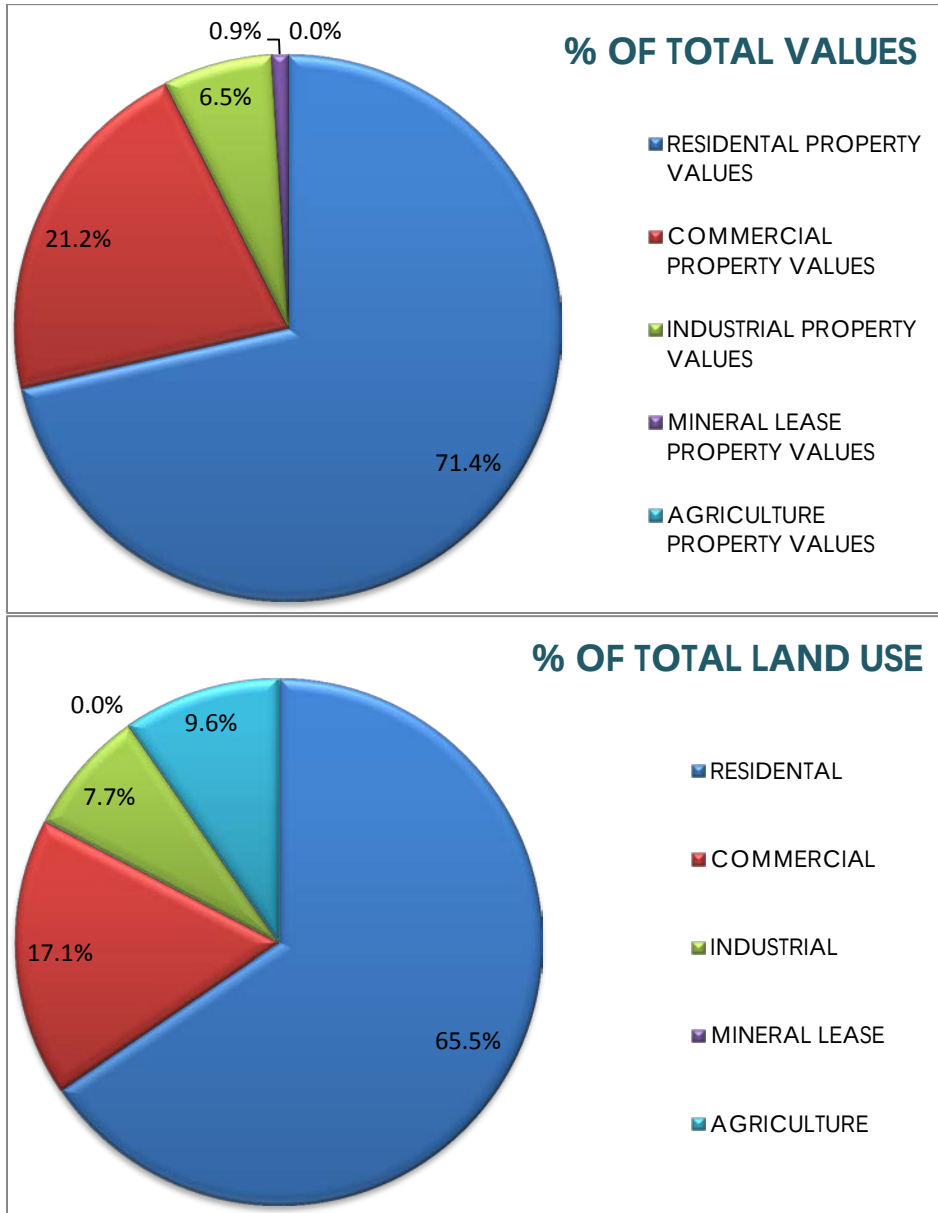


Tax Year (Fiscal Year)	2014 (2015)	2015 (2016)	2016 (2017)	2017 (2018)	2018 (2019)
Property Values	\$ 563,645,098	\$ 549,400,000	\$ 586,700,000	\$ 629,700,000	\$ 693,034,899
Property Values Per Capita	\$ 70,526.16	\$ 67,395.83	\$ 70,560.28	\$ 75,731.73	\$ 82,523.55



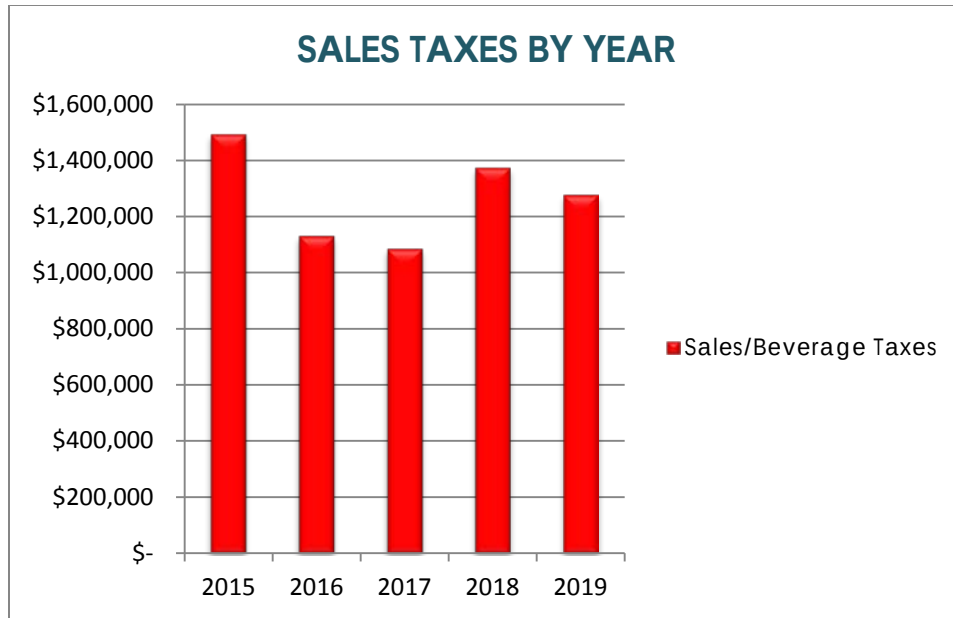
Fiscal Year	2015	2016	2017	2018	2019
Property Taxes Levy M&O	\$ 3,073,044	\$ 3,357,609	\$ 3,470,525	\$ 3,750,000	\$ 4,145,449
Property Values Per Capita	\$ 384.52	\$ 411.88	\$ 417.39	\$ 451.00	\$ 493.62

These charts show the percentage of property values by category and the percentage of land use by category:



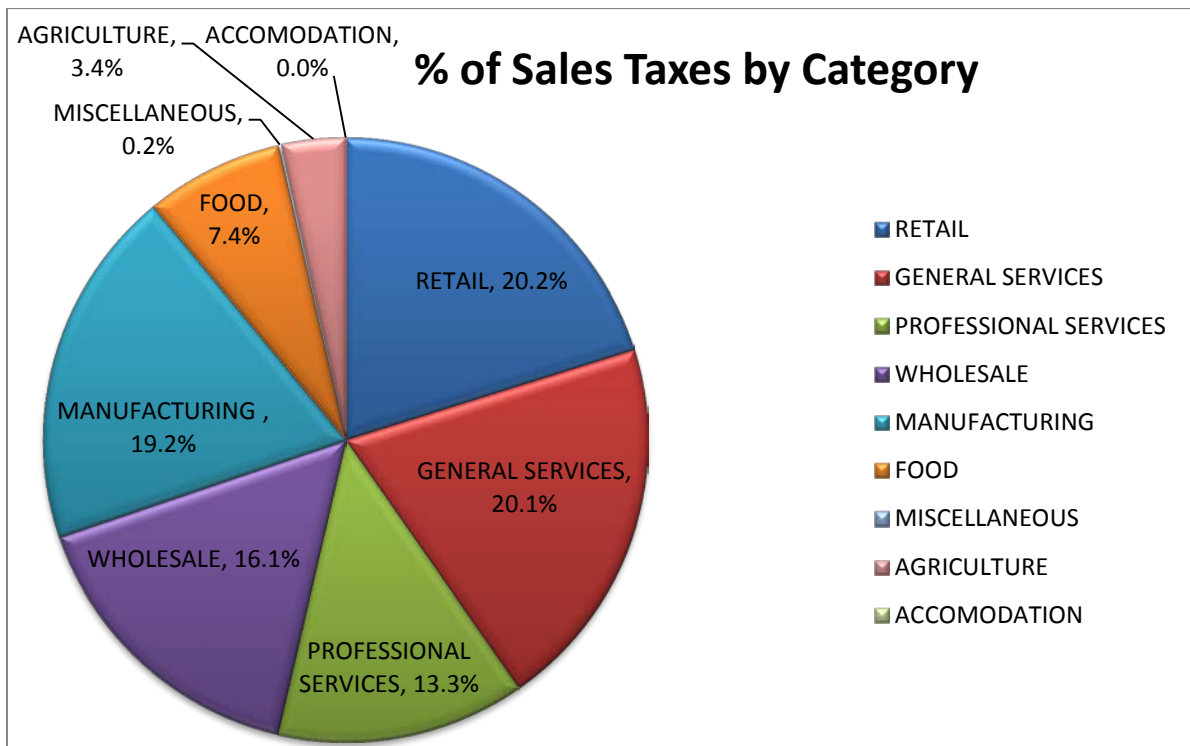
SALES TAX

Sales tax revenues continue to follow the projected path of growth based on economic development within the community and economic projects around the state. We do anticipate sales tax revenue to increase in FYE '19. We collect an extra .5% of Sales Tax for Property Tax relief. Sales Taxes make up 18.6% of the General Fund Budget revenues, which includes Mixed Beverage taxes. While we experienced strong growth in FYE '18, we recommend a more conservative approach with budgeting based on 3 and 5 year averages. Below is the chart of sales taxes over the last five years:

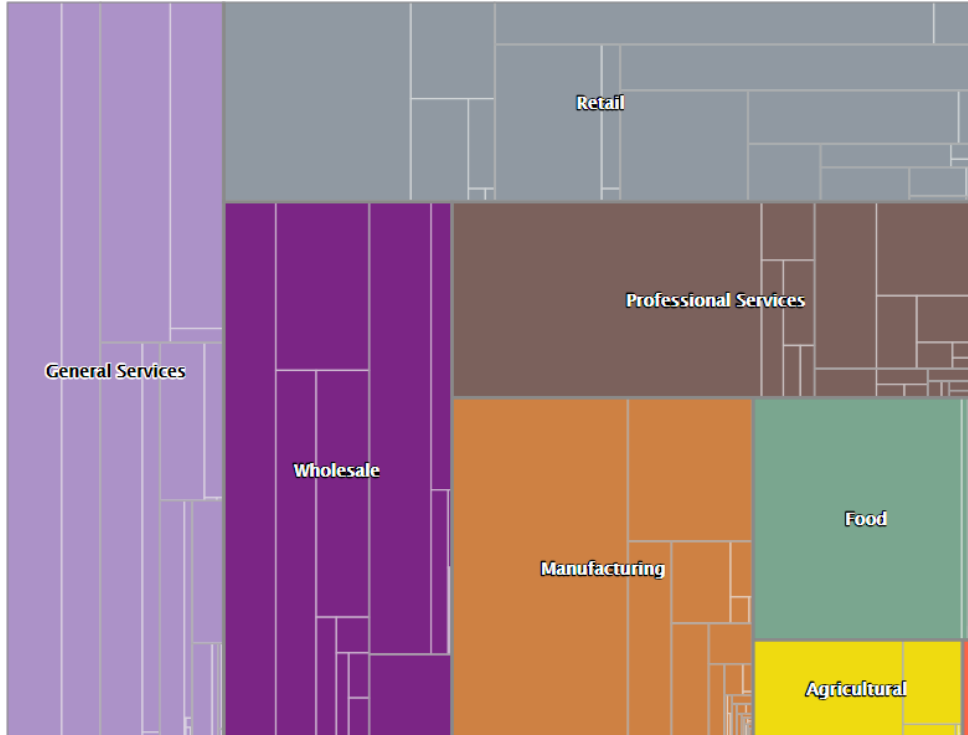
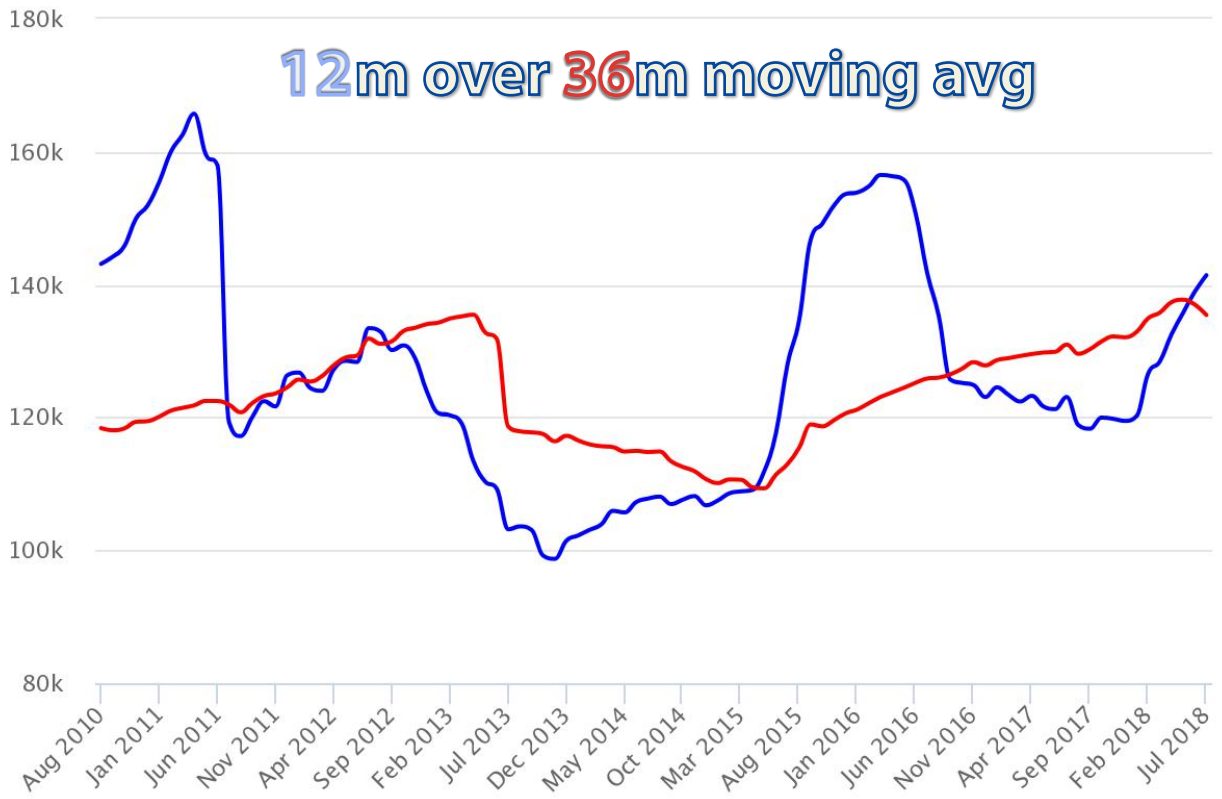


Fiscal Year	2015	2016	2017	2018	2019
Sales/Beverage Taxes	\$ 1,491,343	\$ 1,129,635	\$ 1,083,958	\$ 1,372,200	\$ 1,275,794
Sales Taxes Per Capita	\$ 186.60	\$ 138.57	\$ 130.36	\$ 165.03	\$ 151.92

Below are the sales taxes for the General Fund and EDC Fund by Category for 2018. It's important to note that the amounts will not total due to missing information. Businesses are classified according to State classifications, resulting in some businesses not being classified correctly.

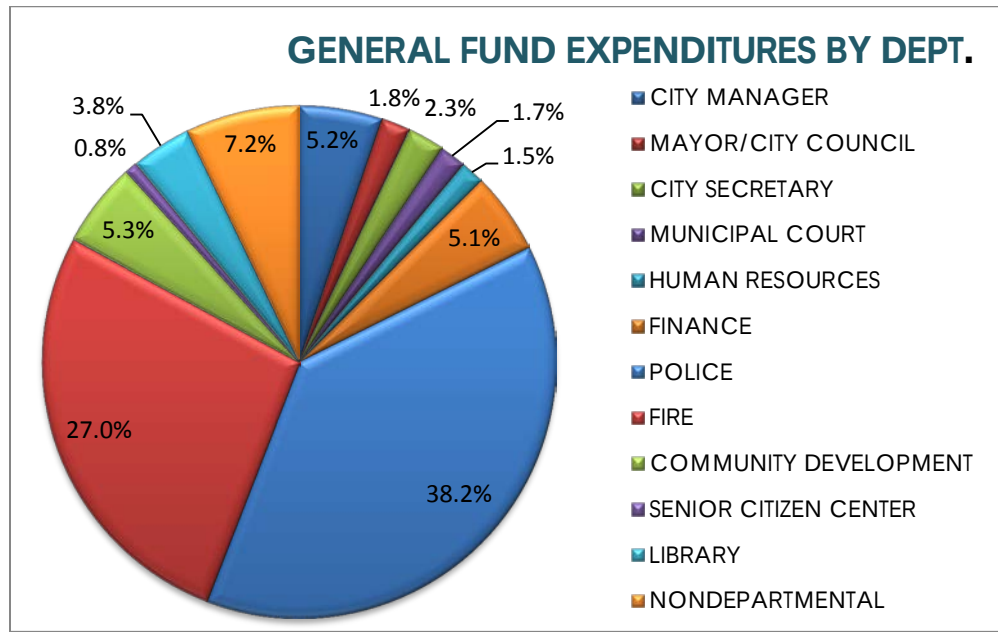


CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

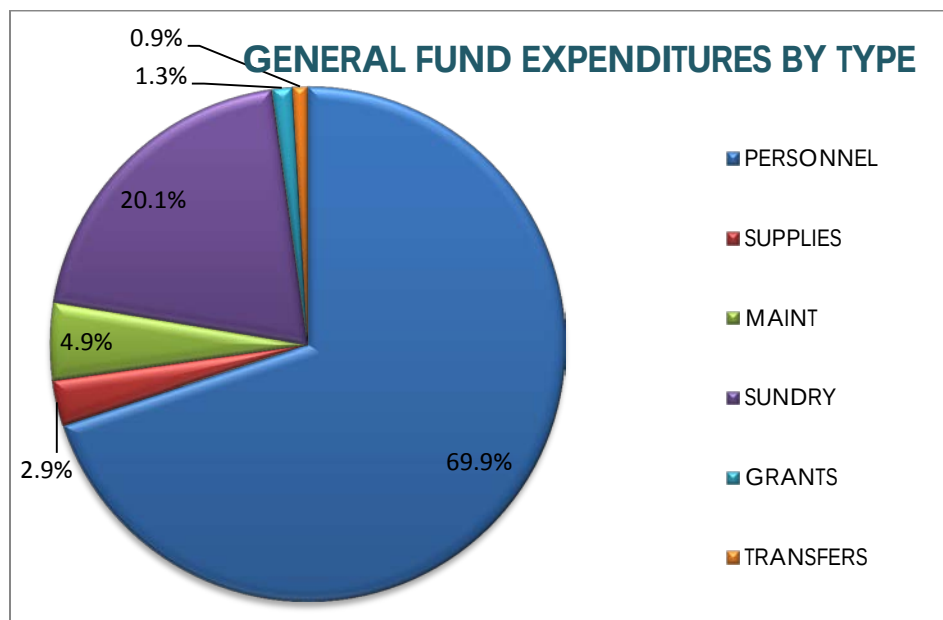


EXPENDITURES

Police and Fire services make up more than 65% of the General Fund Budget, while overhead departments (City Manager, Mayor and City Council, City Secretary, Human Resources, Finance, and Non-Departmental) make up 23%. Other city service departments (Municipal Court, Community Development, Senior Citizen Center and Library) make up the remaining 12%.



The General Fund expenditures are illustrated below by expenditure type:

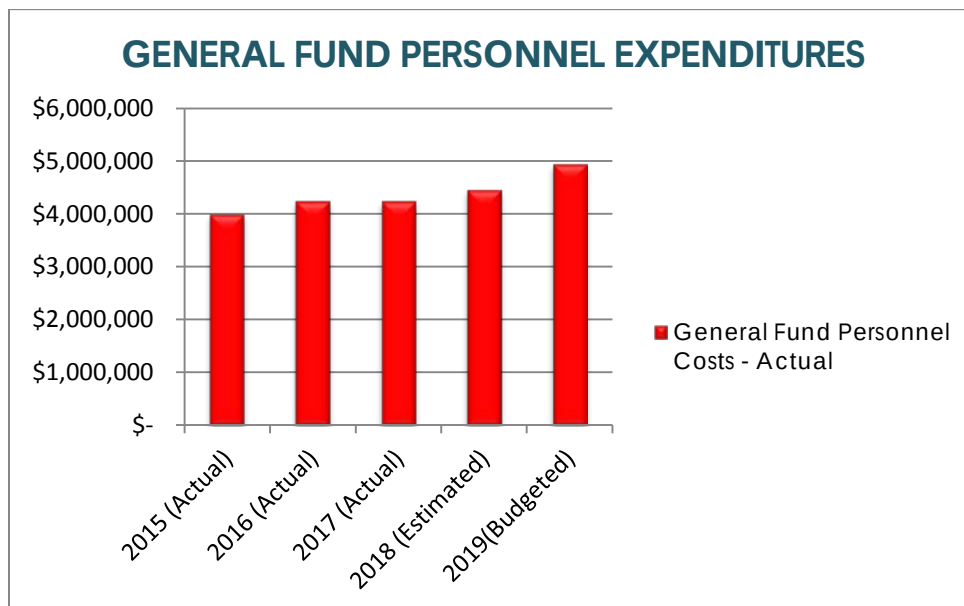


Personnel costs make up the majority of the expenditures at 69.9%; sundry (utilities, consultants, training, and other miscellaneous items) makes up 20.1%; supplies, maintenance and transfers make up the remaining 11%. Below is the last five years of expenditures for the General Fund and the percentage of change:

Fiscal Year	2015 (Actual)	2016 (Actual)	2017 (Actual)	2018 (Estimated)	2019 (Budgeted)	% Change (CY-PY)/PY	% Change FY15-19
General Fund Personnel Costs	\$ 3,991,803	\$ 4,240,288	\$ 4,237,779	\$ 4,453,357	\$ 4,935,844	10.83%	23.65%
General Fund Supply Costs	\$ 186,747	\$ 154,431	\$ 185,962	\$ 177,843	\$ 203,311	14.32%	8.87%
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General Fund Sundry Costs	\$ 1,068,606	\$ 1,141,728	\$ 1,150,758	\$ 1,282,381	\$ 1,420,932	10.80%	32.97%
General Fund Transfers	\$ 192,086	\$ 85,338	\$ 197,844	\$ 38,873	\$ 65,000	67.21%	-66.16%
General Fund Capital Costs	\$ 644	\$ -	\$ -	\$ -	\$ -		-100.00%
General Fund Grants Costs	\$ 88,796	\$ 14,834	\$ 26,029	\$ 28,309	\$ 92,500	226.75%	4.17%
General Fund Total Expenditures	\$ 5,829,014	\$ 5,949,935	\$ 6,195,408	\$ 6,315,827	\$ 7,060,431	11.79%	21.13%
General Fund Expenditures Per Capita	\$ 729.36	\$ 729.89	#DIV/0!	\$ 759.58	\$ 840.73	10.68%	15.27%

PERSONNEL COSTS

Personnel expenditures (salaries and benefits) are expected to total \$4,935,844 an increase of 10.83% from the previous year. This figure includes at least a 2% salary adjustment for all employees, the implementation of a salary study for public safety employees—raising all positions to at least 90% of market value, as well as an expected 6.5% increase in health insurance costs. Below is a chart of the last five years of budgeted and actual personnel expenditures:



CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
PROPERTY TAX-CURRENT YEAR	3,470,525	3,777,514	3,777,514	3,646,527	3,750,000	(27,514)	4,145,449	367,935	10%
PROPERTY TAX-DELINQUENT/PY	26,269	20,000	20,000	55,879	60,000	40,000	25,000	5,000	
PROPERTY TAX-PENALTY/INTEREST	22,713	20,000	20,000	24,291	26,000	6,000	20,000	-	0%
AD VALOREM TAXES	\$ 3,519,508	\$ 3,817,514	\$ 3,817,514	\$ 3,726,697	\$ 3,836,000	\$ 18,486	\$ 4,190,449	\$ 372,935	10%
SALES TAX	1,083,958	1,099,075	1,099,075	690,110	1,250,000	150,925	1,153,794	54,719	5%
MIXED BEVERAGE TAX	1,841	1,900	1,900	1,103	2,200	300	2,000	100	
SALES TAX-INTERLOCAL	122,758	116,400	116,400	63,224	120,000	3,600	120,000	3,600	3%
SALES/BEVERAGE TAXES	\$ 1,208,557	\$ 1,217,375	\$ 1,217,375	\$ 754,438	\$ 1,372,200	\$ 154,825	\$ 1,275,794	\$ 58,419	5%
TARRANT COUNTY 911	6,421	6,000	6,000		6,000	-	6,000	-	0%
AUTO TASK FORCE GRANT	39,878	39,718	39,718		39,718	-	42,827	3,108	8%
LONE STAR LIBRARY GRANT	9,133	-	-	8,458	8,458	8,458	-	-	
TARRANT COUNTY TDH EMS GRANT	13,484	89,405	89,405	10,000	10,000	(79,405)	27,500	(61,905)	-69%
GRANTS/OBLIGATIONS	2,500	-	-	2,733	2,733	2,733	-	-	
GRANTS	\$ 71,416	\$ 135,123	\$ 135,123	\$ 21,190	\$ 66,909	\$ (68,215)	\$ 76,327	\$ (58,797)	-44%
BUSINESS LICENSES	5,875	5,400	5,400	4,675	5,000	(400)	5,300	(100)	-2%
CONTRACTOR LICENSES	19,800	11,000	11,000	7,400	12,000	1,000	12,000	1,000	9%
CERTIFICATE OF OCCUPANCY	3,080	1,800	1,800	1,650	1,950	150	1,850	50	3%
BUILDING PERMITS	125,238	75,000	75,000	132,531	150,000	75,000	110,000	35,000	47%
ELECTRICAL PERMITS	23,225	13,000	13,000	16,848	20,000	7,000	15,000	2,000	15%
PLUMBING PERMITS	21,021	13,000	13,000	15,830	20,000	7,000	15,000	2,000	15%
MECHANICAL PERMITS	17,105	11,000	11,000	15,125	20,000	9,000	15,000	4,000	36%
ALCOHOL PERMITS	3,060	120	120			(120)	120	-	0%
CONSTRUCTION INSPECTION FEES	61,754	-	-	962	1,100	1,100	-	-	
OTHER PERMITS/FEES	32,987	22,000	22,000	27,526	36,000	14,000	30,000	8,000	36%
PLAT FILING FEES	4,810	2,500	2,500	1,050	1,200	(1,300)	2,500	-	
ZONE CHANGE FEES	1,500	2,500	2,500	2,000	2,500	-	2,500	-	0%
PLAN REVIEW FEES	15,711	13,000	13,000	9,056	13,000	-	13,000	-	0%
ANIMAL IMPOUNDING FEES	804	1,000	1,000	1,059	1,200	200	1,000	-	
ANIMAL REGISTRATION FEES	45	45	45	200	250	205	100	55	122%
MOWING/DEMOLITION CHARGES	720	1,500	1,500	2,173	2,500	1,000	2,000	500	33%
REINSPECTION FEES	55	-	-			-	-	-	
LICENSES/PERMITS	\$ 336,790	\$ 172,865	\$ 172,865	\$ 238,085	\$ 286,700	\$ 113,835	\$ 225,370	\$ 52,505	30%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 PROPOSED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
WARRANT FEES	20,207	21,100	21,100	11,558	18,000	(3,100)	20,000	(1,100)	-5%
ARREST FEES	6,347	7,094	7,094	3,182	5,000	(2,094)	6,000	(1,094)	
TRAFFIC CONVICTION FEES	2,560	2,733	2,733	1,205	2,000	(733)	2,250	(483)	
TIME PYMT FEES-CITY PORTION	1,397	2,405	2,405	654	1,000	(1,405)	1,100	(1,305)	
TIME PYMT FEES-JUDICIAL EFFCY	349	603	603	163	300	(303)	350	(253)	
ADMIN FEES-DRIVER SAFETY	2,720	3,100	3,100	1,550	2,250	(850)	2,500	(600)	-19%
FINES/FORFEITS-FROM 2006	178,977	175,000	175,000	86,050	130,000	(45,000)	140,000	(35,000)	-20%
COURT COSTS-CITY FROM 2006	6,222	8,916	8,916	4,920	7,000	(1,916)	7,500	(1,416)	
FINES/FEES	\$ 218,779	\$ 220,952	\$ 220,952	\$ 109,282	\$ 165,550	\$ (55,402)	\$ 179,700	\$ (41,252)	-19%
POLICE COPY/REPORTS-FROM 2006	1,072	950	950	582	900	(50)	950	-	0%
AMBULANCE FEES-FROM 2006	229,665	203,000	203,000	111,539	175,000	(28,000)	190,000	(13,000)	-6%
FIRE DEPARTMENT FEES	1,045	-	-	110	150	150	-	-	
CHARGE FOR SERVICES	\$ 231,781	\$ 203,950	\$ 203,950	\$ 112,230	\$ 176,050	\$ (27,900)	\$ 190,950	\$ (13,000)	-6%
INVESTMENT INCOME	8,526	5,500	5,500	16,380	20,000	14,500	10,000	4,500	82%
INVESTMENT EARNINGS	\$ 8,526	\$ 5,500	\$ 5,500	\$ 16,380	\$ 20,000	\$ 14,500	\$ 10,000	\$ 4,500	82%
LIBRARY CARDS	67	70	70	45	65	(5)	70	-	0%
MISCELLANEOUS INCOME	16,127	35,500	35,500	20,123	27,400	(8,100)	103,500	68,000	192%
CREDIT CARD FEES	2,043	2,200	2,200	1,143	2,000	(200)	2,000	(200)	-9%
SCRAP RECYCLE REVENUE	1,776	500	500			(500)	500	-	
OPEN RECORD CHARGES	160	-	-	776	800	800	-	-	
WORKERS COMPENSATION	20,336	-	-		-	-	-	-	
CASH OVER/(UNDER)	9	-	-	10	-	-	-	-	
MISCELLANEOUS INCOME	\$ 40,518	\$ 38,270	\$ 38,270	\$ 22,097	\$ 30,265	\$ (8,005)	\$ 106,070	\$ 67,800	177%
CONTRIBUTION-FIRE	391	375	375	220	300	(75)	350	(25)	-7%
COUNTY CONTRIBUTION-FIRE	36,000	36,000	36,000	22,626	44,000	8,000	40,000	4,000	11%
COUNTY CONTRIBUTION-AMBULANCE	30,454	24,800	24,800	6,293	15,000	(9,800)	20,000	(4,800)	-19%
ADMIN CHARGE-WATER/SEWER	327,520	354,104	354,104	270,921	354,104	-	357,125	3,021	1%
ADMIN CHARGE-EDC	44,926	81,710	81,710	54,431	81,710	-	118,603	36,893	45%
CONTRIBUTION-KISD SRO	76,682	70,957	70,957	34,286	68,572	(2,385)	70,957	-	0%
INTERGOVERNMENTAL	\$ 515,973	\$ 567,945	\$ 567,945	\$ 388,777	\$ 563,685	\$ (4,260)	\$ 607,034	\$ 39,089	7%
COMMUNITY CENTER RENTAL FEES	3,246	3,500	3,500	1,840	3,000	(500)	3,000	(500)	-14%
SENIOR CITIZEN BLDG RENTALS	460	300	300	500	500	200	400	100	33%
BALLFIELD RENTALS	25	-	-			-	-	-	
SALE OF PARTS/ASSETS	18,606	-	-	475	5,000	5,000	-	-	
SURPLUS SALES/RENTALS	\$ 22,337	\$ 3,800	\$ 3,800	\$ 2,815	\$ 8,500	\$ 4,700	\$ 3,400	\$ (400)	-11%
TOTAL REVENUES	\$ 6,174,185	\$ 6,383,296	\$ 6,383,296	\$ 5,391,991	\$ 6,525,859	\$ 142,563	\$ 6,865,094	\$ 481,799	8%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND

**FY18-19
PROPOSED**

PROPERTY TAX-CURRENT YEAR	\$606,133,689 MILLION (JULY CERTIFIED NET TAXABLE)/100% COLLECTION RATE x M&O RATE (\$0.581711)	4,145,449	4,145,449
PROPERTY TAX-DELINQUENT/PY	BASED ON HISTORICAL TREND	25,000	25,000
PROPERTY TAX-PENALTY/INTEREST	BASED ON HISTORICAL TREND	20,000	20,000
SALES TAX	GENERALLY BUDGET BASED ON HISTORY	1,153,794	1,153,794
MIXED BEVERAGE TAX	BASED ON HISTORICAL TREND	2,000	2,000
SALES TAX-INTERLOCAL	INTERLOCAL AGREEMENT WITH CITY OF ARLINGTON FOR WALMART, FUNDS RECEIVED DIRECTLY FROM CITY. CITIES SHARE 1% TOTAL SALES TAX GENERATED BASED ON 75% ARLINGTON AND 25% KENNEDALE SHARED SPLIT.	120,000	120,000
TARRANT COUNTY 911	TARRANT COUNTY 911 ANNUAL PAYMENT	6,000	6,000
COPS GRANT - PD	COPS GRANT 100% FUNDED (OFFSETTING SALARY OF COMMUNITY RESOURCE OFFICER) (IF AWARDED)		-
AUTO TASK FORCE GRANT - PD	TRI-COUNTY AUTO BURGLARY AND THEFT PREVENTION TASK FORCE (\$40,000 GRANT OFFSETTING PART OF SALARY OF INVESTIGATOR)	42,827	42,827
LIBRARY GRANTS	FAMILY PLACE GRANT, TOCKER GRANT, AND OTHER LIBRARY GRANTS	-	-
TARRANT COUNTY TDH EMS GRANT	TARRANT COUNTY TDH EMS GRANT ESD GRANT PENDING (ONE TIME COST) NCTTRAC GRANT HELPING HEROES GRANT (KOCH PIPELINES) AFG GRANT (95% OF COST COVERED BY GRANT) (ONE TIME COST)	11,000 10,000 4,000 2,500	27,500
BUSINESS LICENSES	\$15 ANNUAL APPLICATION FEE. ACTIVE (122), RENEWAL (24), EXPIRED (30% OF 159)	5,300	5,300
CONTRACTOR LICENSES	\$100 INITIAL APPLICATION FEE, \$50 ANNUAL RENEWAL FEE FOR RECURRING CONTRACTORS. PLUMBING CONTRACTORS NO LONGER REQUIRED TO PAY. ACTIVE (94), RENEWAL (15), EXPIRED (83)	12,000	12,000
CERTIFICATE OF OCCUPANCY	\$55 ONE TIME APPLICATION FEE FOR COMMERCIAL CHANGE; NEW CONSTRUCTION IS INCLUDED IN BUILDING PERMIT (5)	1,850	1,850
BUILDING PERMITS	NEW RESIDENTIAL/COMMERICAL/INDUSTRIAL/REMODEL/ADDITIONS, VARIES DEPENDING ON VALUE OF PROJECT	110,000	110,000
ELECTRICAL PERMITS	NEW CONSTRUCTION (\$.06/SQUARE FEE), REPAIR (\$55 FEE)	15,000	15,000
PLUMBING PERMITS	NEW CONSTRUCTION (\$.06/SQUARE FEE), REPAIR (\$55 FEE)	15,000	15,000
MECHANICAL PERMITS	\$110 APPLICATION FEE, REPAIR (\$55 FEE)	15,000	15,000
ALCOHOL PERMITS	\$60 PER TABC LICENSED ISSUED, EVERY OTHER YEAR	120	120
CONSTRUCTION INSPECTION FEES	4% OF CONSTRUCTION FOR SUBDIVISIONS (PUBLIC PURPOSE) (ONE TIME REVENUE)	-	-
OTHER PERMITS	GARAGE SALE (\$10), FENCE/POOL/ACCESSORY BUILDINGS (BASED ON VALUATION), SPECIAL EXCEPTIONS (\$250), GAS WELL PERMITS (\$5000 FOR 1ST WELL), VARIANCES (\$500), CUP (\$500)	30,000	30,000
PLAT FILING FEES	\$5 PLAT FILING FEE, PRELIMINARY/MINOR (\$300 PLUS \$5 LOT), FINAL (\$300 PLUS \$10 LOT), REPLAT (\$500 UP TO 10/\$1500 FOR MORE),	2,500	2,500
ZONE CHANGE FEES	\$500 APPLICATION FEE/\$1500 OVER 10 ACRES	2,500	2,500
PLAN REVIEW FEES	\$55 APPLICATION FEE	13,000	13,000
ANIMAL IMPOUNDING FEES	BASED ON HISTORICAL TREND	1,000	1,000
ANIMAL REGISTRATION FEES	BASED ON HISTORICAL TREND	100	100
MOWING/DEMOLITION CHARGES	VERY DYNAMIC ACTIVITY, LIEN RELEASED AND FUNDS COLLECTED GENERALLY UPON SALE OR REFINANCE OF PROPERTY	2,000	2,000

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

REINSPECTION FEES	DO NOT ANTICIPATE, USUALLY ASSOCIATED WITH LARGE DEVELOPMENTS	-	-
WARRANT FEES	MUNICIPAL COURT FEE BASED UPON TREND OF CITATIONS	20,000	20,000
ARREST FEES	MUNICIPAL COURT FEE BASED UPON TREND OF CITATIONS	6,000	6,000
TRAFFIC CONVICTIONS FEES	MUNICIPAL COURT FEE BASED UPON TREND OF CITATIONS	2,250	2,250
TIME PYMT FEES-CITY	MUNICIPAL COURT FEE BASED UPON TREND OF CITATIONS	1,100	1,100
TIME PYMT FEES-JUDICIAL EFFCY	MUNICIPAL COURT FEE BASED UPON TREND OF CITATIONS	350	350
ADMIN FEES-DRIVER SAFETY	MUNICIPAL COURT FEE BASED UPON TREND OF CITATIONS	2,500	2,500
FINES/FORFEITS-FROM 2006	MUNICIPAL COURT FEE BASED UPON TREND OF CITATIONS	140,000	140,000
COURT COSTS-CITY FROM 2006	MUNICIPAL COURT FEE BASED UPON TREND OF CITATIONS	7,500	7,500
POLICE COPY/REPORTS-FROM 2006	REVENUE FROM COPIES OF POLICE ACCIDENT REPORTS/INVESTIGATIVE REPORTS ISSUED TO PUBLIC	950	950
AMBULANCE FEES-FROM 2006	BASED ON HISTORICAL TREND	190,000	190,000
INVESTMENT INCOME	EARNING BASED UPON AVERAGE BALANCE/INTEREST RATES	10,000	10,000
LIBRARY CARDS/FINES	FEE FOR ISSUED LIBRARY CARDS AND ADDITIONAL FINES COLLECTED FOR DELINQUENT BOOKS	70	70
MISCELLANEOUS INCOME	REGIONAL AREA COUNCIL FUNDS FOR FIRE (RECEIPT BASED UPON ATTENDANCE)	3,500	103,500
	TARRANT APPRAISAL DISTRICT REBATE CHECK ONCE THEIR BUDGET IS AUDITED AND CHARGES TO PARTICIPATING ENTITIES ARE RECONCILED	500	
	TML EQUITY CHECK REBATE, CALCULATED SEP 30 BASED ON LOSS RATIOS AND LONGEVITY AND PAID IN APRIL	6,000	
	ABANDONED/UNCLAIMED PROPERTY FROM POLICE DEPT THAT HAS BEEN DECLARED TO THE CITY BY A JUDGE. IF FUNDS NEEDS TO BE HELD UNTIL DECLARED, POST FUNDS TO LIABILITY ACCOUNT (01-2300-00-00). WHEN FUNDS DECLARED, CUT CHECK TO DEFENDANT OR IF DECLARED TO CITY, JE FUNDS TO THIS REVENUE ACCOUNT. DO NOT CONFUSE ABANDONED/UNCLAIMED PROPERTY WITH PROPERTY THAT HAS BEEN SEIZED. SEIZURE FUNDS GO TO FUND 31. REFERENCE NOTE UNDER 31-4409-00-00.	500	
	LANDFILL REVENUE	83,000	
	OTHER MISCELLANEOUS INCOME RECEIVED (EMPLOYEE BANQUET DONATIONS, GUESTS DINNERS, ETC.)	10,000	
CREDIT CARD FEES	CONVENIENCE CHARGE ASSESSED AS PASS-THRU FOR CREDIT CARD TRANSACTIONS, FEE IS USED TO HELP OFFSET MERCHANT PROCESSING FEES BY VISA/MASTERCARD/E-CHECK ACH DEBIT	2,000	2,000
SCRAP RECYCLE REVENUE	MONEY EARNED FROM SELLING SCRAP METAL PARTS	500	500
INSURANCE REIMBURSEMENTS		-	-
OPEN RECORD CHARGES	OPEN RECORD REQUEST CHARGES FROM FEE SCHEDULE	-	-
CASH OVER/(UNDER)	CASH OVER/(UNDER) FOR PERMITS AND COURT CASH DRAWERS	-	-
CONTRIBUTION-FIRE	VARIOUS FIRE-RELATED CONTRIBUTIONS (DONATIONS FROM WATER BILL PAYERS, SMOKE DETECTOR PROGRAM, ETC)	350	350
COUNTY CONTRIBUTION-FIRE	TARRANT COUNTY CONTRIBUTION PER QUARTER FOR KENNEDALE FIRE RESCUE IN ETJ OF CITY LIMITS, BASED ON # OF RUNS/PER CAPITA	40,000	40,000
COUNTY CONTRIBUTION-AMBULANCE	TARRANT COUNTY CONTRIBUTION PER QUARTER FOR KENNEDALE EMS SERVICES IN ETJ OF CITY LIMITS, BASED ON # OF RUNS/PER CAPITA	20,000	20,000
ADMIN CHARGE-WATER/SEWER	CHARGE FOR SERVICES PROVIDED BY GENERAL FUND RESOURCES (7% TOTAL REVENUES EXCLUDING INTEREST/TRANSFERS)	357,125	357,125
ADMIN CHARGE-EDC	CHARGE FOR SERVICES PROVIDED BY GENERAL FUND RESOURCES (10% TOTAL REVENUES EXCLUDING INTEREST/TRANSFERS)	118,603	118,603
CONTRIBUTION-KISD SRO	50% PAID FROM KENNEDALE ISD FOR SCHOOL RESOURCE OFFICE PROGRAM)	70,957	70,957
COMMUNITY CENTER RENTAL FEES	RENTAL FEES FOR USE OF NEW COMMUNITY CENTER @ 316 W 3RD STREET & OLD LIBRARY	3,000	3,000
SR. CITIZEN BLDG RENTALS	RENTAL FEES FOR USE OF SENIOR CITIZEN CENTER (ZUMBA, RECREATION CLASSES, ETC.)	400	400

TOTAL REVENUES \$ 6,865,094

DEPARTMENT OUTLINE: CITY MANAGER

FUNCTIONS

Oversees the day-to-day management of all city departments, ensuring that staff is always focused on furthering the goals set forth by City Council, the Ends (Vision) Statement, and the Strategic Plan; Keeps City Council and the Kennedale Economic Development Corporation (EDC) informed of progress, potential actions, influencing factors, and limitations

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Supported the continued growth of the City
- Began negotiations with the City of Arlington to assume water and sewer operations
- Increased the number of City Council meetings

SHORT-TERM GOALS

-

LONG-TERM GOALS

-

STAFFING RESOURCES

- City Manager: 1.0 Full-Time Equivalent (FTE)
- Administrative Assistant/Deputy City Secretary: 1.0 Full-Time Equivalent (FTE)

PERFORMANCE MEASURES

THROUGH JUNE 2018 UNLESS OTHERWISE NOTED

DEPARTMENT SUMMARY BUDGET

01: CITY MANAGER

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
PERSONNEL	284,800	303,850	303,850	227,113	367,263	63,413	313,651	9,801	3%
SUPPLIES	3,558	3,600	3,600	1,503	2,950	(650)	3,250	(350)	-10%
MAINTENANCE	2,098	2,074	2,074	552	2,074	-	2,074	-	0%
SUNDRY	65,610	43,191	43,191	31,286	50,147	6,956	48,691	5,500	13%
TOTAL EXPENDITURES	\$ 356,066	\$ 352,715	\$ 352,715	\$ 260,454	\$ 422,434	\$ 69,719	\$ 367,666	\$ 14,951	4%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND

01: CITY MANAGER

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
SALARIES	218,280	209,093	209,093	174,406	285,373	76,280	216,242	7,149	3%
OVERTIME	1,817	1,898	1,898	1,048	1,500	(398)	2,207	309	16%
AUTO ALLOWANCE	7,718	12,000	12,000	6,557	10,000	(2,000)	12,000	-	0%
LONGEVITY PAY	1,316	520	520	272	280	(240)	144	(376)	-72%
RETIREMENT	31,849	56,729	56,729	23,968	42,160	(14,569)	58,589	1,860	3%
FICA	16,282	17,099	17,099	13,157	18,000	901	17,640	542	3%
MEDICAL INSURANCE	6,529	5,183	5,183	7,029	9,000	3,817	5,463	280	5%
LIFE INSURANCE	549	978	978	303	500	(478)	1,015	37	4%
DENTAL INSURANCE	378	288	288	293	350	62	288	-	0%
VISION INSURANCE	83	63	63	80	100	37	63	-	0%
PERSONNEL	\$ 284,800	\$ 303,850	\$ 303,850	\$ 227,113	\$ 367,263	\$ 63,413	\$ 313,651	\$ 9,801	3%
CLEANING SUPPLIES		100	100		100	-	50	(50)	
PRINTED SUPPLIES	61	100	100		100	-	100	-	
GENERAL OFFICE SUPPLIES	1,095	1,500	1,500	400	1,100	(400)	1,200	(300)	
POSTAGE	44	200	200	17	50	(150)	200	-	0%
MINOR EQUIP/SMALL TOOLS<\$5K	336	-	-			-	-	-	
EXPENDABLE SUPPLIES	2,022	1,700	1,700	1,087	1,600	(100)	1,700	-	0%
SUPPLIES	\$ 3,558	\$ 3,600	\$ 3,600	\$ 1,503	\$ 2,950	\$ (650)	\$ 3,250	\$ (350)	-10%
OFFICE EQUIP/SOFTWARE MAINT	2,098	2,074	2,074	552	2,074	-	2,074	-	0%
MAINTENANCE	\$ 2,098	\$ 2,074	\$ 2,074	\$ 552	\$ 2,074	\$ -	\$ 2,074	\$ -	0%
ASSOC DUES/PUBLICATIONS	6,383	4,839	4,839	3,979	4,839	-	4,839	-	0%
TRAINING/SEMINARS	1,004	2,880	2,880	1,550	3,500	620	2,880	-	0%
ELECTRIC SERVICES	14,109	14,700	14,700	5,883	12,000	(2,700)	14,700	-	
GAS SERVICES	2,027	2,000	2,000	2,710	3,300	1,300	2,000	-	
SPECIAL SERVICES	25,285	-	-	5,536	5,536	5,536	5,000	5,000	
EQUIPMENT RENTAL	6,095	6,072	6,072	3,992	6,072	-	6,072	-	0%
TRAVEL	2,997	5,000	5,000	4,199	7,200	2,200	8,000	3,000	60%
ENGINEERING SERVICES	1,987	2,500	2,500		2,500	-	-	(2,500)	
TELEPHONE SERVICES	2,421	2,400	2,400	1,557	2,400	-	2,400	-	0%
WATER/SEWER SERVICES	3,302	2,800	2,800	1,879	2,800	-	2,800	-	
SUNDRY	\$ 65,610	\$ 43,191	\$ 43,191	\$ 31,286	\$ 50,147	\$ 6,956	\$ 48,691	\$ 5,500	13%
TOTAL EXPENDITURES	\$ 356,066	\$ 352,715	\$ 352,715	\$ 260,454	\$ 422,434	\$ 69,719	\$ 367,666	\$ 14,951	4%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND
01: CITY MANAGER

			FY18-19 PROPOSED
SALARIES	REFER TO PERSONNEL SUMMARY OVERVIEW	216,242	216,242
OVERTIME	ADDITIONAL PAY OVER 40 HOURS PER WEEK AT 1.5 FOR NON-EXEMPT EMPLOYEES	2,207	2,207
AUTO ALLOWANCE	MONTHLY ALLOWANCE TO OFFSET MILEAGE AND NORMAL WEAR/TIRE ASSOCIATED WITH ADDITIONAL MEETINGS (\$250 PER MONTH FOR CITY MANAGER)	12,000	12,000
LONGEVITY PAY	PAID TO EMPLOYEES WITH A MINIMUM OF TWELVE MONTHS OF SERVICE PRIOR TO SEPTEMBER 30TH OF EACH YEAR. EMPLOYEES RECEIVE \$8, \$10 OR \$12 PER MONTH FOR EACH YEAR OF SERVICE COMPLETED WITH THE CITY.	144	144
RETIREMENT	REQUIRED FOR ANYTHING OVER 1000 CALENDAR HOURS. PAID MONTHLY. BASED ON JAN-DEC CALENDAR YEAR. NEW RATE RECEIVED IN MAY OF CURRENT YEAR FOR JAN-DEC OF UPCOMING FISCAL YEAR. OCT-DEC OF NEW FISCAL YEAR BILLED AT OLD RATE. RATE RECEIVED IN MAY HAS A LAG OF ONE YEAR DUE TO ACTUARIAL STUDY (I.E., JAN 2008 RATE BASED ON DEC 2006 STUDY). ICMA CONTRIBUTION--BASED ON 12%	32,640 25,949	58,589
FICA	BASED ON 6.20% SOCIAL SECURITY/1.45% FICA, TOTALING 7.65%, ASSESSED ON ANY FORM OF PAY/INCOME TO EMPLOYEE	17,640	17,640
MEDICAL INSURANCE	BASED ON MONTHLY PREMIUM	5,463	5,463
LIFE INSURANCE	BASED ON LIFE AND ACCIDENTAL DEATH & DISMEMBERMENT PREMIUM	1,015	1,015
DENTAL INSURANCE	BASED ON MONTHLY PREMIUM	288	288
VISION INSURANCE	BASED ON MONTHLY PREMIUM	63	63
CLEANING SUPPLIES	WIPES, PAPER TOWELS, ITEMS TO CLEAN BOARD ROOMS	50	50
PRINTED SUPPLIES	BUSINESS CARDS	50	100
	MAPS	50	
GENERAL OFFICE SUPPLIES	PENS, PENCILS NOTEBOOKS, COPY PAPER, ETC.	1,200	1,200
POSTAGE	CITY PUBLICATION MAILINGS & OTHER MAIL	200	200
EXPENDABLE SUPPLIES	BREAKROOM SUPPLIES/COFFEE SERVICE	1,200	1,700
	MICROWAVE & COFFEE POT FOR BREAKROOM		
	FOOD/REFRESHMENTS FOR CITY MANAGER MEETINGS	500	
OFFICE EQUIP/SOFTWARE MAINT	PITNEY BOWES POSTAGE MACHINE	200	2,074
	ALLIANCE MAINTENANCE (\$127 MONTH); OVERAGES (\$350)	1,874	
ASSOC DUES/PUBLICATIONS	MEMBERSHIPS: ICMA (\$1500), TCMA (\$450), NTCMA (\$75), ROTARY CLUB (\$1500)	3,525	4,839
	ATMOS STEERING COMMITTEE(364) ONCOR COMMITTEE (850)	1,214	
	SAMS CLUB ANNUAL BUSINESS MEMBERSHIP	100	
TRAINING/SEMINARS	TML (\$425), ICMA (\$730), TCMA (\$375), NLC (\$600) REGISTRATION	2,380	2,880
	CONTINUED ED FOR ADMINISTRATIVE ASSISTANT (\$250)		
	BOOKS/VIDEOS FOR STAFF & MANAGER'S MEETINGS	500	
ELECTRIC SERVICES	PROVIDED BY GEXA ENERGY	14,700	14,700
GAS SERVICES	PROVIDED BY ATMOS ENERGY	2,000	2,000
SPECIAL SERVICES	SPECIAL PROJECTS AND STUDIES AS NEEDED	5,000	5,000
EQUIPMENT RENTAL	PITNEY BOWES POSTAGE MACHINE (\$684 QUARTERLY)	2,736	6,072
	LEAF COPIER RENTAL (\$278 MONTH)	3,336	
TRAVEL	TRAVEL ASSOCIATED W/TRAINING & ADDITIONAL BUSINESS LUNCH COSTS	8,000	8,000
ENGINEERING SERVICES	ENGINEERING SERVICES/DRC MEETINGS	-	-
TELEPHONE SERVICES	CITY MANAGER CELL (\$38 BASE/MONTH, \$15 USAGE/MONTH), CITY HALL FAX (\$50 MONTH)	2,400	2,400
WATER/SEWER SERVICES	PROVIDED BY THE CITY/ARLINGTON/FORT WORTH	2,800	2,800
TOTAL EXPENDITURES			\$ 367,666

DEPARTMENT OUTLINE: MAYOR/CITY COUNCIL

FUNCTIONS

City Council is composed of a Mayor and five council members, each elected at-large for a term of two-years, with no term limits. The Mayor and even-numbered places are chosen in the May General Election of even-numbered years, and odd places in odd years. Regular Council meetings are held at 7:00 p.m. the third Monday of each month, with special meetings and joint meetings with advisory boards held as needed.

Council has adopted The (Carver) Policy Governance® Model, under which they act on behalf of the city's ownership – the residents of Kennedale.

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Policy Governance Training (4.1)
- Mayor Brian Johnson (1.4)
 - Chair of Tarrant Regional Transportation Committee (TRTC)
 - Treasurer of the Southeast Tarrant Transportation Partnership (SETTP)
 - National League of Cities (NLC) Youth and Family Council
 - Texas Municipal League (TML) Legislative Policy Committee for Utilities and Transportation
- Brought on two new members of Council
- Attended various community meetings

SHORT-TERM GOALS

- Host a Healthy Community Summit based on the Search Institute's "Forty Developmental Assets for Adolescents", a framework identifying skills, experiences, relationships, and behaviors that better children's chances of succeeding in school and becoming happy, healthy, and contributing members of their communities as adults (1.3, 1.5.3)
- Update Strategic Plan (1.0, 6.0)
- Work with TxDOT and Metropolitan Planning Organization to fund the I-20/820/287 Interchange (6.0)
- Work with North Central Texas Council of Governments (NCTCOG) and TxDOT on local traffic access policy (6.0)

LONG-TERM GOALS

- Secure a commuter rail stop (6.0)
- Secure legislative option for transportation funding (6.0)
- Restoration and development of Village Creek Park (3.0)

STAFFING RESOURCES

- The City Council linkage to the organization is through the City Manager, delegation policies are contained in the adopted Governance Policies.
- **Advisory Boards:** Board of Adjustment/Board of Appeals (1st Tuesday), Economic Development Corporation (4th Tuesday), Keep Kennedale Beautiful (2nd Tuesday), Library Advisory Board (Quarterly), Parks & Recreation Board (1st Wednesday), Planning & Zoning Commission (3rd Thursday), Utility and Infrastructure Board (first Thursday), Youth Advisory Council (TBD)

PERFORMANCE MEASURES

THROUGH JUNE 2017 UNLESS OTHERWISE NOTED

- 14 Council Meetings
- 22 Ordinances Approved
- 24 Resolutions Approved
- 9 Public Hearings
- 1 Master Plan Update
- Average Age of Vehicles: 7 years
- Average Age of Equipment: 9 years
- Asset Management Plan Report Card Grade: C
- Financial Risk Model (*to be implemented*)
- Pertinent 2015 Resident Satisfaction Survey Results
 - Participation – 60% have never participated; 32% once or twice

DEPARTMENT SUMMARY BUDGET

01: GENERAL FUND

02: MAYOR/CITY

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
SUPPLIES	11,464	6,400	6,400	151	600	(5,800)	2,320	(4,080)	-64%
SUNDRY	118,089	108,713	108,713	89,577	134,863	26,150	126,623	17,910	16%
TOTAL EXPENDITURES	\$ 129,553	\$ 115,113	\$ 115,113	\$ 89,728	\$ 135,463	\$ 20,350	\$ 128,943	\$ 13,830	12%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND
02: MAYOR/CITY COUNCIL

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
PRINTED SUPPLIES	11,305	600	600	151	600	-	600	-	0%
GENERAL OFFICE SUPPLIES		100	100			(100)	100	-	
MINOR EQUIP/SMALL TOOLS<\$5K		5,700	5,700			(5,700)	1,620	(4,080)	
EXPENDABLE SUPPLIES	159	-	-			-	-	-	
SUPPLIES	\$ 11,464	\$ 6,400	\$ 6,400	\$ 151	\$ 600	\$ (5,800)	\$ 2,320	\$ (4,080)	-64%
ASSOC DUES/PUBLICATIONS	5,887	6,125	6,125	3,935	6,125	-	6,235	110	2%
VOLUNTEER MEETINGS	421	600	600			(600)	600	-	0%
CONTRACTUAL SERVICES		-	-			-	-	-	
TRAINING/SEMINARS	1,640	2,500	2,500	605	1,000	(1,500)	2,500	-	0%
LEGAL SERVICES	94,038	75,000	75,000	79,699	120,000	45,000	100,000	25,000	33%
SPECIAL SERVICES	11,835	11,988	11,988		1,288	(10,700)	1,288	(10,700)	-89%
SPECIAL EVENTS	1,315	6,500	6,500	5,172	6,200	(300)	10,000	3,500	54%
TRAVEL	2,953	6,000	6,000	166	250	(5,750)	6,000	-	0%
SUNDRY	\$ 118,089	\$ 108,713	\$ 108,713	\$ 89,577	\$ 134,863	\$ 26,150	\$ 126,623	\$ 17,910	16%
TOTAL EXPENDITURES	\$ 129,553	\$ 115,113	\$ 115,113	\$ 89,728	\$ 135,463	\$ 20,350	\$ 128,943	\$ 13,830	12%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND
02: MAYOR/CITY COUNCIL

FY18-19
PROPOSED

PRINTED SUPPLIES	ALL BOARD NAME PLATES, BUSINESS CARDS	600	600
GENERAL OFFICE SUPPLIES	PENS, PENCILS NOTEBOOKS, COPY PAPER, ETC.	100	100
MINOR EQUIP/SMALL TOOLS<\$5K		-	1,620
	\$900 for 6 drop box accounts; \$720 for 6 data plans	1,620	
EXPENDABLE SUPPLIES	COUNCIL REFRESHMENTS FOR COUNCIL MEETINGS		-
ASSOC DUES/PUBLICATIONS	NORTH CENTRAL TEXAS COG (OCT)	742	6,235
	MAYOR'S COUNCIL OF TARRANT COUNTY (OCT)	350	
	ASCAP (\$346)/BMI (\$345): MUSIC LICENSES FOR ALL CITY FACILITIES/FUNCTIONS (APR)	697	
	TEXAS MUNICIPAL LEAGUE MEMBERSHIP (SEP)	1,754	
	NATIONAL LEAGUE OF CITIES (JUN)	1,200	
	TARRANT REGIONAL TRANSPORTATION COUNCIL (SEP)	742	
	REGIONAL TRANSPORTATION COUNCIL	250	
	SETP - SOUTHEAST TARRANT TRANSPORTATION PARTNERSHIP	500	
VOLUNTEER MEETINGS	COUNCIL MEETINGS (\$1 PER MEETING, 6 MEMBERS, 12 MEETINGS/YEAR)	192	600
	(\$1 PER SPECIAL MEETING, 6 MEMBERS, 6 MEETINGS/YEAR)		
	PLANNING & ZONING (\$1 PER MEETING, 9 MEMBERS, 12 PER YEAR)	108	
	BOARD OF ADJUSTMENT/BUILDING BOARD OF APPEALS (\$1 PER MEETING, 9 MEMBERS, 10 PER YEAR)	36	
	LIBRARY ADVISORY BOARD (\$1 PER MEETING, 7 MEMBERS, 12 PER YEAR)	30	
	PARKS & RECREATION BOARD (\$1 PER MEETING, 5 MEMBERS, 12 MEETINGS/YEAR)	84	
	UTILITY AND INFRASTRUCTURE BOARD (\$1 PER MEETING, 7 MEMBERS, 6 MEETINGS/YEAR)	42	
	KEEP KENNEDALE BEAUTIFUL/KBB (\$1 PER MEETING, 9 MEMBERS, 12 PER YEAR)	108	
TRAINING/SEMINARS	NATIONAL LEAGUE OF CITIES (NLC) (3 MEMBERS)	1,500	2,500
	OTHER COUNCIL TRAINING	1,000	
LEGAL SERVICES	LEGAL SERVICE TO TAYLOR, OLSON, ADKINS, STRALLA & ELAM, LLP (TOASE)	100,000	100,000
SPECIAL SERVICES			1,288
	FORT WORTH TRANSPORTATION AUTHORITY PARATRANSIT PARTICIPATION	1,288	
SPECIAL EVENTS	TRUNK OR TREAT/PUMPKINPALOOZA	1,000	10,000
	CHRISTMAS TREE LIGHTING	2,000	
	SEED MONEY FOR THEATER IN THE PARK	3,000	
	YOUTH ADVISORY COUNCIL SEED MONEY (REVENUE & EXPENSES UNDER FUND 41)	4,000	
TRAVEL	HOTEL, MILEAGE, FOOD FOR NLC & LEADERSHIP/COUNCIL RELATED TRAINING	6,000	6,000

TOTAL EXPENDITURES \$ 128,943

DEPARTMENT OUTLINE: CITY SECRETARY & COMMUNICATIONS

FUNCTIONS

The City Secretary's Office primarily serves as the Records Management Office and the Public Information Office for the City of Kennedale. Duties include:

- Attendance at all City Council meetings and recording of all actions taken
- Creation, distribution, and custodianship of City Council agendas, packets, and minutes
- Safekeeping and cataloging of agendas, packets, and minutes for all advisory boards
- Custodianship of the city's charter, legal documents, election records, elected and appointed official records, and all documents necessary for the continued existence and business activities of the city
- Administration of a records retention and destruction policy and management of the conversion of hardcopies to electronic records
- Fulfillment of requests by residents, staff, City Council, and advisory board members for archival, business, legislative, and historical information; Includes open records requests made under the Texas Public Information Act (except those submitted to Municipal Court or the Police Department)
- Response to media inquiries and proactive delivering of news and event information to media
- Publication and posting of required notices and agendas
- Administration of elections, oaths of office, and statements of officials
- Facilitation of advisory board recruitment, application, and appointment process
- Improving staff and public access to municipal information
- Encouraging civic engagement and involvement in our local government, many times through coordination with other departments or entities
- Maintaining the city's online presence through the website and social media, including Facebook, Twitter, and Nextdoor
- Publishing the resident newsletter (*TownCenter Herald*) and employee newsletter (*The Kennedalian*)
- Providing assistance to the City Manager, Mayor, and Council through various secretarial duties
- Coordinating the codification of approved ordinances (MuniCode) and updating local copies of the Code of Ordinances
- Serving as staff liaison for the Youth Advisory Council (YAC) and the Senior Citizen's Center
- Serving as custodian of the city's seal and attesting the City Manager's and Mayor's signatures on official documents
- Filing property records and documents with the Tarrant County Clerk's Office
- Developing and overseeing the budgets for the City Secretary, City Manager, Mayor, Youth Advisory Council, and Senior Citizen's Center

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Regained access to the Library's Twitter account
- Promoted the newsletter, resulting in subscriptions increasing from 205 in April '15 to 580 in June '17 (Avg. Open Rate: 53.2%; Industry Avg.: 24.1%)
- Increased Twitter followers from 284 to 621 since March '16; In April '15, our tweets earned 3.9K total impressions; in May '17 they earned 12.2K
- As Staff Liaison for Youth Advisory Council (YAC), fully filled the 15-person board for the first time for the 2017–18 school year
- Created a Volunteer Newsletter to keep residents informed of opportunities to participate in decisions and events
- Partnered with Slate Communications to evaluate and improve current communications strategies

SHORT-TERM GOALS

- Promote continued growth online subscriptions and social media
- Strengthen civic engagement by increasing posts to news feeds and social media outlets, and encouraging and promoting community events
- Increase regional relationships and coordination with the media and other local entities, including the school district
- Increase media coverage for community events and achievement announcements
- Support integrative culture by developing an intranet for internal communication
- Train city personnel and board members on Open Meetings Act and Public Information Act
- Evaluate retention status of records stored both locally and off-site to free up space and reduce costs
- Complete and present a Communications Plan, including a focus on crisis communications, to staff and Council; oversee the institution of this plan

LONG-TERM GOALS

- Develop brand standards and increase communication through publications, events, and social media
- Continue to expand, promote, and encourage use of online services for requests and payments to enhance service delivery to residents
- Ensure accuracy of municipal code, in all areas, at all times
- Continue to work professionally and efficiently with all city staff, residents, and community entities to foster a hometown feel
- Restructure Laserfiche document storage system and train departments on Laserfiche best practices

STAFFING RESOURCES

- City Secretary & Communications Coordinator: 1.0 Full-Time Equivalent (FTE)

PERFORMANCE MEASURES

THROUGH JUNE 2017 UNLESS OTHERWISE NOTED

- Open Records Requests Fulfilled: 263
- Activities/Events: 45 Events; + Weekly: Crochet Club, Storytime, Babygarten, LEGO Club + Weekly Summer Reading Events: Family Board Games, STEM Clubs, Family Movies
- Newsletter Subscribers: 580
- City E-Newsletters (*TownCenter Herald*) Published: 8
- Employee Newsletters (*The Kennedalian*) Published: 7
- Visits to the city website: Avg. 273 visits/day
(June 16- August 17: 99,822 visits; 221,364 pageviews; 171,572 unique pageviews)
- Total Facebook Likes: 5,580 (there is likely overlap; i.e., single user liking multiple pages)
 - City of Kennedale: 2,775
 - Kennedale Police Department: 878
 - Kennedale Public Library: 519
 - Senior Center: 197
 - Keep Kennedale Beautiful: 486
- Total Twitter Followers: 725
 - City of Kennedale: 621
 - Kennedale Public Library: 104

DEPARTMENT SUMMARY BUDGET

01: GENERAL FUND

03: CITY SECRETARY

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
PERSONNEL	66,297	67,790	67,790	45,037	67,790	0	76,692	8,902	13%
SUPPLIES	70	350	350	59	170	(180)	350	-	
MAINTENANCE	59,585	44,880	44,880	32,440	45,534	654	53,224	8,344	19%
SUNDRY	26,065	31,343	31,343	8,356	21,465	(9,878)	33,808	2,465	8%
TOTAL EXPENDITURES	\$ 152,017	\$ 144,362	\$ 144,362	\$ 85,892	\$ 134,959	\$ (9,403)	\$ 164,073	\$ 19,711	14%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND

03: CITY SECRETARY

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
SALARIES	53,942	55,080	55,080	36,569	55,080	-	62,362	7,282	13%
LONGEVITY PAY	168	360	360	264	360	-	360	-	0%
RETIREMENT	7,819	7,848	7,848	5,225	7,848	0	8,878	1,031	13%
FICA	4,144	4,241	4,241	2,821	4,241	(0)	4,798	557	13%
MEDICAL INSURANCE		-	-			-	-	-	
LIFE INSURANCE	224	261	261	158	261	-	293	32	12%
DENTAL INSURANCE		-	-			-	-	-	
VISION INSURANCE		-	-			-	-	-	
PERSONNEL	\$ 66,297	\$ 67,790	\$ 67,790	\$ 45,037	\$ 67,790	\$ 0	\$ 76,692	\$ 8,902	13%
PRINTED SUPPLIES		200	200	59	120	(80)	200	-	
POSTAGE	70	150	150		50	(100)	150	-	
MINOR EQUIP/SMALL TOOLS<\$5K	-	-	-			-	-	-	
SUPPLIES	\$ 70	\$ 350	\$ 350	\$ 59	\$ 170	\$ (180)	\$ 350	\$ -	
BUILDING MAINTENANCE	40,119	31,346	31,346	23,376	32,000	654	31,820	474	2%
OFFICE EQUIP/SOFTWARE MAINT	19,466	13,534	13,534	9,064	13,534	-	21,404	7,870	58%
MAINTENANCE	\$ 59,585	\$ 44,880	\$ 44,880	\$ 32,440	\$ 45,534	\$ 654	\$ 53,224	\$ 8,344	19%
ADVERTISING	4,437	6,600	6,600	1,576	2,600	(4,000)	6,600	-	0%
ASSOC DUES/PUBLICATIONS	719	600	600	587	587	(13)	615	15	3%
TRAINING/SEMINARS	1,000	1,600	1,600	550	1,600	-	1,600	-	
SPECIAL SERVICES	8,259	8,653	8,653	3,254	8,653	1	10,053	1,400	16%
ELECTION SERVICES	8,724	10,100	10,100		5,775	(4,325)	10,100	-	0%
FILING FEES	1,490	1,450	1,450	1,284	450	(1,000)	2,000	550	
TRAVEL	1,436	2,340	2,340	1,104	1,800	(540)	2,840	500	
SUNDRY	\$ 26,065	\$ 31,343	\$ 31,343	\$ 8,356	\$ 21,465	\$ (9,878)	\$ 33,808	\$ 2,465	8%
TOTAL EXPENDITURES	\$ 152,017	\$ 144,362	\$ 144,362	\$ 85,892	\$ 134,959	\$ (9,403)	\$ 164,073	\$ 19,711	14%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND
03: CITY SECRETARY

FY18-19

SALARIES	SEE PERSONNEL SUMMARY OVERVIEW	62,362	62,362
LONGEVITY PAY	PAID TO EMPLOYEES WITH A MINIMUM OF TWELVE MONTHS OF SERVICE PRIOR TO SEPTEMBER 30TH OF EACH YEAR. EMPLOYEES RECEIVE \$8, \$10 OR \$12 PER MONTH FOR EACH YEAR OF SERVICE COMPLETED WITH THE CITY.	360	360
RETIREMENT	REQUIRED FOR ANYTHING OVER 1000 CALENDAR HOURS. RATE RECEIVED IN MAY HAS A LAG OF ONE YEAR DUE TO ACTUARIAL STUDY (I.E., JAN 2008 RATE BASED ON DEC 2006 STUDY).	8,878	8,878
FICA	BASED ON 6.20% SOCIAL SECURITY/1.45% FICA, TOTALING 7.65%, ASSESSED ON ANY FORM OF PAY/INCOME TO EMPLOYEE	4,798	4,798
MEDICAL INSURANCE	BASED ON MONTHLY PREMIUM	-	-
LIFE INSURANCE	BASED ON LIFE AND ACCIDENTAL DEATH & DISMEMBERMENT PREMIUM	293	293
DENTAL INSURANCE	BASED ON MONTHLY PREMIUM	-	-
VISION INSURANCE	BASED ON MONTHLY PREMIUM	-	-
PRINTED SUPPLIES	CITY LETTERHEAD, ENVELOPES & BUSINESS CARDS	100	200
	PRINTED COMMUNICATION MATERIALS	100	
POSTAGE	POSTAGE COST FOR MAILOUTS	150	150
BUILDING MAINTENANCE	CLEANING SERVICE (\$900/MO, TWICE WEEKLY)	11,124	31,820
	FLOOR BUFFING (2 TIMES @ \$225/ RED TILES @ \$225) & CARPET CLEANING (1 TIME @ \$500)	1,550	
	STANLEY SECURITY MONITORING / FIRE SERVICES / EXTINGUISHER INSPECTIONS (\$221/MO)	2,652	
	PEST CONTROL SERVICES (\$79/QTR)	316	
	GENERAL BUILDING MAINTENANCE (PAPER TOWELS, TOILET PAPER)	3,600	
	HEATING/AC SERVICE (\$435/QTR, PLUS \$750 ANNUAL MAINTENANCE)	2,490	
	WINDOW CLEANING (4 TIMES @ \$147)	588	
	ONE TIME BUILDING IMPROVEMENT (FLOORS, SECURITY, A/C)	8,000	
	KEYS, LOCK REPLACEMENT & PLUMBING, ELECTRICAL, MISC. REPAIRS	1,500	
OFFICE EQUIP/SOFTWARE	BOARD SYNC AGENDA MANAGEMENT SOFTWARE (\$326 MONTHLY)	4,140	21,404
	CITY WEBSITE	4,000	
	GOVQ ORR SOFTWARE	4,300	
	LASERFICHE (AVANTE SERVER \$450, 20 NAMED FULL USERS @ \$150 EACH = \$3000, IMPORT AGENT \$448, SCANCONNECT \$50, WEB DISTRIBUTION PORTAL \$2400, WEB ACCESS \$600; OLD COURT PORTION \$2106	8,964	
ADVERTISING	PUBLIC HEARING/LEGAL NOTICES - BIDS, BUDGET, ORDINANCES, TDD (BOA/P&Z/BBA CODE TO PLANNING DEPT; PARKS/PUBLIC WORKS TO STREETS AND WATER OPERATIONS)	6,000	6,600
	ELECTION NOTICE	600	
ASSOC DUES/PUBLICATIONS	NORTH TEXAS MUNICIPAL CLERK'S ASSOCIATION (\$100 X 2)	200	615
	TMCA YELLOW ROSE CHAPTER (\$50 X 2)	100	
	STAR-TELEGRAM	315	
TRAINING/SEMINARS	TMCA TRAINING/TESTING (2 SEMINARS) - DEPUTY CS	600	1,600
	TMCA/TESTING SEMINAR (\$300 x 2 SEMINARS)- CS	600	
	VARIOUS DAY SEMINAR EVENTS (UMANT, TAMIO, NTMCA, ETC)	400	
SPECIAL SERVICES	ACCESS RECORD STORAGE - BOXES STORED	3,400	10,053
	MUNICIPAL CODE CORP - CODIFICATION OF CITY CODES (275 PAGES @ \$19.50/PAGE)	5,363	
	MUNICIPAL CODE CORP-ONLINE CODE PUBLICATION ANNUAL(\$950); CHARTER LINK (\$50)	1,000	
	MUNICIPAL CODE CORPORATION - MONTHRLY ONLINE UPDATES	290	
ELECTION SERVICES	GENERAL ELECTION (MAY)	10,100	10,100
FILING FEES	NOTICE OF LIEN & STATEMENT OF EXPENSES - MOWING, RELEASE OF LIENS - MOWING, MYLARS - MNOR PLATS, RE-PLATS, FINAL PLATS, EASEMENTS	2,000	2,000
TRAVEL	TMCA TRAVEL EXPENSE (1 CONFERENCE) - DEPUTY CS	1,050	2,840
	TMCA TRAVEL EXPENSE (2 CONFERENCES) - CS	1,050	
	MILEAGE: REGIONAL CONFERENCES/TRAINING; COUNTY FILINGS; WORK ERRANDS	500	
	TRAINING LUNCHEONS - TMCA CHAPTER (\$20 X 6= 120 X 2 = 240) - CS & DEPUTY CS	240	

TOTAL EXPENDITURES \$ 164,073

DEPARTMENT OUTLINE: MUNICIPAL COURT

FUNCTIONS

The function of this department is provide the highest level of service, in partnership with the community, to foster a safe atmosphere promoting the highest quality of life for all people.

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Transitioned department so that window clerk takes payments for Court and Utility Billing (4.1)
- Upgrade for LT System and Brazos Software programs (4.1)
- Purchased 3 New Ticket Writers and Printers for Police Department (4.1)

SHORT-TERM GOALS

- Update Procedure Manual with new software changes and new procedures (4.5)
- Update Orders from The Judge (4.5)
- Deputy Court Administration to become Level III Certified (4.5)
- Court Clerk to become Level I Certified (4.5)
- Set up Warrant and Indigency Procedures to current standards (4.5)

LONG-TERM GOALS

- Set up a program with KISD for Distracted Driving Alive at 25 (1.3, 4.1)
- Set up information in Community Activities offered in the Town Center Park and Library (1.3, 4.1)
- Purchase 8 total Ticket Writers and Printers for PD and 5 more are needed to meet that goal (4.1)

STAFFING RESOURCES

- Deputy Court Administrator/Juvenile Case Manger (JCM): 1.0 Full-Time Equivalent (FTE)
- Court Clerk/UB Analyst: .5 Full-Time Equivalent (FTE)
- Municipal Judge: Contracted
- City Attorney: Contracted

PERFORMANCE MEASURES

THROUGH JUNE 2017 UNLESS OTHERWISE NOTED

- 5 Jury Trials to be set
- 591 Warrants Issued
- 721 Warrants Cleared
- \$549,923 of Citations Issued
- \$78,493 of Jail-Time Credit Awarded
- Collection Rate: 30%
- 143 Warrants (totaling \$13,244) were cleared during the 2017 Great Texas Warrant Round-Up

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

- 3,220 Current Outstanding Warrants (Totaling \$1,517,033)
- 1,959 Citations Issued during 1,774 Stops

01: GENERAL FUND

04: MUNICIPAL COURT

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
PERSONNEL	72,586	90,155	90,155	51,305	79,348	(10,807)	78,419	(11,736)	-13%
SUPPLIES	1,582	2,200	2,200	561	1,900	(300)	2,025	(175)	-8%
MAINTENANCE	8,883	8,291	8,291	264	8,291	-	8,291	-	0%
SUNDRY	26,986	28,053	28,053	19,366	28,803	750	28,153	100	0%
TOTAL EXPENDITURES	\$ 110,036	\$ 128,698	\$ 128,698	\$ 71,495	\$ 118,342	\$ (10,357)	\$ 116,887	\$ (11,811)	-9%

DEPARTMENT SUMMARY BUDGET

01: GENERAL FUND

04: MUNICIPAL COURT

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
SALARIES	52,168	61,262	61,262	35,444	54,000	(7,262)	31,902	(29,360)	-48%
OVERTIME	719	700	700	802	1,200	500	700	-	0%
TEMPORARY/PART-TIME		-	-			-	19,890	19,890	
LONGEVITY PAY	152	496	496	248	248	(248)	352	(144)	-29%
RETIREMENT	7,663	8,841	8,841	5,121	8,000	(841)	7,480	(1,361)	-15%
FICA	3,845	4,778	4,778	2,568	4,000	(778)	4,043	(735)	-15%
MEDICAL INSURANCE	7,187	12,994	12,994	6,558	11,000	(1,994)	13,150	156	1%
LIFE INSURANCE	266	382	382	165	300	(82)	200	(182)	-48%
DENTAL INSURANCE	476	576	576	332	500	(76)	576	-	
VISION INSURANCE	109	126	126	67	100	(26)	126	-	
PERSONNEL	\$ 72,586	\$ 90,155	\$ 90,155	\$ 51,305	\$ 79,348	\$ (10,807)	\$ 78,419	\$(11,736)	-13%
PRINTED SUPPLIES		250	250		50	(200)	150	(100)	-40%
GENERAL OFFICE SUPPLIES	650	650	650	116	650	-	650	-	
POSTAGE	822	1,100	1,100	426	1,100	-	1,100	-	0%
EXPENDABLE SUPPLIES	110	200	200	19	100	(100)	125	(75)	
SUPPLIES	\$ 1,582	\$ 2,200	\$ 2,200	\$ 561	\$ 1,900	\$ (300)	\$ 2,025	\$ (175)	-8%
OFFICE EQUIP/SOFTWARE MAINT	8,883	8,291	8,291	264	8,291	-	8,291	-	0%
MAINTENANCE	\$ 8,883	\$ 8,291	\$ 8,291	\$ 264	\$ 8,291	\$ -	\$ 8,291	\$ -	0%
ASSOC DUES/PUBLICATIONS	1,244	1,190	1,190	506	1,090	(100)	1,190	-	0%
TRAINING/SEMINARS	315	1,000	1,000	295	500	(500)	1,000	-	0%
LEGAL SERVICES	7,654	7,500	7,500	5,807	9,000	1,500	7,500	-	
SPECIAL SERVICES	296	700	700	54	200	(500)	700	-	
EQUIPMENT RENTAL	1,281	2,043	2,043	1,153	2,043	-	2,043	-	0%
TRAVEL	1,118	500	500	300	850	350	600	100	20%
JUDGE SERVICES	14,400	14,400	14,400	10,800	14,400	-	14,400	-	
WARRANT SERVICES		-	-			-	-	-	
TELEPHONE SERVICES	678	720	720	451	720	-	720	-	
SUNDRY	\$ 26,986	\$ 28,053	\$ 28,053	\$ 19,366	\$ 28,803	\$ 750	\$ 28,153	\$ 100	0%
TOTAL EXPENDITURES	\$ 110,036	\$ 128,698	\$ 128,698	\$ 71,495	\$ 118,342	\$ (10,357)	\$ 116,887	\$(11,811)	-9%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

**01: GENERAL FUND
04: MUNICIPAL COURT**

			FY18-19
SALARIES	SEE PERSONNEL SUMMARY OVERVIEW	31,902	31,902
OVERTIME	ADDITIONAL PAY OVER 40 HOURS PER WEEK AT 1.5 FOR NON-EXEMPT EMPLOYEES	700	700
TEMPORARY/PART-TIME	SEE PERSONNEL SUMMARY OVERVIEW	19,890	19,890
LONGEVITY PAY	PAID TO EMPLOYEES WITH A MINIMUM OF TWELVE MONTHS OF SERVICE PRIOR TO SEPTEMBER 30TH OF EACH YEAR. EMPLOYEES RECEIVE \$8, \$10 OR \$12 PER MONTH FOR EACH YEAR OF SERVICE COMPLETED WITH THE CITY.	352	352
RETIREMENT	REQUIRED FOR ANYTHING OVER 1000 CALENDAR HOURS. RATE RECEIVED IN MAY HAS A LAG OF ONE YEAR DUE TO ACTUARIAL STUDY (I.E., JAN 2008 RATE BASED ON DEC 2006 STUDY).	7,480	7,480
FICA	BASED ON 6.20% SOCIAL SECURITY/1.45% FICA, TOTALING 7.65%, ASSESSED ON ANY FORM OF PAY/INCOME TO EMPLOYEE	4,043	4,043
MEDICAL INSURANCE	BASED ON MONTHLY PREMIUM	13,150	13,150
LIFE INSURANCE	BASED ON LIFE AND ACCIDENTAL DEATH & DISMEMBERMENT PREMIUM	200	200
DENTAL INSURANCE	BASED ON MONTHLY PREMIUM	576	576
VISION INSURANCE	BASED ON MONTHLY PREMIUM	126	126
PRINTED SUPPLIES	ENVELOPES (WINDOW AND REGULAR)	100	150
	BUSINESS CARDS	50	
GENERAL OFFICE SUPPLIES	GENERAL OFFICE SUPPLIES-PAPER, PENS, LABELS, STAPLES, FILE FOLDERS, ITHACA PAPER, ETC.	650	650
POSTAGE	DEFENDANT NOTICE, WARNING LETTER, WARRANT NOTICES, JURY SUMMONS, COURT SETTINGS	1,100	1,100
EXPENDABLE SUPPLIES	RELATIONSHIP BUILDING (TASK FORCE, LUNCHESES, MEETINGS, ETC)	125	125
OFFICE EQUIP/SOFTWARE MAINT	INTOUCH COURT SYSTEM ANNUAL MAINTENANCE CONTRACT (JUN)	4,477	8,291
	BRAZOS TECHNOLOGIES ANNUAL MAINTENANCE FOR TICKET WRITER SOFTWARE (OCT)	3,050	
	SAVIN MONTHLY MAINTENANCE - \$63.63/MTH (50% SPLIT WITH UTILITY BILLING)	764	
ASSOC DUES/PUBLICATIONS	TMCA COURT CLERKS MEMBERSHIP DUES (OCT 2017 - SEPT 2018), \$60 EACH FOR COURT ADMIN, COURT CLERK	120	1,190
	TLO SKIP TRACING (\$70 MONTH)	840	
	NOTARY FOR DEPUTY COURT ADMINISTRATOR AND NEW NOTARY LICENSE FOR COURT CLERK	150	
	TCCA COURT CLERKS MEMBERSHIP DUES (JAN 2018 - DEC 2018), \$40 EACH FOR COURT ADMIN, COURT CLERK	80	
TRAINING/SEMINARS	TMCEC COURT CLERKS TRAINING (LOCAL SESSIONS \$100 DEPUTY CLERK/\$150 COURT ADMIN	500	1,000
	JUDGE TCCA CONFERENCE (EVERY 4 YEARS- 2020)	-	
	TMCEC TRAINING (NEW CLERK 5 DAY) DEPUTY CLERK	500	
LEGAL SERVICES	PROSECUTOR SERVICES PROVIDED BY ATTORNEY FOR MONTHLY COURT HEARINGS & PLEA DOCKETS	7,500	7,500
SPECIAL SERVICES	COURT REPORTER FOR TRANSCRIPT ON APPEALS	300	700
	COURT INTERPRETER-SPANISH (\$50/HOUR, 2 HOUR MIN)	400	
EQUIPMENT RENTAL	SAVIN COPIER RENTAL - \$144/MONTH (\$315 FOR YEARLY INSURANCE) (50% SPLIT WITH UB)	2,043	2,043
TRAVEL	TMCEC COURT CLERKS TRAINING (LOCAL MILEAGE)	200	600
	TMCEC TRAINING (New Clerk 5 day) (MILEAGE, FOOD)	400	
	TMCEC CONFERENCE (HOTEL, MILEAGE, FOOD)	-	
JUDGE SERVICES	JUDGE CONTRACT	14,400	14,400
	JUDGES CONFERENCE TRAINING (EVERY 4 YRS 2019/2020)		
TELEPHONE SERVICES	COURT FAX \$60	720	720

TOTAL EXPENDITURES \$ 116,887

DEPARTMENT OUTLINE: HUMAN RESOURCES

FUNCTIONS

Ensures the most effective use of human resources to meet long-term strategic goals

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Continue to refine health insurance structure and manage costs
- Continued evaluation of additional benefit options
- Participated in feasibility study for cooperative purchasing of health insurance with five other cities
- Implementation of on-line benefits open enrollment processes
- Coordination of a visit from sixteen dignitaries from Cambodia, continuation of a YSEALI project through ICMA
- Continued issuing ID badges for all employees, in accordance with state requirements
- Continued recognition of employee's birthdays on a monthly basis
- Developed Cash Handling and Open Records training program for required personnel
- Completion of 2017 Employee Opinion Survey
- Completion of transfer of Alarm and Fire Security Services to a new company for improved service
- Completion of Steep-Slope Roof Repair of City Facilities
- Updated job application to track applicant data
- Completed HIPAA Training for required personnel
- Completed annual analysis of compensation program
- Keep Kennedale Beautiful maintained Affiliate status with Keep Texas Beautiful for sixth year
- Maintained Tree City USA designation for sixth year
- Celebration of Arbor Day at Patterson Elementary
- Completed the fifth year of the Bring It Recycling event with KKB
- Continued to serve as staff liaison for Keep Kennedale Beautiful (KKB) and the Tree Board

SHORT-TERM GOALS

- Continue to refine health insurance structure and manage costs
- Continue evaluation of additional benefit options
- Continue recognition of employee's birthdays on a monthly basis
- Continued to serve as staff liaison for Keep Kennedale Beautiful (KKB) and the Tree Board
- Implement paperless Human Resources Department
- Implementation of an online application process

LONG-TERM GOALS

- Create an orientation video for all new hires
- Develop a Human Resources Continuity Plan for emergency situations
- Evaluate need for a comprehensive wellness program
- Implementation of an intranet for in-house communications with employees

STAFFING RESOURCES

- Human Resources Director: 1.0 Full-Time Equivalent (FTE)

PERFORMANCE MEASURES

OCTOBER 2016–THROUGH JULY 2017 UNLESS OTHERWISE NOTED

- Positions Filled: 11.5 in 2015; and 10 in FY 2017
- Terminations Processed: 12.5 in 2015; and 14 in FY 2017
- Employee Turnover: 17.8% in 2015; and 19.6% in FY 2017
- Absenteeism: 312 days in 2015; and 331 in FY 2017
- Training: 3,323 hours in 2015; and 3,980 in FY 2017
- 55 Performance Reviews Completed in FY 2017
- Workers' Compensation Claims: 8 in 2015; and 6 in FY 2017
 - Lost Time Claims: 2, with a total cost of \$22,002.00

DEPARTMENT SUMMARY BUDGET

01: GENERAL FUND

05: HUMAN RESOURCES

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
PERSONNEL	105,674	109,040	109,040	64,780	105,352	(3,688)	87,348	(21,692)	-20%
SUPPLIES	1,174	1,290	1,290	154	755	(535)	950	(340)	-26%
SUNDRY	16,236	18,399	18,399	24,812	27,600	9,201	18,529	130	1%
TOTAL EXPENDITURES	\$ 123,083	\$ 128,729	\$ 128,729	\$ 89,746	\$ 133,707	\$ 4,978	\$ 106,827	\$ (21,902)	-17%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND
05: HUMAN RESOURCES

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
SALARIES	79,132	80,774	80,774	49,613	80,000	(774)	58,600	(22,174)	-27%
LONGEVITY PAY	770	1,020	1,020	890	890	(130)	-	(1,020)	-100%
RETIREMENT	11,546	11,578	11,578	7,171	11,548	(30)	8,295	(3,283)	-28%
FICA	5,968	6,257	6,257	3,778	6,257	(0)	4,483	(1,774)	-28%
MEDICAL INSURANCE	4,444	5,183	5,183	2,244	5,183	(0)	12,133	6,949	134%
LIFE INSURANCE	336	377	377	185	377	-	275	(102)	-27%
DENTAL INSURANCE	288	288	288	126	288	-	-	(288)	
VISION INSURANCE	63	63	63	28	63	-	63	-	
TUITION REIMBURSEMENT	3,126	3,500	3,500	746	746	(2,754)	3,500	-	
PERSONNEL	\$ 105,674	\$ 109,040	\$ 109,040	\$ 64,780	\$ 105,352	\$ (3,688)	\$ 87,348	\$ (21,692)	-20%
PRINTED SUPPLIES	257	640	640	61	150	(490)	300	(340)	-53%
GENERAL OFFICE SUPPLIES		-	-			-	-	-	
POSTAGE	24	50	50	5	5	(45)	50	-	0%
MINOR EQUIP/SMALL TOOLS<\$5K	238	-	-			-	-	-	
EXPENDABLE SUPPLIES	655	600	600	88	600	-	600	-	0%
SUPPLIES	\$ 1,174	\$ 1,290	\$ 1,290	\$ 154	\$ 755	\$ (535)	\$ 950	\$ (340)	-26%
ADVERTISING	916	400	400		100	(300)	200	(200)	
ASSOC DUES/PUBLICATIONS	1,075	6,734	6,734	6,225	6,500	(234)	1,734	(5,000)	-74%
TRAINING/SEMINARS	9,785	2,491	2,491	884	2,400	(91)	2,491	-	0%
SPECIAL SERVICES	4,400	8,004	8,004	16,374	17,000	8,996	12,604	4,600	57%
TRAVEL	60	770	770	1,329	1,600	830	1,500	730	95%
SUNDRY	\$ 16,236	\$ 18,399	\$ 18,399	\$ 24,812	\$ 27,600	\$ 9,201	\$ 18,529	\$ 130	1%
TOTAL EXPENDITURES	\$ 123,083	\$ 128,729	\$ 128,729	\$ 89,746	\$ 133,707	\$ 4,978	\$ 106,827	\$ (21,902)	-17%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

**01: GENERAL FUND
05: HUMAN RESOURCES**

			FY18-19
SALARIES	SEE PERSONNEL SUMMARY OVERVIEW	58,600	58,600
TUITION REIMBURSEMENT	TUITION REIMBURSEMENT FOR ALL EMPLOYEES	3,500	3,500
LONGEVITY PAY	PAID TO EMPLOYEES WITH A MINIMUM OF TWELVE MONTHS OF SERVICE PRIOR TO SEPTEMBER 30TH OF EACH YEAR. EMPLOYEES RECEIVE \$8, \$10 OR \$12 PER MONTH FOR EACH YEAR OF SERVICE COMPLETED WITH THE CITY.	-	-
RETIREMENT	REQUIRED FOR ANYTHING OVER 1000 CALENDAR HOURS. PAID MONTHLY. BASED ON JAN-DEC CALENDAR YEAR. NEW RATE RECEIVED IN MAY OF CURRENT YEAR FOR JAN-DEC OF UPCOMING FISCAL YEAR. OCT-DEC OF NEW FISCAL YEAR BILLED AT OLD RATE. RATE RECEIVED IN MAY HAS A LAG OF ONE YEAR DUE TO ACTUARIAL STUDY (I.E., JAN 2008 RATE BASED ON DEC 2006 STUDY).	8,295	8,295
FICA	BASED ON 6.20% SOCIAL SECURITY/1.45% FICA, TOTALING 7.65%, ASSESSED ON ANY FORM OF PAY/INCOME TO EMPLOYEE	4,483	4,483
MEDICAL INSURANCE	BASED ON MONTHLY PREMIUM	12,133	12,133
LIFE INSURANCE	BASED ON LIFE AND ACCIDENTAL DEATH & DISMEMBERMENT PREMIUM	275	275
DENTAL INSURANCE	BASED ON MONTHLY PREMIUM	-	-
VISION INSURANCE	BASED ON MONTHLY PREMIUM	63	63
PRINTED SUPPLIES	MEDICAL INFORMATION FILES, EMPLOYEE HISTORY FOLDERS, BUSINESS CARDS, EMPLOYEE HANDBOOKS	300	300
POSTAGE	POSTAGE RELATING TO HUMAN RESOURCE FUNCTIONS	50	50
EXPENDABLE SUPPLIES	EMPLOYEE CARE: PLANTS, FLOWERS, CARDS FOR HOSPITALIZATION/FUNERAL; STAR LUNCHEON CAKES	600	600
ADVERTISING	ADVERTISE VACANCIES IN LOCAL NEWSPAPER AND PUBLICATIONS (DO NOT CODE WATER FUND ADVERTISEMENTS TO THIS LINE ITEM, WATER FUND HAS SEPARATE BUDGET LINE ITEM)	200	200
ASSOC DUES/PUBLICATIONS	BLR - FLSA, POSTER COMPLIANCE AND TRAINING PROGRAMS	1,195	1,734
	TEXAS MUNICIPAL HUMAN RESOURCES ASSOCIATION (TMHRA)	90	
	SOCIETY FOR HUMAN RESOURCE MANAGEMENT (SHRM)	199	
	INTERNATIONAL PERSONNEL MANAGEMENT ASSOCIATION (IPMA)	150	
	NORTH TEXAS SOCIETY FOR HUMAN RESOURCES MANAGEMENT	100	
TRAINING/SEMINARS	COBRA/HIPAA (REQUIRED); INVESTIGATIONS (REQUIRED); EMPLOYMENT LAW; ANNUAL TML OR TMHRA CONFERENCE	1,400	2,491
	HR SOUTHWEST CONFERENCE	1,091	
SPECIAL SERVICES	EMPLOYEE APPRECIATION DINNER (CODE DONATIONS & GUEST DINNER MONEY TO GENERAL FUND MISCELLANEOUS INCOME)	2,500	12,604
	EMPLOYEE RECOGNITION EVENTS (QUARTERLY LUNCHEONS, AWARDS)	1,800	
	CIVICHR-ONLINE HR SYSTEM	4,600	
	BADGES FOR NEW HIRES (\$55.00 *10 BUDGETED)	550	
	PRE-EMPLOYMENT: DO NOT INITIALLY BUDGET. WHEN CONDUCTED, HIT INDIVIDUAL DEPT BUDGETS UNDER THIS LINE ITEM.	-	
	DOT RANDOM DRUG TESTING PROGRAM	1,384	
	SHOTS: 5 HEPATITIS B SERIES (\$306.00 EACH) + 2 HEP B TITERS (\$120.00 EACH)	1,770	
TRAVEL	TML OR TMHRA HOTEL/MEALS (HR SOUTHWEST & TMHRA)	1,500	1,500
TOTAL EXPENDITURES			\$ 106,827

DEPARTMENT OUTLINE: FINANCE

FUNCTIONS

The function of this department is to administer, support and guide the financial programs of the City in an effective manner that allows for creation and development of the annual service programs and budgets, monthly report, annual reports and creditable bond ratings.

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Receive the Certificate of Achieve for Excellence in Financial Reporting (4.3)
- Update all internal Finance forms (4.3)
- Auditing processes for improved effectiveness and efficiency (4.3)
- Responded to a plethora of Open Records Requests
- Presented to Council in multiple special sessions
- Continued monthly financials (4.3)
- Created new financial analysis tools to improve tracking and analysis of financial condition (4.3)
- Brady Olsen, Finance Director, member of City of Fort Worth Wholesale Customer Impact Fee Advisory Committee (WCIAC)
- Brady Olsen, Finance Director, continued involvement with Economic Development Corporation (EDC) Board
- Provided a more transparent view to the city's records on the departmental website
- Received NTA Transparency Award and Texas Comptroller's Platinum Star
- Successful recruitment and acceptance of a new Audit Firm
- Brady Olsen, Finance Director, became Certified Government Finance Officer
- Conducted a cash audit and updated practices

SHORT-TERM GOALS

- Receive the Certificate of Achieve for Excellence in Financial Reporting (4.3)
- Receive Annual Texas Comptroller's Platinum Star Award (4.3)
- Begin initial transition to transform accounts payable and payroll function of Finance (general ledger, account payable, accounts receivable) into a paperless environment (4.3)
- Update and monitor standard processes and controls to improve fiscal accountability across city departments promoting an integrative culture (4.3)
- Update and monitor auditing processes for improved effectiveness and efficiency (4.3)
- Update and maintain Asset Management Plan (4.3)
- Update investment strategy to maximize investments while mitigating risk (4.3)
- Continue participating in Fort Worth Wholesale Water and Wastewater Advisory Committee (4.4)

LONG-TERM GOALS

- Finalize a cross training manual for Utility Billing, Court, and Permits (4.8.1)
- Evaluate software needs for integration of all systems to include court, permits, utility billing, and finance (4.8.1)
- Perform city wide inventory (4.3)

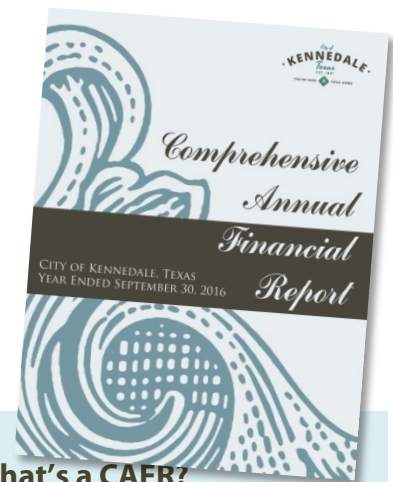
STAFFING RESOURCES

- Finance Director: 1.0 Full-Time Equivalent (FTE)
- Accounting Technician: 1.0 Full-Time Equivalent (FTE)
- Accounts Payable Clerk: 1.0 Full-Time Equivalent (FTE)

PERFORMANCE MEASURES

THROUGH JUNE 2018 UNLESS OTHERWISE NOTED

- Government Finance Officers Association (GFOA) Comprehensive Annual Financial Report (CAFR) Award: Received 2016 Award; Submitted entry for 2017 Award [SEE SIDEBAR>>](#)
- Tax Collection Rate:100%
- Reporting
 - 9 Financial Reports to City Council
 - 9 Financial Reports to the Economic Development Corporation (EDC) Board
 - 3 Investment Reports to City Council
 - Annual Audit: Unmodified Opinion



What's a CAFR?

(say: cah-FUR)

It's the city's annual report.

A Comprehensive Annual Financial Report (CAFR) is a set of financial statements comprising the financial report of a state, municipal, or other governmental entity that complies with the accounting requirements outlined by the Governmental Accounting Standards Board (GASB).

The document you're reading now is the Annual Program of Services, which serves as the city's budget, and is a roadmap for staff to follow that outlines goals for programs, service delivery, and projects for the upcoming fiscal year. Of course, sometimes plans change, and in that case, an amended budget will be adopted by Council.

DEPARTMENT SUMMARY BUDGET

07: FINANCE

01: FINANCE ADMINISTRATION

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
PERSONNEL	173,247	191,266	191,266	120,748	187,686	(3,580)	228,435	37,170	19%
SUPPLIES	2,976	3,071	3,071	1,651	2,300	(771)	3,071	-	0%
MAINTENANCE	11,313	16,305	16,305	12,065	14,000	(2,305)	16,305	-	0%
SUNDRY	106,418	91,206	91,206	111,900	122,226	31,020	113,107	21,901	24%
TOTAL EXPENDITURES	\$ 293,954	\$ 301,848	\$ 301,848	\$ 246,364	\$ 326,212	\$ 24,364	\$ 360,919	\$ 59,071	20%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND
07: FINANCE
01: FINANCE ADMINISTRATION

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
SALARIES	113,997	126,108	126,108	80,217	125,000	(1,108)	169,495	43,387	34%
OVERTIME	761	1,000	1,000	83	120	(880)	1,000	-	
TEMPORARY/PART-TIME	19,842	19,890	19,890	12,356	19,890	-	-	(19,890)	-100%
LONGEVITY PAY	248	456	456	224	450	(6)	248	(208)	-46%
RETIREMENT	19,485	20,872	20,872	13,180	20,000	(872)	24,169	3,297	16%
FICA	10,049	11,280	11,280	6,916	10,000	(1,280)	13,062	1,782	16%
MEDICAL INSURANCE	7,795	10,366	10,366	6,974	11,000	634	18,613	8,247	80%
LIFE INSURANCE	455	591	591	344	550	(41)	796	205	35%
DENTAL INSURANCE	504	576	576	372	550	(26)	864	288	
VISION INSURANCE	110	126	126	81	126	-	189	63	
PERSONNEL	\$ 173,247	\$ 191,266	\$ 191,266	\$ 120,748	\$ 187,686	\$ (3,580)	\$ 228,435	\$ 37,170	19%
PRINTED SUPPLIES	731	721	721	650	800	79	721	-	0%
GENERAL OFFICE SUPPLIES	1,286	1,250	1,250	378	500	(750)	1,250	-	
POSTAGE	946	1,100	1,100	624	1,000	(100)	1,100	-	0%
EXPENDABLE SUPPLIES	13	-	-	-	-	-	-	-	
SUPPLIES	\$ 2,976	\$ 3,071	\$ 3,071	\$ 1,651	\$ 2,300	\$ (771)	\$ 3,071	\$ -	0%
OFFICE EQUIP/SOFTWARE MAINT	11,313	16,305	16,305	12,065	14,000	(2,305)	16,305	-	0%
MAINTENANCE	\$ 11,313	\$ 16,305	\$ 16,305	\$ 12,065	\$ 14,000	\$ (2,305)	\$ 16,305	\$ -	0%
ASSOC DUES/PUBLICATIONS	2,269	1,700	1,700	369	1,500	(200)	1,720	20	1%
TRAINING/SEMINARS	2,640	3,375	3,375	2,539	3,600	225	2,975	(400)	-12%
AUDIT SERVICES	28,250	28,500	28,500	27,841	27,841	(659)	38,150	9,650	34%
SPECIAL SERVICES	69,077	53,419	53,419	78,011	85,000	31,581	66,050	12,631	24%
EQUIPMENT RENTAL	3,359	3,336	3,336	1,940	2,800	(536)	3,336	-	0%
TRAVEL	48	96	96	705	705	609	96	-	
TELEPHONE SERVICES	775	780	780	495	780	-	780	-	
SUNDRY	\$ 106,418	\$ 91,206	\$ 91,206	\$ 111,900	\$ 122,226	\$ 31,020	\$ 113,107	\$ 21,901	24%
TOTAL EXPENDITURES	\$ 293,954	\$ 301,848	\$ 301,848	\$ 246,364	\$ 326,212	\$ 24,364	\$ 360,919	\$ 59,071	20%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND
07: FINANCE
01: FINANCE ADMINISTRATION

SALARIES	REFER TO PERSONNEL SUMMARY OVERVIEW	169,495	169,495
OVERTIME	REFER TO PERSONNEL SUMMARY OVERVIEW	1,000	1,000
TEMPORARY/PART-TIME	REFER TO PERSONNEL SUMMARY OVERVIEW	-	-
LONGEVITY PAY	PAID TO EMPLOYEES WITH A MINIMUM OF TWELVE MONTHS OF SERVICE PRIOR TO SEPTEMBER 30TH OF EACH YEAR. EMPLOYEES RECEIVE \$8, \$10 OR \$12 PER MONTH FOR EACH YEAR OF SERVICE COMPLETED WITH THE CITY.	248	248
RETIREMENT	REQUIRED FOR ANYTHING OVER 1000 CALENDAR HOURS. PAID MONTHLY. BASED ON JAN-DEC CALENDAR YEAR. NEW RATE RECEIVED IN MAY OF CURRENT YEAR FOR JAN-DEC OF UPCOMING FISCAL YEAR. OCT-DEC OF NEW FISCAL YEAR BILLED AT OLD RATE. RATE RECEIVED IN MAY HAS A LAG OF ONE YEAR DUE TO ACTUARIAL STUDY (I.E., JAN 2008 RATE BASED ON DEC 2006 STUDY).	24,169	24,169
FICA	BASED ON 6.20% SOCIAL SECURITY/1.45% FICA, TOTALING 7.65%, ASSESSED ON ANY FORM OF PAY/INCOME TO EMPLOYEE	13,062	13,062
MEDICAL INSURANCE	BASED ON MONTHLY PREMIUM	18,613	18,613
LIFE INSURANCE	BASED ON LIFE AND ACCIDENTAL DEATH & DISMEMBERMENT PREMIUM	796	796
DENTAL INSURANCE	BASED ON MONTHLY PREMIUM	864	864
VISION INSURANCE	BASED ON MONTHLY PREMIUM	189	189
PRINTED SUPPLIES	DEPOSIT TICKETS FOR UB/COURT/PERMITS (2 BOXES EACH) (\$97/DEPT) CHECK STOCK FOR AP CHECKS-INTEC BUSINESS (EVERY 2 YEARS) ENVELOPES (\$300 AP WINDOW/\$130 FINANCE REGULAR)	291 - 430	721
GENERAL OFFICE SUPPLIES	COPY PAPER @\$40 PER CASE OF 10 REAMS BUGET BOOKS (6 STAFF, 6 COUNCIL, 1 PUBLIC) TAX FORMS BINDERS/FOLDERS/PENS, ETC	400 600 100 150	1,250
POSTAGE	POSTAGE FOR ACCOUNTS PAYABLE CHECKS TO BE MAILED TO VENDORS	1,100	1,100
OFFICE EQUIP /SOFTWARE MAINT	STW - ANNUAL SUPPORT/LEASE FOR BASE FINANCIALS STW - ANNUAL STW TOOLS \$1250 STW - BACKUP STW - MINISOFT EZ FORMS ANNUAL UPDATE \$300 STW - ANNUAL POWERHOUSE 4GL \$1430 STW - PER USE/TROUBLESHOOTING SUPPORT SAVIN MAINTENANCE (\$126.28 MONTH)	7,460 1,500 600 300 1,430 3,500 1,515	16,305
ASSOC DUES/PUBLICATIONS	GFOAT MEMBERSHIP (\$80 FINANCE DIRECTOR/\$80 ACCT TECHNICIAN) GFOA NATIONAL MEMBERSHIP (FINANCE DIRECTOR) ANNUAL TBPC CO-OP PURCHASING PROGRAM - MEMBERSHIP CERTIFICATE OF EXCELLENCE IN FINANCIAL REPORTING DUES (GFOA) ZACTAX ANNUAL SUBSCRIPTION TEXAS SOCIAL SECURITY PROGRAM AMERICAN PAYROLL ASSOCIATION (ACCT TECH)	160 170 100 435 600 35 220	1,720
TRAINING/SEMINARS	APA CONFERENCE (ACCOUNTING TECHNICIAN) NEW AND EMERGING FINANCE DIRECTORS ETHICS TRAINING, EVERY 2 YRS-FINANCE DIRECTOR (\$35) GFOAT CONFERENCE REGISTRATION FALL (FINANCE DIRECTOR AND ACCOUNTING TECHNICIAN) CGFO TEST	440 900 35 1,500 100	2,975
AUDIT SERVICES	BKD SERVICES FOR INDEPENDENT ANNUAL AUDIT (FYE19 \$38,150, FYE 20 \$39,525, FYE 21 \$40,900)	38,150	38,150
SPECIAL SERVICES	TARRANT COUNTY TAX OFFICE CONTRACT (\$.98 PER ACCOUNT)(PAID ANNUALLY) TARRANT APPRAISAL DISTRICT CONTRACT (PAID QUARTERLY) PUBLIC SECTOR DIGEST ASSET MANAGEMENT SOFTWARE (\$2098/ANNUAL) ANNUAL SAFETY DEPOSIT BOX FEE (ANNUAL)	38,000 28,000 50	66,050
EQUIPMENT RENTAL	SAVIN COPIER RENTAL - (\$278/MO)	3,336	3,336
TRAVEL	GFOAT REGION 8 LUNCHEONS (\$48 EACH)(FINANCE DIRECTOR AND ACCOUNTING TECHNICIAN)	96	96
TELEPHONE SERVICES	FINANCE LOCAL/LONG DISTANCE FAX LINE (\$45/MONTH) AIR CARD (\$20/MO) + USAGE	540 240	780

DEPARTMENT OUTLINE: POLICE

FUNCTIONS

The Kennedale Police Department is a value-driven professional organization dedicated to building a quality of life community through mutual trust, leadership, integrity, excellence, personalized service, and customer relationships. Our department prides itself on providing the highest level of service – in partnership with the community – to foster a safe atmosphere while promoting the highest quality of life for all people.

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Obtained training for one patrol sergeant through the ILEA 30 day School of Supervision.
- Graduated one sergeant from the Bill Blackwood Command College.
- Continued to maintain Police Recognized status through new employee orientation and end-of-year reports (4.2.1)
- Maintained the regional partnership for dispatch and jail services (4.2.1)
- Conducted active shooter training for all officers.
- Tommy Williams, Police Chief, continued involvement with Texas Police Chiefs Association (TPCA) Ethics Committee

SHORT-TERM GOALS

- Continue sending command and supervisory staff to the Developing Leaders for Texas Law Enforcement leadership training sponsored by the Texas Police Chiefs' Association (4.2.1)
- Continue working toward animal services shelter contract while maintaining the regional partnership with Mansfield. (4.2.1)
- Presentation of first Citizens Police Academy in 2018. (4.2)
- Work to obtain COPS grant for a Community Resource Officer position to provide more citizen interaction with the department. (1.2, 4.2.1)
- Continue to identify and apply for grants for equipment and positions that enhance the department's ability to deliver varied and high quality services. (4.2.1)
- Obtain five-day supervision training for all field training officers (4.2.1)
- Apply for and receive COPS grant for new patrol officers

Did You Know?

In 2013, The Mansfield/Kennedale Emergency Communications Center became Tarrant County's first regional dispatch center. Contact numbers for dispatch remain the same. For all emergencies, dial 9-1-1. To speak with an officer or report a non-emergency situation, call 817-478-5416.

Through this partnership with Mansfield, Kennedale was also able to cease operations of its jail facility. Now, anyone arrested in Kennedale is detained at the Mansfield Law Enforcement Center (at 1601 Heritage Parkway), and the processing time has been cut in half, which means more time on patrol for Kennedale officers and better protection for our residents.

LONG-TERM GOALS

- Continue to develop a strategic plan for future law enforcement personnel and equipment growth needs (4.2.1)
- Continue to work on getting all sergeants through Command College in order to prepare them for future growth needs. (4.2.1)
- Seek out grants for building renovations and improvements. (4.2.1)
- Improve or replace the current police facility with a more efficient building and floor plan (4.2.1)

STAFFING RESOURCES

- Police Chief – 1.0 FTE
- Police Captain – 1.0 FTE
- Sergeant – 4.0 FTE
- Corporal – 5.0 FTE
- Patrol Officer – 6.0 FTE
- Auto Theft Task Force Officer - 1.0 FTE
- School Resource Officer – 2.0 FTE
- Reserve Police Officer - 3 Sworn Non-paid
- Animal Control Officer – 1.0 FTE
- Evidence/Records Clerk – 1.0 FTE
- Receptionist – 0.63 FTE
- 3 Patrol Officers - 3.0 FTE (if receive COPS grant)

PERFORMANCE MEASURES

JAN THROUGH MAY 2017 UNLESS OTHERWISE NOTED

- 109 Physical Arrests
- 7 Parking Violations
- 1,692 Traffic Violations
- 2:20 Minutes: Average Service Response Time
- 18,179 Calls for Service
- 6,063 Officer-Initiated Field Actions Resulting in a Police Unit Making a Contact
- 0 Complaints Against Sworn Personnel
- 357 Moving Citations Issued

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

- Crime Rates Part 1: 116
 - 4 Unfounded
 - 259 Assigned to Investigator
 - 110 Cleared
 - 51 Arrests (Adult)
 - 5 Arrests (Juvenile)
- Crime Rates Part 2: 114
- Pertinent 2015 Resident Satisfaction Survey Results
 - How Safe Do You Feel Walking Alone in Your Neighborhood After Dark? 78%

DEPARTMENT SUMMARY BUDGET

01: GENERAL FUND

09: POLICE

01: OPERATIONS

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
PERSONNEL	1,478,018	1,658,009	1,658,009	950,452	1,561,578	(96,431)	1,861,753	203,744	12%
SUPPLIES	61,412	77,725	77,725	36,422	63,900	(13,825)	74,525	(3,200)	-4%
MAINTENANCE	119,496	82,666	82,666	36,416	81,181	(1,485)	85,366	2,700	3%
SUNDRY	397,665	449,146	449,146	306,860	442,062	(7,084)	520,448	71,302	16%
TOTAL EXPENDITURES	\$ 2,056,591	\$ 2,267,546	\$ 2,267,546	\$ 1,330,150	\$ 2,148,721	\$ (118,826)	\$ 2,542,092	\$ 274,546	12%
	\$ 133,728	\$ 141,913	\$ 141,913	\$ 89,004	\$ 141,377	\$ (536)	\$ 157,485	\$ 15,572	11%
	2,190,318	2,409,459	2,409,459	1,419,154	2,290,098	(119,362)	2,699,577	290,118	12%

01: GENERAL FUND

09: POLICE

02: SRO PROGRAM/COPS GRANT

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
PERSONNEL	133,728	141,913	141,913	89,004	141,377	(536)	157,485	15,572	11%
TOTAL EXPENDITURES	\$ 133,728	\$ 141,913	\$ 141,913	\$ 89,004	\$ 141,377	\$ (536)	\$ 157,485	\$ 15,572	11%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND
09: POLICE
01: OPERATIONS

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
SALARIES	993,920	1,101,346	1,101,346	625,077	1,044,640	(56,706)	1,269,454	168,108	15%
OVERTIME	35,285	38,000	38,000	25,471	41,000	3,000	38,000	-	0%
TEMPORARY/PART-TIME	18,289	20,155	20,155	11,805	19,000	(1,155)	20,553	398	2%
UNIFORM ALLOWANCE	250	500	500		250	(250)	500	-	
CERTIFICATION PAY	37,248	47,450	47,450	26,457	43,000	(4,450)	47,450	-	0%
LONGEVITY PAY	25,985	28,402	28,402	24,557	24,557	(3,845)	28,402	-	
RETIREMENT	160,566	175,665	175,665	101,311	165,000	(10,665)	199,461	23,796	
FICA	79,698	94,937	94,937	51,220	83,000	(11,937)	107,798	12,860	14%
MEDICAL INSURANCE	116,377	139,748	139,748	77,863	130,000	(9,748)	138,600	(1,148)	-1%
LIFE INSURANCE	4,156	4,975	4,975	2,881	4,300	(675)	5,758	783	16%
DENTAL INSURANCE	5,124	5,760	5,760	3,131	5,760	-	4,896	(864)	
VISION INSURANCE	1,120	1,071	1,071	681	1,071	-	882	(189)	-18%
PERSONNEL	\$ 1,478,018	\$ 1,658,009	\$ 1,658,009	\$ 950,452	\$ 1,561,578	\$ (96,431)	\$ 1,861,753	\$ 203,744	12%
UNIFORMS	14,930	14,125	14,125	7,240	12,000	(2,125)	14,125	-	
CLEANING SUPPLIES	551	950	950	287	600	(350)	600	(350)	
PRINTED SUPPLIES	2,048	2,850	2,850	3,013	3,500	650	4,000	1,150	
GENERAL OFFICE SUPPLIES	2,002	2,000	2,000	851	1,500	(500)	2,000	-	0%
POSTAGE	131	500	500	209	300	(200)	500	-	
MINOR EQUIP/SMALL TOOLS<\$5K	8,360	15,900	15,900	706	10,000	(5,900)	13,400	(2,500)	-16%
FUEL	31,868	34,000	34,000	23,624	34,000	-	36,000	2,000	6%
EXPENDABLE SUPPLIES	1,520	7,400	7,400	492	2,000	(5,400)	3,900	(3,500)	-47%
SUPPLIES	\$ 61,412	\$ 77,725	\$ 77,725	\$ 36,422	\$ 63,900	\$ (13,825)	\$ 74,525	\$ (3,200)	-4%
BUILDING MAINTENANCE	59,673	22,235	22,235	6,577	20,000	(2,235)	24,235	2,000	9%
MACHINERY/TOOL MAINTENANCE	2,045	3,300	3,300	2,696	4,050	750	4,000	700	21%
MOTOR VEHICLE MAINTENANCE	23,642	25,000	25,000	9,992	25,000	-	25,000	-	
OFFICE EQUIP/SOFTWARE MAINT	11,967	6,403	6,403	1,648	6,403	0	6,403	-	0%
RADIO MAINTENANCE	22,168	25,728	25,728	15,504	25,728	-	25,728	-	
MAINTENANCE	\$ 119,496	\$ 82,666	\$ 82,666	\$ 36,416	\$ 81,181	\$ (1,485)	\$ 85,366	\$ 2,700	3%
ADVERTISING		50	50			(50)	50	-	0%
ASSOC DUES/PUBLICATIONS	1,957	2,200	2,200	1,824	2,000	(200)	2,500	300	
TRAINING/SEMINARS	12,902	14,925	14,925	10,069	14,925	-	14,925	-	
ELECTRIC SERVICES	18,606	20,000	20,000	8,868	20,000	-	22,000	2,000	10%
GAS SERVICES	1,269	1,500	1,500	1,310	1,500	-	1,800	300	20%
SPECIAL SERVICES	18,839	19,080	19,080	25,026	30,000	10,920	29,080	10,000	52%
EQUIPMENT RENTAL	3,960	5,154	5,154	3,059	5,000	(154)	5,154	-	0%
TRAVEL	611	2,500	2,500	2,884	3,000	500	3,500	1,000	40%
ANIMAL CONTROL	30,029	55,000	55,000	14,694	40,000	(15,000)	55,000	-	
TELEPHONE SERVICES	19,060	21,048	21,048	11,005	21,048	-	21,048	-	0%
WATER/SEWER SERVICES	2,832	5,700	5,700	1,629	2,600	(3,100)	5,700	-	
INTERGOV-CITY OF MANSFIELD	287,600	301,989	301,989	226,492	301,989	(0)	359,691	57,702	19%
SUNDRY	\$ 397,665	\$ 449,146	\$ 449,146	\$ 306,860	\$ 442,062	\$ (7,084)	\$ 520,448	\$ 71,302	16%
TOTAL EXPENDITURES	\$ 2,056,591	\$ 2,267,546	\$ 2,267,546	\$ 1,330,150	\$ 2,148,721	\$ (118,826)	\$ 2,542,092	\$ 274,546	12%
SRO	\$ 133,728	\$ 141,913	\$ 141,913	\$ 89,004	\$ 141,377	\$ (536)	\$ 157,485	\$ 15,572	11%
COMBINED	\$ 2,190,318	\$ 2,409,459	\$ 2,409,459	\$ 1,419,154	\$ 2,290,098	\$ (119,362)	\$ 2,699,577	\$ 290,118	12%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND
09: POLICE
01: OPERATIONS

			FY18-19
SALARIES	REFER TO PERSONNEL SUMMARY OVERVIEW	1,269,454	1,269,454
OVERTIME	ADDITIONAL PAY OVER 40 HOURS PER WEEK AT 1.5 FOR NON-EXEMPT EMPLOYEES.	38,000	38,000
TEMPORARY/PART-TIME	REFER TO PERSONNEL SUMMARY OVERVIEW	20,553	20,553
UNIFORM ALLOWANCE	MONTHLY ALLOWANCE TO OFFSET WEAR/TEAR ASSOCIATED WITH ACTIVITIES IN THE FIELD AND ON SCENE (\$500 PER MONTH FOR DETECTIVES)	500	500
CERTIFICATION PAY	REFER TO PERSONNEL SUMMARY OVERVIEW	47,450	47,450
LONGEVITY PAY	PAID TO EMPLOYEES WITH A MINIMUM OF TWELVE MONTHS OF SERVICE PRIOR TO SEPTEMBER 30TH OF EACH YEAR. EMPLOYEES RECEIVE \$8, \$10 OR \$12 PER MONTH FOR EACH YEAR OF SERVICE COMPLETED WITH THE CITY.	28,402	28,402
RETIREMENT	REQUIRED FOR ANYTHING OVER 1000 CALENDAR HOURS. PAID MONTHLY. BASED ON JAN-DEC CALENDAR YEAR. NEW RATE RECEIVED IN MAY OF CURRENT YEAR FOR JAN-DEC OF UPCOMING FISCAL YEAR. OCT-DEC OF NEW FISCAL YEAR BILLED AT OLD RATE. RATE RECEIVED IN MAY HAS A LAG OF ONE YEAR DUE TO ACTUARIAL STUDY (I.E., JAN 2008 RATE BASED ON DEC 2006 STUDY).	199,461	199,461
FICA	BASED ON 6.20% SOCIAL SECURITY/1.45% FICA, TOTALING 7.65%, ASSESSED ON ANY FORM OF PAY/INCOME TO EMPLOYEE	107,798	107,798
MEDICAL INSURANCE	BASED ON MONTHLY PREMIUM	138,600	138,600
LIFE INSURANCE	BASED ON LIFE AND ACCIDENTAL DEATH & DISMEMBERMENT PREMIUM	5,758	5,758
DENTAL INSURANCE	BASED ON MONTHLY PREMIUM	4,896	4,896
VISION INSURANCE	BASED ON MONTHLY PREMIUM	882	882
UNIFORMS	PD UNIFORM SHIRTS (75 @ \$60)	4,500	14,125
	PD UNIFORM PANTS (50 @ \$60)	3,000	
	BULLET PROOF VEST P.A.C.A. LEVEL 3A (5 @ \$800)	3,000	
	NAME TAGS, LEATHER GEAR, MISC. EQUIPMENT	1,000	
	UNIFORM HATS	125	
	UNIFORM JACKETS	2,500	
CLEANING SUPPLIES	PINE SOL, TRASH BAGS, MOP HEADS, KLEENEX, PAPER TOWELS, DISH SOAP, HAND SOAP, MISC. SUPPLIES AS NEEDED.	600	600
PRINTED SUPPLIES	CRIME PREVENTION SUPPLIES	1,200	4,000
	OFFICER TRADING CARDS	500	
	BUSINESS CARDS	1,000	
	RECEIPT BOOKS	500	
	GENERAL PRINTING	800	
GENERAL OFFICE SUPPLIES	BINDERS, LABELS, LEGAL PADS, PENS, PENCILS, SHARPIES, MESSAGE PADS, STENO PADS, LABEL MAKER TAPE, SCOTCH TAPE. PLASTIC REPORT COVERS, ENVELOPES, FILE FOLDERS, HANGING FILES, POST-IT-NOTES, CORRECTION TAPE, PRINTER PAPER, BINDER AND PAPER CLIPS, HIGHLIGHTERS, DESK CALENDARS, DAY PLANNERS, DIVIDERS, STAPLES, INK CARTRIDGES, TONER, OTHER SUPPLIES AS NEEDED.	2,000	2,000
POSTAGE	GENERAL POSTAGE FEES, SHIPPING FEES, ETC.	500	500
MINOR EQUIP/SMALL TOOLS <\$5K	REPLACEMENT TASERS/PEPPER GUNS	5,000	13,400
	REPLACEMENT OFFICE EQUIPMENT (TVS, LOCKERS, DESKS, ETC.)	5,000	
	OFFICE CHAIRS	2,000	
	UNEXPECTED REPAIRS	1,400	
FUEL	USE OF FORT WORTH PURCHASING CONTRACT WITH MARTIN EAGLE OIL COMPANY-VEHICLE FUEL	36,000	36,000
EXPENDABLE SUPPLIES	AMERICAN/TEXAS FLAGS	400	3,900
	BATTERIES, CRIME SCENE MEMORY CARDS AND SUPPLIES	1,500	
	PATROL SUPPLIES (LATEX GLOVES, WATER, CONES, ETC.)	1,500	
	LUNCHEONS, EMPLOYEE MEALS	500	

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

BUILDING MAINTENANCE	WINDOW CLEANING/PEST CONTROL SERVICES	1,500	24,235
	CLEANING SERVICE @ \$525 MO., FLOORS @ \$1125, CARPETS @ \$550	7,975	
	STANLEY SECURITY MONITORING / FIRE SERVICES / EXTINGUISHER INSPECTIONS (\$230/MO)	2,760	
	A/C, PLUMBING SERVICES AND REPAIR	12,000	
MACHINERY/TOOL MAINTENANCE	GENERATOR MAINTENANCE	4,000	4,000
MOTOR VEHICLE MAINTENANCE	BRAKE SERVICE	5,000	25,000
	TIRES	6,500	
	SUSPENSION WORK	4,500	
	BODY REPAIRS	5,000	
	ROUTINE MAINTENANCE (OIL CHANGES, TRANS SERVICE, ETC.)	4,000	
OFFICE EQUIP/SOFTWARE MAINT	WARRANTY EXTENSION FOR MOBILE VIDEO SYSTEM (5 UNITS FOR 1 YEAR WARRANTY) (ONE TIME COST)	725	6,403
	SAVIN SHREDMAN SHREDDER ANNUAL MAINTENANCE AGREEMENT - \$126.28 MO (JUL 2016 - JUN 2017)	1,515	
	NET MOTION MAINTENANCE FOR WIRELESS MOBILE	2,000	
	SAVIN MONTHLY MAINTENANCE (\$113/MO)	1,363	
	LEADS ON LINE	800	
RADIO MAINTENANCE	FORT WORTH RADIO AGREEMENT (\$34/MONTH PER 41 RADIOS)	16,728	25,728
	MOTOROLA RADIO MAINTENANCE	9,000	
ADVERTISING	ABANDONED PROPERTY ADVERTISEMENTS	50	50
ASSOC DUES/PUBLICATIONS	TPCA/NTPCA DUES	400	2,500
	ASSOCIATION DUES (ACO, GANG OFFS. ASSN., TTPOA)	600	
	TRADE JOURNALS/PERIODICALS	370	
	BEST PRACTICES RECOGNITION PROGRAM	500	
	TCLEDDS ACCESS	630	
TRAINING/SEMINARS	INTERMEDIATE CORE COURSES	3,000	14,925
	FIREARMS/TASER TRAINING (AMMO, RANGE RENTAL, ETC)	8,500	
	GENERAL TRAINING, BASIC ACADEMY, TAPEIT, HOSTAGE NEGOTIATION	3,425	
ELECTRIC SERVICES	PROVIDED BY GEXA ENERGY	22,000	22,000
GAS SERVICES	PROVIDED BY ATMOS ENERGY	1,800	1,800
SPECIAL SERVICES	EVIDENCE TESTING (SEX ASSAULT EXAMS, DRUG TESTS, LAB TESTS)	9,500	29,080
	PRE-EMPLOYMENT TESTING, RACIAL PROFILE REPORT	11,500	
	CRIME SCENE EVIDENCE PROCESSING	5,000	
	ONE SAFE PLACE FUNDING/ALLIANCE FOR CHILDREN	3,080	
EQUIPMENT RENTAL	SAVIN COPIER RENTAL - ENDS 08/2017 (\$277.07/MO)	3,325	5,154
	ANNUAL LEASE ON FILTERED WATER/ICE MACHINE FOR KITCHEN/BREAK ROOM	1,829	
TRAVEL	MILEAGE REIMBURSEMENT, HOTEL ROOMS, CAPTAIN'S MANDATED TRAINING, CHIEF'S CONFERENCE AND MANDATE TRAINING	3,500	3,500
ANIMAL CONTROL	FORT WORTH ACO SHELTER CHARGES	50,000	55,000
	BARK IN THE PARK (ANNUAL COMMUNITY ACTIVITY) SEED MONEY	2,500	
	MISC EQUIPMENT, LICENSE TAGS, VET SUPPLIES, TRAPS	2,500	
TELEPHONE SERVICES	ATT MOBILITY - CELL PHONES (\$500/MO), 13 MDC AIR CARDS (\$260 BASE/MO, \$200 USAGE/MO)	12,000	21,048
	MANSFIELD FIBER OPTIC CONNECTION (\$554 PER MONTH)	6,648	
	ATT LAND LINES (\$175 MONTH)	2,400	
WATER/SEWER SERVICES	PROVIDED BY THE CITY/ARLINGTON/FORT WORTH	5,700	5,700
INTERGOV-CITY OF MANSFIELD	PERSONNEL (QUARTERLY \$44,272) PER NOTICE	237,189.60	359,691
	JAIL SERVICES (QUARTERLY \$19,145) (EST.)	84,437	
	SOFTWARE MAINTENANCE/CONNECTIVITY (QUARTERLY \$8,483) PER NOTICE	38,065	

TOTAL EXPENDITURES \$ 2,542,092

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND

09: POLICE

02: SRO PROGRAM/COPS GRANT

**FY18-19
PROPOSED**

SALARIES	REFER TO PERSONNEL SUMMARY OVERVIEW	107,316	107,316
OVERTIME	ADDITIONAL PAY OVER 40 HOURS PER WEEK AT 1.5 FOR NON-EXEMPT EMPLOYEES.	1,600	1,600
INCENTIVE PAY	REFER TO PERSONNEL SUMMARY OVERVIEW	3,900	3,900
LONGEVITY PAY	PAID TO EMPLOYEES WITH A MINIMUM OF TWELVE MONTHS OF SERVICE PRIOR TO SEPTEMBER 30TH OF EACH YEAR. EMPLOYEES RECEIVE \$8, \$10 OR \$12 PER MONTH FOR EACH YEAR OF SERVICE COMPLETED WITH THE CITY.	1,280	1,280
RETIREMENT	REQUIRED FOR ANYTHING OVER 1000 CALENDAR HOURS. PAID MONTHLY. BASED ON JAN-DEC CALENDAR YEAR. NEW RATE RECEIVED IN MAY OF CURRENT YEAR FOR JAN-DEC OF UPCOMING FISCAL YEAR. OCT-DEC OF NEW FISCAL YEAR BILLED AT OLD RATE. RATE RECEIVED IN MAY HAS A LAG OF ONE YEAR DUE TO ACTUARIAL STUDY (I.E., JAN 2008 RATE BASED ON DEC 2006 STUDY).	16,136	16,136
FICA	BASED ON 6.20% SOCIAL SECURITY/1.45% FICA, TOTALING 7.65%, ASSESSED ON ANY FORM OF PAY/INCOME TO EMPLOYEE	8,721	8,721
MEDICAL INSURANCE	BASED ON MONTHLY PREMIUM	17,346	17,346
LIFE INSURANCE	BASED ON LIFE AND ACCIDENTAL DEATH & DISMEMBERMENT PREMIUM	484	484
DENTAL INSURANCE	BASED ON MONTHLY PREMIUM	576	576
VISION INSURANCE	BASED ON MONTHLY PREMIUM	126	126

TOTAL EXPENDITURES \$ 157,485

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND

09: POLICE

02: SRO PROGRAM/COPS GRANT

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
SALARIES	91,257	95,707	95,707	58,278	93,000	(2,707)	107,316	11,609	12%
OVERTIME	2,558	1,600	1,600	2,526	5,000	3,400	1,600	-	0%
CERTIFICATION PAY	4,311	3,900	3,900	2,464	4,000	100	3,900	-	
LONGEVITY PAY	1,504	1,280	1,280	954	954	(326)	1,280	-	0%
RETIREMENT	14,397	14,493	14,493	9,115	14,493	0	16,136	1,643	11%
FICA	7,190	7,833	7,833	4,435	7,300	(533)	8,721	888	11%
MEDICAL INSURANCE	11,410	15,971	15,971	10,505	15,500	(471)	17,346	1,376	9%
LIFE INSURANCE	399	428	428	273	428	-	484	56	13%
DENTAL INSURANCE	577	576	576	371	576	-	576	-	
VISION INSURANCE	126	126	126	81	126	-	126	-	
PERSONNEL	\$ 133,728	\$ 141,913	\$ 141,913	\$ 89,004	\$ 141,377	\$ (536)	\$ 157,485	\$ 15,572	11%
TOTAL EXPENDITURES	\$ 133,728	\$ 141,913	\$ 141,913	\$ 89,004	\$ 141,377	\$ (536)	\$ 157,485	\$ 15,572	11%

DEPARTMENT OUTLINE: FIRE

FUNCTIONS

The function of this department is to provide the citizens of Kennedale with fire suppression, technical rescue and emergency medical services at and above the level required by all regulatory agencies governing the fire service industry.

HIGHLIGHTS AND GOALS ACCOMPLISHED

- KFD members earned training certificates: 1 Instructor I, 2 Hazardous Materials Technicians, and 1 Paramedic Certification
- KFD Received a grant from North Central Texas Trauma Regional Advisory Council (NCTTRAC) to purchase 16 radio batteries, 2 laptops, and EMS supplies
- KFD received a grant from the Tarrant County Emergency Service District to purchase four sets of firefighter structural gear
- KFD received a grant from Koch Pipelines to purchase one set of firefighter structural gear
- Updated training manual for rookie firefighters
- Our EMS Director and EMS Coordinator updated all of our patient care protocols to reflect the latest standards in emergency medical care
- Updated our quality assurance guidelines to ensure excellent patient care and documentation
- EMS Coordinator Ryan Florence is involved with North Central Texas Regional Emergency Preparedness Planning Council
- Fire Services Administrator obtained grant writing training through
- Grant Writing USA to better our grant success

SHORT-TERM GOALS

- Eliminate excess overtime by implementing a staffing model of six personnel per shift
- Purchase a new MICU to replace the 2007 MICU
- Upgrade the one phase power supply to three phase for the fire station
- Restructure the grant system to provide more funding to the fire department
- Restructure the personal protective clothing replacement schedule to eliminate the high cost of replacement in one budget year
- Enhance fire safety in homes by providing take-home fire safety activity sheets encouraging parental involvement with their children's fire safety homework
- Provide CPR training to citizens and employee groups
- Conduct a risk assessment of hazards encountered by firefighters during emergency operations to ensure that appropriate personal protective equipment is selected and provided to firefighters
- Train with mutual-aid partners to enhance safety and operational effectiveness

- Continue the Citizen Opinion Survey to evaluate services provided
- Provide adequate fire and EMS training and continuing education to meet TCFP and ISO requirements

LONG-TERM GOALS

- Assess the vulnerability of city facilities to prevent serious injury and loss of emergency response capabilities
- Evaluate the need for emergency generators for city facilities
- Upgrade fire department documents such as, Standard Operating Procedures, Standard Operating Guidelines, and Rules and Regulations to meet the Best Practices recognition program.
- Restructure the fire training program to meet the current ISO level
- Develop an Emergency Management Preparedness Plan for the City of Kennedale based on the Tarrant County Emergency Management Plan
- Purchase a new fire engine by 2021 to maintain current replacement schedule per ISO requirement
- Develop a fire prevention program that ensures all businesses are compliant with current codes and also provides enforcement for citizen's safety

STAFFING RESOURCES

- Fire Chief – 1.0 FTE
- Fire Services Administrator – 1.0 FTE
- Lieutenants – 3.0 FTE
- Drivers/Engineers – 2.0 FTE
- Firefighters/Paramedics – 5.0 FTE
- Firefighters/EMTs – 2.0 FTE

PERFORMANCE MEASURES

THROUGH JUNE 2018 UNLESS OTHERWISE NOTED

- 66 Inspections/Certificate of Occupancy (CO) Issued
- 693 Emergency Responses
- 2939 Training Hours
- EMS Collection Rate: 45% (Amount Collected in 1st Month of Billing)
- EMS Outstanding Balance: \$3,349,413 (billed, but not paid)
- Fire/EMS Service Response Time
 - Less than Five (5) Minutes: 397 Calls
 - Less than Eight (8) Minutes: 256 Calls
- 8.0 Square Miles Served by Fire/EMS including Extraterritorial Jurisdiction (ETJ)
- 58 Fire Incidents (16 Structure; 42 Non-Structure)
- 334 EMS Transports (6 were cardiac arrest)
- ISO Rating (1-10 rating system that influences cost of homeowner's insurance in the area; lower scores are better): 3
- Pertinent 2015 Resident Satisfaction Survey Results
 - Timeliness of Fire Services: 67%
 - Quality of Fire Services: 72%
 - Quality of EMS Services: 60%

DEPARTMENT SUMMARY BUDGET

01: GENERAL FUND

10: FIRE

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
PERSONNEL	1,393,793	1,467,718	1,467,718	940,128	1,464,153	(3,565)	1,524,791	57,073	4%
SUPPLIES	70,701	72,007	72,007	36,399	72,873	866	72,323	316	0%
MAINTENANCE	107,464	94,760	94,760	78,207	127,453	32,693	114,720	19,960	21%
SUNDRY	91,410	111,262	111,262	57,356	92,086	(19,176)	104,968	(6,294)	-6%
GRANTS	15,981	92,500	92,500	12,500	19,500	(73,000)	92,500	-	0%
TOTAL EXPENDITURES	\$ 1,679,349	\$ 1,838,246	\$ 1,838,246	\$ 1,124,589	\$ 1,776,065	\$ (62,182)	\$ 1,909,301	\$ 71,055	4%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND

10: FIRE

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
SALARIES	791,825	832,125	832,125	478,918	773,613	(58,512)	952,554	120,429	14%
OVERTIME	95,844	85,000	85,000	111,496	145,000	60,000	20,000	(65,000)	-76%
FLSA OVERTIME	98,097	79,150	79,150	61,827	100,000	20,850	105,407	26,256	33%
TEMPORARY/PART-TIME	50,972	60,000	60,000	60,539	80,000	20,000	-	(60,000)	-100%
CERTIFICATION PAY	28,857	29,640	29,640	17,843	29,640	-	31,493	1,853	6%
LONGEVITY PAY	7,004	10,655	10,655	9,044	13,000	2,345	8,392	(2,263)	-21%
RETIREMENT	146,533	177,967	177,967	95,437	150,000	(27,967)	175,605	(2,362)	-1%
FICA	78,016	80,695	80,695	54,570	85,000	4,305	95,632	14,937	19%
MEDICAL INSURANCE	88,861	103,808	103,808	46,290	80,000	(23,808)	125,227	21,419	21%
LIFE INSURANCE	3,103	3,735	3,735	1,901	3,300	(435)	4,539	804	22%
DENTAL INSURANCE	3,839	4,104	4,104	1,857	3,800	(304)	4,925	821	20%
VISION INSURANCE	839	838	838	406	800	(38)	1,017	180	21%
PERSONNEL	\$ 1,393,793	\$ 1,467,718	\$ 1,467,718	\$ 940,128	\$ 1,464,153	\$ (3,565)	\$ 1,524,791	\$ 57,073	4%
UNIFORMS	15,438	16,000	16,000	7,181	20,000	4,000	7,500	(8,500)	
LIFE SAFETY EQUIPMENT							15,000	15,000	
CLEANING SUPPLIES	2,115	2,000	2,000	645	1,500	(500)	2,000	-	0%
PRINTED SUPPLIES	213	729	729	447	800	71	730	1	
GENERAL OFFICE SUPPLIES	606	908	908	620	908	1	908	-	
POSTAGE	248	285	285	63	80	(205)	285	-	
MINOR EQUIP/SMALL TOOLS<\$5K	12,984	11,905	11,905	5,389	11,905	-	11,900	(5)	0%
FUEL	8,966	11,500	11,500	5,652	9,000	(2,500)	10,500	(1,000)	-9%
EMS SUPPLIES							19,500	19,500	
EXPENDABLE SUPPLIES	30,131	28,680	28,680	16,403	28,680	-	4,000	(24,680)	
FIRE OPERATIONS EXPENDABLE SUPPLIES							5,180	5,180	
SUPPLIES	\$ 70,701	\$ 72,007	\$ 72,007	\$ 36,399	\$ 72,873	\$ 866	\$ 72,323	\$ 316	0%
BUILDING MAINTENANCE	11,385	21,500	21,500	9,607	21,500	-	40,880	19,380	90%
MACHINERY/TOOL MAINTENANCE	17,302	22,843	22,843	18,172	22,843	-	18,319	(4,524)	-20%
MOTOR VEHICLE MAINTENANCE	59,173	33,000	33,000	34,024	65,000	32,000	43,000	10,000	
OFFICE EQUIP/SOFTWARE MAINT	5,058	5,177	5,177	3,471	5,177	(0)	5,177	-	0%
RADIO MAINTENANCE	14,547	12,240	12,240	12,933	12,933	693	7,344	(4,896)	
MAINTENANCE	\$ 107,464	\$ 94,760	\$ 94,760	\$ 78,207	\$ 127,453	\$ 32,693	\$ 114,720	\$ 19,960	21%
ASSOC DUES/PUBLICATIONS	6,784	7,890	7,890	4,662	7,890	-	7,950	60	1%
TRAINING/SEMINARS	25,393	25,800	25,800	11,547	20,000	(5,800)	20,405	(5,395)	-21%
ELECTRIC SERVICES	11,310	11,300	11,300	5,431	11,300	-	11,300	-	0%
GAS SERVICES	1,373	1,400	1,400	1,355	1,600	200	1,400	-	0%
SPECIAL SERVICES	34,713	53,290	53,290	25,314	39,000	(14,290)	52,331	(959)	-2%
EQUIPMENT RENTAL	4,375	4,058	4,058	2,919	4,058	0	4,058	-	0%
TRAVEL	195	1,000	1,000	214	214	(786)	500	(500)	
TELEPHONE SERVICES	3,534	3,024	3,024	2,519	3,024	-	3,024	-	
WATER/SEWER SERVICES	3,734	3,500	3,500	3,397	5,000	1,500	4,000	500	
SUNDRY	\$ 91,410	\$ 111,262	\$ 111,262	\$ 57,356	\$ 92,086	\$ (19,176)	\$ 104,968	\$ (6,294)	-6%
CITY GRANT MATCH		3,095	3,095			(3,095)	3,095	-	
GRANT FUNDED SUPPLIES	15,981	89,405	89,405	12,500	19,500	(69,905)	89,405	-	0%
GRANTS	\$ 15,981	\$ 92,500	\$ 92,500	\$ 12,500	\$ 19,500	\$ (73,000)	\$ 92,500	\$ -	0%
TOTAL EXPENDITURES	\$ 1,679,349	\$ 1,838,246	\$ 1,838,246	\$ 1,124,589	\$ 1,776,065	\$ (62,182)	\$ 1,909,301	\$ 71,055	4%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND
10: FIRE

FY18-19
PROPOSED

SALARIES	REFER TO PERSONNEL SUMMARY OVERVIEW	1,058,393	952,554
OVERTIME	ADDITIONAL PAY OVER 40 HOURS PER WEEK AT 1.5 FOR NON-EXEMPT EMPLOYEES (COVERS NON-BUILT IN HOURS ASSOCIATED WITH VACATION/SICK/PERSONAL DAY COVERAGE FOR FULL-TIME FIREFIGHTERS)	20,000	20,000
FLSA OVERTIME	ADDITIONAL PAY OVER 106 HOURS PER PAY PERIOD FOR FULL-TIME, NON-EXEMPT FIREFIGHTERS (HOURS BUILT IN AND GENERALLY RECEIVED, UNLESS SICK TIME TAKEN)	110,955	105,407
TEMPORARY/PART-TIME	REFER TO PERSONNEL SUMMARY OVERVIEW (REFERS TO PART-TIME FIREFIGHTER COVERAGE)	-	-
CERTIFICATION PAY	REFER TO PERSONNEL SUMMARY OVERVIEW	33,150	31,493
LONGEVITY PAY	PAID TO EMPLOYEES WITH A MINIMUM OF TWELVE MONTHS OF SERVICE PRIOR TO SEPTEMBER 30TH OF EACH YEAR. EMPLOYEES RECEIVE \$8, \$10 OR \$12 PER MONTH FOR EACH YEAR OF SERVICE COMPLETED WITH THE CITY.	8,834	8,392
RETIREMENT	REQUIRED FOR ANYTHING OVER 1000 CALENDAR HOURS. PAID MONTHLY. BASED ON JAN-DEC CALENDAR YEAR. NEW RATE RECEIVED IN MAY OF CURRENT YEAR FOR JAN-DEC OF UPCOMING FISCAL YEAR. OCT-DEC OF NEW FISCAL YEAR BILLED AT OLD RATE. RATE RECEIVED IN MAY HAS A LAG OF ONE YEAR DUE TO ACTUARIAL STUDY (I.E., JAN 2008 RATE BASED ON DEC 2006 STUDY).	175,605	175,605
FICA	BASED ON 6.20% SOCIAL SECURITY/1.45% FICA, TOTALING 7.65%. ASSESSED ON ANY FORM OF PAY/INCOME TO EMPLOYEE.	100,665	95,632
MEDICAL INSURANCE	BASED ON MONTHLY PREMIUM	131,818	125,227
LIFE INSURANCE	BASED ON LIFE AND ACCIDENTAL DEATH & DISMEMBERMENT PREMIUM	4,778	4,539
DENTAL INSURANCE	BASED ON MONTHLY PREMIUM	5,184	4,925
VISION INSURANCE	BASED ON MONTHLY PREMIUM	1,071	1,017
UNIFORMS	DUTY UNIFORMS, DRESS UNIFORMS, COATS, GLOVES, BOOTS	7,500	7,500
LIFE SAFETY EQUIPMENT	FIRE-RESCUE PERSONAL PROTECTIVE ENSEMBLE - PPE (COAT, PANTS, BOOTS, HOOD, & GLOVES) SCBA PAKS, BOTTLES, AND MASKS	15,000	15,000
CLEANING SUPPLIES	APPARATUS CLEANING AND POLISHING SUPPLIES CLOTHES CLEANING SUPPLIES KITCHEN CLEANING SUPPLIES STATION CLEANING SUPPLIES	500 500 500 500	2,000
PRINTED SUPPLIES	ACLS CARDS, CPR CARDS/BLS, AMA FORMS, HIPPA FORMS SHIFT CALENDARS, BUSINESS CARDS OPEN HOUSE SAFETY HANDOUTS PAT TAGS	150 150 130 300	730
GENERAL OFFICE SUPPLIES	COPIER PAPER FILING SUPPLIES GENERAL OFFICE SUPPLIES TRAINING BINDERS AND DIVIDERS	523 95 190 100	908
POSTAGE	COMPLIANCE: CERTIFICATION, CODE ENFORCEMENT	285	285
MINOR EQUIP/SMALL TOOLS<\$5K	HYDRAULIC RESCUE TOOLS, SAWS, FIREFIGHTING TOOLS LAWN EQUIPMENT WORKOUT EQUIPMENT EXTRACTOR/WASHER/DRYER FIRE HOSE - NOZZLES, HAND TOOLS, ROPES, SALVAGE EQUIPMENT	3,000 500 2,000 550 5,850	11,900
FUEL	DIESEL PURCHASED VIA INTERLOCAL PURCHASING AGREEMENT GASOLINE PURCHASED VIA INTERLOCAL PURCHASING AGREEMENT	8,000 2,500	10,500

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

EMS SUPPLIES	OXYGEN, EMS SUPPLIES, MEDICATIONS, DRESSINGS, IV SUPPLIES	19,500	19,500
EXPENDABLE SUPPLIES	STATION SUPPLIES: PAPER GOODS	3,000	4,000
	KITCHEN SUPPLIES, HAND CLEANER, EQUIPMENT SANITIZER	1,000	
FIRE OPERATIONS EXPENDABLE SUPPLIES	FIREFIGHTING FOAM, SAW BLADES, HYDRANT REFLECTORS-RINGS	3,500	5,180
	HAZMAT SUPPLIES, TARPS, SHOP SUPPLIES, BATTERIES	1,000	
	INTERNATIONAL BUILDING, FIRE, & FUEL GAS CODE BOOKS (EVERY 3 YEARS)	680	
CITY GRANT MATCH	MATCHING AFG GRANT (ONE TIME COST)	3,095	3,095
GRANT FUNDED SUPPLIES	WILL ONLY EXPEND IF GRANT MONIES RECEIVED:		89,405
	TARRANT COUNTY TDH EMS GRANT	11,000	
	ESD GRANT PENDING (ONE TIME COST)	10,000	
	NCTTRAC GRANT	4,000	
	HELPING HEROES GRANT (KOCH PIPELINES)	2,500	
	AFG GRANT (95% OF COST COVERED BY GRANT) (ONE TIME COST)	61,905	
BUILDING MAINTENANCE	FIRE STATION STRUCTURE REPAIR, A/C HEATER REPAIRS, ELECTRICAL REPAIRS, LIGHTS, PLUMBING	20,000	40,880
	PEST CONTROL (\$40 MONTHLY)	480	
	HVAC MAINTENANCE FEE (\$100 QTLY)	400	
	STATION ELECTRICAL UPGRADE (ONE TIME COST)	20,000	
MACHINERY/TOOL MAINTENANCE	BAUER SCBA AIR COMPRESSOR, HOYT SERVICE CONTRACT (2130), SCBA MASK FIT/FLOW TEST, CYLINDER HYDROSTAT TESTING (\$2000)	4,130	18,319
	4-GAS DETECTOR CALIBRATION AND REPAIRS		
	GENERATOR, LAWN EQUIPMENT	1,000	
	PHYSIO CONTROL SERVICE CONTRACT (6039), EKG MAINTENANCE AND REPAIRS (\$1800)	7,839	
	HYDRAULIC EXTRICATION TOOLS	1,350	
	LADDER TESTING AND REPAIRS	3,500	
	SMALL ENGINES	500	
MOTOR VEHICLE MAINTENANCE	AMBULANCE OR FIRE VEHICLE MECHANICAL, CHASIS, PUMP, WATER TANK, LADDERS, TIRES, WHEELS, BATTERIES, LUBRICATION, ELECTRONICS, LIGHTS, PUMP MAINTENANCE CONTRACTS	43,000	43,000

CITY OF KENNEDALE, TEXAS
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OFFICE EQUIP/SOFTWARE MAINT	SAVIN MONTHLY MAINTENANCE (\$125.78/MO) + (\$63.14/MO - 50% SPLIT WITH PERMITS)	2,267	5,177
	OSSI CAD ANNUAL MAINTENANCE	240	
	FIRE HOUSE SUPPORT - \$970, FIRE HOUSE ADDITIONAL USER UPDATE/SUPPORT RENEWAL - 2 @ \$185, FIRE HOUSE MODULE UPDATE/SUPPORT RENEWAL- \$185, FIRE HOUSE ADDITIONAL USER UPDATE/SUPPORT PER MODULE 2 @ \$60, FIRE HOUSE CAD INTERFACE UPDATE/SUPPORT - \$725, FIRE HOUSE SUPPORT FOR INSPECT - 2 @ \$150	2,670	
RADIO MAINTENANCE	REPAIR CONTACT W/DFW COMM (\$34/MO FOR 18 RADIOS) 800 MHZ RADIO CONTRACT W/CITY OF FORT WORTH	7,344	7,344
ASSOC DUES/PUBLICATIONS	NCTTRAC, TDSHS, CLIA	200	7,950
	SERPA, SFFMA	600	
	TCFP DEPARTMENT RENEWAL	1,500	
	EMS PROVIDER LICENSE RENEWAL (EVERY 2 YEARS)	690	
	PARAMEDIC RENEWALS, TCFP CERTIFICATIONS	600	
	NCTCOG EMERGENCY MANAGEMENT CONSORTIUM	2,000	
	TARRANT COUNTY HAZ MAP (ANNUAL)	2,200	
	FIRE HOUSE MAGAZINE, SAM'S CLUB (\$100)	160	
TRAINING/SEMINARS	EMS CONFERENCE (275X5)	1,375	20,405
	ACLS, PHTLS, PALS	1,000	
	CONTRACT FIREFIGHTER & PARAMEDIC CONTINUING EDUCATION (TCC)	2,000	
	EMS CONTINUING EDUCATION (TARGET SOLUTIONS)	2,030	
	PARAMEDIC SCHOOL FOR NEW HIRES (ONE TIME COST)	10,000	
	FIRE TRAINING - INSPECTOR/INVESTIGATOR, COMMISSION TEST FEES	4,000	
ELECTRIC SERVICES	PROVIDED BY GEXA ENERGY	11,300	11,300
GAS SERVICES	PROVIDED BY ATMOS ENERGY	1,400	1,400
SPECIAL SERVICES	FIT FOR DUTY PHYSICAL ASSESSMENT 2019	3,000	52,331
	DR. JACKSON CONTRACT: PROTOCOLS, CONTINUING EDUCATION, AND MEDICAL CONTROL	24,000	
	CABLE TV/INTERNET (\$88/MONTH)	1,056	
	AMBULANCE BILLING CONTRACT W/INTERMEDICS (11.5% CONTINGENCY FEE OF AMBULANCE REVENUE)	22,425	
	CRIMINAL CHECKS, POLY EXAMS (125X2), NEW HIRE PHYSICALS (300X2)	850	
	ON CALL MEDICAL WASTE SERVICE	1,000	
EQUIPMENT RENTAL	SAVIN COPIER RENTAL - ENDS 05/2017 (\$194/MO) + ENDS 8/17 (\$144.16/MO - 50% SPLIT WITH PERMITS)	4,058	4,058
TRAVEL	HOTEL/FOOD/MILEAGE/AIRFARE TIED TO TRAINING	500	500
TELEPHONE SERVICES	4 ATT WIRELESS AIR CARDS (\$60 BASE/MO, \$35 USAGE/MO), 2 IPADS (\$20 BASE/MO, \$1 USAGE/MO), 3 PHONES (\$130 BASE/MO, \$6 USAGE/MO)	3,024	3,024
WATER/SEWER SERVICES	PROVIDED BY THE CITY/ARLINGTON/FORT WORTH	4,000	4,000

TOTAL EXPENDITURES \$ 1,914,481

DEPARTMENT OUTLINE: COMMUNITY DEVELOPMENT

FUNCTIONS

The function of this department is to enhance the quality of life for the citizens of Kennedale by encouraging quality growth, development, and redevelopment through planning, use of development regulations, and enforcement of building and construction codes to ensure the safe and lawful use of buildings and properties, thereby safeguarding each resident's health and welfare and the stability of our neighborhoods.

DEVELOPMENT HIGHLIGHTS

- Glen of Village Creek subdivision under construction
- Vinyards Phase I and II subdivision under construction
- Falcon Crest subdivision under construction
- New construction of Kennedale Auto Sales & Service
- New construction of storage facility
- New construction of Grizzly Glass
- New construction of Su Ti Craft Distillery

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Hired permanent Community Development Director
- Engaged inspection consultant, resulting in requirement for developers to provide engineered framing plans
- Proactively providing education and seeking code compliance to beautify the City
- Working with NCTCOG and KISD to develop a Safe Routes to School plan for Delaney and Arthur
- Planning Director, begun work with consultant to develop interactive GIS mapping system for staff and the public
- Planning Director, analyzed and presented economic development potential to city council and boards
- Planning Director, begun community outreach process regarding future economic development
- Planning Director, meetings with developers and property owners to move development projects forward
- Planning Director, continued involvement as Staff Liaison for Planning & Zoning Commission, Board of Adjustments, and Board of Appeals
- Planning Director, attends Bicycle and Pedestrian Advisory Committee (BPAC) meetings
- Planning Director, attends Tarrant Regional Transportation Coalition (TRTC) meetings
- Building Official, continued involvement with Floodplain Administrators group with NCTCOG
- Building Official, working with North Central Texas Safe Room Rebate Program
- Earned ranking of Silver for the SolSmart Program through the US Department of Energy

- Walk and bike safety plan and cost estimates for Delaney Elementary and Arthur Intermediate neighborhoods developed in partnership with NCTCOG

SHORT-TERM GOALS

- Gain input from residents and other stakeholders regarding planning and economic development
- Put policies/ordinances in place to pave the way for positive infill development
- Work with developers and property owners to initiate developments to improve quality of life and increase tax base
- Continue to provide excellent customer service for all users of Planning & Development

LONG-TERM GOALS

- Improve Kennedale Parkway aesthetically and with infill development
- Develop a reputation for easy-to-understand, efficient review and approval processes for development so that Kennedale can attract high-quality developers and businesses to support our community, and so that property owners understand what codes apply to them
- Improve quality of life for residents and visitors through positive planning and economic development
- Continue to improve TownCenter with additional development and tenants
- Take advantage of external funding opportunities to improve quality of life and further positive development

STAFFING RESOURCES

- Planning Director: 1.0 Full-Time Equivalent (FTE)
- Building Official: 1.0 Full-Time Equivalent (FTE)
- Code Enforcement Officer: 1.0 Full-Time Equivalent (FTE)
- Permits Clerk: 1.5 Full-Time Equivalent (FTE)

PERFORMANCE MEASURES

THROUGH JUNE 2017 UNLESS OTHERWISE NOTED

- 26.3% of Code Enforcement Complaints Resolved
- Code Enforcement Complaints
 - # of Junk Cars: 27
 - # of Weeds: 97
 - # of Trash and Debris: 79
 - # of Structure Violations: 24

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

- # of Zoning Violations: 58
- Building Permit Response Time (Days) –
 - New Residential: 2-3 days
 - New Commercial (typically requires review by multiple staff) 3-5 days
 - Residential Addition or Remodel: 2-3 day
 - Commercial Addition or Remodel: 3-5 days
- # of Permits Issued
 - New Residential: 48
 - New Commercial: 2
- # of Building Inspections Conducted – 593
- ISO Rating (1-10 rating system that influences cost of homeowner’s insurance in the area; lower scores are better): 5
- # of Plans Reviewed for New Construction: 5 commercial, 35 residential

DEPARTMENT SUMMARY BUDGET

01: GENERAL FUND

12: COMMUNITY DEVELOPMENT

01: PLANNING/PERMITS

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
PERSONNEL	269,563	272,155	272,155	103,370	197,480	(74,675)	300,983	28,828	11%
SUPPLIES	5,297	8,470	8,470	2,538	5,100	(3,370)	7,670	(800)	-9%
MAINTENANCE	13,149	15,398	15,398	9,041	14,000	(1,398)	19,198	3,800	25%
SUNDRY	17,748	45,556	45,556	41,714	52,445	6,889	48,517	2,961	6%
GRANTS	-	-	-	-	-	-	-	-	-
TOTAL EXPENDITURES	\$ 305,758	\$ 341,578	\$ 341,578	\$ 156,662	\$ 269,025	\$ (72,553)	\$ 376,367	\$ 34,789	10%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND
12: COMMUNITY DEVELOPMENT
01: PLANNING/PERMITS

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
SALARIES	203,097	197,946	197,946	77,376	152,000	(45,946)	215,244	17,298	9%
OVERTIME	590	1,911	1,911	325	500	(1,411)	1,999	88	5%
LONGEVITY PAY	2,764	2,262	2,262	480	480	(1,782)	1,544	(718)	-32%
RETIREMENT	29,338	28,610	28,610	10,808	18,000	(10,610)	30,969	2,359	8%
FICA	15,221	15,462	15,462	5,772	13,000	(2,462)	16,737	1,275	
MEDICAL INSURANCE	16,526	23,629	23,629	7,546	12,000	(11,629)	32,075	8,446	36%
LIFE INSURANCE	776	931	931	385	500	(431)	1,011	80	9%
DENTAL INSURANCE	1,030	1,152	1,152	556	800	(352)	1,152	-	
VISION INSURANCE	220	252	252	121	200	(52)	252	-	
PERSONNEL	\$ 269,563	\$ 272,155	\$ 272,155	\$ 103,370	\$ 197,480	\$ (74,675)	\$ 300,983	\$ 28,828	11%
UNIFORMS	463	500	500	245	500	-	500	-	
PRINTED SUPPLIES	1,055	2,500	2,500	422	1,100	(1,400)	2,500	-	0%
GENERAL OFFICE SUPPLIES	931	1,000	1,000	242	750	(250)	1,000	-	
POSTAGE	1,279	1,800	1,800	649	1,200	(600)	1,000	(800)	-44%
MINOR EQUIP/SMALL TOOLS<\$5K	162	350	350	443	500	150	350	-	0%
FUEL	1,243	2,200	2,200	538	1,000	(1,200)	2,200	-	
EXPENDABLE SUPPLIES	164	120	120		50	(70)	120	-	
SUPPLIES	\$ 5,297	\$ 8,470	\$ 8,470	\$ 2,538	\$ 5,100	\$ (3,370)	\$ 7,670	\$ (800)	-9%
MOTOR VEHICLE MAINTENANCE	375	2,000	2,000	604	1,000	(1,000)	1,000	(1,000)	-50%
OFFICE EQUIP/SOFTWARE MAINT	12,775	13,398	13,398	8,436	13,000	(398)	18,198	4,800	36%
MAINTENANCE	\$ 13,149	\$ 15,398	\$ 15,398	\$ 9,041	\$ 14,000	\$ (1,398)	\$ 19,198	\$ 3,800	25%
ADVERTISING	558	1,500	1,500	182	500	(1,000)	1,000	(500)	-33%
ASSOC DUES/PUBLICATIONS	1,140	1,402	1,402	920		(1,402)	988	(414)	-30%
TRAINING/SEMINARS	714	3,605	3,605	450	1,000	(2,605)	1,980	(1,625)	-45%
SPECIAL SERVICES	121	3,820	3,820	33,159	35,000	31,180	3,820	-	0%
CODE ENFORCEMENT SERVICES	1,200	25,000	25,000	850	10,000	(15,000)	25,000	-	0%
EQUIPMENT RENTAL	4,118	4,825	4,825	3,337	4,825	0	4,825	-	0%
TRAVEL	20	1,000	1,000		20	(980)	1,000	-	0%
ENGINEERING SERVICES	8,642	3,000	3,000	2,242	8,500	5,500	8,500	5,500	183%
TELEPHONE SERVICES	1,236	1,404	1,404	574	1,100	(304)	1,404	-	
SUNDRY	\$ 17,748	\$ 45,556	\$ 45,556	\$ 41,714	\$ 60,945	\$ 15,389	\$ 48,517	\$ 2,961	6%
TOTAL EXPENDITURES	\$ 305,758	\$ 341,578	\$ 341,578	\$ 156,662	\$ 277,525	\$ (64,053)	\$ 376,367	\$ 34,789	10%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND
12: COMMUNITY DEVELOPMENT
01: PLANNING/PERMITS

FY18-19
PROPOSED

SALARIES	REFER TO PERSONNEL SUMMARY OVERVIEW	215,244	215,244
OVERTIME	ADDITIONAL PAY OVER 40 HOURS PER WEEK AT 1.5 FOR NON-EXEMPT EMPLOYEES.	1,999	1,999
LONGEVITY PAY	PAID TO EMPLOYEES WITH A MINIMUM OF TWELVE MONTHS OF SERVICE PRIOR TO SEPTEMBER 30TH OF EACH YEAR. EMPLOYEES RECEIVE \$8, \$10 OR \$12 PER MONTH FOR EACH YEAR OF SERVICE COMPLETED WITH THE CITY.	1,544	1,544
RETIREMENT	REQUIRED FOR ANYTHING OVER 1000 CALENDAR HOURS. PAID MONTHLY. BASED ON JAN-DEC CALENDAR YEAR. NEW RATE RECEIVED IN MAY OF CURRENT YEAR FOR JAN-DEC OF UPCOMING FISCAL YEAR. OCT-DEC OF NEW FISCAL YEAR BILLED AT OLD RATE. RATE RECEIVED IN MAY HAS A LAG OF ONE YEAR DUE TO ACTUARIAL STUDY (I.E., JAN 2008 RATE BASED ON DEC 2006 STUDY).	30,969	30,969
FICA	BASED ON 6.20% SOCIAL SECURITY/1.45% FICA, TOTALING 7.65%, ASSESSED ON ANY FORM OF PAY/INCOME TO EMPLOYEE	16,737	16,737
MEDICAL INSURANCE	BASED ON MONTHLY PREMIUM	32,075	32,075
LIFE INSURANCE	BASED ON LIFE AND ACCIDENTAL DEATH & DISMEMBERMENT PREMIUM	1,011	1,011
DENTAL INSURANCE	BASED ON MONTHLY PREMIUM	1,152	1,152
VISION INSURANCE	BASED ON MONTHLY PREMIUM	252	252
UNIFORMS	SHIRTS FOR CODE COMPLIANCE OFFICER, BUILDING OFFICIAL	500	500
PRINTED SUPPLIES	BUSINESS CARDS AND ENVELOPES	500	2,500
	MAPS: COLOR ZONING MAPS PRINTED	700	
	SIGNS FOR PLANNING & ZONING, BOARD OF ADJUSTMENT, AND BBA CASES	1,300	
GENERAL OFFICE SUPPLIES	OFFICE SUPPLIES FOR STAFF & BOARDS, PLOTTER TONER/PAPER	1,000	1,000
POSTAGE	BOARD LETTER, CODE COMPLIANCE, PERMIT MAILINGS, NOTIFICATION LETTERS, CONTRACTOR RENEWAL LETTERS, ZONING CODE UPDATE, NEIGHBORHOOD/PUBLIC MEETING NOTICES	1,000	1,000
MINOR EQUIP/SMALL TOOLS<\$5K	MINOR TOOLS	100	350
	TOOLS FOR BUILDING MAINTENANCE	250	
FUEL	FUEL FOR 2 STAFF VEHICLES - BUILDING OFFICIAL & CODE COMPLIANCE	2,200	2,200
EXPENDABLE SUPPLIES	MEETING REFRESHMENTS	120	120
MOTOR VEHICLE MAINTENANCE	MAINTENANCE OF 2 STAFF VEHICLES	1,000	1,000
OFFICE EQUIP/SOFTWARE MAINT	ANNUAL ARCVIEW GIS MAINTENANCE	400	18,198
	PERMITS & CODE ENFORCEMENT SOFTWARE: MY GOV \$1400 TOTAL PER MONTH	16,800	
	ADOBE PHOTOSHOP/ILLUSTRATOR	240	
	SAVIN MONTHLY MAINTENANCE (\$63.14/MO-SPLIT 50% WITH FIRE) +	758	
	MAINTENANCE FOR WIDEFORMAT (\$0.129 PER PRINT)		

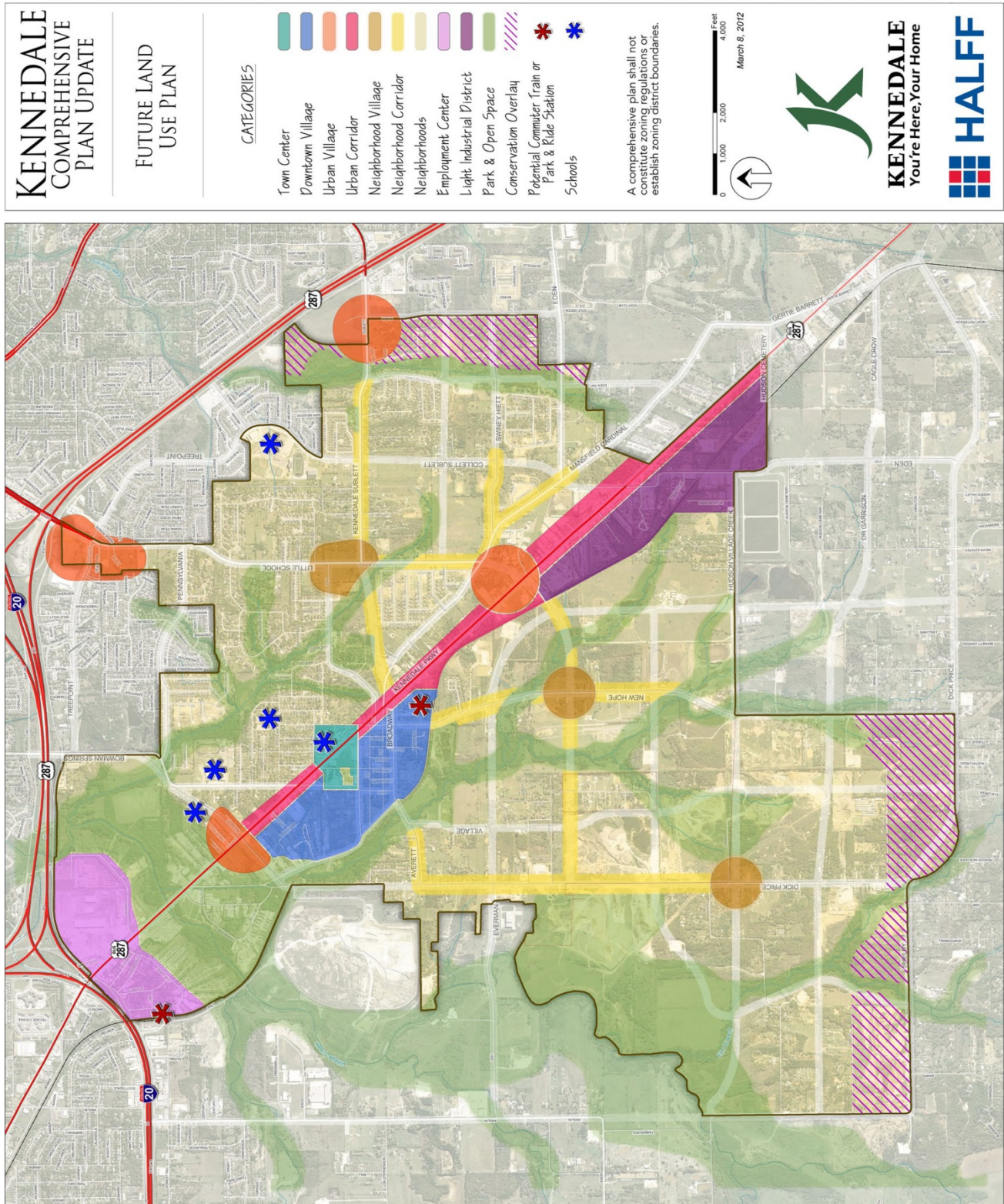
CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

ADVERTISING	LEGAL NOTICES FOR BOA, P&Z AND BBA CASES	1,000	1,000
ASSOC DUES/PUBLICATIONS	TEXAS STATE BOARD OF PLUMBING EXAMINERS (BUILDING INSPECTOR and CODE CONGRESS FOR NEW URBANISM MEMBERSHIP, PLANNING DIRECTOR	180	988
	APA MEMBERSHIP DUES (\$415) PLANNING DIRECTOR	195	
	FLOODPLAIN MANAGER MEMBERSHIP (TFMA), BUILDING INSPECTOR	415	
	CODE ENFORCEMENT OFFICER LICENSE RENEWAL, \$106 EACH (CODE)	90	
		108	
TRAINING/SEMINARS	CODE COMPLIANCE TRAINING (1 EMPLOYEE; TRAINING REQUIRED TO MAINTAIN STATE LICENSE)	150	1,980
	TX APA CONFERENCE (\$445) & CNU CONFERENCE (\$0); COG (\$200); BPI (\$125/DAYx4 daysX2 PEOPLE=\$1000); TRAINING SUBSCRIPTION	1,645	
	Online training/webinars for permits & planning staff	100	
	PLUMBING INSPECTORS CONTINUING EDUCATION FOR BUILDING OFFICIAL (\$85)	85	
SPECIAL SERVICES	3RD-PARTY INSPECTOR (\$270) & 3RD-PARTY PLAN REVIEWER (10 HRS @ \$85)	1,120	3,820
	MAP UPDATES	2,100	
	TITLE REPORTS FOR BBA 3@\$200 EACH (approx)	600	
CODE ENFORCEMENT SERVICES	MOWING OF PROPERTY	5,000	25,000
	DEMOLITION OF SUBSTANDARD STRUCTURES (6K PER STRUCTURE * 5 STRUCTURES) (ONE TIME COST)	20,000	
EQUIPMENT RENTAL	SAVIN COPIER RENTAL - ENDS 08/2017 (\$144.16/MO- 50% SPLIT WITH FIRE); WIDE FORMAT COPIER/SCANNER - ENDS 8/20 (\$258/MO)	4,825	4,825
TRAVEL	LOCAL TRAVEL EXPENSE ALL STAFF (\$100 local mileage, \$900 conference attendance)	1,000	1,000
ENGINEERING SERVICES	ENGINEERING SERVICES/DRC MEETINGS	8,500	8,500
TELEPHONE SERVICES	CELL PHONES (\$76 BASE/MO, \$18 USAGE/MO) AND IPADS (\$20 BASE/MO, \$3 USAGE/MO)	1,404	1,404

TOTAL EXPENDITURES \$ 376,367

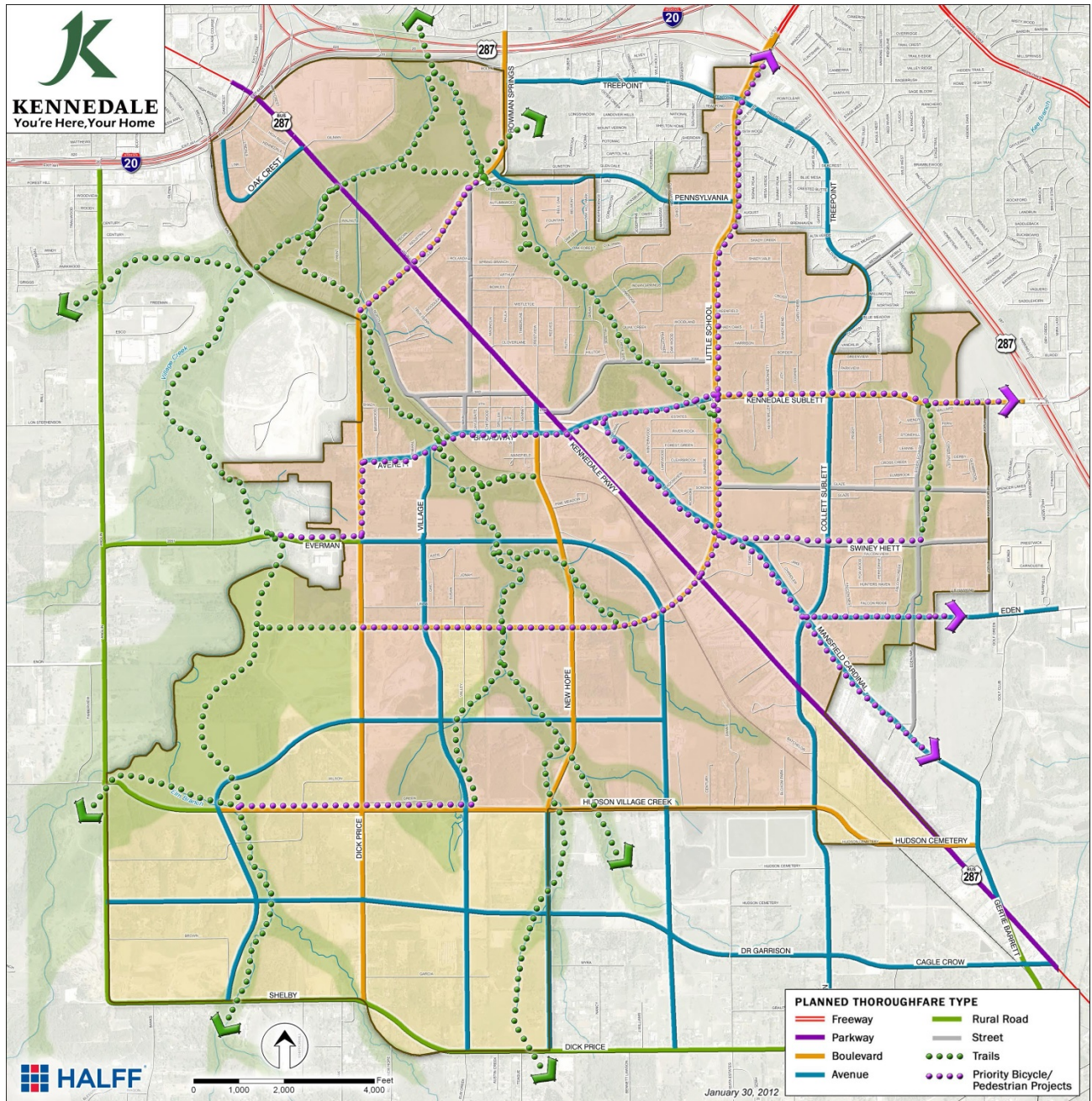
FUTURE LAND USE PLAN

SOURCE: 2012 COMPREHENSIVE PLAN UPDATE | WWW.CITYOFKENNEDEALE.COM/GOVDOCS



FUTURE TRANSPORTATION PLAN: THOROUGHFARE TYPOLOGY

SOURCE: 2016 COMPREHENSIVE PLAN UPDATE | WWW.CITYOFKENNE DALE.COM/GOVDOCS



DEPARTMENT OUTLINE: SENIOR CITIZEN CENTER

FUNCTIONS

The Kennedale Senior Citizen Center provides support to seniors in our community, and is operated through a contract with Sixty & Better (a Tarrant County program). The facility is open weekdays, from 8:30 a.m. to 1:30 p.m. and serves lunch daily for little or no cost. Additionally, members are offered educational and health-focused programming, field trips, games and entertainment, and social opportunities.

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Dependable transportation obtained and utilized for weekly field trips and daily pick-up/drop-off of participants to and from the center
- Craft Room created and utilized weekly with instructor led arts and crafts classes
- Food Bank Pantry created using donations from Kroger's Super Bowl of Caring procured by volunteers from the center; The Senior Center Food Pantry supplements a free monthly TAFB distribution to 45-50 individuals and families in the community
- Completion of a second year of annual events, including craft fair and concert fundraisers
- Added weekly art and Zumba instruction to our programming
- Monthly Book club established, in cooperation with the Kennedale Public Library
- KISD Kindergarten Graduation sponsored and hosted by center members
- Average number of daily meals served increased from 16 to 25

SHORT-TERM GOALS

- Continue to increase number of social and educational opportunities offered to members and the wider community
- Increase membership and meals served through the continued use of social media, community presence at events, and informing surrounding retirement communities of our programs and transportation
- Attract willing and qualified volunteers for daily program assistance and bus driving

LONG-TERM GOALS

- Increase presence in the community by participation in local events and promotion of collaboration with other organizations within the city
- Establish a scholarship with KISD for a KHS Senior student entering a field that benefits the senior citizen population (*e.g. social work, nursing*)
- Increase attendance by community members and funds raised at craft fair and spring venue
- Consistency of posts and increase of followers on social media
- Increase attendance to individual activities (art, book club, Zumba) thereby increasing overall attendance throughout the week

STAFFING RESOURCES

- Provided by contract with Sixty & Better (previously Senior Citizen Services of Greater Tarrant County)

PERFORMANCE MEASURES

THROUGH JUNE 2017 UNLESS OTHERWISE NOTED

- Number of Members (Oct 2016-May 2017): Returning: 66; New: 19; Total: 85
- Number of Meals Served (Mon-Fri): Oct 2016-May 2017 Daily Average 25; 4,064 Total

DEPARTMENT SUMMARY BUDGET

01: GENERAL FUND

16: SENIOR CITIZEN CENTER

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
SUPPLIES	-	1,000	1,000	-	1,000	-	500	(500)	-50%
MAINTENANCE	31,098	16,999	16,999	7,548	15,329	(1,670)	17,836	837	5%
SUNDRY	34,986	34,440	34,440	23,005	35,640	1,200	36,192	1,752	5%
TOTAL EXPENDITURES	\$ 66,084	\$ 52,439	\$ 52,439	\$ 30,553	\$ 51,969	\$ (470)	\$ 54,528	\$ 2,089	4%

01: GENERAL FUND

16: SENIOR CITIZEN CENTER

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
FUEL	-	1,000	1,000	-	1,000	-	500	(500)	
EXPENDABLE SUPPLIES		-	-	-	-	-	-	-	
SUPPLIES	\$ -	\$ 1,000	\$ 1,000	\$ -	\$ 1,000	\$ -	\$ 500	\$ (500)	-50%
BUILDING MAINTENANCE	29,294	13,829	13,829	6,875	13,829	-	15,320	1,491	11%
MOTOR VEHICLE MAINTENANCE	277	3,170	3,170	165	500	(2,670)	1,000	(2,170)	-68%
OFFICE EQUIP/SOFTWARE MAINT	1,527	-	-	508	1,000	1,000	1,516	1,516	
MAINTENANCE	\$ 31,098	\$ 16,999	\$ 16,999	\$ 7,548	\$ 15,329	\$ (1,670)	\$ 17,836	\$ 837	5%
ELECTRIC SERVICES	6,163	6,000	6,000	3,231	5,500	(500)	6,000	-	0%
GAS SERVICES	1,075	1,100	1,100	1,202	1,600	500	1,100	-	0%
SPECIAL SERVICES	22,660	23,340	23,340	15,107	23,340	-	24,024	684	3%
EQUIPMENT RENTAL	1,068	-	-	837	1,200	1,200	1,068	1,068	
WATER/SEWER SERVICES	4,020	4,000	4,000	2,628	4,000	-	4,000	-	
SUNDRY	\$ 34,986	\$ 34,440	\$ 34,440	\$ 23,005	\$ 35,640	\$ 1,200	\$ 36,192	\$ 1,752	5%
TOTAL EXPENDITURES	\$ 66,084	\$ 52,439	\$ 52,439	\$ 30,553	\$ 51,969	\$ (470)	\$ 54,528	\$ 2,089	4%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND
16: SENIOR CITIZEN CENTER

FY18-19
PROPOSED

GENERAL OFFICE SUPPLIES	PURCHASE OF PENS, PAPER, PENCILS, NOTEPADS, PAPERCLIPS COPY PAPER		-
POSTAGE	MINOR POSTAGE EXPENSE		-
FUEL	FUEL CONTRACT FOR 2 VEHICLES	500	500
BUILDING MAINTENANCE	ROUTINE MONTHLY CLEANING (\$700 PER MONTH)	8,820	15,320
	MONTHLY BUG SPRAY (\$35 PER MONTH); ANNUAL ROACH TREATMENT (\$200)	620	
	MISCELLANEOUS REPAIRS TO PLUMBING, LIGHTING & BLDG	3,000	
	ANNUAL A/C MAINTENANCE(\$95 QTR) + SERVICE/REPAIRS \$750	1,380	
	ASG FIRE EXTINGUISHER INSPECTION (\$4.50/MONTH)	54	
	FLOORS STRIP, WAX & BUFFED (1 X PER YR \$825);	1,446	
	FLOORS RESTORED (2X PER YR \$275)		
MOTOR VEHICLE MAINTENANCE	3 OIL CHANGES (\$40 EACH), TUNE UP (\$550), 4 TIRES (\$1500), MISCELLANEOUS REPAIRS (\$1500)	1,000	1,000
OFFICE EQUIP/SOFTWARE MAINT	SAVIN MONTHLY MAINTENANCE - \$126.28/MO	1,516	1,516
ELECTRIC SERVICES	PROVIDED BY GEXA ENERGY	6,000	6,000
GAS SERVICES	PROVIDED BY ATMOS ENERGY	1,100	1,100
SPECIAL SERVICES	SIXTY AND BETTER, INC. (\$2002/MONTH)	24,024	24,024
EQUIPMENT RENTAL	LEAF COPIER RENTAL (\$89/MO)	1,068	1,068
WATER/SEWER SERVICES	PROVIDED BY THE CITY/ARLINGTON/FORT WORTH	4,000	4,000

TOTAL EXPENDITURES \$ 54,528

DEPARTMENT OUTLINE: LIBRARY

FUNCTIONS

Serve as a central hub for community information, and connect patrons with their community by offering innovative programs, gathering spaces, and services to enrich their lives

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Secured over \$8,400 in grant funding for library STEM programming to purchase technology and supplies(4.3)(1.3)
- Implemented Computer Basics classes led by community volunteer (1.7.1)
- Expand children's programs to include Family Place programs and STEM programs (1.7.1)(1.5.4)(1.3)
- Secured \$2,500 in donations from FOLK for decorating the new Teen Area and attending Public Library Association Conference (4.3)(1.3)
- Completed TSLAC Family Place requirements and reporting for 2 year grant funded project.
- Partnered with Kennedale Historical Society and Mayor to provided monthly History Lecture series
- Retrofitted the staff workspace for optimal productivity
- Completed a community engagement study with volunteer consultant to identify best practices for Library outreach

SHORT-TERM GOALS

- Implement a monthly Teen Program
- Work towards updating the print collection to reflect the current information needs of the community (1.7.1)(1.3)
- Apply for grant funding to expand library programs and services (1.7.1)
- Begin working in FY 19 to develop a new long range plan for the Library as required by TSLAC accreditation standards
- Increase resident awareness of library services through effective community engagement
- Replace print management automation software/hardware to redirect staff hours from transactions to customer service tasks
- Enhance building security measures to protect the safety of staff and secure sensitive areas of the Library
- Investigate best practices for 21st century libraries and implement appropriate efficiency measures and customer service protocols

LONG-TERM GOALS

- Become a centralized information access point for the community (1.7.1)(1.2)
- Provide quality programs that enrich patron's lives (1.7.1)(1.5.4)
- Plan for eventual expansion of existing facilities to meet the needs of the community (1.7.1)(4.7)

STAFFING RESOURCES

- Library Director: 1.0 Full-Time Equivalent (FTE)
- Library Clerks: 3.33 Full-Time Equivalent (FTE)

PERFORMANCE MEASURES

THROUGH JUNE 2018 UNLESS OTHERWISE NOTED

- 4,499 Reference Assistance Transactions
- 16,322 Volumes in the Collection
- 18,007 Volumes Borrowed by Patrons
- 72 Databases Available
- 200 Programs Offered
- 1 Grants Received
- 288 Library Cards Issued
- 21,568 Patron Visits to the Facility
- 3,221 Computer Sessions [SEE SIDEBAR>>](#)
- 3,791 Attendees at Library-Sponsored Programs and Events
- Pertinent 2015 Resident Satisfaction Survey Results
 - Quality of Services – 89.8%
 - Customer Service – 67.4%
 - Quality of Programs – 54.5%
 - Availability of Desired Books – 53.9%

Did You Know?

Of course the Library is a great place to find a leisure-time read or research your next school project, but we also have lots of other services.

There are eight computer stations available to use for free, or bring your own device and utilize our WiFi.

Other services are available for a fee, including:

Copies: \$0.10 per black & white page

Printing: \$0.25 per black & white page

CD/DVD Disc Repair: \$1.00 per disc

Local Fax (outgoing) \$1.00 for the page; \$0.25 per additional page

Long Distance Fax (outgoing) \$2.00 for first page; \$0.50 per additional page

Arlington, Kennedale, and Mansfield Library Partnership

A card from any of the three consortium libraries will be honored at all the others if the patron lives within one of the consortium cities.

DEPARTMENT SUMMARY BUDGET

01: GENERAL FUND

17: LIBRARY

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
PERSONNEL	187,786	186,320	186,320	123,240	188,359	2,039	190,828	4,507	2%
SUPPLIES	27,729	30,754	30,754	14,119	26,295	(4,459)	36,327	5,573	18%
MAINTENANCE	34,939	15,874	15,874	10,686	18,250	2,376	16,878	1,004	6%
SUNDRY	24,287	25,595	25,595	14,789	24,414	(1,181)	25,888	293	1%
GRANTS	10,048	-	-	5,500	8,809	8,809	-	-	
TOTAL EXPENDITURES	\$ 284,790	\$ 258,544	\$ 258,544	\$ 168,335	\$ 266,127	\$ 7,583	\$ 269,921	\$ 11,377	4%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND
17: LIBRARY

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
SALARIES	130,947	132,216	132,216	84,494	132,216	-	110,458	(21,758)	-16%
OVERTIME	893	-	-	149	250	250	-	-	
TEMPORARY/PART-TIME	396	-	-			-	29,120	29,120	
LONGEVITY PAY	2,978	2,722	2,722	3,410	3,410	688	1,948	(774)	-28%
RETIREMENT	19,480	19,277	19,277	12,282	19,277	0	20,172	895	5%
FICA	9,863	10,418	10,418	6,279	10,381	(37)	10,902	484	5%
MEDICAL INSURANCE	21,187	20,039	20,039	15,321	21,000	961	16,951	(3,088)	-15%
LIFE INSURANCE	602	455	455	403	600	145	381	(74)	-16%
DENTAL INSURANCE	1,187	979	979	740	1,000	21	734	(245)	
VISION INSURANCE	254	214	214	162	225	11	161	(54)	
PERSONNEL	\$ 187,786	\$ 186,320	\$ 186,320	\$ 123,240	\$ 188,359	\$ 2,039	\$ 190,828	\$ 4,507	2%
CLEANING SUPPLIES	78	86	86	230	254	168	150	64	74%
PRINTED SUPPLIES	-	-	-	353	400	400	180	180	
GENERAL OFFICE SUPPLIES	823	643	643	612	681	38	562	(81)	-13%
POSTAGE	273	200	200	212	250	50	200	-	
EXPENDABLE SUPPLIES	3,240	4,425	4,425	1,981	4,210	(215)	6,335	1,910	43%
LIBRARY PROCESSING SUPPLIES	32	400	400	216	300	(100)	400	-	
LIBRARY BOOK-CITY FUND	23,283	25,000	25,000	10,515	20,200	(4,800)	28,500	3,500	
SUPPLIES	\$ 27,729	\$ 30,754	\$ 30,754	\$ 14,119	\$ 26,295	\$ (4,459)	\$ 36,327	\$ 5,573	18%
BUILDING MAINTENANCE	33,096	13,106	13,106	8,797	14,582	1,476	13,436	330	3%
OFFICE EQUIP/SOFTWARE MAINT	1,843	2,768	2,768	1,889	3,668	900	3,442	674	24%
MAINTENANCE	\$ 34,939	\$ 15,874	\$ 15,874	\$ 10,686	\$ 18,250	\$ 2,376	\$ 16,878	\$ 1,004	6%
ASSOC DUES/PUBLICATIONS	709	976	976	888	988	12	1,047	71	7%
TRAINING/SEMINARS	199	1,823	1,823	1,772	1,800	(23)	840	(983)	-54%
ELECTRIC SERVICES	8,573	9,000	9,000	5,088	8,000	(1,000)	9,000	-	0%
GAS SERVICES	1,025	950	950	1,057	1,300	350	950	-	0%
SPECIAL SERVICES	6,731	5,085	5,085	183	4,285	(800)	5,130	45	1%
EQUIPMENT RENTAL	1,218	1,461	1,461	852	1,461	(0)	1,461	-	
TRAVEL	809	720	720	2,044	1,000	280	1,880	1,160	161%
TELEPHONE SERVICES	843	780	780	631	780	-	780	-	
WATER/SEWER SERVICES	4,182	4,800	4,800	2,274	4,800	-	4,800	-	
SUNDRY	\$ 24,287	\$ 25,595	\$ 25,595	\$ 14,789	\$ 24,414	\$ (1,181)	\$ 25,888	\$ 293	1%
LIBRARY GRANT EXPENDITURES	10,048	-	-	5,500	8,809	8,809	-	-	
GRANTS	\$ 10,048	\$ -	\$ -	\$ 5,500	\$ 8,809	\$ 8,809	\$ -	\$ -	#DIV/0!
TOTAL EXPENDITURES	\$ 284,790	\$ 258,544	\$ 258,544	\$ 168,335	\$ 266,127	\$ 7,583	\$ 269,921	\$ 11,377	4%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

**01: GENERAL FUND
17: LIBRARY**

		FY18-19 PROPOSED	
SALARIES	REFER TO PERSONNEL SUMMARY OVERVIEW	110,458	110,458
OVERTIME	ADDITIONAL PAY OVER 40 HOURS PER WEEK AT 1.5 FOR NON-EXEMPT EMPLOYEES.	-	-
TEMPORARY/PART-TIME	REFER TO PERSONNEL SUMMARY OVERVIEW	29,120	29,120
LONGEVITY PAY	PAID TO EMPLOYEES WITH A MINIMUM OF TWELVE MONTHS OF SERVICE PRIOR TO SEPTEMBER 30TH OF EACH YEAR. EMPLOYEES RECEIVE \$8, \$10 OR \$12 PER MONTH FOR EACH YEAR OF SERVICE COMPLETED WITH THE CITY.	1,948	1,948
RETIREMENT	REQUIRED FOR ANYTHING OVER 1000 CALENDAR HOURS. PAID MONTHLY. BASED ON JAN-DEC CALENDAR YEAR. NEW RATE RECEIVED IN MAY OF CURRENT YEAR FOR JAN-DEC OF UPCOMING FISCAL YEAR. OCT-DEC OF NEW FISCAL YEAR BILLED AT OLD RATE. RATE RECEIVED IN MAY HAS A LAG OF ONE YEAR DUE TO ACTUARIAL STUDY (I.E., JAN 2008 RATE BASED ON DEC 2006 STUDY).	20,172	20,172
FICA	BASED ON 6.20% SOCIAL SECURITY/1.45% FICA, TOTALING 7.65%, ASSESSED ON ANY FORM OF PAY/INCOME TO EMPLOYEE	10,902	10,902
MEDICAL INSURANCE	BASED ON MONTHLY PREMIUM	16,951	16,951
LIFE INSURANCE	BASED ON LIFE AND ACCIDENTAL DEATH & DISMEMBERMENT PREMIUM	381	381
DENTAL INSURANCE	BASED ON MONTHLY PREMIUM	734	734
VISION INSURANCE	BASED ON MONTHLY PREMIUM	161	161
CLEANING SUPPLIES	DISINFECTANT WIPES - CASE OF 4 - NEED 6 CASE @ \$9 EACH CASE PAPER TOWELS -- CASE OF 12 -- NEED 3 @ \$17 EA LARGE TRASH BAGS - 2 BOX @ 15 EA DISTILLED WATER FOR DISCO MACHINE 1 GAL MO @ \$1 EA MAGIC ERASERS 3 PACK @ \$13 EA SWIFFER DUSTERS 2 PACK @ \$24 EA TOILET PAPER FOR REST ROOM 3 PACK @ \$23 EA CLEANING CHEMICALS (BLEACH/VINEGAR)	150	150
PRINTED SUPPLIES	PRINTER PAPER PUBLIC COPIER -- 12 BOXES @ 15 EA	180	180
GENERAL OFFICE SUPPLIES	PENCILS, FILE LABELS, STAPLES, ENVELOPES ETC. DVD CLEANING MACHINE FLUIDS PRINTER PAPER -- 5 BOXES @ 15 EA	350 137 75	562
POSTAGE	POSTAGE FOR ROUTINE WEEKLY MAIL OUTS TO SUPPORT INTERLIBRARY LOAN PROGRAM	200	200
EXPENDABLE SUPPLIES	SUMMER READING SUPPLIES STORYTIME CRAFT SUPPLIES TEEN PROGRAM SUPPLIES SUMMER READING PRIZES SUMMER READING FLYERS ADULT SPECIAL PROGRAM SUPPLIES PUMPKIN PALOOZA SUPPLIES BATTERIES FOR VARIOUS EQUIPMENT	2,700 780 150 500 325 1,380 400 100	6,335

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

LIBRARY PROCESSING SUPPLIES	PURCHASE SUPPLIES TO PROCESS LIBRARY INVENTORY -- Adult Fiction Collection	400	400
	Maintenance Project		
LIBRARY GRANT EXPENDITURES			-
LIBRARY BOOK-CITY FUND	ADULT BOOKS	10,725	28,500
	CHILDREN / YOUTH BOOKS	8,725	
	PERIODICALS	1,000	
	OVERDRIVE AND HOOPLA E-BOOKS	3,000	
	DVDS	2,000	
	DATABASES	3,050	
BUILDING MAINTENANCE	JANITORIAL SERVICE - \$650 MONTHLY, 3 TIMES A WEEK	6,930	13,436
	PEST CONTROL - \$70 PER MONTH	840	
	HEATING & A/C MAINTENANCE - \$185 PER QUARTER + \$500 EMERGENCY	1,720	
	WINDOW CLEANING - \$125 QUARTERLY	500	
	STANLEY SECURITY MONITORING / FIRE SERVICES / EXTINGUISHER INSPECTIONS (\$158/MO)	1,200	
	CARPET CLEANING - 2 TIMES @ \$300 & 2 TIMES @ \$150	1,896	
	CLEAN LOBBY TILE TWICE A YEAR @ \$175 EACH	350	
OFFICE EQUIP/SOFTWARE MAINT	SAVIN MONTHLY MAINTENANCE (\$126.28/MO)	1,515	3,442
	POLARIS (ANNUAL MAINTENANCE)	954	
	CASSIE/LIBRARICA	330	
	PRINT MANAGEMENT SYSTEM	643	
TRAINING/SEMINARS	TLA ANNUAL CONFERENCE REGISTRATION FOR LIBRARY DIRECTOR @ \$290	290	840
	PLANT ANNUAL CONFERENCE FOR LIBRARY DIRECTOR	550	
ASSOC DUES/PUBLICATIONS	TEXAS LIBRARY ASSOCIATION DUES	185	1,047
	ANNUAL MEMBERSHIP IN PLANT(PUBLIC LIBRARY ADMIN OF N. TX)	35	
	TEXSHARE DATABASES - TX STATE LIBRARY	240	
	TEXAS MUNICIPAL LIBRARY DIRECTORS ASSOCIATION	150	
	AMERICAN LIBRARY ASSOCIATION ANNUAL MEMBERSHIP FOR DIRECTOR	330	
	AMAZON PRIME MEMBERSHIP	107	
ELECTRIC SERVICES	PROVIDED BY GEXA ENERGY	9,000	9,000
GAS SERVICES	PROVIDED BY ATMOS ENERGY	950	950
SPECIAL SERVICES	STORYTELLERS & OTHER LIBRARY PROGRAMS - 2 @ \$400 EACH	800	5,130
	CONSORTIUM COSTS (ARLINGTON PARTNERSHIP)	4,095	
	LEGO CLUB AND BABYGARTEN EQUIPMENT	200	
	DOMAIN NAME REGISTRATION	35	
EQUIPMENT RENTAL	SAVIN COPIER RENTAL - ENDS 08/2017 (\$122/MO)	1,461	1,461
TRAVEL	PLANT MEETINGS (MONTHLY) 10 MEETINGS -- MILEAGE & MEALS APPROX \$44.00 EA	440	1,880
	TLA MILEAGE AND MEALS -- 4 DAYS AUSTIN MEALS, HOTEL & MILEAGE	1,440	
TELEPHONE SERVICES	FAX LINE - \$65 PER MONTH	780	780
WATER/SEWER SERVICES	PROVIDED BY THE CITY/ARLINGTON/FORT WORTH	4,800	4,800

TOTAL EXPENDITURES \$ 269,921



A 2017 STUDY BY THE TEXAS STATE LIBRARIES AND ARCHIVES COMMISSION (TSLAC) FOUND

\$1 SPENT ON LIBRARY SERVICES

TRANSLATES TO

\$4.64 IN COMMUNITY BENEFITS

OUR BUDGET OF \$259K = \$1.2 MILLION IN VALUE FOR KENNEDALE RESIDENTS

STRONG FAMILIES

BUILD

SUCCESSFUL COMMUNITIES

OUR FREE SUMMER READING CLUB BRIDGES THE GAP FOR STUDENTS, MINIMIZING THE 'SUMMER SLIDE'. YEAR-ROUND, WE PROUDLY OFFER A SPECIALIZED CHILDREN'S AREA AND RICH PARENTING COLLECTION, FUNDED IN PART THROUGH A FAMILY PLACE GRANT.

NEXT

- \$44K RENOVATION THROUGH TOCKER FOUNDATION GRANT
- JUNIOR HIGH + TEEN STEM PROGRAMMING AND A NEW TEEN AREA
- **KENNEDALE READS**—A PROGRAM ABOUT CONNECTING WITH KENNEDALE'S PAST, PRESENT, AND FUTURE
Through a partnership with the Historical Society

POSSIBLE FUTURE GRANT-FUNDED PILOT PROGRAMS:

- KIDS STEM OUTREACH
- FAMILY LITERACY INITIATIVES
- UPDATING THE YOUNG ADULT BOOK COLLECTION
- DIGITIZING THE *KENNEDALE NEWS* FOR INCLUSION IN THE UNT PORTAL TO TEXAS HISTORY



CONNECT

- COMPUTER ACCESS + FREE WIFI + TECH HELP
- ACCESS TO ARLINGTON + MANSFIELD LIBRARIES
Funding our local library costs about \$32 per resident. For this benefit alone, each resident would pay \$50 annually, if they purchased access from the libraries directly.
- GLOBAL INTERLIBRARY LOAN SERVICE
- AFFORDABLE PRINTING + FAXING
- ACCESS TO PLANETREE MEDICAL REFERENCE
- TEXSHARE CARDS ALLOW ACCESS TO ANY PARTICIPATING LIBRARY IN TEXAS
- MORE CONSORTIUM = ACCESS TO \$9M+ IN RESOURCES



COLLECTION

- 16K BOOKS AND OTHER ASSETS
- 500K DIGITAL BOOKS, COMICS, MOVIES, AND AUDIOBOOKS
- ACCESS TO \$68K IN DATABASES, WHICH COSTS JUST \$180/YEAR



KennedalePublicLibrary.org

FULLY ACCREDITED BY THE STATE OF TEXAS

PROGRAMMING



BABYGARTEN (0-3)	FOSTERS EARLY LITERACY SKILLS AND PARENT-CHILD BONDING
STORYTIME (0-5)	STRENGTHENS PRESCHOOL LITERACY AND PREPARES THEM FOR KINDERGARTEN
LEGO CLUB (K-4)	ENCOURAGES CREATIVITY, THINKING OUTSIDE THE BOX, AND STEM SKILL DEVELOPMENT
FAMILY MOVIES	FREE FAMILY ACTIVITY FOR ALL AGES
HAPPILY HOOKED CROCHET CLUB	ADULT PROGRAM WHERE CRAFTERS CAN CONNECT, LEARN, AND SHARE TECHNIQUES
MISSION OF HOPE QUILTING CLASS	ALL SKILL LEVELS WORK TOGETHER TO LEARN A HOBBY AND CREATE QUILTS FOR LOCAL SHELTERS
GOLDEN READER'S BOOK CLUB (50+)	PROVIDES STIMULATION AND CONNECTION, IN PARTNERSHIP WITH THE SENIOR CENTER

DEPARTMENT OUTLINE: NON-DEPARTMENTAL

FUNCTIONS

For expenditures that affect the whole fund but not necessarily one department

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Replacing phone system
- Began computer replacement project
- New FirstNet contract for improved phone service in emergency situations

PERFORMANCE MEASURES

THROUGH JUNE 2017 UNLESS OTHERWISE NOTED

- 10 IT Projects Completed
- 500 IT Help Tickets Closed
- Age of Servers: 4 years
- Age of Telephone System: 1 years (Iwatsu ECS W/TOL)
- Office Product: 2010
- Windows Product: 7

DEPARTMENT SUMMARY BUDGET

01: GENERAL FUND

90: NONDEPARTMENTAL

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
PERSONNEL	72,288	105,777	105,777	91,418	92,970	(12,806)	115,459	9,683	9%
MAINTENANCE	9,010	8,952	8,952	7,919	8,952	-	8,952	-	0%
SUNDRY	225,258	237,404	237,404	157,563	250,630	13,227	316,009	78,605	33%
TRANSFERS	197,844	38,873	38,873	-	38,873	-	65,000	26,127	67%
CAPITAL	-	-	-	-	-	-	-	-	-
TOTAL EXPENDITURES	\$ 504,400	\$ 391,005	\$ 391,005	\$ 256,900	\$ 391,426	\$ 421	\$ 505,420	\$ 114,415	29%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND
90: NONDEPARTMENTAL

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
UNEMPLOYMENT INSURANCE	1,200	10,431	10,431	647	1,000	(9,431)	10,260	(171)	-2%
WORKERS' COMPENSATION	63,023	71,034	71,034	86,970	86,970	15,937	80,887	9,854	14%
HEALTH ADMIN FEES	8,065	24,312	24,312	3,801	5,000	(19,312)	24,312	-	0%
PERSONNEL	\$ 72,288	\$ 105,777	\$ 105,777	\$ 91,418	\$ 92,970	\$ (12,806)	\$ 115,459	\$ 9,683	9%
BUILDING MAINTENANCE	-	-	-	-	-	-	-	-	-
OFFICE EQUIP/SOFTWARE MAINT	9,010	8,952	8,952	7,919	8,952	-	8,952	-	0%
MAINTENANCE	\$ 9,010	\$ 8,952	\$ 8,952	\$ 7,919	\$ 8,952	\$ -	\$ 8,952	\$ -	0%
INSURANCE-AUTO	22,356	23,698	23,698	25,887	25,887	2,189	23,698	-	0%
INSURANCE-PROPERTY	18,115	20,289	20,289	21,601	21,601	1,312	20,289	-	0%
INSURANCE-GENERAL LIABILITY	9,132	11,132	11,132	8,748	8,748	(2,384)	11,132	-	0%
INSURANCE-LAW ENFORCEMENT	9,033	9,123	9,123	10,143	10,143	1,020	9,123	-	0%
IT SUPPORT	125,400	125,400	125,400	73,150	125,400	-	125,400	-	-
SPECIAL SERVICES	37,617	43,910	43,910	15,901	55,000	11,090	122,515	78,605	179%
TELEPHONE SERVICES	3,605	3,852	3,852	2,133	3,852	-	3,852	-	0%
SUNDRY	\$ 225,258	\$ 237,404	\$ 237,404	\$ 157,563	\$ 250,630	\$ 13,227	\$ 316,009	\$ 78,605	33%
TRANSFER OUT-CAP REPLACE FUND	197,844	38,873	38,873	-	38,873	-	65,000	26,127	67%
TRANSFER OUT-CAPITAL BOND FUND	-	-	-	-	-	-	-	-	-
TRANSFERS	\$ 197,844	\$ 38,873	\$ 38,873	\$ -	\$ 38,873	\$ -	\$ 65,000	\$ 26,127	67%
TOTAL EXPENDITURES	\$ 504,400	\$ 391,005	\$ 391,005	\$ 256,900	\$ 391,426	\$ 421	\$ 505,420	\$ 114,415	

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND
90: NONDEPARTMENTAL

FY18-19
PROPOSED

UNEMPLOYMENT INSURANCE	PROVIDED BY TEXAS WORKFORCE COMMISSION. CITY PAYS 1% OF THE FIRST \$9,000 OF ALL CURRENT EMPLOYEE SALARIES. PAID QUARTERLY BASED ON # OF CLAIMS AND TURNOVER. BASED ON JAN-DEC CALENDAR YEAR. NEW RATE RECEIVED IN MAR OF NEW FISCAL YEAR. OCT-DEC BILLS AT OLD RATE AND JAN-MAR IS ADJUSTED BASED ON NEW RATE.	10,260	10,260
WORKERS' COMPENSATION	PROVIDED BY INTERGOVERNMENTAL RISK POOL. PAID UPFRONT IN OCT TO OBTAIN 3% DISCOUNT, UNLESS FUNDED QUARTERLY. BASED ON OCT-SEP OF CURRENT FISCAL YEAR. NEW RATE PROVIDED IN OCT OF NEW FISCAL YEAR AFTER TENTATIVE PAYROLL FIGURES PROVIDED. AUDIT COMPLETED IN DEC OF NEW FISCAL YEAR FOR PREVIOUS YEAR AND CITY EITHER OWES OR IS REFUNDED (USE 90% GENERAL FUND / 10% WATER FUND OF EXPENSE).	80,887	80,887
HEALTH ADMIN FEES	TASC CHARGES PAID FOR ADMINISTRATION OF CAFETERIA/FLEX 125 SPENDING PROGRAM (SPLIT 50% WITH GENERAL FUND 90) COBRA CHARMERS NOTIFICATION LETTERS MAILED TO EMPLOYEES (SPLIT 50% WITH GENERAL FUND 90) HRA FUNDING FOR HEALTH INSURANCE H.S.A. EMPLOYEES (SPLIT 84% GENERAL FUND 90 AND 16% WATER FUND 90) BRINSON BENEFITS, CONSULT A DOC (ALL SPLIT 50% WITH GENERAL FUND DEPT 90)	1,499 864 19,741 2,208	24,312
OFFICE EQUIP/SOFTWARE MAINT	ANNUAL EVERBRIDGE NOTIFICATION SYSTEM (PREVIOUSLY CONNECT CTY) RENEWAL (DUE MAR) ADP EZLABOR MANAGER SOFTWARE RENTAL SPLIT 50% WITH WATER DEPT 90 (MONTHLY \$286 SOFTWARE, \$17 ACCRUALS, \$57 CREDIT)	6,000 2,952	8,952
INSURANCE-AUTO	PROVIDED BY TML INTERGOVERNMENTAL RISK POOL. AUTOMOBILE INSURANCE PREMIUMS FOR VEHICLES (USE 66% GENERAL FUND / 34% WATER FUND OF EXPENSE).	23,698	23,698
INSURANCE-PROPERTY	PROVIDED BY TML INTERGOVERNMENTAL RISK POOL. PROPERTY INSURANCE PREMIUMS FOR PROPERTY (USE 66% GENERAL FUND / 34% WATER FUND OF EXPENSE).	20,289	20,289
INSURANCE-GENERAL LIABILITY	PROVIDED BY TML INTERGOVERNMENTAL RISK POOL. PERSON/PROPERTY COVERAGE FOR VENDORS, CITIZENS, AND CUSTOMERS TO WHICH THE CITY CAUSES DAMAGE TO INCLUDE ERRORS & OMISSIONS, PUBLIC EMPLOYEE DISHONESTY, THEFT AND FRAUD (USE 66% GENERAL FUND / 34% WATER FUND OF EXPENSE).	11,132	11,132
INSURANCE-LAW ENFORCEMENT	PROVIDED BY TML INTERGOVERNMENTAL RISK POOL. COVERS THE CITY'S LAW ENFORCEMENT CAPABILITIES REGARDING CRIME FIDELITY, JAILS, TRAFFIC STOPS, ETC (USE 100% GENERAL FUND).	9,123	9,123
IT SUPPORT	PROVIDED BY INTEGRITEK HOLDINGS: ON CALL FEE FOR PROJECTS/TROUBLESHOOTING, \$10,450.00 MONTHLY REMOTE BACKUP HOSTING SERVICES BACKUP SERVICE (\$350 PER MONTH) - COSTS ASSUMED IN BARRACUDA BACKUP SYSTEM PURCHASE	125,400 -	125,400
SPECIAL SERVICES	FIBER INTERNET SERVICE PROVIDED CHARTER COMMUNICATIONS THROUGHOUT THE ALL CITY FACILITIES (\$1500/MTH INTERNET PLUS \$315 DARK MASTER FIBER MAINTENANCE TOTAL \$1815, SHARED 50% BETWEEN GENERAL FUND & WATER/SEWER FUND, DEPT 90) 2 GODADDY WEB DOMAINS, \$50 EACH EVERY 2 YEARS: CITY OF KENNEDALE (05/5/19), KENNEDALE ARTS FESTIVAL (03/17/17), GO KENNEDALE (09/16/17) CONTRACT WITH MUNISERVICES FOR SALES TAX AUDIT SERVICES, 35% CONTINGENCY IF REALLOCATIONS ARE UNCOVERED DUE TO REPORTING ERRORS (APPLIES TO FIRST 8 CONSECUTIVE REPORTING QUARTERS FOLLOWING CORRECTION, SHARED 75% CITY/ 25 EDC) PROPERTY TAXES 380 REIMBURSEMENT ANNUAL SMARTDATA FEE FOR PURCHASE CARDS CLIENT ANALYSIS CHARGES FOR WELLS FARGO BANK ACCOUNT ACTIVITY (\$383/MTH, SHARED 50% BETWEEN GENERAL FUND & WATER/SEWER FUND UTILITY BILLING) CREDIT CARD: MERCHANT FEES FOR PLANNING, LIBRARY & COURT THROUGH CENTURY (\$320/MO) PORTION OF PROPERTY TAX DUE TO TIF #1 CREDIT CARD: ONLINE GATEWAY FEES FOR PLANNING (\$10 MONTHLY) THROUGH AUTHORIZE.NET	10,890 60 1,100 25,000 600 2,300 3,840 78,605 120	122,515
TELEPHONE SERVICES	DIGITAL PHONE SERVICE/LOCAL/METRO DISTANCE PROVIDED BY LOGIX (\$632 PER MONTH, SHARED 50% BETWEEN GENERAL FUND & WATER/SEWER FUND, DEPT 90) - 05/01/16 THROUGH 05/01/18	3,852	3,852
TRANSFER OUT-CAP REPLACE FUND	TRANSFER TO CAPITAL REPLACEMENT FUND TO PROVIDING FUND FOR VEHICLES, EQUIPMENT, AND COMPUTERS ON THE REPLACEMENT SCHEDULE (ONE TIME COST)	65,000	65,000

TOTAL EXPENDITURES \$ 505,420

DEBT SERVICE FUND BUDGET OVERVIEW

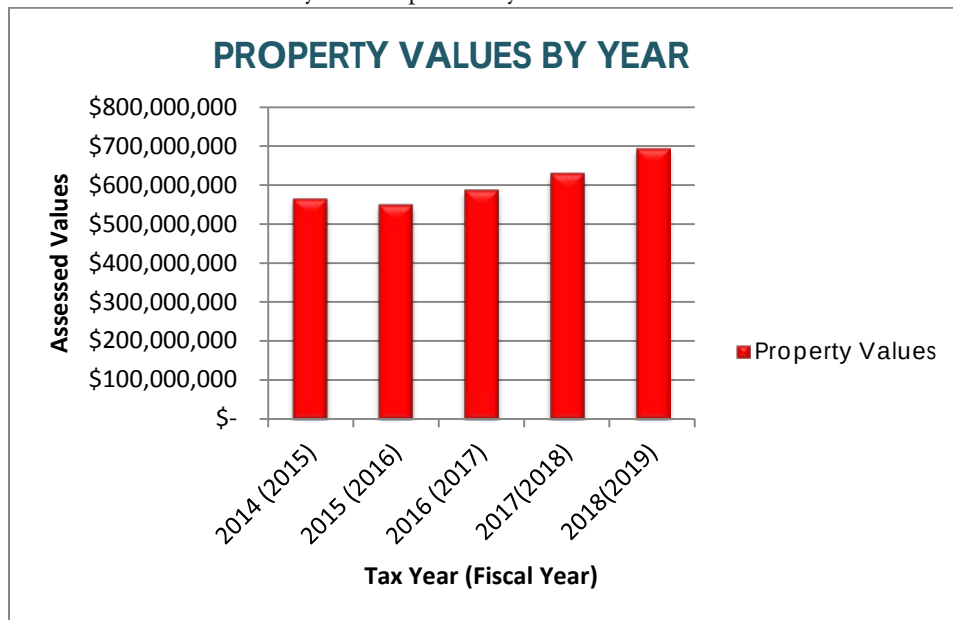
REVENUES

Property Taxes are the main source of revenue for the Debt Service Fund. Money is also transferred in from the economic development corporation and the stormwater fund to cover corresponding indebtedness.

PROPERTY TAXES

Property Values increased over 8% in Fiscal 2018-2019, largely due to the favorable location in the D/FW area and improvements through the community. Property Taxes make up 82.1% of the Debt Service Fund Budget revenues. Please see the tax summary information for more information on tax rates and property values.

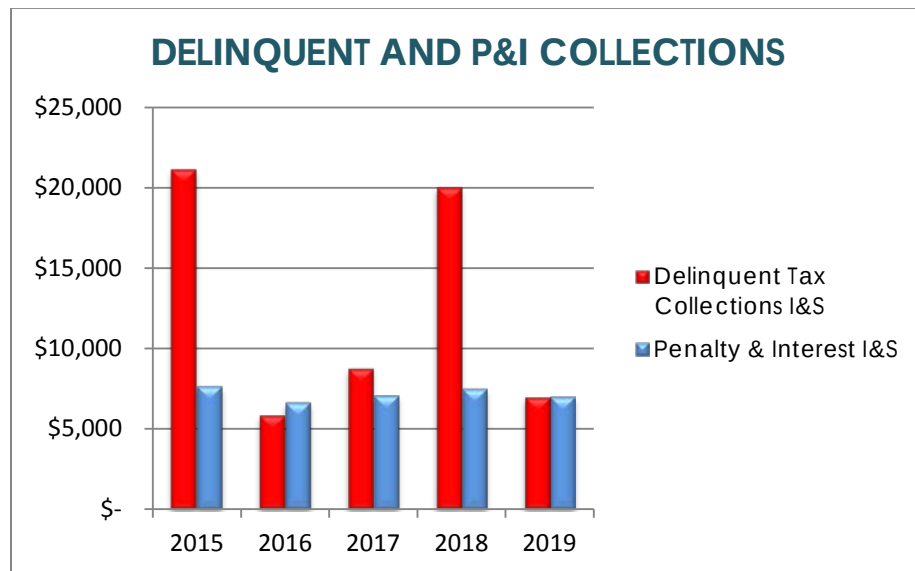
The charts below show the values and levy for the past five years:



Tax Year (Fiscal Year)	2014 (2015)	2015 (2016)	2016 (2017)	2017 (2018)	2018 (2019)
Property Values	\$ 563,645,098	\$ 549,400,000	\$ 586,700,000	\$ 629,700,000	\$ 693,034,899
Property Values Per Capita	\$ 70,526.16	\$ 67,395.83	\$ 70,560.28	\$ 75,731.73	\$ 82,523.55



Fiscal Year	2015	2016	2017	2018	2019
Property Taxes Levy I&S	\$ 1,086,476	\$ 1,119,860	\$ 1,107,868	\$ 1,290,000	\$ 1,342,594
Property Values Per Capita	\$ 135.95	\$ 137.38	\$ 133.24	\$ 155.14	\$ 159.87



Fiscal Year	2015	2016	2017	2018	2019
Delinquent Tax Collections I&S	\$ 21,106	\$ 5,880	\$ 8,782	\$ 20,000	\$ 7,000
Penalty & Interest I&S	\$ 7,650	\$ 6,644	\$ 7,080	\$ 7,500	\$ 7,000

EXPENDITURES

All expenditures in the Debt Service Fund are associated with principal, interest, and miscellaneous fees. Please see the debt summaries for more detailed information on each bond. The Bond Rating for the City of Kennedale is from Standard & Poor's (AA-).

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

In 2016-2017, the 2005 COs and portions of the 2008 COs were refunded. In addition, a 4 year government least note was issued. IN FYE 2018, the city issued \$4.2 million in debt, with \$800,000 being supported by the I&S rate for sidewalk and bridge projects. Please see page 32 of the budget for more detail.

02: GENERAL DEBT SERVICE FUND

CATEGORY	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
BEGINNING FUND BALANCE		\$ 47,484	\$ 47,484	\$ 41,982	\$ 41,982		\$ 48,073		
AD VALOREM TAXES	1,123,730	1,309,946	1,309,946	1,276,648	1,317,500	7,554	1,356,594	46,648	4%
INVESTMENT EARNINGS	467	400	400	3,671	4,500	4,100	1,500	1,100	275%
TRANSFERS	328,956	355,588	355,588	67,588	235,588	(120,000)	294,525	(61,063)	-17%
TOTAL REVENUES	\$ 1,453,153	\$ 1,665,933	\$ 1,665,933	\$ 1,347,907	\$ 1,557,588	\$ (108,345)	\$ 1,652,619	\$ (13,314)	-1%
DEBT	1,423,034	1,663,884	1,663,884	1,309,368	1,551,497	(112,387)	1,652,044	(11,839)	-1%
TOTAL EXPENDITURES	\$ 1,423,034	\$ 1,663,884	\$ 1,663,884	\$ 1,309,368	\$ 1,551,497	\$ (112,387)	\$ 1,652,044	\$ (11,839)	-1%
REVENUES OVER EXPENDITURES	\$ 30,119	\$ 2,050	\$ 2,050	\$ 38,539	\$ 6,091	\$ -	\$ 575		
ENDING FUND BALANCE	\$ 41,982	\$ 49,534	\$ 49,534		\$ 48,073	\$ -	\$ 48,648		
FUND BALANCE AS % OF EXP	3.0%	3.0%	3.0%		3.1%		2.9%		
RESERVE (10% REQUIREMENT)	\$ 142,303	\$ 166,388	\$ 166,388		\$ 155,150		\$ 165,204		
RESERVE SURPLUS/(SHORTFALL)	\$ (100,321)	\$ (116,855)	\$ (116,855)		\$ (107,076)		\$ (116,556)		

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

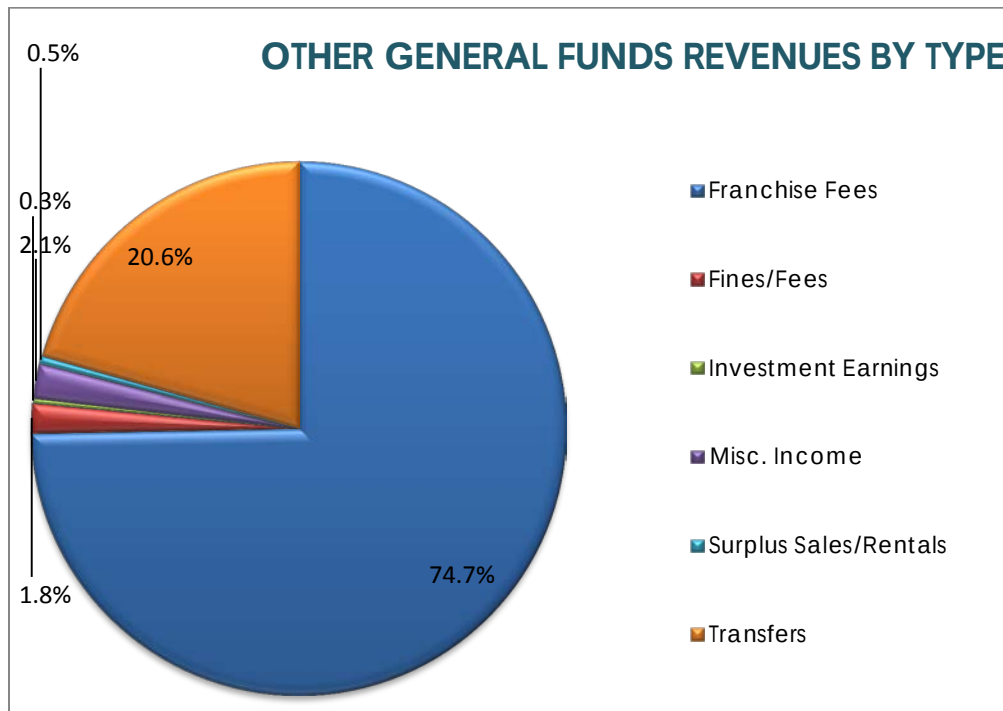
COMBINED OTHER GENERAL FUNDS SUMMARY

CATEGORY	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
BEGINNING FUND BALANCE		\$ 567,531	\$ 567,531	\$ 768,349	\$ 768,349		\$ 737,224		
FRANCHISE FEES	958,551	721,244	721,244	391,223	757,771	36,527	721,244	-	0%
FINES/FEES	16,138	17,200	17,200	8,070	12,500	(4,700)	17,200	-	0%
INVESTMENT EARNINGS	2,458	1,656	1,656	4,959	7,260	5,604	3,011	1,355	82%
MISCELLANEOUS INCOME	357,984	20,000	20,000	12,154	22,604	2,604	20,000	-	0%
SURPLUS/RENTALS	6,180	4,850	4,850	390	4,990	140	4,850	-	0%
INTERGOVERNMENTAL	-	17,571	17,571	-	17,571	-	20,049	2,478	
TRANSFERS	280,381	190,613	190,613	-	190,613	-	179,058	(11,555)	-6%
TOTAL REVENUES	\$ 1,621,691	\$ 973,133	\$ 973,133	\$ 416,796	\$ 1,013,309	\$ 40,175	\$ 965,412	\$ (7,722)	-1%
PERSONNEL	430,287	442,817	442,817	257,378	419,034	(23,783)	484,265	41,448	9%
SUPPLIES	45,141	45,600	45,600	20,138	42,400	(3,200)	35,850	(9,750)	-21%
MAINTENANCE	180,975	220,313	220,313	63,774	170,500	(49,813)	181,005	(39,308)	-18%
SUNDRY	180,579	171,647	171,647	86,558	162,287	(9,360)	178,507	6,860	4%
DEBT	102,836	-	-	-	-	-	-	-	
TRANSFERS	75,078	60,523	60,523	-	60,523	-	79,058	18,535	31%
CAPITAL	805,693	203,046	203,046	115,956	189,691	(13,356)	235,233	32,187	16%
TOTAL EXPENDITURES	\$ 1,820,590	\$ 1,143,945	\$ 1,143,945	\$ 543,804	\$ 1,044,434	\$ (99,511)	\$ 1,193,917	\$ 49,972	4%
REVENUES OVER EXPENDITURES	\$ (198,899)	\$ (170,812)	\$ (170,812)	\$ (127,008)	\$ (31,125)	\$ 139,686	\$ (228,505)		
ENDING FUND BALANCE	\$ 768,349	\$ 396,719	\$ 396,719		\$ 737,224		\$ 508,718		
FUND BALANCE AS % OF EXP	42.2%	34.7%	34.7%		70.6%		42.6%		
RESERVE (25% REQUIREMENT)	\$ 455,148	\$ 285,986	\$ 285,986		\$ 261,109		\$ 298,479		
RESERVE SURPLUS/(SHORTFALL)	\$ 313,202	\$ 110,733	\$ 110,733		\$ 476,115		\$ 210,239		

OTHER GENERAL FUNDS BUDGET OVERVIEW

REVENUES

The main source of revenue for Other General Funds is franchise fees that are used for the street improvement fund. Below is the chart showing the distribution of revenues by type:

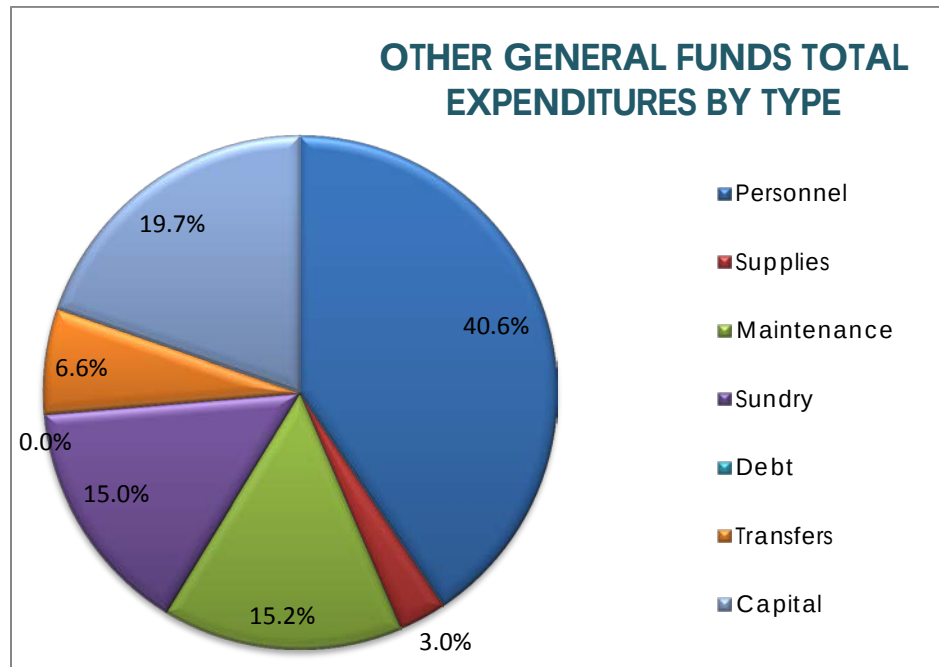


FRANCHISE FEES

Franchise Fees make up 74.7% of Other General Funds revenue. This revenue will be discussed further in the Street Fund Budget Overview.

EXPENDITURES

Capital costs make up 19.7% of expenditures from the Capital Replacement Fund and the Street Improvement Fund. Personnel costs make up 40.6% which primarily is from the Street Improvement Fund. Supplies, Maintenance and Sundry expenditures make up the remaining 39.7%. Below is the chart showing the distribution of expenditures by type:



PERSONNEL

Personnel make up 40.6% of Other General Funds expenditures. The majority of this cost is from the Street Improvement and will be discussed further on the Street Improvement Budget Overview.

CAPITAL

Capital Costs make up 19.7% of Other General Funds expenditure. The majority of this cost is from the Capital Replacement Fund & Street Improvement and will be discussed further on the Capital Replacement Fund & Street Improvement Budget Overview.

CAPITAL REPLACEMENT FUND BUDGET OVERVIEW

REVENUES

The Capital Replacement Fund is supported by oil and gas royalties and transfers in from other funds. The Water/Sewer Fund is included on the replacement schedule but is charged directly to the fund.

EXPENDITURES

We use a replacement schedule for vehicles, equipment, and computers. Items have estimated replacement periods but are adjusted as needed. No major purchase is anticipated in 2018-2019, only the continued scheduled replacement of computer and vehicle equipment. The City moved to a leasing strategy for the majority of vehicles, which should lead to long term savings.

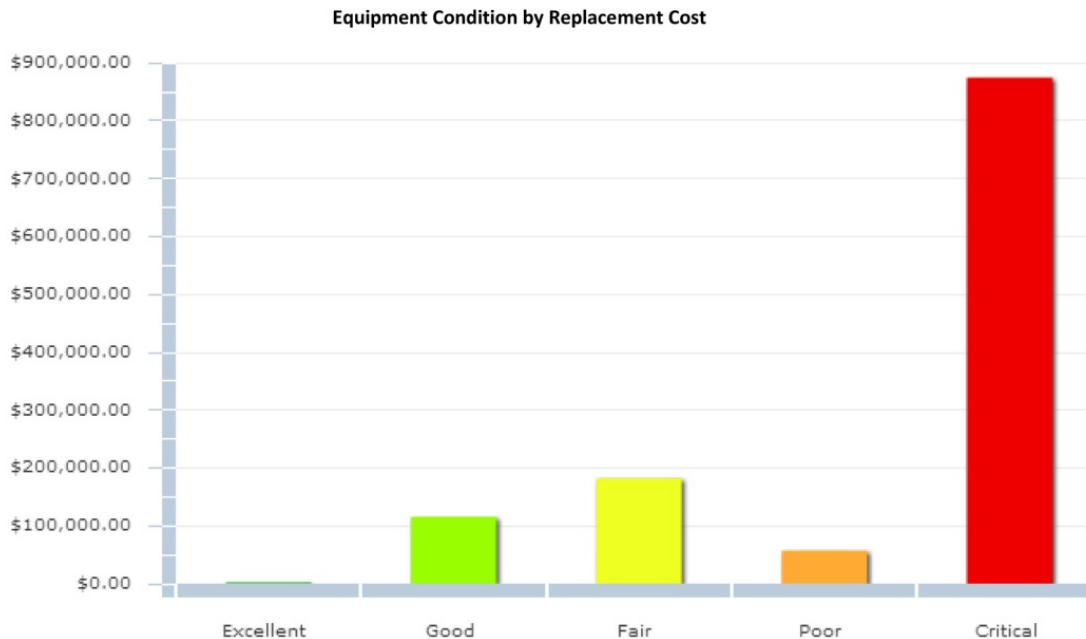
EQUIPMENT SUMMARY

SOURCE: 2015 ASSET MANAGEMENT PLAN | WWW.CITYOFKENNEDEALE.COM/GOVDOCS

Equipment Replacement Value				
Asset Type	Asset Component	Quantity/ Units	2015 Unit Replacement Cost	2015 Overall Replacement Cost
Equipment	Fire	3	User-Defined	\$37,379
	Police	1	User-Defined	\$1,000
	Streets	15	User-Defined	\$261,710
	Information Technology	274	User-Defined	\$930,500
				\$1,230,589

WHAT IS THE COMBINED VALUE OF ALL THE CITY'S EQUIPMENT?

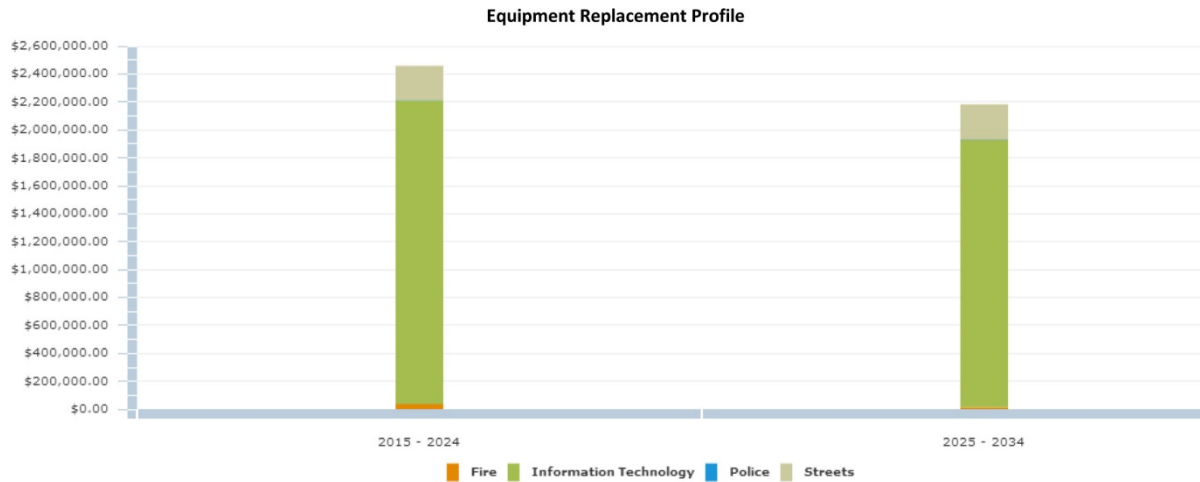
The estimated replacement value of the equipment class, in 2015 dollars, is \$488,000. The cost per household for the equipment network is \$596 based on 2,380 households.



WHAT IS THE OVERALL CONDITION OF THE EQUIPMENT?

Approximately 67% of equipment is in poor to critical condition based on replacement cost. As such, the city received a Condition vs. Performance rating of 'F'.

CITY OF KENNEDALE, TEXAS ANNUAL PROGRAM OF SERVICES



HOW DOES THE CITY ACHIEVE SUSTAINABILITY?

The average annual revenue required to sustain Kennedale's equipment class is approximately **\$225,000**. Based on Kennedale's current annual funding of **\$88,000**, there is an annual deficit of **\$137,000**. Given this deficit, the city received a Funding vs. Need rating of 'F'.

The city received an overall rating of 'F' for its Equipment class, calculated from the Condition vs. Performance and the Funding vs. Need ratings.

Update for Current Year: The city is continuing to update computers per the five-year schedule, with 19 scheduled to be replaced.

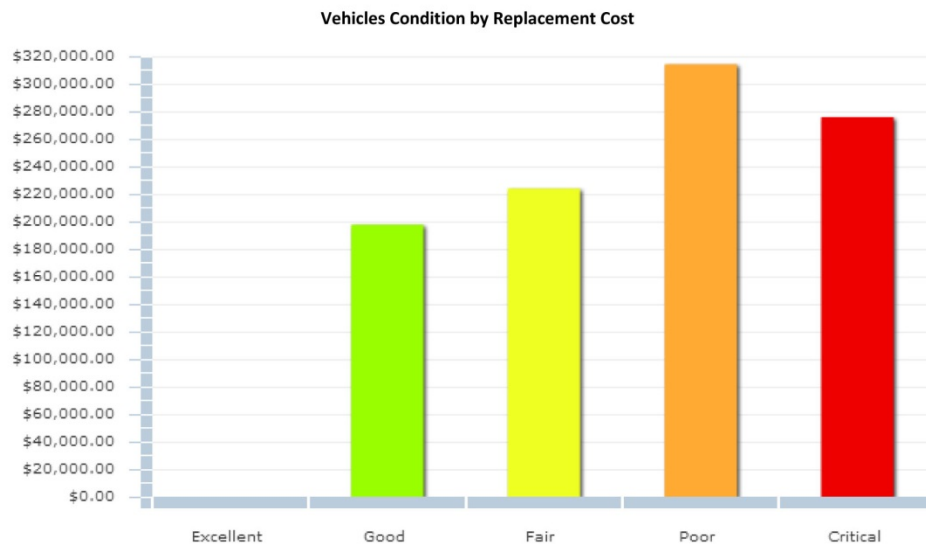
VEHICLE SUMMARY

SOURCE: 2015 ASSET MANAGEMENT PLAN | WWW.CITYOFKENNEDALE.COM/GOVDOCS

Vehicles Replacement Value				
Asset Type	Asset Component	Quantity/ Units	2015 Unit Replacement Cost	2015 Overall Replacement Cost
Vehicles	Administration	5	User-Defined	\$39,407
	Fire	8	User-Defined	\$520,739
	Police	17	User-Defined	\$327,971
	Public Works	16	User-Defined	\$123,509
				\$1,011,626

WHAT IS THE COMBINED VALUE OF ALL THE CITY'S VEHICLES?

The estimated replacement value of the vehicles class, in 2015 dollars, is \$1.1 million. The cost per household for the vehicles class is \$481 based on 2,380 households.



WHAT IS THE OVERALL CONDITION OF THE VEHICLES?

Nearly 42% of vehicles are in fair to excellent condition, with the remaining in poor to critical condition. As such, the city received a Condition vs. Performance rating of 'D'.

HOW DOES THE CITY ACHIEVE SUSTAINABILITY?

The average annual revenue required to sustain Kennedale's vehicles class is approximately **\$142,000**. Based on Kennedale's current annual funding of **\$179,000**, there is an annual surplus of **\$37,000**. As such, the city received a Funding vs. Need rating of 'A'.

The city received an overall rating of 'C+' for its vehicle class, calculated from the Condition vs. Performance and the Funding vs Needs ratings.

Update for Current Year: The city has leveraged a national company to manage the fleet and implemented a leasing strategy. This should greatly improve the city's ability to maintain a strong fleet and minimize maintenance costs.

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

05: CAPITAL REPLACEMENT FUND

CATEGORY	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
BEGINNING FUND BALANCE		\$ 201,599	\$ 201,599	\$ 352,651	\$ 352,651		\$ 285,856		
INVESTMENT EARNINGS	788	550	550	2,401	3,500	2,950	550	-	0%
MISCELLANEOUS INCOME	356,634	20,000	20,000	9,550	20,000	-	20,000	-	0%
TRANSFERS	247,626	99,396	99,396	-	99,396	-	144,058	44,662	45%
TOTAL REVENUES	\$ 605,048	\$ 119,946	\$ 119,946	\$ 11,951	\$ 122,896	\$ 2,950	\$ 164,608	\$ 44,662	37%
DEBT	102,836	-	-	-	-	-	-	-	
CAPITAL	523,759	203,046	203,046	115,956	189,691	(13,356)	235,233	32,187	16%
TOTAL EXPENDITURES	\$ 626,595	\$ 203,046	\$ 203,046	\$ 115,956	\$ 189,691	\$ (13,356)	\$ 235,233	\$ 32,187	16%
REVENUES OVER EXPENDITURES	\$ (21,547)	\$ (83,100)	\$ (83,100)	\$ (104,005)	\$ (66,795)	\$ 16,306	\$ (70,625)		
ENDING FUND BALANCE	\$ 352,651	\$ 118,499	\$ 118,499	\$ 248,646	\$ 285,856		\$ 215,231		
FUND BALANCE AS % OF EXP	56.3%	58.4%	58.4%	214.4%			91.5%		
RESERVE (NO REQUIREMENT)		\$ -	\$ -	\$ -	\$ -		\$ -		
RESERVE SURPLUS/(SHORTFALL)	\$ 352,651	\$ 118,499	\$ 118,499	\$ 248,646	\$ 285,856		\$ 215,231		

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

05: CAPITAL REPLACEMENT FUND

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
INVESTMENT INCOME	788	550	550	2,401	3,500	2,950	550	-	0%
INVESTMENT EARNINGS	\$ 788	\$ 550	\$ 550	\$ 2,401	\$ 3,500	\$ 2,950	\$ 550	\$ -	0%
PROCEEDS - DEBT/LOAN/LEASE	331,865	-	-	-	-	-	-	-	-
MISCELLANEOUS INCOME	24,769	20,000	20,000	9,550	20,000	-	20,000	-	0%
MISCELLANEOUS INCOME	\$ 356,634	\$ 20,000	\$ 20,000	\$ 9,550	\$ 20,000	\$ -	\$ 20,000	\$ -	0%
PROCEEDS-DEBT/LOAN/LEASE	-	-	-	-	-	-	-	-	-
TRANSFER IN-GENERAL FUND	197,844	38,873	38,873		38,873	-	65,000	26,127	67%
TRANSFER IN-STREET FUND	49,782	60,523	60,523		60,523	-	79,058	18,535	31%
TRANSFERS	\$ 247,626	\$ 99,396	\$ 99,396	\$ -	\$ 99,396	\$ -	\$ 144,058	\$ 44,662	45%
TOTAL REVENUES	\$ 605,048	\$ 119,946	\$ 119,946	\$ 11,951	\$ 122,896	\$ 2,950	\$ 164,608	\$ 44,662	37%

05: CAPITAL REPLACEMENT FUND

01: VEHICLE/COMPUTER REPLACEMENT

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
LEASE PRINCIPAL	97,820		-			-		-	
LEASE INTEREST	5,016		-			-		-	
DEBT	\$ 102,836	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
ENTERPRISE LEASE POLICE	\$ 24,769	\$ 70,257	70,257	\$ 22,843	35,000	(35,257)	70,259	2	
ENTERPRISE LEASE STREETS	\$ 12,149	\$ 24,273	24,273	\$ 10,382	18,000	(6,273)	24,273	-	
ENTERPRISE LEASE SENIOR	\$ 7,451	\$ 11,441	11,441	\$ 6,564	11,441	-	11,441	-	
ENTERPRISE LEASE FIRE		\$ 6,093	6,093		4,000	(2,093)	15,593	9,500	
ENTERPRISE LEASE COMMDEV		\$ 11,583	11,583		5,000	(6,583)	11,583	-	
MOTOR VEHICLE	449,355	36,250	36,250	28,573	36,250	-	54,785	18,535	51%
OTHER EQUIPMENT	30,036	43,150	43,150	47,594	80,000	36,850	47,300	4,150	10%
CAPITAL	\$ 523,759	\$ 203,046	\$ 203,046	\$ 115,956	\$ 189,691	\$ (13,356)	\$ 235,233	\$ 32,187	16%
TOTAL EXPENDITURES	\$ 626,595	\$ 203,046	\$ 203,046	\$ 115,956	\$ 189,691	\$ (13,356)	\$ 235,233	\$ 32,187	16%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

FIVE YEAR VEHICLE & EQUIPMENT REPLACEMENT SCHEDULE

YEAR	MAKE	MODEL	REPLACE	FY18-19 PROJECTED	FY19-20 PROJECTED	FY20-21 PROJECTED	FY21-22 PROJECTED	FY22-23 PROJECTED
2018	MPH SPEED	CE TRAILOR	2025					
2013	Chevrolet	Tahoe	2018					
2010	Ford	Expedition	2018					
2009	Dodge	Charger	2019	35,000				
2009	Dodge	Charger	2019	35,000				
2009	Chevrolet	Silverado 2500HD	2019	45,000				
2008	Dodge	Durango	2019	45,000				
2014	Chevrolet	Tahoe	2020		50,000			
2014	Chevrolet	Tahoe	2020		50,000			
2012	Chevrolet	Tahoe	2020		50,000			
2016	Chevrolet	Tahoe	2021			50,000		
2014	Chevrolet	Tahoe	2021			50,000		
2016	Chevrolet	Tahoe	2022				50,000	
2016	Chevrolet	Tahoe	2022				50,000	
2016	Ford	Utility Police Interceptor	2022				35,000	
2016	Chevrolet	Tahoe	2022				50,000	
2016	Ford	Utility Police Interceptor	2022				35,000	
POLICE				\$ 160,000	\$ 150,000	\$ 100,000	\$ 220,000	\$ -

YEAR	MAKE	MODEL	REPLACE	FY18-19 PROJECTED	FY19-20 PROJECTED	FY20-21 PROJECTED	FY21-22 PROJECTED	FY22-23 PROJECTED
1999	EAGLE	AIR COMPRESSOR	03/01/19		25,000			
2001	PIERCE	PUMPER/ENGINE	12/18/21				550,000	
2004	FORD	TRUCK - F450 BRUSH	03/01/14	50,000		175,000		
2018	GMC	SIERRA	03/01/13					
2007	FORD	AMBULANCE - F450	03/01/17					
2009	CHEVROLET	TAHOE	03/10/17					45,000
2011	FORD	AMBULANCE - F450	05/26/21					
2011	PIERCE	PUMPER/ENGINE	05/18/21			550,000		
FIRE				\$ 50,000	\$ 25,000	\$ 725,000	\$ 550,000	\$ 45,000

YEAR	MAKE	MODEL	REPLACE	FY18-19 PROJECTED	FY19-20 PROJECTED	FY20-21 PROJECTED	FY21-22 PROJECTED	FY22-23 PROJECTED
2018	CHEVY	EQUINOX	01/29/18					
2018	GMC	SIERRA	04/23/18					
PLANNING/PERMITS				\$ -	\$ -	\$ -	\$ -	\$ -

YEAR	MAKE	MODEL	REPLACE	FY18-19 PROJECTED	FY19-20 PROJECTED	FY20-21 PROJECTED	FY21-22 PROJECTED	FY22-23 PROJECTED
2017	FORD	TRANSIT 350	07/21/23					
SENIOR CITIZEN CENTER				\$ -	\$ -	\$ -	\$ -	\$ -

YEAR	MAKE	MODEL	REPLACE	FY18-19 PROJECTED	FY19-20 PROJECTED	FY20-21 PROJECTED	FY21-22 PROJECTED	FY22-23 PROJECTED
1981	INTERNATIONAL	DUMP TRUCK 10 YARD	RESERVE					
1986	TFI	TRAILER - UTILITY	03/01/92					
1989	-	TRAILER - UTILITY	03/01/01					
1994	BOMAG	ASPHALT ROLLER	03/01/04					
1995	LONG	TRACTOR 2320	03/01/07					
1996	MILLER	TRAILER - TWO WHEEL W/WELDER	03/01/16		10,000			
1996	LEROY	AIR COMPRESSOR 185	RESERVE	21,850				
1998	JOHN DEERE	SKID LOADER	03/01/10	32,935				
2000	ALUMACRAFT	ALUMINUM JON BOAT	03/01/15					
2000	MOHAWK	DECK MOWER	RESERVE					
2000	PAVE-A-LOT	PAVING EQUIPMENT	03/01/20					
2002	CHEVROLET	PICKUP - 3/4 TON	RESERVE					

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

FIVE YEAR VEHICLE & EQUIPMENT REPLACEMENT SCHEDULE

YEAR	MAKE	MODEL	REPLACE	FY18-19 PROJECTED	FY19-20 PROJECTED	FY20-21 PROJECTED	FY21-22 PROJECTED	FY22-23 PROJECTED
2003	CARRY ON TRAILER	UTILITY LANDSCAPE	03/01/15					
2005	CIMLINE	TRAILER - CRACK/SEAL MACHINE	03/01/17			80,000		
2006	NEW HOLLAND	TRACTOR/MOWER	03/01/18			65,000		
2006	TRACKER MARINE	ALUMINUM OUTBOARD BOAT	03/01/25					
2006	TRAILSTAR	BOAT TRAILER	03/01/26					
2007	TX BRAGG	TRAILER - EH1R2BP10	03/01/19					
2007	TEXAS TRAILERS	TRAILER - UTILITY	03/01/19					
2008	FORD	PICKUP - F150 XL	12/11/15					
2008	INTERNATIONAL	DUMP TRUCK	05/31/19					
2008	CHEVROLET	PICKUP - 1/2 TON EXTENDED CAB	12/03/16					
2009	CHEVROLET	PICKUP - 2WD REG CAB	03/06/17					
2010	JOHN DEERE	BACKHOE 310J	05/25/20					
2010	KUBOTA	L3400 TRACTOR	08/23/22		26,250			
1995	KUBOTA	LONG TRACTOR						
2011	KUBOTA	"48 MOWER-2D221-48	05/23/17					
2012	JOHN DEERE	BACKHOE 310J						
2012	HAULMARK	TRAILER						
2013	NEW HOLLAND	WORKMASTER 55 TRACTOR	03/13/25					
2013	CHEVROLET	SILVERADO PICKUP - 3500	05/15/21					
2016	CHEVROLET	SILVERADO PICKUP - 3500	11/15/23				25,000	
		MOTORIZED LIFT						
		MOTOR UTILITY VEHICLE						
2016	SCAG	ZERO TURN MOWER	02/25/28					
STREETS/PARKS				\$ 54,785	\$ 36,250	\$ 145,000	\$ 25,000	\$ -

YEAR	MAKE	MODEL	REPLACE	FY18-19 PROJECTED	FY19-20 PROJECTED	FY20-21 PROJECTED	FY21-22 PROJECTED	FY22-23 PROJECTED
1997	PERKINS	SEWER MACHINE	RESERVE					
2004	ROADCLIPPER	TRAILER - FLATBED	03/01/14					
2004	JOHN DEERE	BACKHOE 310G	03/01/16					
2005	BIG TEX	TRAILER - UTILITY	03/01/17					
2006	JINGERSOLL RAND	AIR COMPRESSOR	03/01/16					
2007	DODGE	PICKUP 1 TON CREW CAB	03/01/15			35,000		
2007	DODGE	RAM	03/01/15			35,000		
2007	INTERNATIONAL	VACTOR	03/01/17					
2007	INTERNATIONAL	DUMP TRUCK	03/01/19					
2018	CHEVROLET	SILVERADO	03/06/17					
2018	CHEVROLET	SILVERADO	11/29/18					
2011	CHEVROLET	SILVERADO 2WD - 1500	03/31/19					
2011	CHEVROLET	SILVERADO 2WD - 2500	03/30/19					
2012	CHEVROLET	SILVERADO PICKUP - 3500 (MINIDUMP)	02/14/20					
2012	LO-K-TOR	TRAILER - HYDROEXCAVATOR	02/21/21				35,000	35,000
2015	CHEVROLET	SILVERADO 1500 1/2 TON 4X4 CREW CAB						
2015	FORD	F450						
2015	JOHN DEERE	BACKHOE 310L						
2016	CHEVROLET	SILVERADO 1500 4X4	11/15/23				27,500	27,500
2016	CHEVROLET	SILVERADO	02/23/24				27,500	27,500
WATER/SEWER OPERATIONS				\$ -	\$ -	\$ 70,000	\$ 140,000	\$ 90,000

YEAR	MAKE	MODEL	REPLACE	FY18-19 PROJECTED	FY19-20 PROJECTED	FY20-21 PROJECTED	FY21-22 PROJECTED	FY22-23 PROJECTED
2012	ROTA JETTER CLEANER	FC6000	10/01/20			20,000		
STORMWATER				\$ -	\$ -	\$ 20,000	\$ -	\$ -

GENERAL FUND	210,000	175,000	825,000	770,000	45,000
STREET IMPROVEMENT FUND	54,785	36,250	145,000	25,000	-
WATER/SEWER FUND	-	-	70,000	140,000	90,000
STORMWATER UTILITY FUND	-	-	20,000	-	-
TOTAL EXPENDITURES	\$ 264,785	\$ 211,250	\$ 1,060,000	\$ 935,000	\$ 135,000

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

FIVE YEAR COMPUTER REPLACEMENT SCHEDULE

EMPLOYEEE	FY18-19 PROJECTED	FY19-20 PROJECTED	FY20-21 PROJECTED	FY21-22 PROJECTED	FY22-23 PROJECTED
CITY SECRETARY				1,950	-
CITY SECRETARY LAPTOP	1,850			-	-
CONFERENCE ROOM LAPTOP				-	-
HUMAN RESOURCES				1,550	-
HUMAN RESOURCES LAPTOP	1,850			-	-
COUNCIL CHAMBER PC DIOSCE				1,550	-
ASST CITY SECRETARY				-	1,550
CITY MANAGER				1,550	-
MAYOR/INTERN OFFICE				-	-
ADMIN COPIER				-	-
CONFERENCE ROOM - TV				-	-
COUNCIL DVR				-	-
COUNCIL LAPTOP/MEMBERS				-	-
COUNCIL VOICE RECORDER				-	-
COUNCIL WIRELESS POINTS				-	-
HUMAN RESOURCES - TV				-	-
JURY ROOM - TV				-	-
MAIL ROOM				-	-
CITY MANAGER	\$ 3,700	\$ -	\$ -	\$ 6,600	\$ 1,550
COURT COUNCIL CHAMBER				1,550	-
COURT WINDOW				1,550	-
COURT ADMINISTRATOR			1,400	-	-
COURT CLERK			1,400	-	-
COURT COPIER				-	-
MUNICIPAL COURT	\$ -	\$ -	\$ 2,800	\$ 3,100	\$ -
FINANCE DIRECTOR				-	1,550
FINANCE LAPTOP	1,850			-	-
ACCOUNTING TECH.				-	1,550
ACCOUNTING TECH.				-	1,550
IT CONTRACTOR				-	1,550
FINANCE COPIER				-	-
FINANCE	\$ 1,850	\$ -	\$ -	\$ -	\$ 6,200
FIRE STATION				1,550	-
FIRE STATION				1,550	-
FIRE STATION				-	-
IPAD	850	-	-	-	-
LIEUTENANTS LAPTOP	1,600	-	-	-	-
FIRE CHIEF		1,400	-	-	-
MCMURRAY LAPTOP				-	-
MCMURRAY LAPTOP				-	-
TRAINING-ENGINE				5,500	-
TRAINING-HAZMAT				-	-
TRAINING-MEDIC				5,500	-
FIRE ADMIN.				-	1,550
CONFERENCE AREA - TV				-	-
FIRE COPIER				-	-
FIRE	\$ 2,450	\$ 1,400	\$ -	\$ 14,100	\$ 1,550

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

FIVE YEAR COMPUTER REPLACEMENT SCHEDULE

EMPLOYEE	FY18-19 PROJECTED	FY19-20 PROJECTED	FY20-21 PROJECTED	FY21-22 PROJECTED	FY22-23 PROJECTED
LIBRARY DIRECTOR	1,400	-	-	-	-
CARD CATALOG	1,400	-	-	-	-
CARD CATALOG	1,400	-	-	-	-
CIRCULATION	1,400	-	-	-	-
CIRCULATION	1,400	-	-	-	-
LIBRARY				-	-
LIBRARY SERVER				-	-
PUBLIC STATION				-	-
PUBLIC STATION				-	-
PUBLIC STATION				-	-
PUBLIC STATION				-	-
PUBLIC STATION				-	-
PUBLIC STATION				-	-
PUBLIC STATION				-	-
PUBLIC STATION				-	-
LIBRARY CLERK	1,400	-	-	-	-
SWITCH				-	-
LIBRARY FAX/PROJECTOR				-	-
LIBRARY COPIER				-	-
LIBRARY				-	-
FLAT SCREEN				-	-
LIBRARY	\$ 8,400	\$ -	\$ -	\$ -	\$ -

PLANNING DIRECTOR				-	1,550
PLANNING DIRECTOR LAPTOP	1,850			-	-
CODE ENFORCEMENT				-	1,550
BUILDING INSPECTOR				-	1,550
PERMITS LAPTOP				-	-
PERMITS WINDOW				-	1,550
PERMITS CLERK	1,550			-	-
PERMITS				-	-
PERMITS COPIER				-	-
PLANNER - TV				-	-
COMMUNITY DEVELOPMENT	\$ 3,400	\$ -	\$ -	\$ -	\$ 6,200

BRIEFING				1,550	-
CAR LAPTOP	5,500	-	-	-	-
CAR LAPTOP	5,500	-	-	-	-
CAR LAPTOP	5,500	-	-	-	-
CAR LAPTOP	5,500	-	-	-	-
CAR LAPTOP	5,500	-	-	-	-
CARLSON				-	1,550
CHARBONNET				-	1,550
DAGNELL				-	1,550
GARCIA				-	1,550
GOODE				-	1,550
HULL				1,550	-
HULL LAPTOP				-	-
JAIL PC				-	-
KJELSEN				-	1,550
STEVENSON				-	1,550

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

FIVE YEAR COMPUTER REPLACEMENT SCHEDULE

EMPLOYEE	FY18-19 PROJECTED	FY19-20 PROJECTED	FY20-21 PROJECTED	FY21-22 PROJECTED	FY22-23 PROJECTED
TBD (WAS VALENTICH)				-	1,550
TLETS				1,550	-
WHITE				1,550	1,550
POLICE CHIEF				-	1,550
DISPATCH				-	-
DISPATCH				-	-
DISPATCH				-	-
DISPATCH				-	-
DISPATCH - TV				-	-
DISPATCH/COURT				-	1,550
LIVESCAN				-	-
PHONE ROOM				-	-
POLICE CLOSET				-	-
POLICE COPIER				-	-
WHITE/RECORDS/TARRANT CTY				-	-
WILLIAMS TYPEWRITER				-	-
POLICE	\$ 27,500	\$ -	\$ -	\$ 6,200	\$ 17,050
SENIOR CITIZEN COPIER				-	-
SENIOR CITIZEN	\$ -	\$ -	\$ -	\$ -	\$ -
HOOVER		1,400		-	-
HOOVER LAPTOP	1,500			-	-
STREETS	\$ 1,500	\$ 1,400	\$ -	\$ -	\$ -
UB BILLING CLERK		1,400	-	-	-
UB WINDOW		1,400		-	-
UTILITY BILLING	\$ -	\$ 2,800	\$ -	\$ -	\$ -
LEDBETTER				-	1,550
LEDBETTER LAPTOP				-	-
TBD (SCHAPPAUGH)				-	1,550
GOZA				-	1,550
GOZA LAPTOP				-	-
BROWN LAPTOP	1,500			-	-
RANGEL				-	1,550
ROUNTREE				-	1,550
SHOP				1,550	-
SHOP				1,550	-
SHOP				-	-
ADMIN TRAILER COPIER				-	-
CONFERENCE AREA - TV				-	-
SHOP				-	-
TRAINING ROOM - TV				-	-
WATER - TV				-	-
WATER SHOP SCADA				-	-
WATER/SEWER	\$ 1,500	\$ -	\$ -	\$ 3,100	\$ 7,750

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

FIVE YEAR COMPUTER REPLACEMENT SCHEDULE

EMPLOYEE	FY18-19 PROJECTED	FY19-20 PROJECTED	FY20-21 PROJECTED	FY21-22 PROJECTED	FY22-23 PROJECTED
BATTERY BACKUP				-	-
BATTERY BACKUP				-	-
BATTERY BACKUP				-	-
FIREWALL				-	7,500
FIREWALL - STW				-	-
FIREWALL - STW				-	-
FIRE SERVER - NEW				-	-
FIRE SERVER - OLD				-	-
KVM				-	-
SERVER - LICENSE				-	-
SERVER - TERMINAL 2				-	-
SERVER - TERMINAL 1				-	-
SERVER - CITY HALL				-	-
SERVER - COURT				-	-
SERVER - CREDIT CARDS				-	-
SERVER - LASERFICHE				-	-
SERVER - MAIL				-	-
SERVER - PD VOICE RECORDER				-	-
SERVER - POLICE				-	-
SERVER - POLICE				-	-
SERVER - STW				-	-
SERVER - STW				-	-
SERVER - VIRTUAL				-	-
SERVER - VIRTUAL		27,000			
STORAGE - SAN SYSTEM				-	-
SWITCH					
SWITCH					
SWITCH					
SWITCH					
SWITCH					
SWITCH					
SWITCH					
SWITCH					
SWITCH - CITY HALL ELECTRICAL					
SWITCH - COUNCIL DIOSCE					
SWITCH - COUNCIL WIFI					
SWITCH - LIBRARY					
TERASTATION				-	-
TIMECLOCK				-	-
PHONE SYSTEM					
VOICEMAIL				-	-
GENERAL ADMINISTRATION	\$ -	\$ 27,000	\$ -	\$ -	\$ 7,500

GENERAL FUND	47,300	28,400	2,800	30,000	40,050
STREET IMPROVEMENT FUND	1,500	1,400	-	-	-
WATER/SEWER FUND	1,500	2,800	-	3,100	7,750
TOTAL EXPENDITURES	\$ 50,300	\$ 32,600	\$ 2,800	\$ 33,100	\$ 47,800

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

12: COURT SECURITY FUND

CATEGORY	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
BEGINNING FUND BALANCE		\$ 14,386	\$ 14,386	\$ 14,335	\$ 14,335		\$ 17,485		
FINES/FEES	3,826	4,500	4,500	1,918	3,000	(1,500)	4,500	-	
INVESTMENT EARNINGS	54	30	30	93	150	120	30	-	
TOTAL REVENUES	\$ 3,880	\$ 4,530	\$ 4,530	\$ 2,011	\$ 3,150	\$ (1,380)	\$ 4,530	\$ -	0%
PERSONNEL	-	700	700	-	-	(700)	700	-	0%
MAINTENANCE	-	-	-	-	-	-	-	-	
TOTAL EXPENDITURES	\$ -	\$ 700	\$ 700	\$ -	\$ -	\$ (700)	\$ 700	\$ -	0%
REVENUES OVER EXPENDITURES	\$ 3,880	\$ 3,830	\$ 3,830	\$ 2,011	\$ 3,150	\$ (680)	\$ 3,830		
ENDING FUND BALANCE	\$ 14,335	\$ 18,216	\$ 18,216	\$ 16,346	\$ 17,485		\$ 21,315		
FUND BALANCE AS % OF EXP		2602.3%	2602.3%				3045.0%		
RESERVE (NO REQUIREMENT)		\$ -	\$ -	\$ -	\$ -		\$ -		
RESERVE SURPLUS/(SHORTFALL)									

12: COURT SECURITY FUND

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
SECURITY FEES	3,826	4,500	4,500	1,918	3,000	(1,500)	4,500	-	
FINES/FEES	\$ 3,826	\$ 4,500	\$ 4,500	\$ 1,918	\$ 3,000	\$ (1,500)	\$ 4,500	\$ -	
INVESTMENT INCOME	54	30	30	93	150	120	30	-	
INVESTMENT EARNINGS	\$ 54	\$ 30	\$ 30	\$ 93	\$ 150	\$ 120	\$ 30	\$ -	
TOTAL REVENUES	\$ 3,880	\$ 4,530	\$ 4,530	\$ 2,011	\$ 3,150	\$ (1,380)	\$ 4,530	\$ -	0%

12: COURT SECURITY FUND

01: COURT SECURITY EXPENDITURES

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
OVERTIME	-	700	700	-	-	(700)	700	-	0%
PERSONNEL	\$ -	\$ 700	\$ 700	\$ -	\$ -	\$ (700)	\$ 700	\$ -	0%
TOTAL EXPENDITURES	\$ -	\$ 700	\$ 700	\$ -	\$ -	\$ (700)	\$ 700	\$ -	0%

CITY OF KENNEDALE, TEXAS
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16: COURT TECHNOLOGY FUND

CATEGORY	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
BEGINNING FUND BALANCE		\$ 2,994	\$ 2,994	\$ 2,923	\$ 2,923		\$ 1,983		
FINES/FEES	5,102	5,500	5,500	2,557	3,500	(2,000)	5,500	-	0%
INVESTMENT EARNINGS	18	16	16	24	60	44	16	-	0%
TOTAL REVENUES	\$ 5,119	\$ 5,516	\$ 5,516	\$ 2,581	\$ 3,560	\$ (1,956)	\$ 5,516	\$ -	0%
SUPPLIES	13,525	4,500	4,500	-	4,500	-	-	(4,500)	-100%
MAINTENANCE	-	2,110	2,110	-	-	(2,110)	1,750	(360)	-17%
SUNDRY	-	-	-	-	-	-	-	-	-
TOTAL EXPENDITURES	\$ 13,525	\$ 6,610	\$ 6,610	\$ -	\$ 4,500	\$ (2,110)	\$ 1,750	\$ (4,860)	-74%
REVENUES OVER EXPENDITURES	\$ (8,405)	\$ (1,094)	\$ (1,094)	\$ 2,581	\$ (940)	\$ 154	\$ 3,766		
ENDING FUND BALANCE	\$ 2,923	\$ 1,900	\$ 1,900		\$ 1,983		\$ 5,749		
FUND BALANCE AS % OF EXP	21.6%	28.7%	28.7%		44.1%		328.5%		
RESERVE (NO REQUIREMENT)		\$ -	\$ -	\$ -	\$ -		\$ -		
RESERVE SURPLUS/(SHORTFALL)									

16: COURT TECHNOLOGY FUND

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
TECHNOLOGY FEES	5,102	5,500	5,500	2,557	3,500	(2,000)	5,500	-	0%
FINES/FEES	\$ 5,102	\$ 5,500	\$ 5,500	\$ 2,557	\$ 3,500	\$ (2,000)	\$ 5,500	\$ -	0%
INVESTMENT INCOME	18	16	16	24	60	44	16	-	0%
INVESTMENT EARNINGS	\$ 18	\$ 16	\$ 16	\$ 24	\$ 60	\$ 44	\$ 16	\$ -	0%
TOTAL REVENUES	\$ 5,119	\$ 5,516	\$ 5,516	\$ 2,581	\$ 3,560	\$ (1,956)	\$ 5,516	\$ -	0%

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
MINOR EQUIP/SMALL TOOLS<\$5K	13,525	4,500	4,500		4,500	-	-	(4,500)	-100%
SUPPLIES	\$ 13,525	\$ 4,500	\$ 4,500	\$ -	\$ 4,500	\$ -	\$ -	\$ (4,500)	-100%
OFFICE EQUIP/SOFTWARE MAINT		2,110	2,110	-	-	(2,110)	1,750	(360)	-17%
MAINTENANCE	\$ -	\$ 2,110	\$ 2,110	\$ -	\$ -	\$ (2,110)	\$ 1,750	\$ (360)	-17%
TOTAL EXPENDITURES	\$ 13,525	\$ 6,610	\$ 6,610	\$ -	\$ 4,500	\$ (2,110)	\$ 1,750	\$ (4,860)	-74%

STREET IMPROVEMENT FUND BUDGET OVERVIEW

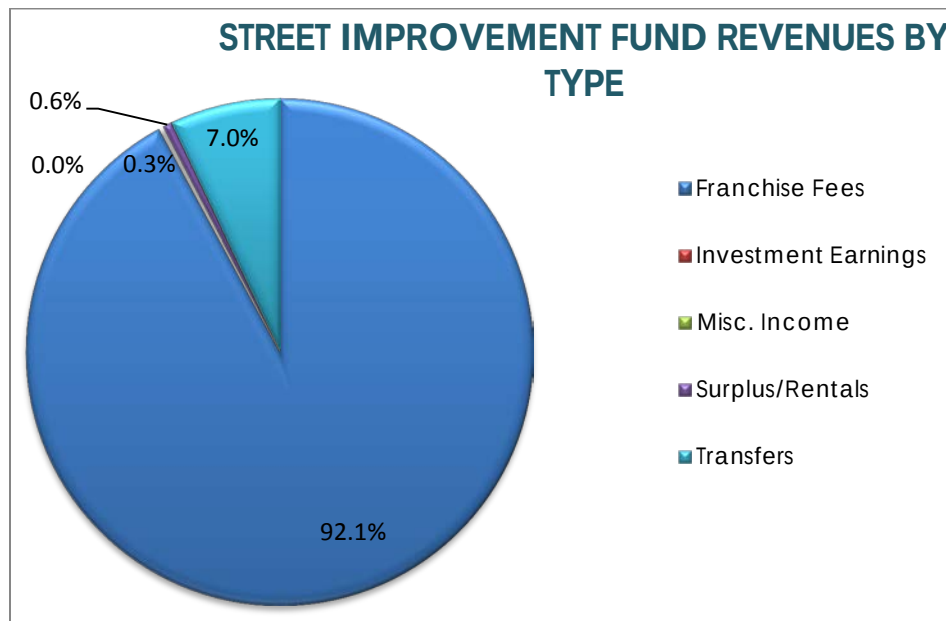
FUND HEALTH

In FY 2017-2018, the franchise fee from the Water and Sewer Fund was reduced from 9% to 5% of revenue. Since this transfer was reduced, the fund has been imbalanced. There are not enough recurring revenues to fund the current level of service from the Fund. The current level of service does not include much of needed street maintenance. It is suggested that in FYE 2019, Council explore the implementation of a Street Maintenance Fee to improve street maintenance and balance the fund.

REVENUES

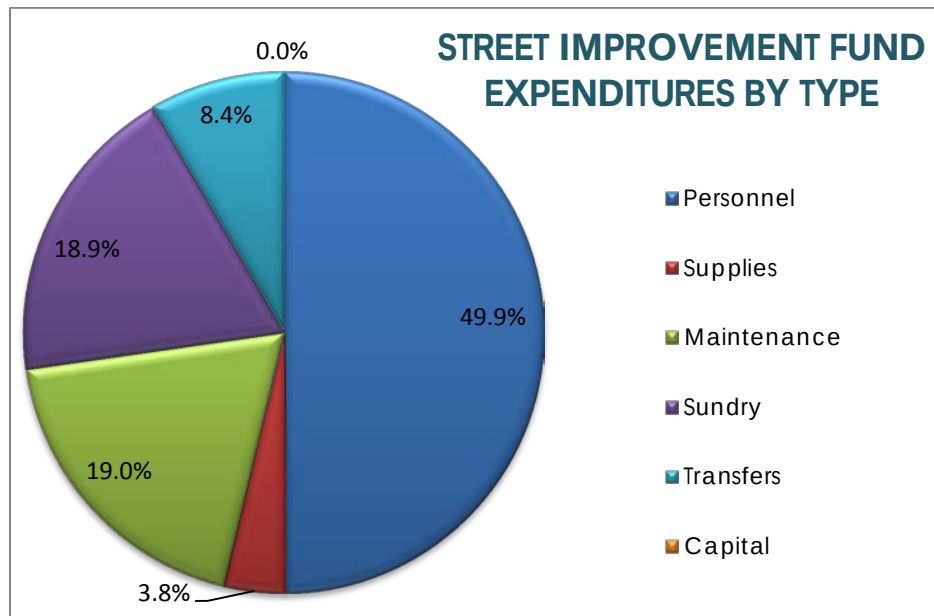
The 2018-2019 Street Improvement Fund Budget includes \$783,143 in revenues, which is a decrease of 6%, or \$52,589 change from the prior year. This is primarily due to the reduction of a one time transfer from the park dedication fund.

The primary source of revenue for the Street Improvement Fund is franchise fees, which accounts for 92.1% of all revenue.



EXPENDITURES

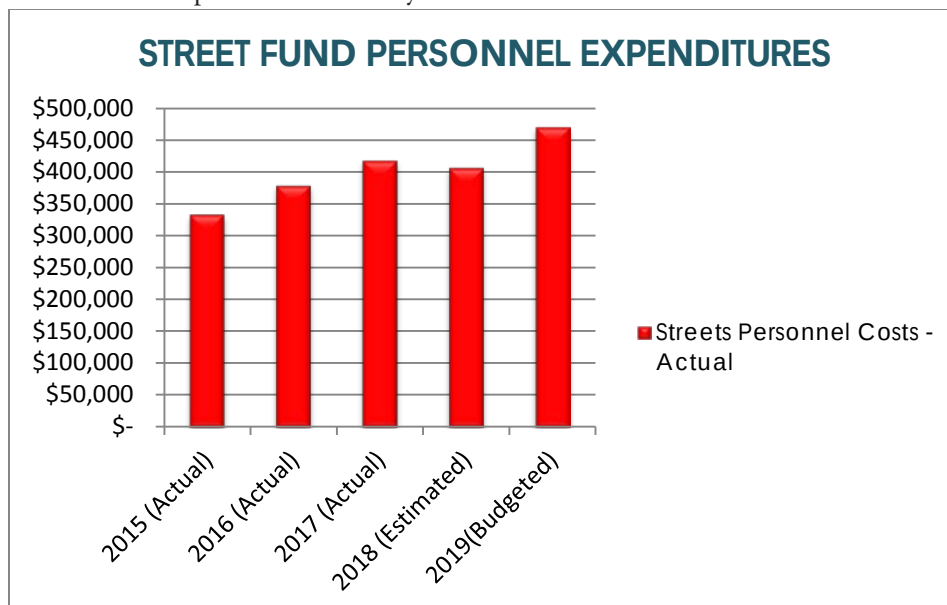
The Street Improvement Fund Budget is illustrated below by type:



Personnel costs make up 49.9%. Maintenance and Sundry make up 19.0% and 18.9%, respectively. Transfers, capital and supplies make up the remaining 12.2%. For FYE 2019, two street projects are likely to be funded from the 2018 CO issuance.

PERSONNEL

Salary expenditures are expected to total \$470,368, which is a change of 9% from the prior year. Since the director of the street fund is also the director of stormwater activities, an administrative transfer from the stormwater fund will cover a portion of his salary.



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Below is a chart of the last five years of budgeted and actual salary and benefit expenditures:

Fiscal Year	2015 (Actual)	2016 (Actual)	2017 (Actual)	2018 (Estimated)	2019 (Budgeted)	% Change (CY-PY)/PY	% Change FY14-18
Streets Personnel Costs - Actual	\$ 333,659	\$ 379,121	\$ 418,503	\$ 406,839	\$ 470,368	15.62%	40.97%

CAPITAL

Capital costs have been included in maintenance in previous years but have been placed into its own department the previous year and this year. Future capital costs will most likely be debt funded.

STREETS SUMMARY

SOURCE: 2015 ASSET MANAGEMENT PLAN | WWW.CITYOFKENNEDEALE.COM/GOVDOCS

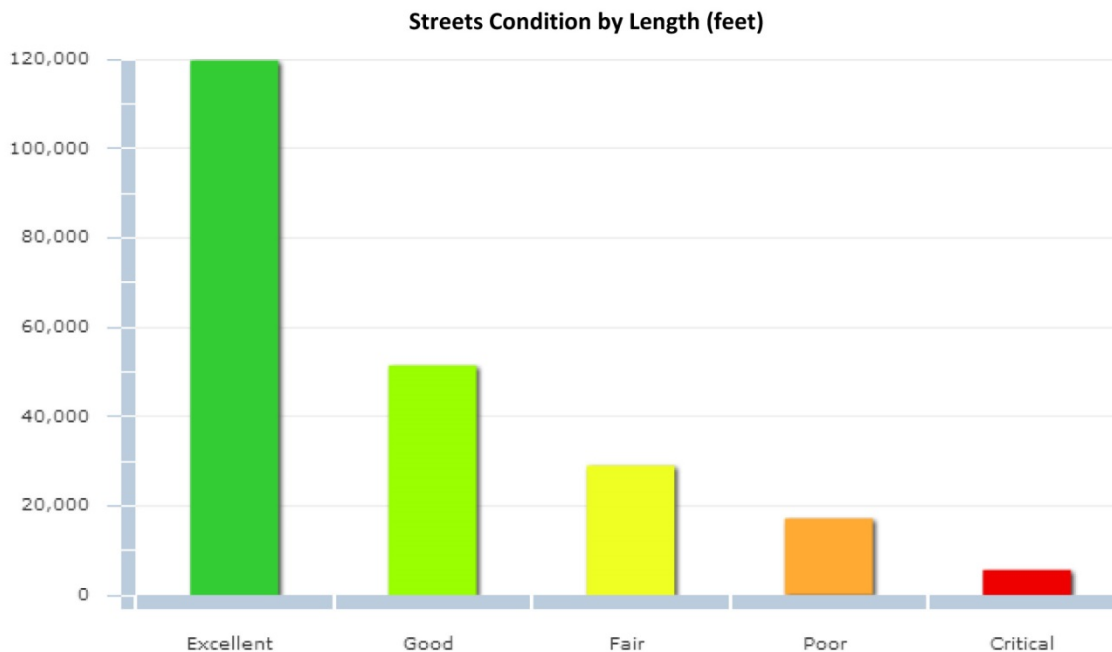
WHAT IS THE COMBINED VALUE OF ALL THE CITY'S STREETS?

Kennedale has approximately 42 miles of road. The estimated replacement value of all streets, in 2015 dollars, is approximately \$59.6 million. The cost per household for streets is \$25,034 (based on 2,380 households).

Streets Replacement Value				
Asset Type	Asset Component	Quantity/Units	2015 Unit Replacement Cost	2015 Overall Replacement Cost*
Streets	Residential	179,016 ft	User-Defined	\$47,401,166
	Arterial	43,795 ft	User-Defined	\$12,179,244
				\$59,580,410

WHAT IS THE OVERALL CONDITION OF THE STREETS?

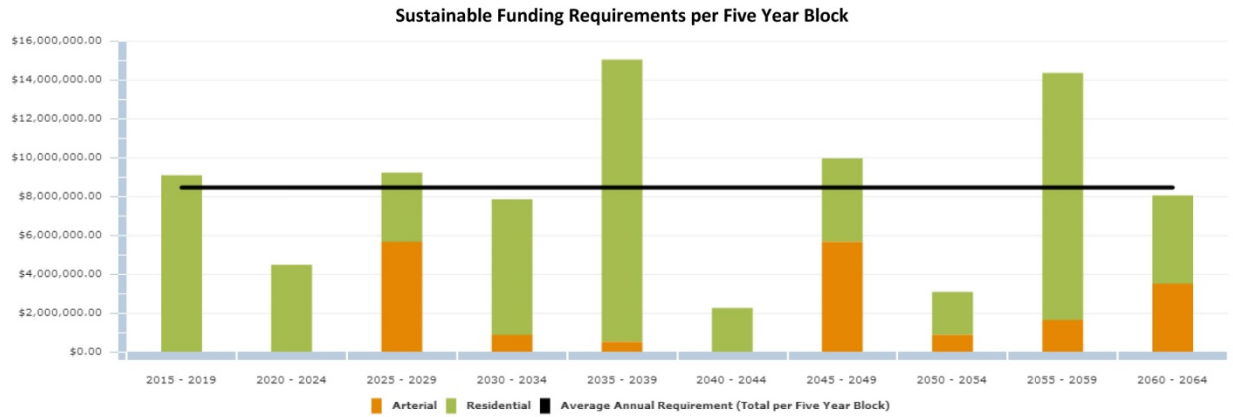
Approximately 90% of all streets, based on field condition data, are in fair to excellent condition. As a result, the city received a Condition vs. Performance rating of 'B'.



HOW DOES THE CITY ACHIEVE SUSTAINABILITY?

The average annual revenue required to sustain Kennedale's streets is approximately \$1,690,000. Based on Kennedale's annual funding of \$287,000, there is an annual deficit of \$1,403,000. As such, the city received a Funding vs. Need rating of 'F' based on a weighted star rating of 0 stars. The following graph illustrates the expenditure requirements in five year increments against the sustainable funding threshold line.

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES



The city received an overall rating of ‘D’ for its streets, calculated from the Condition vs. Performance and Funding vs. Need ratings.

Update for Current Year: The city is budgeting for \$65,000 in regular street maintenance, although a bridge is schedule to be repaired with incoming bond funds.

PARKS SUMMARY

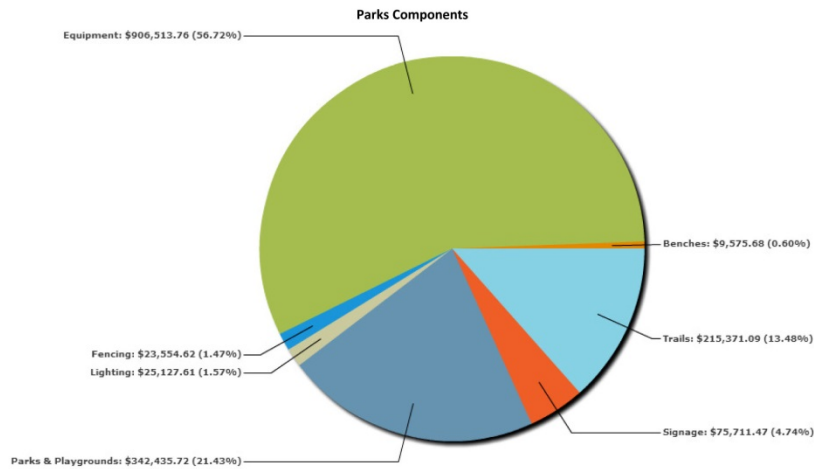
SOURCE: 2015 ASSET MANAGEMENT PLAN | WWW.CITYOFKENNEDALE.COM/GOVDOCS

WHAT IS THE COMBINED VALUE OF ALL THE CITY'S PARKS?

The estimated replacement value of all parks, in 2015 dollars, is \$18 thousand. The cost per household for the Parks is \$672 based on 2.380 households.

Parks Replacement Value				
Asset Type	Asset Component	Quantity/Units	2014 Unit Replacement Cost	2014 Overall Replacement Cost
Parks	Benches	33	CPI	\$9,576
	Equipment	99	CPI	\$906,513
	Fencing	2	CPI	\$23,555
	Lighting	29	CPI	\$25,128
	Parks & Playgrounds	4	CPI	\$342,436
	Signage	10	CPI	\$75,711
	Trails	4	CPI	\$215,371
				\$1,598,290

The pie chart below provides a breakdown of each component of parks:



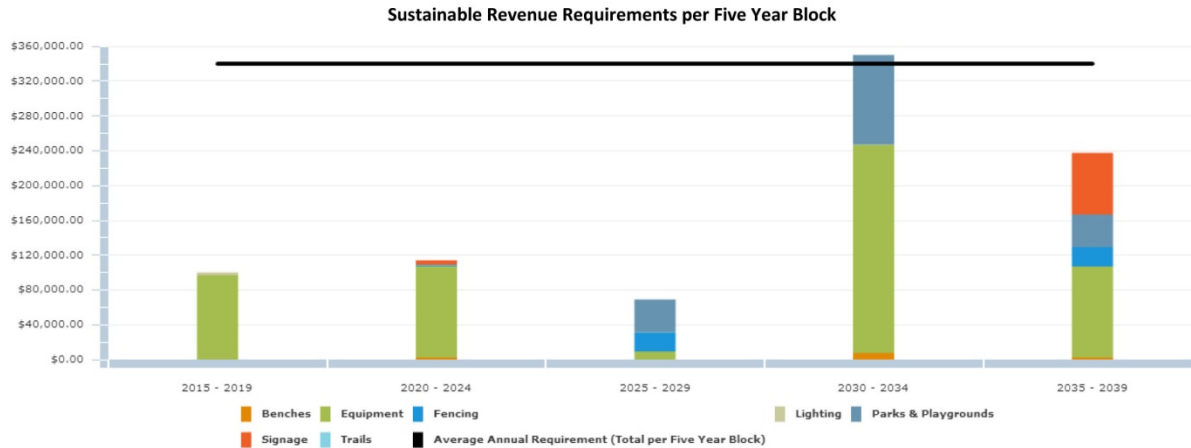
WHAT IS THE OVERALL CONDITION OF THE PARKS?

Based on assessed condition data, 94% of the parks are in fair to excellent condition. As such, the city received a Condition vs. Performance rating of 'B+'.

HOW DOES THE CITY ACHIEVE SUSTAINABILITY?

The average annual revenue required to sustain Kennedale's parks is approximately \$68,000. Based on a current annual funding of \$0, there is a deficit of \$68,000. Given this deficit, the city received a Funding vs. Need rating of 'F'.

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES



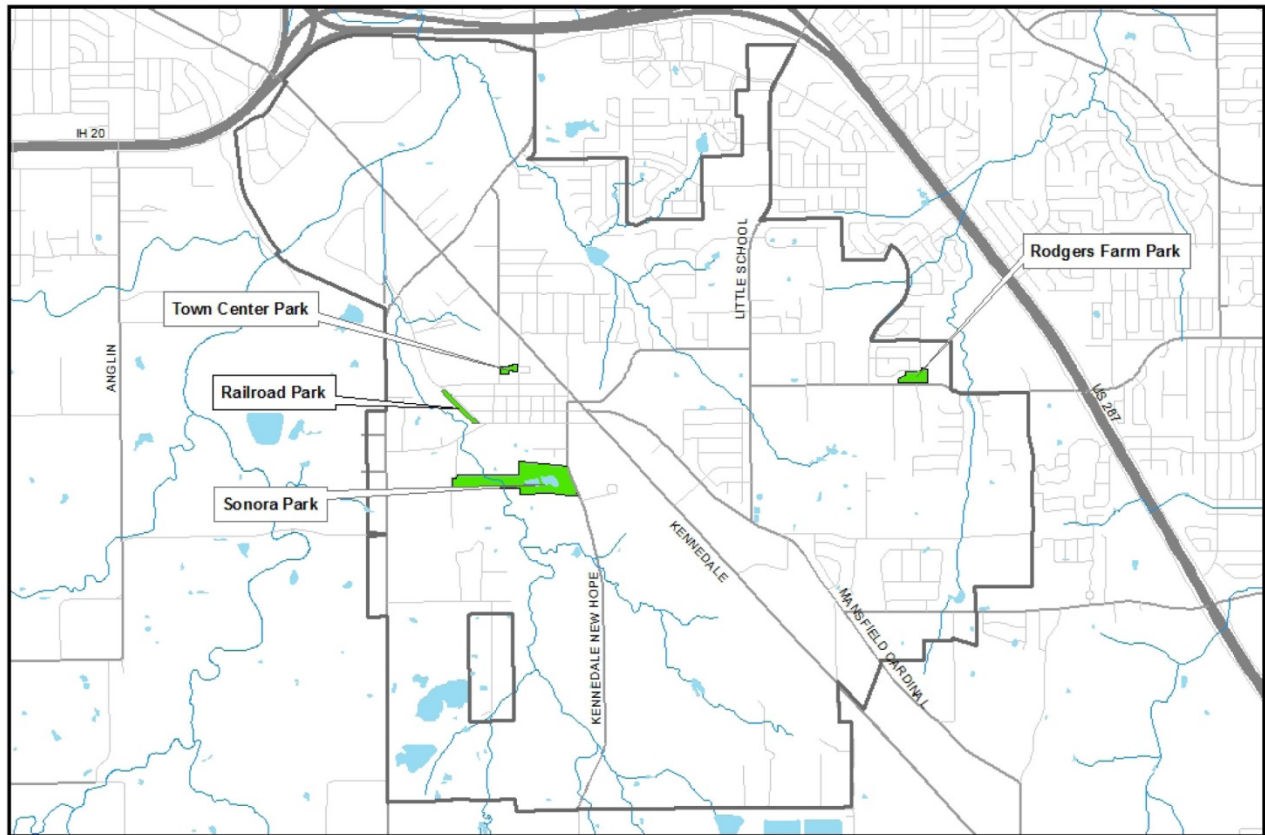
Kennedale's parks are in good to excellent condition, based on assessed condition data. There are needs to be addressed within the next five years totaling approximately \$100,000.

The city received an overall rating of 'D' for its parks, calculated from the Condition vs. Performance and Funding vs. Need ratings.

Update for Current Year: The city is continuing a transfer from the park dedication fund to cover portions of maintenance for the coming year, to help offset rising costs.

CURRENT AND PLANNED PARK LOCATIONS

SOURCE: 2016-2026 PARKS MASTER PLAN | WWW.CITYOFKENNEDALE.COM/GOVDOCS



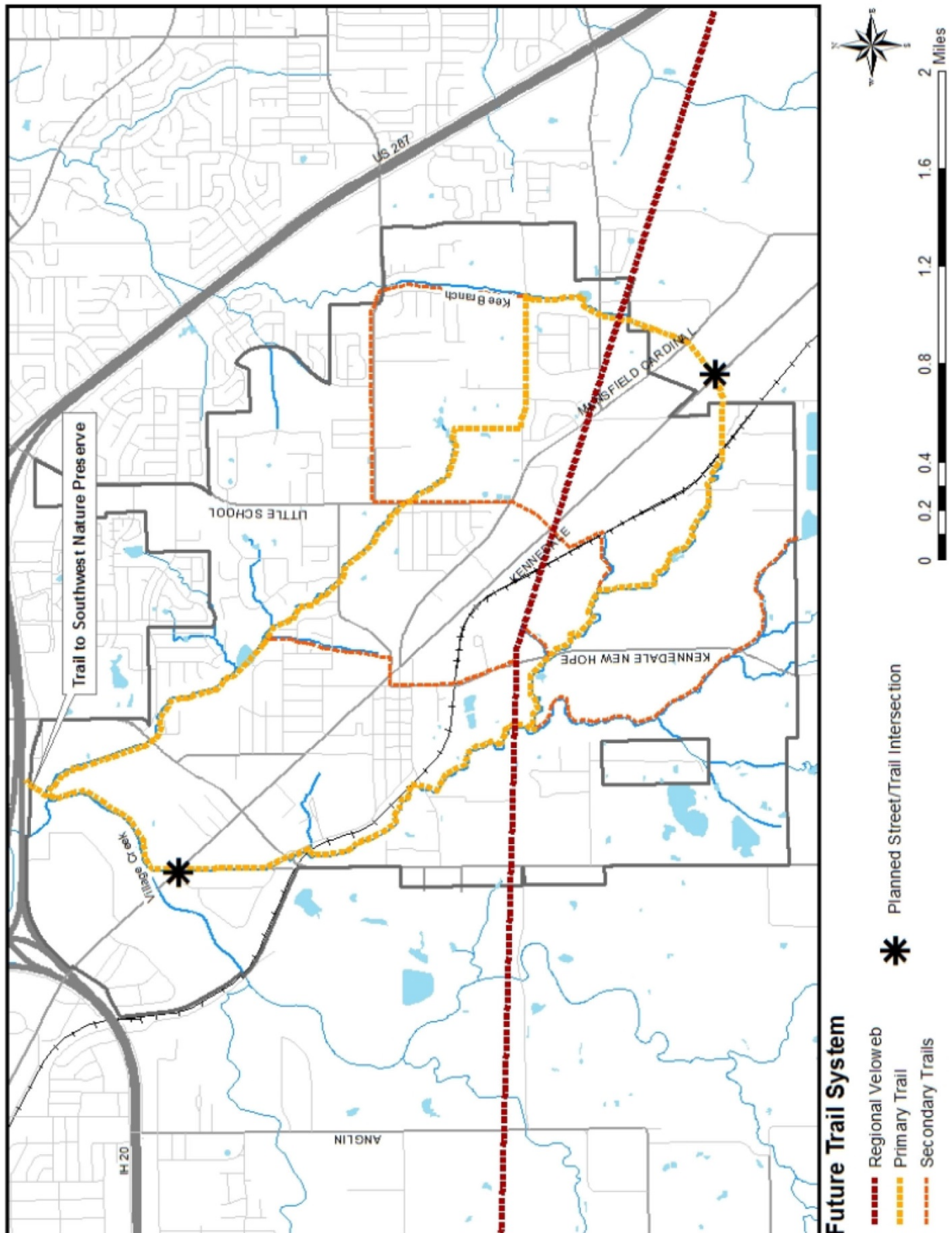
Current and Planned Parks

 Parks



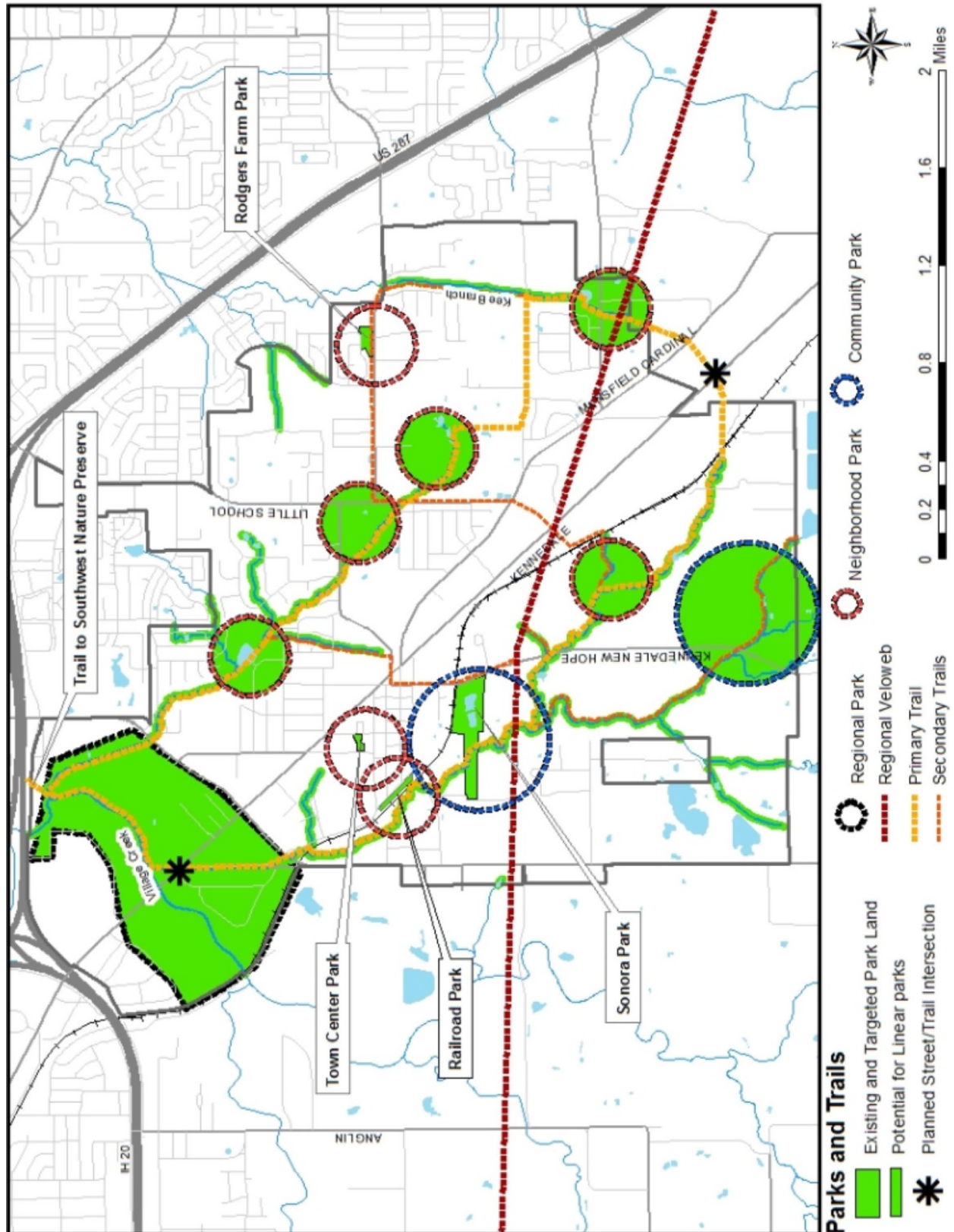
PROPOSED TRAIL SYSTEM

SOURCE: 2016-2026 PARKS MASTER PLAN | WWW.CITYOFKENNEDEALE.COM/GOVDOCS



POTENTIAL LOCATIONS FOR PARKS AND TRAILS

SOURCE: 2016-2026 PARKS MASTER PLAN | WWW.CITYOFKENNEDEALE.COM/GOVDOCS



STREET IMPROVEMENT FUND

17: STREET IMPROVEMENT FUND

CATEGORY	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
BEGINNING FUND BALANCE		\$ 260,262	\$ 260,262	\$ 309,804	\$ 309,804		\$ 348,119		
FRANCHISE FEES	958,551	721,244	721,244	391,223	757,771	36,527	721,244	-	0%
INVESTMENT EARNINGS	1,217	850	850	1,900	2,600	1,750	2,000	1,150	135%
MISCELLANEOUS INCOME	1,350	-	-	2,604	2,604	2,604	-	-	
SURPLUS/RENTALS	6,000	4,850	4,850	-	4,600	(250)	4,850	-	0%
INTERGOVERNMENTAL	-	17,571	17,571	-	17,571	-	20,049	2,478	
TRANSFERS	32,755	91,217	91,217	-	91,217	-	35,000	(56,217)	-62%
TOTAL REVENUES	\$ 999,873	\$ 835,732	\$ 835,732	\$ 395,727	\$ 876,363	\$ 40,631	\$ 783,143	\$ (52,589)	-6%
PERSONNEL	418,503	429,921	429,921	249,701	406,839	(23,083)	470,368	40,447	9%
SUPPLIES	31,616	41,100	41,100	20,138	37,900	(3,200)	35,850	(5,250)	-13%
MAINTENANCE	180,975	218,203	218,203	63,774	170,500	(47,703)	179,255	(38,948)	-18%
SUNDRY	180,479	171,047	171,047	86,558	162,287	(8,760)	177,907	6,860	4%
TRANSFERS	49,782	60,523	60,523	-	60,523	-	79,058	18,535	31%
CAPITAL	281,935	-	-	-	-	-	-	-	
TOTAL EXPENDITURES	\$ 1,143,290	\$ 920,794	\$ 920,794	\$ 420,171	\$ 838,048	\$ (82,746)	\$ 942,438	\$ 21,644	2%
REVENUES OVER EXPENDITURES	\$ (143,416)	\$ (85,062)	\$ (85,062)	\$ (24,444)	\$ 38,315	\$ 123,377	\$ (159,295)		
ENDING FUND BALANCE	\$ 309,804	\$ 175,200	\$ 175,200	\$ 285,360	\$ 348,119		\$ 188,824		
FUND BALANCE AS % OF EXP	27.1%	19.0%	19.0%		41.5%		20.0%		
RESERVE (25% REQUIREMENT)	\$ 285,822	\$ 230,199	\$ 230,199		\$ 209,512		\$ 235,609		
RESERVE SURPLUS/(SHORTFALL)	\$ 23,982	\$ (54,999)	\$ (54,999)		\$ 138,606		\$ (46,786)		

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

17: STREET IMPROVEMENT FUND

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 PROPOSED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
FRANCHISE FEES-TELEPHONE	40,718	40,000	40,000	28,915	46,000	6,000	40,000	-	0%
FRANCHISE FEES-GARBAGE	72,125	60,000	60,000	79,987	100,000	40,000	70,000	10,000	17%
FRANCHISE FEES-GAS	50,085	53,000	53,000	53,527	53,527	527	53,000	-	0%
FRANCHISE FEES-ELECTRICITY	302,084	290,000	290,000	134,063	295,000	5,000	295,000	5,000	2%
FRANCHISE FEES-CABLE	72,442	65,000	65,000	24,357	50,000	(15,000)	50,000	(15,000)	-23%
FRANCHISE FEES-WATER/SEWER	421,097	213,244	213,244	70,374	213,244	-	213,244	-	0%
FRANCHISE FEES	\$ 958,551	\$ 721,244	\$ 721,244	\$ 391,223	\$ 757,771	\$ 36,527	\$ 721,244	\$ -	0%
INVESTMENT INCOME	1,217	850	850	1,900	2,600	1,750	2,000	1,150	135%
INVESTMENT EARNINGS	\$ 1,217	\$ 850	\$ 850	\$ 1,900	\$ 2,600	\$ 1,750	\$ 2,000	\$ 1,150	135%
MISCELLANEOUS INCOME	53	-	-	2,604	2,604	2,604	-	-	
SALE OF PARTS/ASSETS	1,296	-	-	-	-	-	-	-	
MISCELLANEOUS INCOME	\$ 1,350	\$ -	\$ -	\$ 2,604	\$ 2,604	\$ 2,604	\$ -	\$ -	
PARK PAVILLION RENTAL	5,525	4,500	4,500	2,605	4,500	-	4,500	-	0%
BALLFIELD RENTAL	475	350	350	25	100	(250)	350	-	0%
KYA BALLFIELD RENTAL	-	-	-	-	-	-	-	-	
SURPLUS/RENTALS	\$ 6,000	\$ 4,850	\$ 4,850	\$ 2,630	\$ 4,600	\$ (250)	\$ 4,850	\$ -	0%
ADMIN CHARGE-STORM WTR UTILITY		17,571	17,571	-	17,571	-	20,049	2,478	
INTERGOVERNMENTAL	\$ -	\$ 17,571	\$ 17,571	\$ -	\$ 17,571	\$ -	\$ 20,049	\$ 2,478	
TRANSFER IN PARK DEDICATION	-	80,000	80,000	-	80,000	-	35,000	(45,000)	
TRANSFER IN TIF FUND	7,459	11,217	11,217		11,217	-	-	(11,217)	
TRANSFER IN DONATION FUND	25,296	-	-			-	-	-	
TRANSFERS	\$ 32,755	\$ 91,217	\$ 91,217	\$ -	\$ 91,217	\$ -	\$ 35,000	\$ (56,217)	-62%
TOTAL REVENUES	\$ 999,873	\$ 835,732	\$ 835,732	\$ 398,357	\$ 876,363	\$ 40,631	\$ 783,143	\$ (52,589)	-6%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

17: STREET IMPROVEMENT FUND

**FY18-19
PROPOSED**

FRANCHISE FEES-TELEPHONE	ROW: % OF GROSS QUARTERLY REVENUES FOR COMPANIES WITH LANDLINES. BASED ON LINE RATES ADOPTED BY COUNCIL AND SUBMITTED TO PUBLIC UTILITIES COMMISSION . ADJUSTED ANNUALLY MIDYEAR FOR CPI.	40,000	40,000
FRANCHISE FEES-GARBAGE	ROW: AGREEMENT WITH PROGRESSIVE. 10% OF GROSS MONTHLY REVENUES (6% GROSS BILLINGS IN LIMITS, 4% GROSS BILLING/COLLECTION FEE). 5 YEAR CONTRACT ENDING JAN 2018 UNLESS RENEWED. ADJUSTED ANNUALLY IN FEB FOR CPI.	70,000	70,000
FRANCHISE FEES-GAS	ROW: AGREEMENT WITH ATMOS ENERGY. PREVIOUSLY 4% BUT INCREASED TO 5% OF GROSS CALENDAR REVENUES. RECEIVED IN FEB.	53,000	53,000
FRANCHISE FEES-ELECTRICITY	ROW: AGREEMENT WITH ONCOR/GEXA ENERGY. BASED ON 1998 REVENUE. RECEIVED IN MAR.	295,000	295,000
FRANCHISE FEES-CABLE	ROW: AGREEMENT WITH CHARTER COMMUNICATIONS. 5% OF GROSS QUARTERLY REVENUES.	50,000	50,000
FRANCHISE FEES-WATER/SEWER	ROW: FRANCHISE FEE/STREET REPAIR FOR WATER/SEWER DAMAGES. BASED ON 5% OF REVENUES LESS TRANSFERS/INTEREST.	213,244	213,244
INVESTMENT INCOME	EARNING BASED UPON AVERAGE BALANCE/INTEREST RATES	2,000	2,000
MISCELLANEOUS INCOME	TML HAIL DAMAGE REPAIR FOR RESTROOMS (\$4,358.84 - \$1,697.70 FOR DEPRECIATION) (ONE TIME REVENUE)		-
PARK PAVILLION RENTAL	RENTAL FEES FOR PARK PAVILLION USE	4,500	4,500
BALLFIELDS RENTAL	RENTAL FEES FOR PARK BALLFIELD USE OTHER THAN KYA	350	350
KYA BALLFIELD RENTAL	USE OF BALLFIELDS BY KENNEDALE YOUTH ASSOCIATION (KYA)	-	-
ADMIN CHARGE-STORM WTR UTILI	CHARGE FOR SERVICES PROVIDED BY STREET FUND RESOURCES (CURRENTLY FIXED AMOUNT UNTIL REVENUE/EXPENSE HISTORY IS ESTABLISHED, BUT THIS EQUALS 3% TOTAL REVENUES EXCLUDING INTEREST/TRANSFERS)	20,049	20,049
TRANSFER IN PARK DEDICATION	TRANSFER	35,000	35,000
TRANSFER IN TIF FUND	TRANSFER TO COVER BLOXOM PARK ROAD PROJECT	-	-
TRANSFER IN DONATION FUND	TRANSFER PARK RENTAL FEE REVENUE TO STREETS FUND	-	-

TOTAL REVENUES \$ 783,143

DEPARTMENT OUTLINE: STREETS

FUNCTIONS

Sustains and optimizes the structural life of the city's streets in the most effective manner and provide preventive maintenance to existing concrete and asphalt streets

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Completed work order system for Streets.

SHORT-TERM GOALS

- Continue partnership with Tarrant County for maintenance needs in the City (4.4, 6.0)
- Update Public Works Manual to current standards.(4.4,6.0)
- Continue to explore efficiencies in Right of Way maintenance.(4.3,4.4)
- Develop a work order/ documentation of street activities.(4.3)
- Continue inspection of streets for proper pavement repairs and maintenance applications (4.4, 6.0)
- Continue a systematic replacement of street signs.(4.3,6.0)
- Continue to analyse chemical control versus machanical control of weeds and pests for efficiencies.(2.0,4.3,6.0)

LONG-TERM GOALS

- Continue utilizing the Asset Management Plan to prioritize road maintenance activities (4.3, 6.0)

STAFFING RESOURCES

- Streets Superintendent: 1.0 Full-Time Equivalent (FTE)
- Crew Leader: 1.0 Full-Time Equivalent (FTE)
- Public Works Technicians: 4.0 Full-Time Equivalent (FTE)
- Part-Time Public Works Technicians: 2.9 Full-Time Equivalent (FTE)

PERFORMANCE MEASURES

THROUGH JUNE 2018 UNLESS OTHERWISE NOTED

- 251 hours of pot hole repairs
- 102 hours of Mosquito Surveillance program
- 344 hours of mowing

DEPARTMENT SUMMARY BUDGET

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

17: STREET IMPROVEMENT FUND

12: COMMUNITY DEVELOPMENT

02: STREETS

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
PERSONNEL	418,503	429,921	429,921	249,701	406,839	(23,083)	470,368	40,447	9%
SUPPLIES	31,616	41,100	41,100	20,138	37,900	(3,200)	35,850	(5,250)	-13%
MAINTENANCE	148,096	122,835	122,835	44,530	110,500	(12,335)	117,835	(5,000)	-4%
SUNDRY	130,378	105,047	105,047	62,956	112,787	7,740	113,407	8,360	8%
TRANSFERS	-	-	-	-	-	-	-	-	
TOTAL EXPENDITURES	\$ 728,593	\$ 698,903	\$ 698,903	\$ 377,325	\$ 668,026	\$ (30,878)	\$ 737,460	\$ 38,557	6%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

17: STREET IMPROVEMENT FUND
12: COMMUNITY DEVELOPMENT
02: STREETS

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
SALARIES	237,911	235,513	235,513	148,682	239,000	3,487	247,346	11,833	5%
OVERTIME	13,578	14,000	14,000	8,769	11,000	(3,000)	14,000	-	0%
TEMPORARY/PART-TIME	64,243	70,755	70,755	26,391	50,000	(20,755)	96,648	25,892	37%
INCENTIVE PAY	1,955	1,950	1,950	1,232	1,950	-	1,950	-	
LONGEVITY PAY	7,772	6,340	6,340	5,604	5,604	(736)	6,636	296	5%
RETIREMENT	44,522	46,791	46,791	26,985	45,000	(1,791)	52,172	5,382	12%
FICA	24,318	25,288	25,288	14,276	25,000	(288)	28,196	2,909	12%
MEDICAL INSURANCE	21,265	26,133	26,133	16,034	26,133	-	20,558	(5,575)	-21%
LIFE INSURANCE	982	1,109	1,109	594	1,109	-	1,170	61	6%
DENTAL INSURANCE	1,651	1,728	1,728	930	1,728	-	1,440	(288)	
VISION INSURANCE	305	315	315	203	315	-	252	(63)	
PERSONNEL	\$ 418,503	\$ 429,921	\$ 429,921	\$ 249,701	\$ 406,839	\$ (23,083)	\$ 470,368	\$ 40,447	9%
CHEMICAL SUPPLIES	1,548	4,000	4,000	2,114	4,000	-	4,000	-	0%
UNIFORMS	4,331	4,500	4,500	2,095	4,000	(500)	4,500	-	
CLEANING SUPPLIES	897	700	700	467	700	-	700	-	
PRINTED SUPPLIES	231	500	500			(500)	250	(250)	
GENERAL OFFICE SUPPLIES	842	1,000	1,000	272	800	(200)	1,000	-	0%
MINOR EQUIP/SMALL TOOLS<\$5K	7,991	12,000	12,000	2,757	12,000	-	7,000	(5,000)	-42%
FUEL	15,076	16,000	16,000	10,429	14,000	(2,000)	16,000	-	
EXPENDABLE SUPPLIES	699	2,400	2,400	2,005	2,400	-	2,400	-	0%
SUPPLIES	\$ 31,616	\$ 41,100	\$ 41,100	\$ 20,138	\$ 37,900	\$ (3,200)	\$ 35,850	\$ (5,250)	-13%
BUILDING MAINTENANCE	13,599	7,835	7,835	2,376	7,800	(35)	7,835	-	0%
STREET MAINTENANCE	88,722	65,000	65,000	17,017	65,000	-	65,000	-	0%
IRRIGATION MAINTENANCE	2,926	-	-	1,126	1,700	1,700	-	-	
MACHINERY/TOOL MAINTENANCE	7,444	8,000	8,000	6,652	8,000	-	8,000	-	0%
MOTOR VEHICLE MAINTENANCE	24,378	20,000	20,000	5,661	11,000	(9,000)	15,000	(5,000)	
OFFICE EQUIP/SOFTWARE MAINT		-	-			-	-	-	
SIGNS/FENCE/SIDEWALK MAINT	11,027	22,000	22,000	11,698	17,000	(5,000)	22,000	-	0%
MAINTENANCE	\$ 148,096	\$ 122,835	\$ 122,835	\$ 44,530	\$ 110,500	\$ (12,335)	\$ 117,835	\$ (5,000)	-4%
ADVERTISING		-	-	-	-	-	-	-	
ASSOC DUES/PUBLICATIONS	656	357	357	572	357	-	357	-	
TRAINING/SEMINARS	115	1,270	1,270	208	500	(770)	1,000	(270)	
ELECTRIC SERVICES	66,411	67,500	67,500	44,691	67,500	-	67,500	-	0%
GAS SERVICES	432	-	-	459	700	700	700	700	
SPECIAL SERVICES	5,123	800	800	73	400	(400)	800	-	0%
EQUIPMENT RENTAL	6,634	5,000	5,000	1,966	2,500	(2,500)	3,000	(2,000)	
TRAVEL	60	200	200	126	130	(70)	130	(70)	-35%
ENGINEERING SERVICES	43,475	20,000	20,000	8,284	31,000	11,000	30,000	10,000	50%
TELEPHONE SERVICES	1,446	1,920	1,920	846	1,700	(220)	1,920	-	
TRASH/DISPOSAL/DUMP SERVICES	6,026	8,000	8,000	5,731	8,000	-	8,000	-	
SUNDRY	\$ 130,378	\$ 105,047	\$ 105,047	\$ 62,956	\$ 112,787	\$ 7,740	\$ 113,407	\$ 8,360	8%
TOTAL EXPENDITURES	\$ 728,593	\$ 698,903	\$ 698,903	\$ 377,325	\$ 668,026	\$ (30,878)	\$ 737,460	\$ 38,557	6%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

17: STREET IMPROVEMENT FUND
12: COMMUNITY DEVELOPMENT
02: STREETS

			FY18-19
			PROPOSED
SALARIES	REFER TO PERSONNEL SUMMARY OVERVIEW	247,346	247,346
OVERTIME	ADDITIONAL PAY OVER 40 HOURS PER WEEK AT 1.5 FOR NON-EXEMPT EMPLOYEES	14,000	14,000
TEMPORARY/PART-TIME	FLAG WORKERS	96,648	96,648
CERTIFICATION PAY	REFER TO PERSONNEL SUMMARY OVERVIEW	1,950	1,950
LONGEVITY PAY	PAID TO EMPLOYEES WITH A MINIMUM OF TWELVE MONTHS OF SERVICE PRIOR TO SEPTEMBER 30TH OF EACH YEAR. EMPLOYEES RECEIVE \$8, \$10 OR \$12 PER MONTH FOR EACH YEAR OF SERVICE COMPLETED WITH THE CITY.	6,636	6,636
RETIREMENT	REQUIRED FOR ANYTHING OVER 1000 CALENDAR HOURS. PAID MONTHLY. BASED ON JAN-DEC CALENDAR YEAR. NEW RATE RECEIVED IN MAY OF CURRENT YEAR FOR JAN-DEC OF UPCOMING FISCAL YEAR. OCT-DEC OF NEW FISCAL YEAR BILLED AT OLD RATE. RATE RECEIVED IN MAY HAS A LAG OF ONE YEAR DUE TO ACTUARIAL STUDY (I.E., JAN 2008 RATE BASED ON DEC 2006 STUDY).	52,172	52,172
FICA	BASED ON 6.20% SOCIAL SECURITY/1.45% FICA, TOTALING 7.65%. ASSESSED ON ANY FORM OF PAY/INCOME TO EMPLOYEE.	28,196	28,196
MEDICAL INSURANCE	BASED ON MONTHLY PREMIUM	20,558	20,558
LIFE INSURANCE	BASED ON LIFE AND ACCIDENTAL DEATH & DISMEMBERMENT PREMIUM	1,170	1,170
DENTAL INSURANCE	BASED ON MONTHLY PREMIUM	1,440	1,440
VISION INSURANCE	BASED ON MONTHLY PREMIUM	252	252
CHEMICAL SUPPLIES	APPLIES TO SHOP ONLY: SOLVENTS & CLEANERS, ANNUAL PARTS CLEANER MAINTENANCE, PESTICIDES	4,000	4,000
UNIFORMS	UNIFORM, SHIRTS, HATS FOR ALL STAFF MEMBERS	4,500	4,500
CLEANING SUPPLIES	APPLIES TO SHOP ONLY: BATHROOM & BUILDING CLEANING SUPPLIES	700	700
PRINTED SUPPLIES	LETTERHEAD PAPER FOR NOTICES TO RESIDENTS, BUSINESS CARDS	250	250
GENERAL OFFICE SUPPLIES	PRINTING PAPER & MISCELLANEOUS SUPPLIES	1,000	1,000
MINOR EQUIP/SMALL TOOLS<\$5K	WEEDEATER REPLACEMENT AS NEEDED	3,000	7,000
	VARIOUS HAND TOOLS REPLACEMENT AS NEEDED	4,000	
FUEL	FUEL AND OIL FOR 4 PICKUP TRUCKS, A DUMP TRUCK, CRACK SEAL MACHINE, BACKHOE, SIDE BOOM MOWER, 2 TRACTORS, & OTHER SMALL GAS-POWERED EQUIPMENT	16,000	16,000
EXPENDABLE SUPPLIES	HYDRATING WATER, COOLERS, FOOD ITEMS	1,000	2,400
	COUNTY LUNCHES (\$650/QUARTER)	1,400	

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

BUILDING MAINTENANCE	A/C HEATING REPAIRS FOR SERVICE CENTER & TRAILER (50% SHARED W/WATER	2,400	7,835
	STANLEY SECURITY MONITORING / FIRE SERVICES / EXTINGUISHER INSPECTIONS (\$19.58 MO)	235	
	SHOP & TRAILER MAINTENANCE/REPAIRS (50% SHARED W/WATER)	5,000	
	PEST CONTROL SERVICES (\$90 QTR, COST SHARED W/WATER)	200	
STREET MAINTENANCE	ASPHALT STREET REPAIRS/CONCRETE STREET REPAIRS	50,000	65,000
	LINK STREET RELOCATION		
	STRIPPING ROADS, POT HOLES, TRAFFIC BUTTONS, OTHER MISC.	15,000	
MACHINERY/TOOL MAINTENANCE	SERVICE & PARTS FOR SMALL EQUIPMENT	8,000	8,000
MOTOR VEHICLE MAINTENANCE	VEHICLE REPAIR AND INSPECTIONS	5,000	15,000
	MAINTENANCE AND REPAIRS TO OTHER MOBILE EQUIPMENT	10,000	
SIGNS/FENCE/SIDEWALK MAINT	REPLACE OUTDATED STREET SIGNS THAT DON'T MEET STATE REQUIREMENTS	7,000	22,000
	SIDEWALK REPAIRS	10,000	
	REPAIRS TO EXISTING FENCES	5,000	
ASSOC DUES/PUBLICATIONS	AMERICAN PUBLIC WORKS ASSOCIATION DUES	150	357
	VECTOR CONTROL LICENSE (\$12) & TWUA DUES (\$60)	72	
	PARKS & WILDLIFE DUES	135	
TRAINING/SEMINARS	TRAFFIC CONTROL CLASSES	1,000	1,000
ELECTRIC SERVICES	PROVIDED BY DIRECT ENERGY. THIS LINE APPLIES ONLY TO SHOP/STORAGE AND STREET LIGHTS. ALL PARKS AND ENTRANCEWAYS GO TO DEPT 03.	67,500	67,500
GAS SERVICES	PROVIDED BY ATMOS ENERGY. THIS LINE APPLIES ONLY TO 1/2 OF SHOP/STORAGE. NO GAS TO TRAILER. ALL PARKS AND ENTRANCEWAYS GO TO DEPT 03.	700	700
SPECIAL SERVICES		-	800
	NCTCOG PAVEMENT ANALYSIS SERVICES		
	PRE-EMPLOYMENT TESTS	800	
EQUIPMENT RENTAL	THIS LINE APPLIES ONLY TO TOOLS AND EQUIPMENT RENTED THROUGHOUT THE YEAR FOR SHOP. INDIVIDUAL PARKS BUDGETED UNDER PARK MAINTENANCE.	3,000	3,000
TRAVEL	MILEAGE REIMBURSEMENT AS NEEDED	130	130
ENGINEERING SERVICES	ENGINEERING FEES & SERVICES FOR PROJECTS RELATED TO STREETS & PARKS	30,000	30,000
TELEPHONE SERVICES	CELL PHONE CHARGES (\$108 BASE/MO, \$2 USAGE/MO) + IPHONE REPLACEMENT (\$200) + 1 ON CALL REPLACEMENT (\$100) + DATA CARD (\$20 BASE/MO, \$5 USAGE/MO)	1,920	1,920
TRASH/DISPOSAL SERVICES	HAUL OFF OF BRUSH/SPOIL/ASPHALT/CONCRETE	8,000	8,000

TOTAL EXPENDITURES \$ 737,460

DEPARTMENT OUTLINE: PARK MAINTENANCE

FUNCTIONS

Provide quality parks, open space, and trails to enhance residents' quality of life

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Replaced the six-shooter water guns in splash pad with user friendly devices.
- Continued the cooperation and commitment to Kennedale Youth Association.

SHORT-TERM GOALS

- Continue to improve the relationship between the City and Kennedale Youth Association.(3.0)
- Acquire software for documentation process of maintenance activities.(4.3)
- Complete a Tree Inventory with the State Forester (2.4)
- Acquire park land on Hudson Village Road (3.0)
- Establish and maintain a partnership with a Foundation to hold land for future parks (3.0)

LONG-TERM GOALS

- Develop strategies to fund and develop new parks and amenities (4.3)
- Restore and develop Village Creek Park (3.0)
- Develop linear park system (3.0)

PERFORMANCE MEASURES

THROUGH JUNE 2018 UNLESS OTHERWISE NOTED

- 50 hours of water quality testing on water fountains
- 22 hours of inspection on playground equipment

DEPARTMENT SUMMARY BUDGET

17: STREET IMPROVEMENT FUND

12: COMMUNITY DEVELOPMENT

03: PARK MAINTENANCE

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
MAINTENANCE	32,879	95,368	95,368	19,244	60,000	(35,368)	61,420	(33,948)	-36%
SUNDRY	50,102	66,000	66,000	23,602	49,500	(16,500)	64,500	(1,500)	-2%
TOTAL EXPENDITURES	\$ 82,981	\$ 161,368	\$ 161,368	\$ 42,846	\$ 109,500	\$ (51,868)	\$ 125,920	\$ (35,448)	-22%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

17: STREET IMPROVEMENT FUND

12: COMMUNITY DEVELOPMENT

03: PARK MAINTENANCE

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
ROGERS FARM	91	5,000	5,000	63	4,000	(1,000)	4,000	(1,000)	
TOWN CENTER PLAZA	14,443	54,000	54,000	4,437	30,000	(24,000)	34,000	(20,000)	-37%
SONORA PARK	18,259	20,000	20,000	14,279	20,000	-	17,000	(3,000)	
OTHER PARKS/MISCELLANEOUS	86	16,368	16,368	465	6,000	(10,368)	6,420	(9,948)	-61%
MAINTENANCE	\$ 32,879	\$ 95,368	\$ 95,368	\$ 19,244	\$ 60,000	\$ (35,368)	\$ 61,420	\$ (33,948)	-36%
ELECTRIC SERVICES	9,490	13,000	13,000	7,131	13,000	-	13,000	-	0%
EQUIPMENT RENTAL		3,000	3,000		1,500	(1,500)	1,500	(1,500)	-50%
WATER/SEWER SERVICES	40,611	50,000	50,000	16,471	35,000	(15,000)	50,000	-	
SUNDRY	\$ 50,102	\$ 66,000	\$ 66,000	\$ 23,602	\$ 49,500	\$ (16,500)	\$ 64,500	\$ (1,500)	
TOTAL EXPENDITURES	\$ 82,981	\$ 161,368	\$ 161,368	\$ 42,846	\$ 109,500	\$ (51,868)	\$ 125,920	\$ (35,448)	-22%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

17: STREET IMPROVEMENT FUND
12: COMMUNITY DEVELOPMENT
03: PARK MAINTENANCE

			FY18-19 PROPOSED
ROGERS PARK			4,000
	CLEANING SUPPLIES	-	
	CHEMICAL SUPPLIES, FERTILIZER AND GRASS SEED	1,000	
	REPAIR & MAINTENANCE	3,000	
TOWN CENTER PLAZA	MOWING CONTRACT	23,000	34,000
	CHEMICAL SUPPLIES, FERTILIZER AND GRASS SEED	1,000	
	REPAIR & MAINTENANCE	10,000	
SONORA PARK	CLEANING SUPPLIES	3,000	17,000
	CHEMICAL SUPPLIES, FERTILIZER AND GRASS SEED	3,000	
	REPAIR & MAINTENANCE	11,000	
OTHER PARKS/MISCELLANEOUS	CLEANING SUPPLIES	100	6,420
	CHEMICAL SUPPLIES, FERTILIZER AND GRASS SEED	1,000	
	REPAIR & MAINTENANCE	1,000	
	PARK WIFI	1,320	
	TRUST/FOUNDATION TO HOLD LAND	3,000	
ELECTRIC SERVICES	PROVIDED BY DIRECT ENERGY. COVERS ALL PARKS AND ENTRANCES.	13,000	13,000
EQUIPMENT RENTAL	MAINTENANCE ONLY. DO NOT INCLUDE ANNUAL SPECIAL EVENTS. COVERS ALL PARKS AND ENTRANCES.	1,500	1,500
WATER/SEWER SERVICES	PROVIDED BY THE CITY/ARLINGTON/FORT WORTH. COVERS ALL PARKS AND ENTRANCES.	50,000	50,000
TOTAL EXPENDITURES			\$ 125,920

DEPARTMENT OUTLINE: STREETS CAPITAL PROJECTS

FUNCTIONS

For capital projects for the street fund including major street construction

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Presented to the Utility Infrastructure board and city Council possible projects for a issuance of debt program.

SHORT-TERM GOALS

- Continue partnership with Tarrant County for maintenance needs (1.4, 6.0)
- Complete reconstruction of selected streets with Tarrant County Precinct Two (1.4, 6.0)

LONG-TERM GOALS

- Secure legislative option for transportation funding (6.0)
- Utilize the Asset Management Plan to prioritize projects (4.3, 6.0)
- Develop Water, Wastewater, Storm Water, and Street coordinated replacement plan (4.3, 4.4, 5.0, 6.0)

STAFFING RESOURCES

- Contract with Tarrant County Precinct Two Commissioner Andy Nguyen's Office to work on major street projects

PERFORMANCE MEASURES

THROUGH JUNE 2018 UNLESS OTHERWISE NOTED

- 0 Street Projects Completed

DEPARTMENT SUMMARY BUDGET

17: STREET IMPROVEMENT FUND

12: COMMUNITY DEVELOPMENT

04: CAPITAL PROJECTS

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
TRANSFERS	49,782	60,523	60,523	-	60,523	-	79,058	18,535	31%
CAPITAL	281,935	-	-	32	-	-	-	-	-
TOTAL EXPENDITURES	\$ 331,716	\$ 60,523	\$ 60,523	\$ 32	\$ 60,523	\$ -	\$ 79,058	\$ 18,535	31%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

17: STREET IMPROVEMENT FUND
12: COMMUNITY DEVELOPMENT
04: CAPITAL PROJECTS

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
TRANSFER TO CAPITAL REPLACEMENT FUND	49,782	60,523	60,523	-	60,523	-	79,058	18,535	31%
TRANSFERS	\$ 49,782	\$ 60,523	\$ 60,523	\$ -	\$ 60,523	\$ -	\$ 79,058	\$ 18,535	31%
LAND	242,433	-	-			-	-	-	
STREET PROJECTS	39,501	-	-	32		-	-	-	
CAPITAL	\$ 281,935	\$ -	\$ -	\$ 32	\$ -	\$ -	\$ -	\$ -	
TOTAL EXPENDITURES	\$ 331,716	\$ 60,523	\$ 60,523	\$ 32	\$ 60,523	\$ -	\$ 79,058	\$ 18,535	31%

17: STREET IMPROVEMENT FUND
12: COMMUNITY DEVELOPMENT
04: CAPITAL PROJECTS

		FY18-19 PROPOSED
TRANSFER OUT-CAP REPLACE FUND	VEHICLES/EQUIPMENT	79,058
	COMPUTER	-
LAND	LINK STREET LAND PURCHASE	-
STREET PROJECTS	NEW/RECONSTRUCTION TIED TO 5 YEAR STREET SCHEDULE	-
TOTAL EXPENDITURES		\$ 79,058

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

FIVE YEAR STREET SCHEDULE

PROJECT	TYPE	FY18-19 PROJECTED	FY19-20 PROJECTED	FY20-21 PROJECTED	FY21-22 PROJECTED	FY22-23 PROJECTED	BEYOND 5 YEARS
OLDTOWN							
MINERAL STREET	RECONSTRUCTION	-	15,600	-	-	-	-
THIRD STREET	RECONSTRUCTION FROM KENNEDALE PARKWAY TO BOWMAN SPRINGS ROAD	-	-	-	195,000	-	-
FOURTH STREET	RECONSTRUCTION	-	187,200	-	-	-	-
FIFTH STREET	RECONSTRUCTION	-	-	187,200	-	-	-
MAIN STREET	RECONSTRUCTION	-	-	-	64,000	-	-
		\$ -	\$ 202,800	\$ 187,200	\$ 259,000	\$ -	\$ -
INDUSTRIAL							
INDUSTRIAL	RECONSTRUCTION	-	-	115,000	-	-	-
BACHELOR	RECONSTRUCTION	-	-	-	40,000	-	-
		\$ -	\$ -	\$ 115,000	\$ 40,000	\$ -	\$ -
HIGHER MAINTENANCE							
SHORT STREET	RECONSTRUCTION	-	9,000	-	-	-	-
		\$ -	\$ 9,000	\$ -	\$ -	\$ -	\$ -
COLLECTOR							
AVERITT ROAD	RECONSTRUCTION	-	195,000	-	-	-	-
EDEN ROAD	RECONSTRUCTION FROM MANSFIELD CARDINAL ROAD TO KENNEDALE PARKWAY EAST CITY LIMITS	-	-	124,000	-	-	-
EDEN ROAD	RECONSTRUCTION FROM KENNEDALE PARKWAY TO HUDSON VILLAGE CREEK ROAD	-	95,000	-	-	-	-
SOUTH NEW HOPE ROAD (TIFF PROJECT)	RECONSTRUCTION FROM KENNEDALE PARKWAY TO SONORA PARK/RAILROAD	-	-	111,000	-	-	-
TXDOT Bridge out of scope of project	New Hope Road Bridge /Culvert TXDOT project			57,425			
SOUTH NEW HOPE ROAD	RECONSTRUCTION FROM SONORA PARK/RAILROAD TO HUDSON VILLAGE CREEK(NEW CONTRACTOR SECTION)	-	-	-	10,000,000	-	-
		\$ -	\$ 290,000	\$ 292,425	\$ 10,000,000	\$ -	\$ 643,500
REBUILDS THROUGHOUT THE CITY							
CENTURY DRIVE	RECONSTRUCTION		53,000	-	-	85,000	
OAK CREST DRIVE	RECONSTRUCTION FROM KENNEDALE PARKWAY TO 1-20 SERVICE ROAD	-	-	-	-	-	261,300
COLLETT SUBLETT	RECONSTRUCTION	-	-	165,000	-	-	-
CLOVER LANE	RECONSTRUCTION FROM CRESTVIEW TO KENNEDALE PARKWAY	130,000	-	-	-	-	-
JR HAWKINS	RECONSTRUCTION	-	180,000	-	-	-	-
		\$ 130,000	\$ 233,000	\$ 245,000	\$ -	\$ 85,000	\$ 261,300
NEW							
BORDER AND HARRISON CONNECTION	CONNECT BORDER TO HARRISON	-	-	-	-	40,000	-
BOWERMAN ROAD	NEW CONSTRUCTION	-	78,440	-	-	-	-
KEVIN MILLER	EXTEND KEVIN MILLER TO THE VINEYARD SUBDIVISION	-	80,000	-	-	-	250,000
OAKCREST REALIGNMENT	GILMAN TO OAKCREST REALIGNMENT	-	-	-	-	-	-
LINK STREET EXTENSION	LINK STREET EXTENSION ON BUSINESS 287	-	-	-	-	-	-
LITTLE ROAD EXTENSION	EXTEND LITTLE ROAD OVER RAILROAD TRACKS TO NEW HOPE ROAD	-	-	-	-	45,000	-
WILDCAT WAY	CONNECT SUBLETT TO COLLETT SUBLETT	-	750,000	-	-	-	-
		\$ -	\$ 908,440	\$ -	\$ -	\$ 85,000	\$ 493,000
TOTAL			\$ 1,643,240	\$ 839,625	\$ 10,299,000	\$ 170,000	\$ 1,397,800

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

18: JUVENILE CASE MANAGER FUND

CATEGORY	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
BEGINNING FUND BALANCE		\$ 19,950	\$ 19,950	\$ 20,200	\$ 20,200		\$ 14,255		
FINES/FEES	7,210	7,200	7,200	3,595	6,000	(1,200)	7,200	-	0%
INVESTMENT EARNINGS	95	65	65	3	250	185	65	-	0%
TOTAL REVENUES	\$ 7,305	\$ 7,265	\$ 7,265	\$ 3,598	\$ 6,250	\$ (1,015)	\$ 7,265	\$ -	0%
PERSONNEL	11,785	12,195	12,195	7,677	12,195	-	13,196	1,001	8%
SUNDRY	100	600	600	-	-	(600)	600	-	0%
TOTAL EXPENDITURES	\$ 11,885	\$ 12,795	\$ 12,795	\$ 7,677	\$ 12,195	\$ (600)	\$ 13,796	\$ 1,001	8%
REVENUES OVER EXPENDITURES	\$ (4,580)	\$ (5,530)	\$ (5,530)	\$ (4,079)	\$ (5,945)	\$ (415)	\$ (6,531)		
ENDING FUND BALANCE	\$ 20,200	\$ 14,420	\$ 14,420	\$ 16,121	\$ 14,255		\$ 7,723		
FUND BALANCE AS % OF EXP	170.0%	112.7%	112.7%	210.0%	116.9%		56.0%		
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -		
RESERVE SURPLUS/(SHORTFALL)									

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

18: JUVENILE CASE MANAGER FUND

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
JUVENILE CASE MANAGER FEES	7,210	7,200	7,200	3,595	6,000	(1,200)	7,200	-	0%
FINES/FEES	\$ 7,210	\$ 7,200	\$ 7,200	\$ 3,595	\$ 6,000	\$ (1,200)	\$ 7,200	\$ -	0%
INVESTMENT INCOME	95	65	65	120	250	185	65	-	0%
INVESTMENT EARNINGS	\$ 95	\$ 65	\$ 65	\$ 3	\$ 250	\$ 185	\$ 65	\$ -	0%
TOTAL REVENUES	\$ 7,305	\$ 7,265	\$ 7,265	\$ 3,598	\$ 6,250	\$ (1,015)	\$ 7,265	\$ -	0%

18: JUVENILE CASE MANAGER FUND

01: EXPENSES

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
SALARIES	9,622	9,812	9,812	6,219	9,812	-	10,634	822	
OVERTIME	88	200	200	93	200	-	200	-	
RETIREMENT	1,403	1,417	1,417	896	1,417	-	1,534	116	
FICA	672	766	766	469	766	-	829	63	8%
PERSONNEL	\$ 11,785	\$ 12,195	\$ 12,195	\$ 7,677	\$ 12,195	\$ -	\$ 13,196	\$ 1,001	8%
TRAINING/SEMINARS	100	100	100	-	-	(100)	100	-	0%
TRAVEL	-	500	500	-	-	(500)	500	-	
SUNDRY	\$ 100	\$ 600	\$ 600	\$ -	\$ -	\$ (600)	\$ 600	\$ -	0%
TOTAL EXPENDITURES	\$ 11,885	\$ 12,795	\$ 12,795	\$ 7,677	\$ 12,195	\$ (600)	\$ 13,796	\$ 1,001	8%

CITY OF KENNEDALE, TEXAS
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18: JUVENILE CASE MANAGER FUND

		FY18-19 PROPOSED	
JUVENILE CASE MANAGER FEES	BASED IN FEE OF \$5 BASED PER CITATION	7,200	7,200
INVESTMENT INCOME	EARNING BASED UPON AVERAGE BALANCE/INTEREST RATES	65	65
		TOTAL REVENUES	\$ 7,265

18: JUVENILE CASE MANAGER FUND

01: EXPENSES

		FY18-19 PROPOSED	
SALARIES	DEPUTY COURT & JUVENILE CLERK (3 HRS PER PAY PERIOD)	10,634	10,634
OVERTIME	REFER TO PERSONNEL SUMMARY OVERVIEW	200	200
RETIREMENT	REQUIRED FOR ANYTHING OVER 1000 CALENDAR HOURS. PAID MONTHLY. BASED ON JAN-DEC CALENDAR YEAR. NEW RATE RECEIVED IN MAY OF CURRENT YEAR FOR JAN-DEC OF UPCOMING FISCAL YEAR. OCT-DEC OF NEW FISCAL YEAR BILLED AT OLD RATE. RATE RECEIVED IN MAY HAS A LAG OF ONE YEAR DUE TO ACTUARIAL STUDY (I.E., JAN 2008 RATE BASED ON DEC 2006 STUDY).	1,534	1,534
FICA	BASED ON 6.20% SOCIAL SECURITY/1.45% FICA, TOTALING 7.65%. ASSESSED ON ANY FORM OF PAY/INCOME TO EMPLOYEE.	829	829
TRAINING/SEMINARS	JUVENILE CASE MANAGER ANNUAL REQUIRED TRAINING	100	100
TRAVEL	JUVENILE CASE MANAGER HOTEL, MEALS	500	500
		TOTAL EXPENDITURES	\$ 13,796

Annual Events & Programs

WWW.CITYOFKENNEDEALE.COM/CAL

KIDFISH



May

- Kids to Parks Day: Bark in the Park and KIDFISH at Sonora Park
- KKB "Don't Mess With Texas" Cleanup
- City-Wide Garage Sale
- The Splash Pad at Sonora Park is typically open from Memorial Day to Labor Day

June & July

- The Mayor's Summer Reading Club
Visit KennedaleLibrary.org/summer for more info!



BARK IN THE PARK

Throughout the Year

- Bird Workshops: January, April, July, and October
- YAC Movies in the Park and Food Truck Nights
- Library Programs Include: LEGO Club, Babygarten, Storytime, Quilting Group, Movie Matinees, STEM Club for Families, Book Clubs, and Family Place events
- KKB Adopt-A-Spot, Cleanups, and Demonstration Garden
- Public Meetings and Town Halls



YAC MOVIES IN THE PARK



SUMMER READING CLUB

September

- KKB Bring It! Cleanup

October

- Public Safety Open House
- KPD Drug Takeback
- Library's Pumpkin-Palooza, YAC Trunk-or-Treat, and Senior Center Craft Fair
- Kennedale Professional Firefighters Association (KPFFA) Golf Tournament

November

- KKB Arbor Day Celebration
- KPFFA Angel Tree

December

- Gingerbread Wonderland at the Library
- Christmas Tree Lighting Festival



KKB BUTTERFLY AND DEMONSTRATION
GARDENS IN TOWNCENTER PARK



YAC FOOD
TRUCK NIGHTS



BIRDING WORKSHOP



TOWNCENTER CHRISTMAS
TREE LIGHTING FESTIVAL

Never miss an event! Subscribe at
WWW.CITYOFKENNEDEALE.COM/SUBSCRIBE

CITY OF KENNEDALE, TEXAS
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41: PARK REC/OTHER DONATION FUND

CATEGORY	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
BEGINNING FUND BALANCE		\$ (48)	\$ (48)	\$ (45)	\$ (45)		\$ 495		
INVESTMENT EARNINGS	57	25	25	115	150	125	50	25	100%
SURPLUS/RENTALS	180	-	-	390	390	390	-	-	
TOTAL REVENUES	\$ 237	\$ 25	\$ 25	\$ 505	\$ 540	\$ 515	\$ 50	\$ 25	100%
TRANSFERS	25,296	-	-	-	-	-	-	-	
TOTAL EXPENDITURES	\$ 25,296	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
REVENUES OVER EXPENDITURES	\$ (25,059)	\$ 25	\$ 25	\$ 505	\$ 540	\$ 515	\$ 50		
ENDING FUND BALANCE	\$ (45)	\$ (23)	\$ (23)	\$ 460	\$ 495		\$ 545		
FUND BALANCE AS % OF EXP	N/A	N/A	N/A	N/A	N/A		N/A		
RESERVE (NO REQUIREMENT)		\$ -	\$ -	\$ -	\$ -		\$ -		
RESERVE SURPLUS/(SHORTFALL)									

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

41: PARK REC/OTHER DONATION FND

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
DEPOSIT-OTHER	-	-	-			-	-	-	
DONATION-SECTION HOUSE	-	-	-			-	-	-	
FOUNTAIN DONATION		-	-			-	-	-	
DONATION-FIRE		-	-			-	-	-	
DONATION-POLICE		-	-			-	-	-	
DONATION-KIDFISH		-	-			-	-	-	
DONATION-TURNER SCHOLARSHIP		-	-			-	-	-	
DONATION-BARK/PARK		2,369	2,369	(2,578)		(2,369)	2,500	131	6%
DONATION-ARTS/MARKET COMM		1,452	1,452	1,479		(1,452)	-	(1,452)	-100%
DONATION-YAC		3,990	3,990	2,737		(3,990)	4,000	10	0%
DONATION-KKB	-	7,642	7,642	9,307		(7,642)	-	(7,642)	-100%
DONATION-DISASTER/EMERGENCY	-	-	-			-	-	-	
TOTAL LIABILITIES	\$ -	\$ 15,454	\$ 15,454	\$ 10,945	\$ -	\$ (15,454)	\$ 6,500	\$ (8,954)	-58%

NOTE: WITH THE EXCEPTION OF INVESTMENT INCOME AND RENTAL FEES, THE CITY TRANSITIONED AWAY FROM REVENUE AND EXPENSE LINE ITEMS TO LIABILITY ACCOUNTS IN MIDYEAR FY09-10 FOR ENHANCED TRACKING PURPOSES. THESE ACTIVITIES ARE PRIMARILY FUNDED DIRECTLY FROM DONATIONS RECEIVED, AND THE AMOUNTS ABOVE REFERENCE ONLY THE RUNNING BALANCE AVAILABLE (NET) TO EACH ACTIVITY. THEY DO NOT DETAIL FUNDS RECEIVED OR SPENT.

41: PARK REC/OTHER DONATION FND

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
INVESTMENT INCOME	57	25	25	115	150	125	50	25	100%
INVESTMENT EARNINGS	\$ 57	\$ 25	\$ 25	\$ 115	\$ 150	\$ 125	\$ 50	\$ 25	
RENTAL FEES	180	-	-	390	390	390	-	-	
SURPLUS SALES/RENTALS	\$ 180	\$ -	\$ -	\$ 390	\$ 390	\$ 390	\$ -	\$ -	
TOTAL REVENUES	\$ 237	\$ 25	\$ 25	\$ 505	\$ 540	\$ 515	\$ 50	\$ 25	100%

41: PARK REC/OTHER DONATION FND

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
TRANSFER OUT-STREETS FUND	25,296	-	-			-	-	-	
TRANSFERS	\$ 25,296	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL EXPENDITURES	\$ 25,296	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

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41: PARK REC/OTHER DONATION FND

			FY18-19 PROPOSED
DONATION-BARK/PARK	ROLLING BALANCE ANTICIPATED GIVEN DONATIONS & EXPENSES	-	2,500
	SEED MONEY FROM POLICE (TRANSFER IN)	2,500	
DONATION-ARTS/MARKET COMM	ROLLING BALANCE ANTICIPATED GIVEN DONATIONS & EXPENSES	-	-
	SEED MONEY FROM MAYOR & CITY COUNCIL (TRANSFER IN)	-	
DONATION-YAC	ROLLING BALANCE ANTICIPATED GIVEN DONATIONS & EXPENSES	-	4,000
	SEED MONEY FROM MAYOR & CITY COUNCIL (TRANSFER IN)	4,000	
DONATION-KKB	ROLLING BALANCE ANTICIPATED GIVEN DONATIONS & EXPENSES	-	-
	SEED MONEY FROM STREET/PARK FUND (TRANSFER IN)	-	
TOTAL LIABILITIES			\$ 6,500

41: PARK REC/OTHER DONATION FND

			FY18-19 PROPOSED
INVESTMENT INCOME	EARNING BASED UPON AVERAGE BALANCE/INTEREST RATES	50	50
RENTAL FEES	NO LONGER USE - IN STREETS FUND	-	-
TOTAL REVENUES			\$ 50

41: PARK REC/OTHER DONATION FND

			FY18-19 PROPOSED
TRANSFER OUT -S STREETS FUND	TRANSFER PARK PAVILLION FEES TO STREETS FUND		-
TOTAL EXPENDITURES			\$ -

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

83: TREE REFORESTATION FUND

CATEGORY	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
BEGINNING FUND BALANCE		\$ 68,084	\$ 68,084	\$ 68,178	\$ 68,178		\$ 68,728		
INVESTMENT EARNINGS	284	150	150	423	550	400	300	150	100%
TOTAL REVENUES	\$ 284	\$ 150	\$ 150	\$ 423	\$ 550	\$ 400	\$ 300	\$ 150	
TOTAL EXPENDITURES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
REVENUES OVER EXPENDITURES	\$ 284	\$ 150	\$ 150	\$ 423	\$ 550	\$ 400	\$ 300		
ENDING FUND BALANCE	\$ 68,178	\$ 68,234	\$ 68,234	\$ 68,601	\$ 68,728		\$ 69,028		
FUND BALANCE AS % OF EXP	N/A	N/A	N/A	N/A	N/A		N/A		
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -		
RESERVE SURPLUS/(SHORTFALL)									

83: TREE REFORESTATION FUND

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
INVESTMENT INCOME	284	150	150	423	550	400	300	150	100%
INVESTMENT EARNINGS	\$ 284	\$ 150	\$ 150	\$ 423	\$ 550	\$ 400	\$ 300	\$ 150	100%
TOTAL REVENUES	\$ 284	\$ 150	\$ 150	\$ 423	\$ 550	\$ 400	\$ 300	\$ 150	

83: TREE REFORESTATION FUND

01: TREE REFORESTATION

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
SPECIAL SERVICES		-	-	-	-	-	-	-	
SUNDRY	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL EXPENDITURES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

CITY OF KENNEDALE, TEXAS
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85: UNCLAIMED PROPERTY FUND

CATEGORY	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
BEGINNING FUND BALANCE	\$ 304	\$ 304	\$ 304	\$ 304	\$ 304		\$ 304		
TOTAL REVENUES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL EXPENDITURES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
REVENUES OVER EXPENDITURES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
ENDING FUND BALANCE	\$ 304	\$ 304	\$ 304	\$ 304	\$ 304	\$ -	\$ 304		
FUND BALANCE AS % OF EXP	N/A	N/A	N/A	N/A	N/A		N/A		
RESERVE (NO REQUIREMENT)		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
RESERVE SURPLUS/(SHORTFALL)	\$ 304	\$ 304	\$ 304	\$ 304	\$ 304	\$ -	\$ 304		

CITY OF KENNEDALE, TEXAS
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10: WATER/SEWER FUND

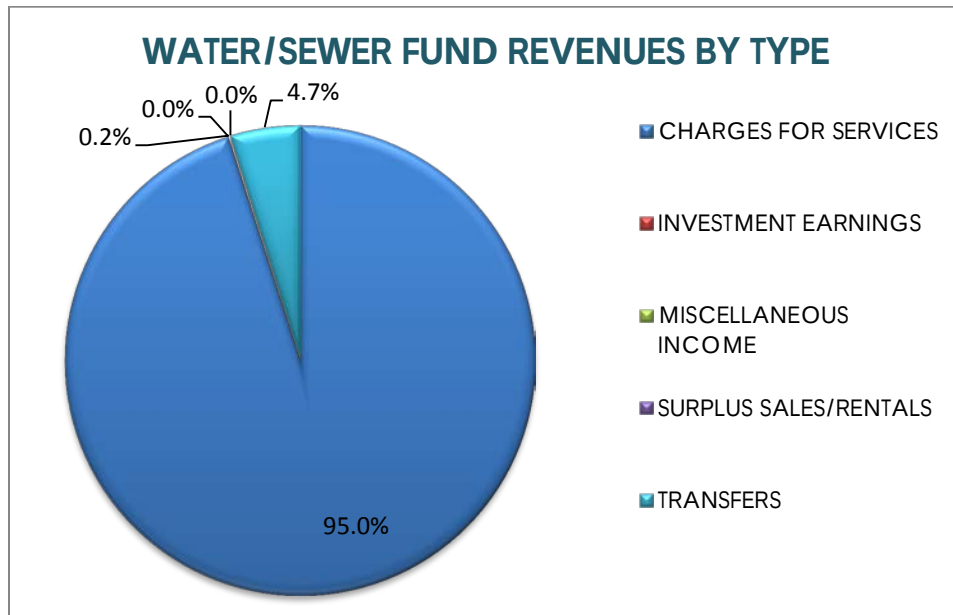
CATEGORY	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
BEGINNING WORKING CAPITAL		\$ 464,027	\$ 464,027	\$ 1,045,984	\$ 1,045,984		\$ 1,487,060		
CHARGE FOR SERVICES	4,728,615	4,256,376	4,256,376	2,835,871	4,475,100	218,724	4,256,376	-	0%
INVESTMENT EARNINGS	2,034	1,000	1,000	7,804	10,000	9,000	1,000	-	0%
MISCELLANEOUS INCOME	5,128	7,500	7,500	1,486	2,200	(5,300)	7,500	-	
SURPLUS SALES/RENTALS	262	1,000	1,000	1,000	1,000	-	1,000	-	0%
TRANSFERS	214,415	213,573	213,573	-	213,573	1	212,525	(1,048)	
TOTAL REVENUES	\$ 4,950,455	\$ 4,479,449	\$ 4,479,449	\$ 2,846,161	\$ 4,701,873	\$ 222,425	\$ 4,478,401	\$ (1,048)	0%
PERSONNEL	709,524	805,582	805,582	479,749	721,993	(83,589)	782,626	(22,956)	-3%
SUPPLIES	53,903	67,175	67,175	26,977	51,975	(15,200)	67,175	-	0%
MAINTENANCE	191,118	425,228	425,228	284,698	369,581	(55,647)	425,228	-	0%
SUNDRY	2,086,838	2,245,391	2,245,391	1,213,952	2,564,951	319,560	2,252,240	6,849	0%
DEBT	506,913	677,361	677,361	464,750	509,736	(167,625)	618,680	(58,680)	-9%
CAPITAL	196,862	39,796	39,796	2,765	42,561	2,765	39,796	-	0%
TOTAL EXPENDITURES	\$ 3,745,157	\$ 4,260,532	\$ 4,260,532	\$ 2,472,891	\$ 4,260,797	\$ 265	\$ 4,185,745	\$ (74,787)	-2%
REVENUES OVER EXPENDITURES	\$ 1,205,298	\$ 218,917	\$ 218,917	\$ 373,271	\$ 441,076	\$ 222,159	\$ 292,656		
ENDING WORKING CAPITAL	\$ 1,045,984	\$ 682,944	\$ 682,944	\$ 1,419,255	\$ 1,487,060		\$ 1,779,716		
WORKING CAPITAL AS % OF EXP	27.9%	16.0%	16.0%		34.9%		42.5%		
RESERVE (25% REQUIREMENT)	\$ 936,289	\$ 1,065,133	\$ 1,065,133		\$ 1,065,199		\$ 1,046,436		
RESERVE SURPLUS/(SHORTFALL)	\$ 109,695	\$ (382,189)	\$ (382,189)		\$ 421,861		\$ 733,280		

WATER/SEWER FUND BUDGET OVERVIEW

REVENUES

The 2017-2018 Water/Sewer Fund Budget includes \$4,478,401 in revenues, which is basically the same as the previous year. Due to ongoing negotiations with the City of Arlington for the maintenance and operations of our Water and Sewer system, we have largely carried over the previous year's budget. With either outcome from the negotiations, we plan on extensive mid-year budget amendments.

The primary source of revenue for the Water/Sewer Budget is charges for services, which accounts for 95% of all revenue. Revenue by major category is depicted below:

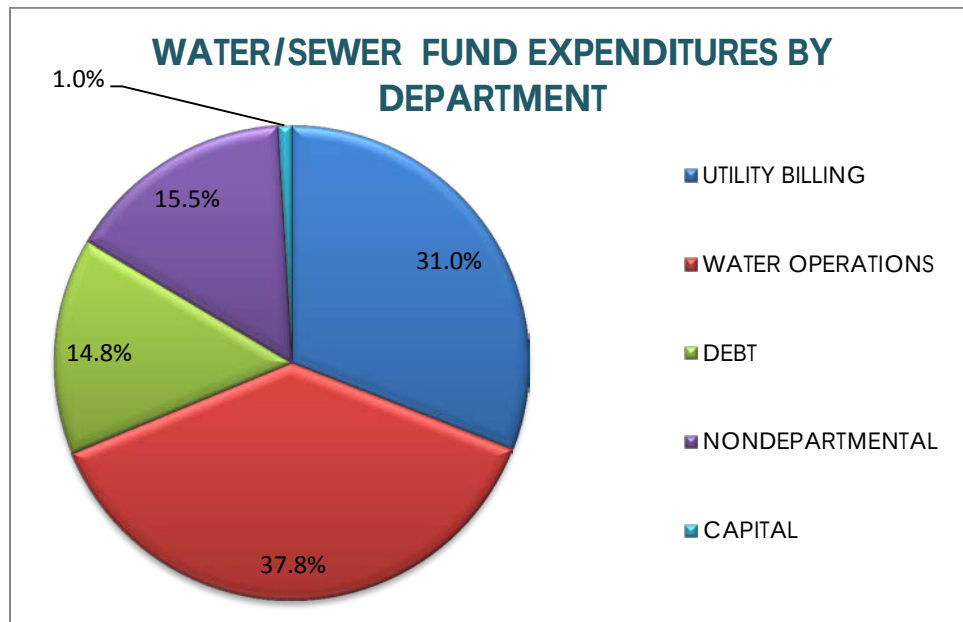


Below is the five-year summary of revenues:

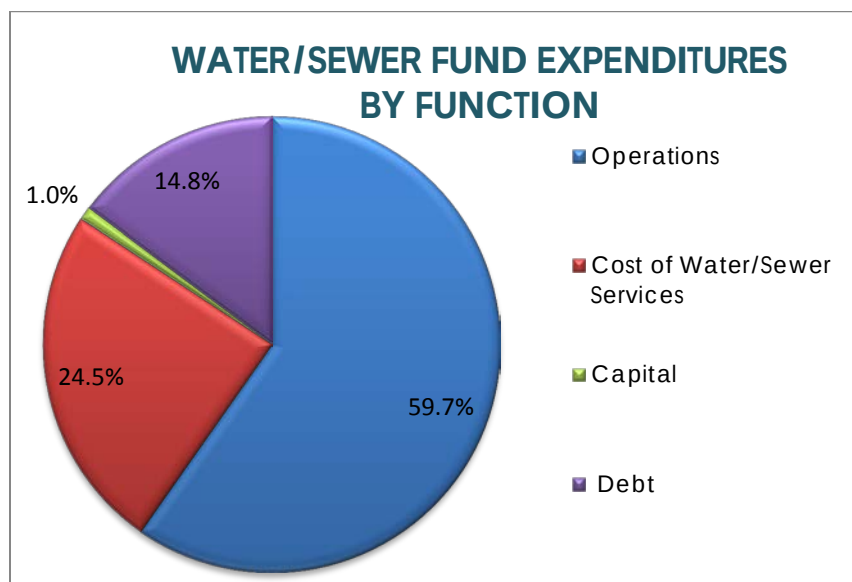
Fiscal Year	2015 (Actual)	2016 (Actual)	2017 (Actual)	2018 (Estimated)	2019 (Budgeted)	% Change (CY-PY)/PY	% Change FY15-19
Water/Sewer Fund Charges for Services	\$ 3,233,643	\$ 4,288,045	\$ 4,728,615	\$ 4,475,100	\$ 4,256,376	-4.89%	31.63%
Water/Sewer Fund Investment Earnings	\$ 167	\$ 6	\$ 2,034	\$ 10,000	\$ 1,000	-90.00%	500.31%
Water/Sewer Fund Misc. Income	\$ 15,806	\$ 4,893	\$ 5,128	\$ 2,200	\$ 7,500	240.91%	-52.55%
Water/Sewer Fund Development	\$ -	\$ -	\$ -	\$ -	\$ -		
Water/Sewer Fund Surplus Sales/Rentals	\$ 17,111	\$ 2,118	\$ 262	\$ 1,000	\$ 1,000	0.00%	-94.16%
Water/Sewer Fund Surplus Transfers	\$ 197,312	\$ 314,198	\$ 214,415	\$ 213,573	\$ 212,525	-0.49%	7.71%
Water/Sewer Fund Total Revenues	\$ 3,464,038	\$ 4,609,259	\$ 4,950,455	\$ 4,701,873	\$ 4,478,401	-4.75%	29.28%
Water/Sewer Fund Revenues Per Capita	\$ 433.44	\$ 565.43	#DIV/0!	\$ 565.48	\$ 533.27	-5.70%	23.03%

EXPENDITURES

The Water/Sewer Fund Budget is illustrated below by department:



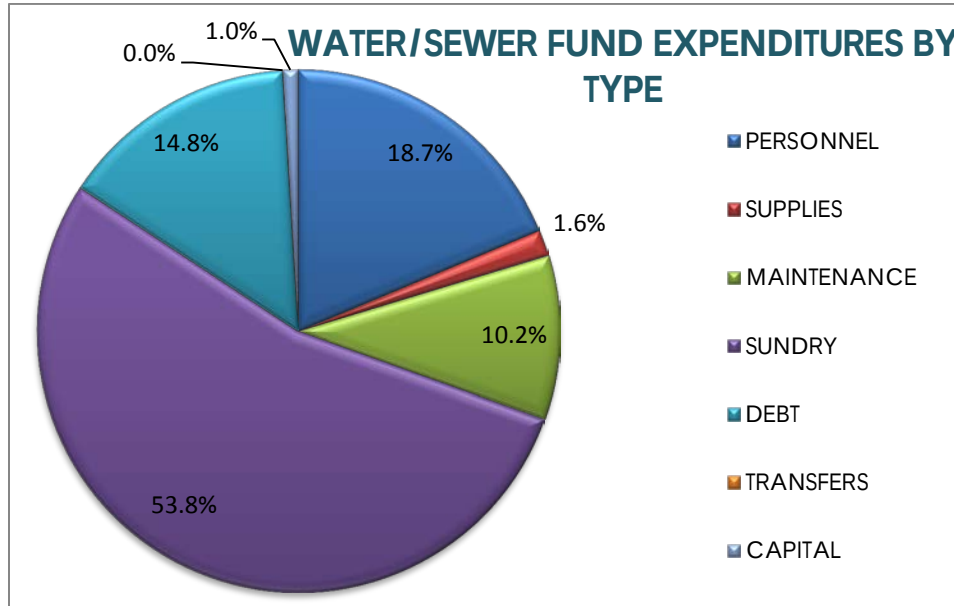
The Water Operations & Utility Billing departments make up over 68.8% of the Water/Sewer Fund Budget. Non-departmental makes up 15.5%, Debt makes up 14.8% and Capital makes up the remaining 1%. The Water/Sewer Fund Budget is illustrated below by operations function:



Operations make up the majority of the expenditures with 59.7%, and cost of water and sewer services to purchase and dispose of sewer is 24.5%. Capital and Debt make up the remaining 1% and 14.8%, respectively.

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Sundry which is utilities, consultants, training, and other miscellaneous items makes up 53.8% while personnel costs makes up only 18.7%. Supplies, maintenance, debt, and capital make up the remaining 28%. The Water/Sewer Fund Budget is illustrated below by expenditure type:

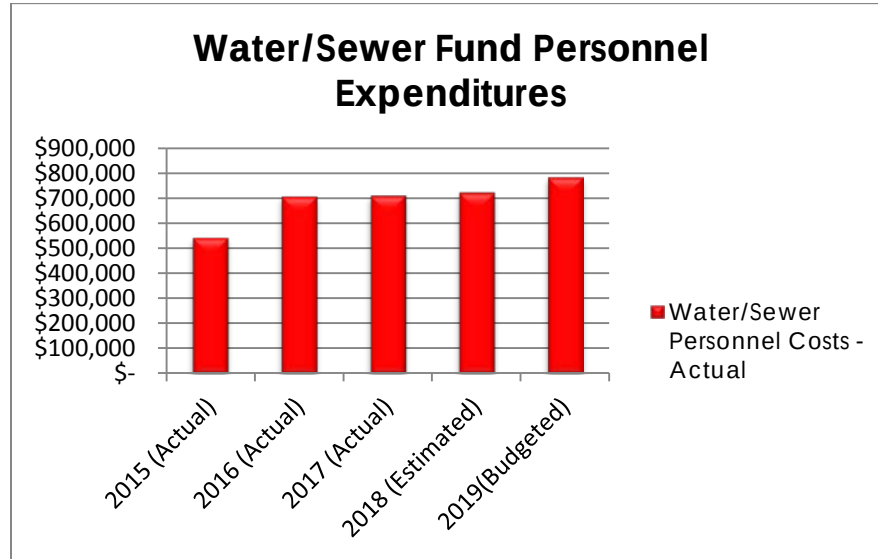


Below is the last five years of expenditures for the Water/Sewer Fund and the percentage of change:

Fiscal Year	2015 (Actual)	2016 (Actual)	2017 (Actual)	2018 (Estimated)	2019 (Budgeted)	% Change (CY-PY)/PY	% Change FY15-19
Water/Sewer Personnel Costs	\$ 541,926	\$ 706,492	\$ 709,524	\$ 721,993	\$ 782,626	8.40%	44.42%
Water/Sewer Supply Costs	\$ 47,603	\$ 43,770	\$ 53,903	\$ 51,975	\$ 67,175	29.24%	41.12%
Water/Sewer Maintenance Costs	\$ 316,971	\$ 173,925	\$ 191,118	\$ 369,581	\$ 425,228	15.06%	34.15%
Water/Sewer Sundry Costs	\$ 2,260,673	\$ 2,507,191	\$ 2,086,838	\$ 2,564,951	\$ 2,252,240	-12.19%	-0.37%
Water/Sewer Debt Costs	\$ 186,691	\$ 501,433	\$ 506,913	\$ 509,736	\$ 618,680	21.37%	231.39%
Water/Sewer Transfers	\$ -	\$ 3,094	\$ -	\$ -	\$ -		
Water/Sewer Capital Costs - Budgeted	\$ 696,222	\$ 290,134	\$ 196,862	\$ 42,561	\$ 39,796	-6.50%	-94.28%
Water/Sewer Total Costs	\$ 4,050,086	\$ 4,226,040	\$ 3,745,157	\$ 4,260,797	\$ 4,185,745	-1.76%	3.35%
Water/Sewer Costs Per Capita	\$ 506.77	\$ 518.42	\$ 450.42	\$ 512.43	\$ 498.42	-2.73%	-1.65%

PERSONNEL

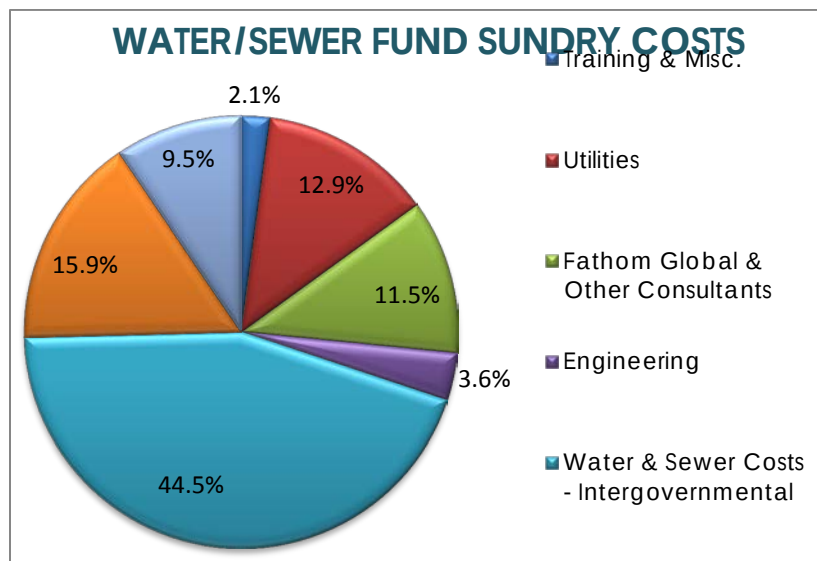
Personnel expenditures are expected to total \$782,626, which is a decrease of 3% from the prior year. Due to the Arlington negotiations, we have left several vacant positions unfilled. Below is a chart of the last five years of budgeted and actual salary and benefit expenditures:



Fiscal Year	2015 (Actual)	2016 (Actual)	2017 (Actual)	2018 (Estimated)	2019 (Budgeted)	% Change (CY-PY)/PY	% Change FY15-19
Water/Sewer Personnel Costs - Actual	\$ 541,926	\$ 706,492	\$ 709,524	\$ 721,993	\$ 782,626	8.40%	44.42%

SUNDRY

Sundry costs include training, utilities, contract with Global Water FATHOM, engineering and other consultants, Fort Worth and Arlington charges, administrative charges to cover overhead to the General Fund, and a PILOT (payment in lieu of taxes) to the Street Fund for use of the streets.



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The majority of Sundry costs are from Water & Sewer Costs that are paid to Fort Worth, Arlington, & Tarrant County Water District for purchase of water and transport of sewer 44.5%. The administrative charge to the general fund and the right of way fee to the street fund represent 25.4%. Engineering, Global Water FATHOM and other consultants, utilities, and training and miscellaneous make up the remaining 30.1%.

Below is a five-year trend and percentage of change:

Fiscal Year	2015 (Actual)	2016 (Actual)	2017 (Actual)	2018 (Estimated)	2019 (Budgeted)	% Change (CY-PY)/PY	% Change FY15-19
Advertising Costs	\$ 588	\$ -	\$ 165	\$ 350	\$ 500	42.86%	-15.01%
Assoc Dues/Publication Costs	\$ 1,715	\$ 1,951	\$ 2,236	\$ 2,515	\$ 2,515	0.00%	46.65%
Training/Seminars Costs	\$ 2,156	\$ 2,186	\$ 1,689	\$ 2,500	\$ 2,893	15.72%	34.17%
Electric Services	\$ 192,894	\$ 228,252	\$ 255,653	\$ 250,000	\$ 265,000	6.00%	37.38%
Gas Services	\$ 651	\$ 345	\$ 432	\$ 600	\$ 800	33.33%	22.95%
Legal Services	\$ 490	\$ -	\$ -	\$ -	\$ -		-100.00%
Insurance Costs	\$ 26,773	\$ 22,923	\$ 25,545	\$ 36,021	\$ 28,672	-20.40%	7.09%
Special Services	\$ 212,559	\$ 231,032	\$ 238,905	\$ 258,215	\$ 258,757	0.21%	21.73%
Equipment Rental Costs	\$ 3,254	\$ 4,544	\$ 3,417	\$ 3,930	\$ 10,869	176.57%	234.02%
Travel Costs	\$ 1,295	\$ 215	\$ 1	\$ 500	\$ 2,550	410.00%	96.97%
Engineering Services	\$ 45,589	\$ 50,757	\$ 7,560	\$ 450,000	\$ 80,000	-82.22%	75.48%
Telephone Services	\$ 10,044	\$ 8,729	\$ 9,298	\$ 11,000	\$ 13,415	21.95%	33.56%
Water/Sewer Services	\$ 3,320	\$ 3,894	\$ 3,272	\$ 3,300	\$ 4,500	36.36%	35.53%
Trash/Disposal/Dump Services Costs	\$ 2,960	\$ 743	\$ 299	\$ 5,000	\$ 6,000	20.00%	102.70%
Intergov- Fort Worth Sewer	\$ 18,727	\$ 16,255	\$ 18,632	\$ 20,000	\$ 21,900	9.50%	16.94%
Intergov- Arlington Sewer	\$ 572,235	\$ 661,160	\$ 540,285	\$ 675,000	\$ 696,000	3.11%	21.63%
Intergov- Fort Worth Water	\$ 470,110	\$ 246,203	\$ 172,273	\$ 215,159	\$ 226,300	5.18%	-51.86%
Intergov- Tarrant County Water District	\$ 19,000	\$ 21,000	\$ 47,982	\$ 50,000	\$ 55,000	10.00%	189.47%
Admin Charge - General Fund	\$ 325,884	\$ 449,793	\$ 327,520	\$ 361,617	\$ 357,125	-1.24%	9.59%
Payment in Lieu of Tax - Street Fund	\$ 358,473	\$ 494,772	\$ 421,097	\$ 213,244	\$ 213,244	0.00%	-40.51%
Bad Debt Expense	\$ (8,890)	\$ 60,558	\$ 146,853	\$ -	\$ -		-100.00%
Water/Sewer Total Sundry Costs	\$ 2,259,827	\$ 2,505,311	\$ 2,223,115	\$ 2,558,951	\$ 2,246,040	-12.23%	-0.61%

WATER DISTRIBUTION SUMMARY

SOURCE: 2015 ASSET MANAGEMENT PLAN | WWW.CITYOFKENNEDEALE.COM/GOVDOCS

WHAT DOES THE CITY OWN?

Kennedale is responsible for the following water distribution system inventory which includes approximately 48 miles of water mains:

Water Distribution System Inventory		
Asset Type	Asset Component	Quantity/Units
Water Distribution System	Water Pipe (1.5 inch)	3,644.62 ft
	Water Pipe (2 inch)	7,079.26 ft
	Water Pipe (6 inch)	73,576.03 ft
	Water Pipe (8 inch)	92,372.76 ft
	Water Pipe (10 inch)	7,301.84 ft
	Water Pipe (12 inch)	44,870.42 ft
	Water Pipe (16 inch)	26,532.19 ft
	Hydrants	487
	Equipment	6
	Facilities	27
	Vehicles	14

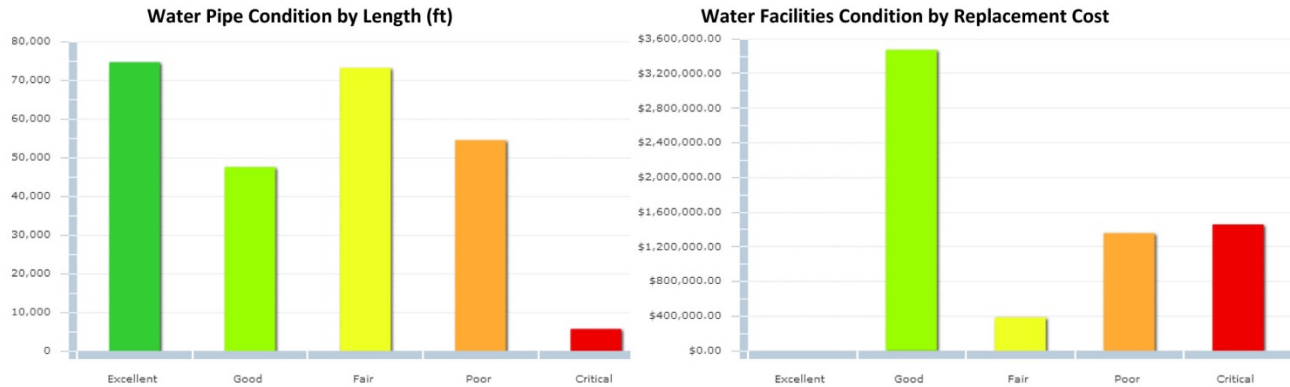
WHAT IS THE VALUE OF THE WATER DISTRIBUTION SYSTEM?

The estimated replacement value of the water distribution system, in 2015 dollars, is approximately \$23.7 million. The cost per household for the water distribution system is \$10,851 based on 2,184 households.

Water Distribution System Replacement Value				
Asset Type	Asset Component	Quantity/Units	2015 Unit Replacement Cost	2015 Overall Replacement Cost*
Water Distribution System	Water Pipe (1.5 inch)	3,644.62 ft	User-Defined	\$153,075
	Water Pipe (2 inch)	7,079.26 ft	User-Defined	\$297,329
	Water Pipe (6 inch)	73,576.03 ft	User-Defined	\$3,090,196
	Water Pipe (8 inch)	92,372.76 ft	User-Defined	\$5,283,722
	Water Pipe (10 inch)	7,301.84 ft	User-Defined	\$522,082
	Water Pipe (12 inch)	44,870.42 ft	User-Defined	\$3,849,883
	Water Pipe (16 inch)	26,532.19 ft	User-Defined	\$3,035,280
	Hydrants	487	User-Defined	\$798,680
	Equipment	6	User-Defined	\$188,215
	Facilities	27	User-Defined	\$6,668,420
	Vehicles	14	User-Defined	\$133,583
				\$24,020,465

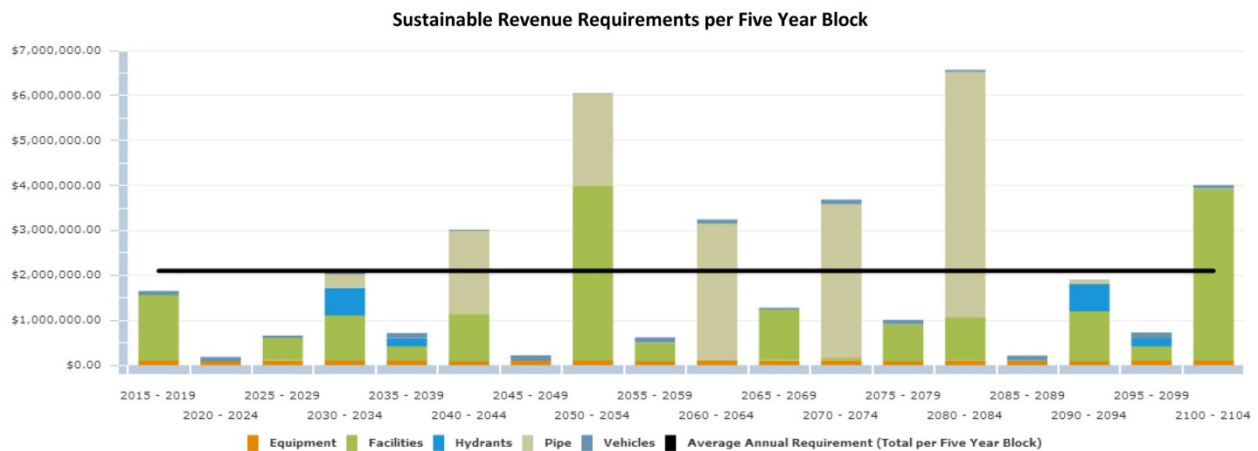
WHAT IS THE CONDITION OF THE WATER DISTRIBUTION SYSTEM?

Based on age based condition, approximately 76% of the city's water mains are in fair to excellent condition, while 24% are poor to critical condition. Nearly 42%, by replacement value, of the city's facilities assets are in poor to critical condition. As such, the city received a Condition vs. Performance rating of 'C'.



HOW DOES THE CITY ACHIEVE SUSTAINABILITY?

The average annual revenue required to sustain Kennedale's water distribution system is approximately \$420,000. Based on Kennedale's annual funding of \$589,000, there is a surplus of \$169,000. Given this surplus, the city received a Funding vs. Need rating of 'A'. The following graph represents five year blocks of expenditure requirements against the sustainable funding threshold line.



The city received an overall rating of 'B' for its water distribution system, calculated from the Condition vs. Performance and the Funding vs. Need ratings.

WASTEWATER COLLECTION SYSTEM SUMMARY

SOURCE: 2015 ASSET MANAGEMENT PLAN | WWW.CITYOFKENNEDEALE.COM/GOVDOCS

WHAT DOES THE CITY OWN?

The inventory components of the wastewater collection system are outlined in the table below. The entire system consists of approximately 48 sanitary mains.

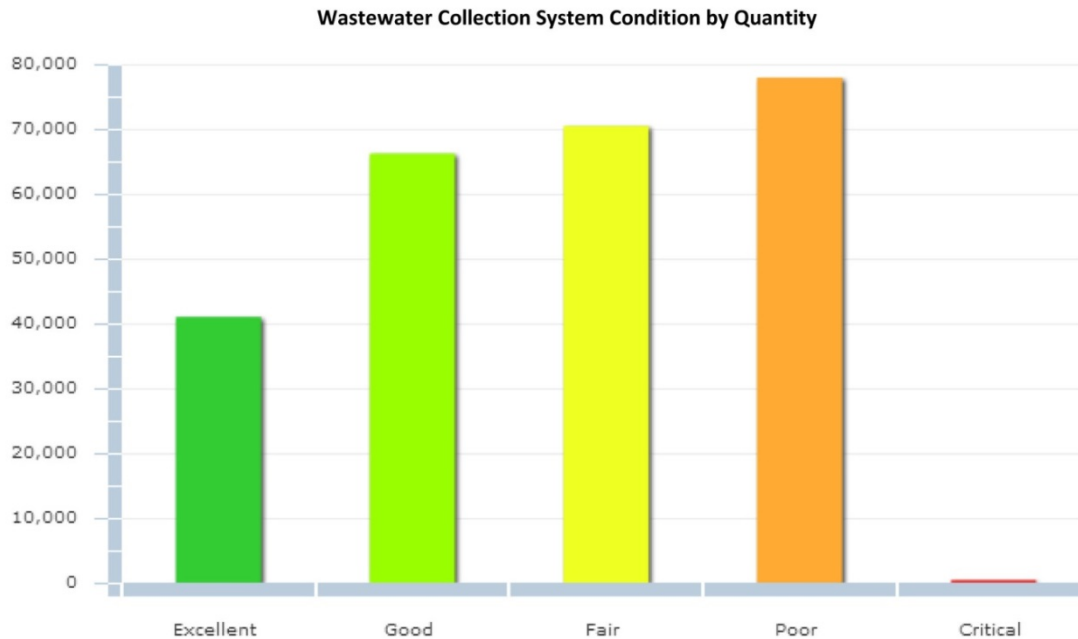
Wastewater Collection System Inventory		
Asset Type	Asset Component	Quantity/Units
Wastewater Collection System	Sewer Pipe (6 Inch)	122,238 ft
	Sewer Pipe (8 Inch)	85,470 ft
	Sewer Pipe (10 Inch)	5,997 ft
	Sewer Pipe (12 Inch)	37,848 ft
	Sewer Pipe (15 Inch)	811 ft
	Sewer Pipe (18 Inch)	3,558 ft

WHAT IS THE VALUE OF THE WASTEWATER COLLECTION SYSTEM?

The estimate replacement value of the wastewater collection system, in 2015 dollars, is approximately \$14.9 million. The cost per household for the wastewater collection is \$7,380 based on 2017 households.

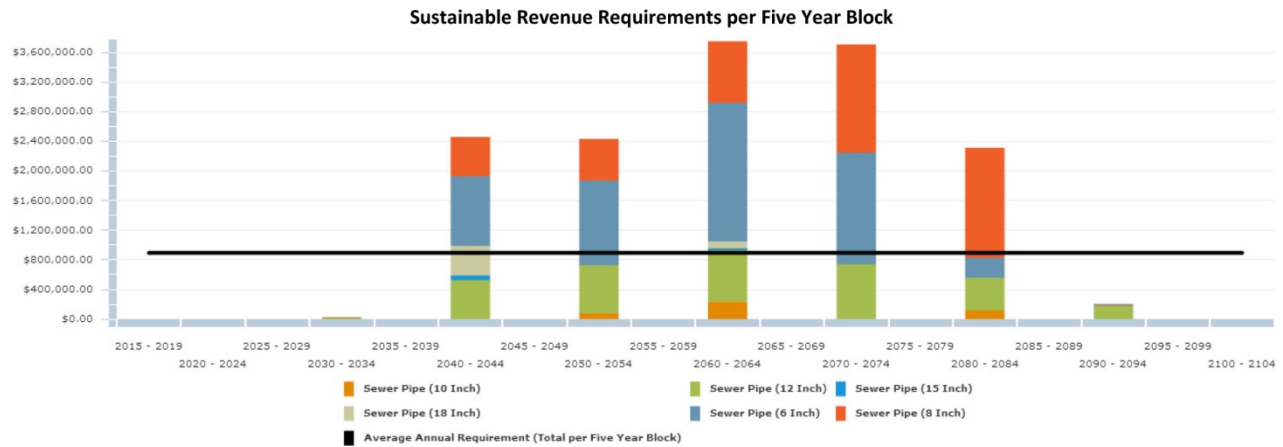
WHAT IS THE CONDITION OF THE WASTEWATER COLLECTION SYSTEM?

Approximately 69% of the city's sewer pipes are in fair to excellent condition, based on age data only, with approximately 31% in poor to critical condition. As such, the city received a Condition vs. Performance rating of 'C'.



HOW DOES THE CITY ACHIEVE SUSTAINABILITY?

The average annual revenue required to sustain Kennedale's wastewater collection system is approximately **\$179,000**. Based on Kennedale's current annual funding of **\$80,000**, there is an annual deficit of **\$99,000**. Given this deficit, the city received a Funding vs. Need rating of 'F'. The following graph presents five year blocks of expenditure requirements against the sustainable funding threshold line.



The city received an overall rating of 'D' for its wastewater collection system, calculated from the Condition vs. Performance and the Funding vs. Need ratings.

WATER AND WASTEWATER MASTER PLAN SUMMARY

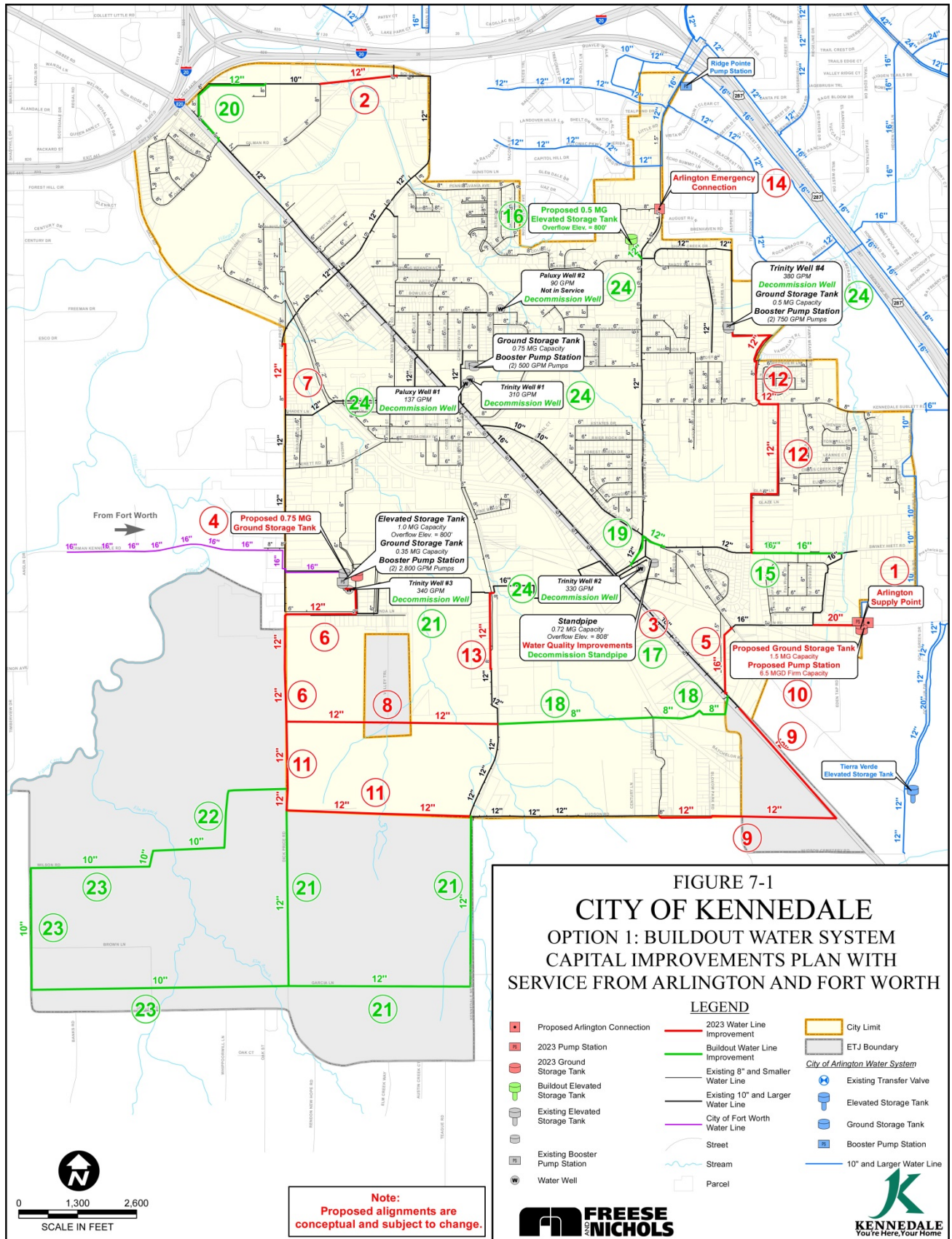
SOURCE: 2014 WATER AND WASTEWATER MASTER PLAN | WWW.CITYOFKENNEDEALE.COM/GOVDOCS

Below are the City of Kennedale's water system capital improvement needs (through buildout), if the city plans to source water from our own wells as well as the Cities of Fort Worth and Arlington:

Table 7-1: Option 1 Water System Capital Improvement Plan

	Proj. No.	Project	Cost
2013 - 2023	1	Arlington Water Supply	\$909,420
	2	12-inch water line south of Interstate 20	\$438,830
	3	Standpipe Improvements	\$483,000
	4	0.75 MG Ground Storage Tank	\$1,343,430
	5	16-inch water line along Eden Road	\$495,420
	6	12-inch water lines from Pump Station 3 and along Dick Price Road	\$409,650
	7	12-inch water line between Dick Price Road and New Hope Road	\$319,880
	8	12-inch water line along Dick Price Road	\$767,460
	9	12-inch water line along US 287 Business and along Hudson Road	\$1,235,930
	10	1.5 MG Ground Storage Tank and 6.5 MGD Pump Station	\$3,910,230
	11	12-inch water line along Dick Price Road and Green Circle	\$1,049,530
	12	12-inch water line between Swiney Hiatt Road and Trinity Well #4	\$1,320,480
	13	12-inch water line along New Hope Road	\$390,190
	14	Arlington Emergency Connection	\$172,500
Total 2013 - 2023			\$13,245,950
2024 - Buildout	15	16-inch water line Swiney Hiatt Road	\$386,120
	16	0.5 MG Elevated Storage Tank	\$1,958,670
	17	Decommission Standpipe	\$207,000
	18	8-inch water lines between New Hope Road and US 287 Business	\$571,830
	19	12-inch water line near standpipe	\$158,730
	20	12-inch water line south of Interstate 20 and along US 287 Business	\$275,840
	21	12-inch water lines along Dick Price Road, Garcia Lane and New Hope Road	\$1,932,730
	22	10-inch water line west of Dick Price Road	\$944,750
	23	10-inch water line along Wilson Road and Shelby Road in the ETJ	\$1,769,850
	24	Decommission Wells	\$207,000
Total 2024 - Buildout			\$8,412,520
Grand Total, 2013 - Buildout			\$21,658,470

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES



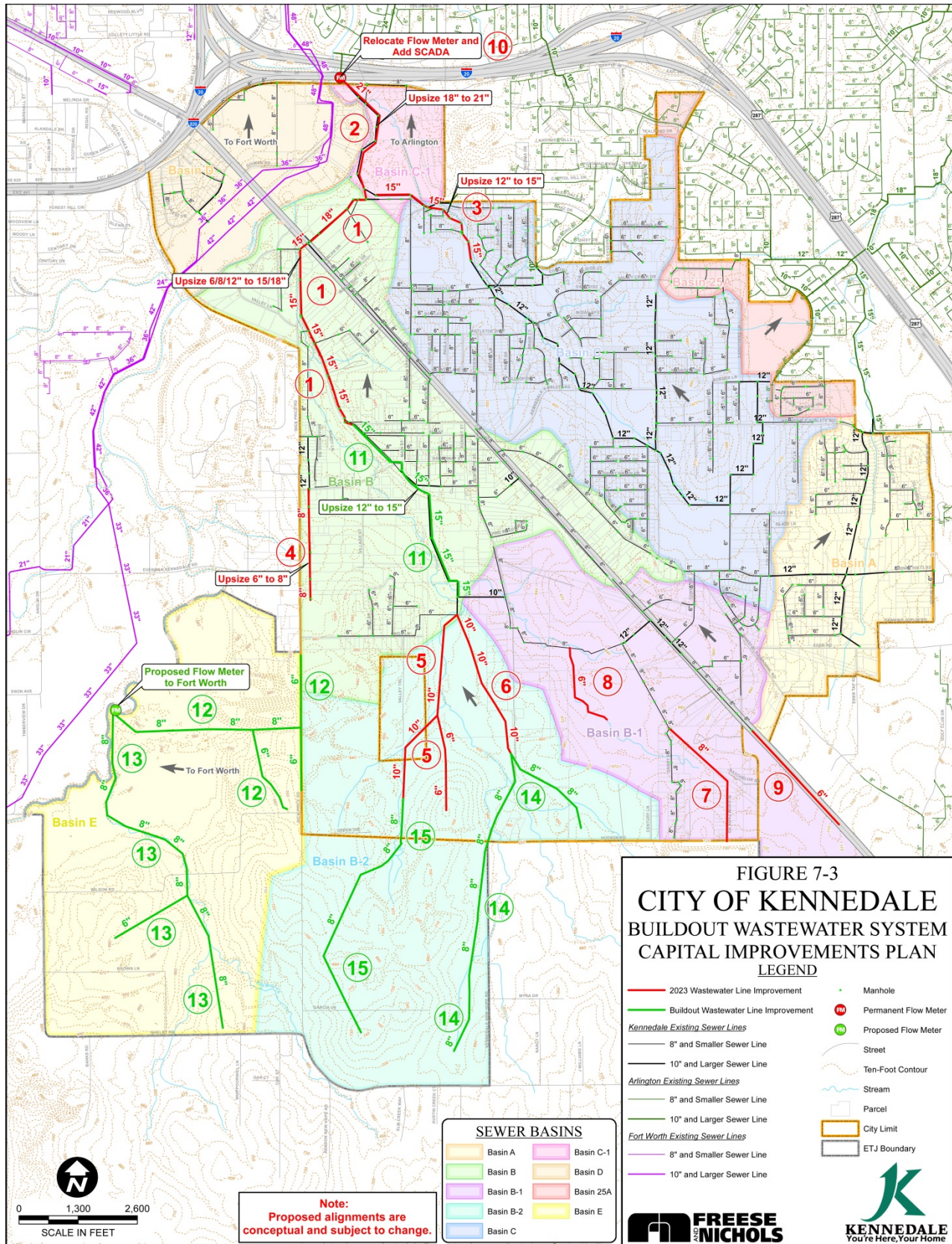
WATER AND WASTEWATER MASTER PLAN SUMMARY

SOURCE: 2014 WATER AND WASTEWATER MASTER PLAN | WWW.CITYOFKENNE DALE.COM/GOVDOCS

Below are the City of Kennedale's wastewater system capital improvement needs (through buildout), if we continue to contract with the City of Arlington:

Table 7-3: Wastewater System Capital Improvement Plan

	Proj. No.	Project	Cost
2013 - 2023	1	15/18-inch interceptor along North Road and Dick Price Road	\$1,442,480
	2	21-inch and interceptor in Basin C-1	\$846,690
	3	15-inch interceptor in Basin C	\$692,210
	4	8-inch line along Dick Price Road	\$601,200
	5	10/6-inch lines in Basin B-2	\$985,990
	6	10-inch line in Basin B-2	\$426,950
	7	8-inch line along Bloxom Park	\$327,090
	8	6-inch line in Basin B-1	\$213,890
	9	6-inch line along Kennedale Parkway	\$244,450
	10	Flow Meter Updates	\$358,800
Total 2013 - 2023			\$6,139,750
2024 - Buildout	11	15-inch interceptor in Basin B	\$1,049,360
	12	6/8-inch lines in Basin E	\$1,512,510
	13	6/8-inch lines in Basin E	\$1,341,910
	14	8-inch lines in Basin B-2	\$1,076,700
	15	8-inch lines in Basin B-2	\$699,700
Total 2024 - Buildout			\$5,680,180
Grand Total, 2013 - Buildout			\$11,819,930



WATER AND WASTEWATER REVENUES

10: WATER/SEWER FUND

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
WATER SERVICE	2,540,803	2,441,584	2,441,584	1,529,645	2,500,000	58,416	2,441,584	-	0%
SEWER SERVICE	2,012,706	1,656,292	1,656,292	1,183,310	1,800,000	143,708	1,656,292	-	0%
SEWER SURCHARGE	10,842	9,600	9,600	8,803	10,000	400	9,600	-	0%
PENALTIES	65,296	66,000	66,000	37,912	60,000	(6,000)	66,000	-	
ADMINISTRATIVE FEES	18,040	15,000	15,000	12,228	17,000	2,000	15,000	-	
WATER TAP FEES	9,822	10,000	10,000			(10,000)	10,000	-	
METER PURCHASE/INSTALL	36,524	20,000	20,000	40,325	55,000	35,000	20,000	-	0%
SEWER TAP FEES	4,760	10,000	10,000		-	(10,000)	10,000	-	
ENGINEER REVIEW FEES	2,500	5,000	5,000	1,000	1,000	(4,000)	5,000	-	
SANITATION BILLING FEES	15,877	14,400	14,400	16,163	22,000	7,600	14,400	-	
OTHER FEES-WATER UTILITY	11,325	8,400	8,400	6,400	10,000	1,600	8,400	-	0%
SALES TAX	121	100	100	85	100	-	100	-	
CHARGE FOR SERVICES	\$ 4,728,615	\$ 4,256,376	\$ 4,256,376	\$ 2,835,871	\$ 4,475,100	\$ 218,724	\$ 4,256,376	\$ -	0%
INVESTMENT INCOME	2,034	1,000	1,000	7,804	10,000	9,000	1,000	-	0%
INVESTMENT EARNINGS	\$ 2,034	\$ 1,000	\$ 1,000	\$ 7,804	\$ 10,000	\$ 9,000	\$ 1,000	\$ -	0%
MISCELLANEOUS INCOME	5,128	7,500	7,500	1,466	2,200	(5,300)	7,500	-	
CASH OVER/(UNDER)		-	-	20	-	-	-	-	
MISCELLANEOUS INCOME	\$ 5,128	\$ 7,500	\$ 7,500	\$ 1,486	\$ 2,200	\$ (5,300)	\$ 7,500	\$ -	#DIV/0!
SALE OF PARTS/ASSETS-GAIN/LOSS	-	-	-	-	-	-	-	-	#DIV/0!
SALE OF PARTS/ASSETS	262	1,000	1,000	1,000	1,000	-	1,000	-	0%
SURPLUS SALES/RENTALS	\$ 262	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	\$ 1,000	\$ -	0%
TRANSFER IN STORM DRAIN		-	-			-	-	-	
TRANSFER IN - TIF FUND		-	-			-	-	-	
TRANSFER IN-WATER IMPACT FUND	154,415	153,573	153,573		153,573	1	152,525	(1,048)	-1%
TRANSFER IN-SEWER IMPACT FUND	60,000	60,000	60,000		60,000	-	60,000	-	
TRANSFERS	\$ 214,415	\$ 213,573	\$ 213,573	\$ -	\$ 213,573	\$ 1	\$ 212,525	\$ (1,048)	
TOTAL REVENUES	\$ 4,950,455	\$ 4,479,449	\$ 4,479,449	\$ 2,846,161	\$ 4,701,873	\$ 222,425	\$ 4,478,401	\$ (1,048)	0%
EXCLUDING INTEREST/TRANSFERS)	\$ 4,734,006	\$ 4,264,876	\$ 4,264,876	\$ 2,838,357	\$ 4,478,300	\$ 213,424	\$ 4,264,876		

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

10: WATER/SEWER FUND

**FY18-19
PROPOSED**

WATER SERVICE	CHARGE PER ORDINANCE RECEIVED FROM RESIDENTIAL/COMMERCIAL ACCOUNTS GIVEN KENNEDALE'S WATER RATES	2,594,908	2,441,584
SEWER SERVICE	CHARGE PER ORDINANCE RECEIVED FROM RESIDENTIAL/COMMERCIAL ACCOUNTS GIVEN KENNEDALE'S SEWER RATES	1,962,101	1,656,292
SEWER SURCHARGE	REVENUE RECEIVE FOR COMMERCIAL ACCOUNTS LOCATED AT NORTH ENTRANCE OF KENNEDALE PARKWAY (FWT, NANCY'S, AND US GALVANIZING,). COMMERCIAL ACCOUNTS DO NOT UTILIZE 3 MONTH AVERAGING FOR SEWER (DIRECT OFFSETTING EXPENSE IN UTILITY BILLING). (\$800/MONTH)	9,600	9,600
PENALTIES	FEES PER ORDINANCE ON BALANCE OF DELINQUENT ACCOUNTS (\$5500/MONTH)	66,000	66,000
ADMINISTRATIVE FEES	FEES PER ORDINANCE FOR DELINQUENT ACCOUNTS APPEARING ON CUT LIST, ONCE BALANCE SATISFIED OR PAYMENT ARRANGEMENT MADE SERVICE IS ESTABLISHED (\$1300/MONTH)	15,000	15,000
WATER TAP FEES	FEE PER ORDINANCE TO TAP INTO WATER SERVICE WITH A NEW METER	10,000	10,000
METER PURCHASE/INSTALL	FEE PER ORDINANCE TO PURCHASE/INSTALL EITHER NEW OR REPLACEMENT METERS	20,000	20,000
SEWER TAP FEES	FEE PER ORDINANCE TO TAP INTO SEWER SERVICE WITH A NEW METER	10,000	10,000
ENGINEER REVIEW FEES	FEES PER ORDINANCE TO CHARGE FOR ENGINEER TO REVIEW PLANS	5,000	5,000
SANITATION BILLING FEES	4% RIGHT OF WAY BILLING FEE RETAINED GIVEN IESI TRASH BILL (\$1200/MONTH)	14,400	14,400
OTHER FEES-WATER UTILITY	FEES PER ORDINANCE TO ESTABLISH/TRANSFER UTILITIES TO ANOTHER LOCATION (\$700/MONTH)	8,400	8,400
SALES TAX	FEES RETAINED FROM SALES TAX TOTAL PAID TO STATE COMPTROLLER (.50% IS DISCOUNTED AMOUNT IF PAYMENT MADE IN TIMELY FASHION)	100	100
INVESTMENT INCOME	EARNING BASED UPON AVERAGE BALANCE/INTEREST RATES	1,000	1,000
MISCELLANEOUS INCOME	FEES PER ORDINANCE FOR NON-SUFFICIENT FUNDS CHECKS (NSF), ALSO INCLUDES OTHER INCOME SUCH AS THOSE FROM ANNUAL CITYWIDE CLEANUP, ALLOWING COMPANIES TO USE WATER/SEWER RIGHT OF WAY, TML INSURANCE RETURN OF EQUITY CHECK, WATER WELL PERMITS, WASTEHAULER TRIP TICKET PERMITS/BOOKS	7,500	7,500
SALE OF PARTS/ASSETS	REVENUE EARNED FROM THE SALE OF MAINLY SCRAP METAL	1,000	1,000
TRANSFER IN-WATER IMPACT FUND	MONIES TRANSFERRED TO ASSIST IN FUNDING PORTION OF \$2.9M 2007 CO BOND/16" WATER LINE PAYMENT (BASED ON IMPACT FEE REVENUE AND AVAILABLE FUND BALANCE)	152,525	152,525
TRANSFER IN-SEWER IMPACT FUND	MONIES TRANSFERRED TO ASSIST IN FUNDING PORTION OF \$2.9M 2007 CO BOND/16" WATER LINE PAYMENT (BASED ON IMPACT FEE REVENUE AND AVAILABLE FUND BALANCE)	60,000	60,000

TOTAL REVENUES \$ 4,478,401

DEPARTMENT OUTLINE: UTILITY BILLING

FUNCTIONS

Provides the highest quality cost-effective service to the residents of Kennedale by processing and maintaining utility accounts, collecting payments, and producing and monitor field work orders

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Worked to resolve performance issues with Fathom
- Implemented rate updates
- Updated privacy notices for citizen accounts

SHORT-TERM GOALS

- Continue to work with Fathom Global Water automated meter reading and work order system
- Provide services to the residents such as the City Wide Clean Up and the City Wide Garage Sale
- Work with library to host a "Fix a Leak Week" in Kennedale to provide information to residents about leaks and conservation
- Fathom software update, providing customer access to better meter read information and other customer portal additions

LONG-TERM GOALS

- Regularly audit utility billing accounts, meters and boxes to maintain and enhance revenue requirements and quality services. (4.4)
- Complete audit on storm drain account to ensure property owners are receiving the bills and no tenants are being double billed (4.4)
- Complete audit on irrigation only accounts to ensure no meters only providing water for irrigation are receiving sewer charges as well as to lessen the work order for zero usage that public works receives (4.4)
- Continue audit on all internal water account codes to ensure accuracy between the City and Fathom (4.4)
- Implement process to monitor returned payments (4.4)
- Work with permits to create a master address list to update both UB and Permits records to match (4.4)
- Create IVR list each month to determine that phone numbers are up to date and customers are receiving notifications (4.4)
- Update process for average billing and Fort Worth Sewer Surcharge so the process is automated and not manual to eliminate errors (4.4)

STAFFING RESOURCES

- Utility Billing Administrator: 1.0 Full-Time Equivalent (FTE)

PERFORMANCE MEASURES

THROUGH JUNE 2017 UNLESS OTHERWISE NOTED

- 2,927 Water Accounts

- 2,551 Sewer Accounts
- 65 Water Taps
- 63 Sewer Taps
- 22 New Utility Connections
- 350 Billing Field Investigations
- 68 (Avg. monthly) Disconnections
- 15% (Avg.) Water Cases Resolved
- 421.84 (Tons) of Recyclables Picked – Up
- 1,370,919 (Gallons) of Leak Adjustments

- Fathom Global Customer Care Survey
 - 7,136 (792 Avg /monthly) Call Volume
 - 72.6% (60% Min. Per Contract) Service Level
 - 9.42 (Avg.) Customer Satisfaction Survey
 - 96% (Avg.) Call Resolution %
- Pertinent 2015 Resident Satisfaction Survey Results
 - Quality of Services – 74%
 - Accuracy of Water Bill – 70% rated good or better
 - Resolution of Billing Disputes – 39% rated good or better

DEPARTMENT SUMMARY BUDGET

10: WATER/SEWER FUND

01: WATER/SEWER

01: UTILITY BILLING

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
SALARIES	42,805	46,512	46,512	29,498	45,000	(1,512)	78,333	31,821	68%
OVERTIME		-	-			-	-	-	
TEMPORARY/PART-TIME		-	-			-	-	-	
LONGEVITY PAY		184	184		-	(184)	184	-	0%
RETIREMENT	6,188	6,610	6,610	4,186	5,000	(1,610)	11,114	4,504	68%
FICA	3,205	3,572	3,572	2,223	3,000	(572)	6,007	2,434	68%
MEDICAL INSURANCE	3,668	5,183	5,183	3,313	4,000	(1,183)	13,150	7,967	154%
LIFE INSURANCE	177	219	219	143	200	(19)	368	149	68%
DENTAL INSURANCE	240	288	288	186	250	(38)	576	288	
VISION INSURANCE	53	63	63	41	63	-	126	63	
VACATION/SICK/TERM/LEAVE ADJ		-	-			-	-	-	
PERSONNEL	\$ 56,335	\$ 62,631	\$ 62,631	\$ 39,589	\$ 57,513	\$ (5,118)	\$ 109,858	\$ 47,226	75%
PRINTED SUPPLIES	945	350	350		250	(100)	350	-	0%
GENERAL OFFICE SUPPLIES	399	400	400	120	250	(150)	400	-	
POSTAGE	99	200	200	72	200	-	200	-	0%
MINOR EQUIP/SMALL TOOLS<\$5K		-	-			-	-	-	
EXPENDABLE SUPPLIES	319	200	200	140	200	-	200	-	
SUPPLIES	\$ 1,762	\$ 1,150	\$ 1,150	\$ 331	\$ 900	\$ (250)	\$ 1,150	\$ -	0%
OFFICE EQUIP/SOFTWARE MAINT	9,747	8,081	8,081	3,647	8,081	0	8,081	-	0%
MAINTENANCE	\$ 9,747	\$ 8,081	\$ 8,081	\$ 3,647	\$ 8,081	\$ 0	\$ 8,081	\$ -	0%
ASSOC DUES/PUBLICATIONS	309	400	400	211	400	-	400	-	0%
TRAINING/SEMINARS		4,000	4,000	75	500	(3,500)	500	(3,500)	-88%
SPECIAL SERVICES	201,070	223,656	223,656	101,541	223,656	-	223,656	-	0%
EQUIPMENT RENTAL	1,281	1,730	1,730	1,153	1,730	0	1,730	-	0%
TRAVEL		50	50			(50)	50	-	
TRASH/DISPOSAL/DUMP SERVICES	10,575	6,200	6,200	400	6,000	(200)	6,200	-	0%
INTERGOV-FORT WORTH SEWER	18,632	18,200	18,200	10,925	20,000	1,800	21,900	3,700	
INTERGOV-ARLINGTON SEWER	540,285	696,000	696,000	408,657	675,000	(21,000)	696,000	-	0%
INTERGOV-FORT WORTH WATER	172,273	215,159	215,159	128,715	215,159	-	226,300	11,141	5%
SUNDRY	\$ 944,425	\$ 1,165,395	\$ 1,165,395	\$ 651,678	\$ 1,142,445	\$ (22,950)	\$ 1,176,736	\$ 11,341	1%
TOTAL EXPENDITURES	\$ 1,012,269	\$ 1,237,257	\$ 1,237,257	\$ 695,245	\$ 1,208,939	\$ (28,318)	\$ 1,295,824	\$ 58,567	5%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

10: WATER/SEWER FUND
01: WATER/SEWER
01: UTILITY BILLING

		FY18-19 PROPOSED	
SALARIES	REFER TO PERSONNEL SUMMARY OVERVIEW	78,333	78,333
OVERTIME	ADDITIONAL PAY OVER 40 HOURS PER WEEK AT 1.5 FOR NON-EXEMPT EMPLOYEES.	-	-
TEMPORARY/PART-TIME	REFER TO PERSONNEL SUMMARY OVERVIEW	-	-
LONGEVITY PAY	PAID TO EMPLOYEES WITH A MINIMUM OF TWELVE MONTHS OF SERVICE PRIOR TO SEPTEMBER 30TH OF EACH YEAR. EMPLOYEES RECEIVE \$8, \$10 OR \$12 PER MONTH FOR EACH YEAR OF SERVICE COMPLETED WITH THE CITY.	184	184
RETIREMENT	REQUIRED FOR ANYTHING OVER 1000 CALENDAR HOURS. PAID MONTHLY. BASED ON JAN-DEC CALENDAR YEAR. NEW RATE RECEIVED IN MAY OF CURRENT YEAR FOR JAN-DEC OF UPCOMING FISCAL YEAR. OCT-DEC OF NEW FISCAL YEAR BILLED AT OLD RATE. RATE RECEIVED IN MAY HAS A LAG OF ONE YEAR DUE TO ACTUARIAL STUDY (I.E., JAN 2008 RATE BASED ON DEC 2006 STUDY).	11,114	11,114
FICA	BASED ON 6.20% SOCIAL SECURITY/1.45% FICA, TOTALING 7.65%, ASSESSED ON ANY FORM OF PAY/INCOME TO EMPLOYEE	6,007	6,007
MEDICAL INSURANCE	BASED ON MONTHLY PREMIUM	13,150	13,150
LIFE INSURANCE	BASED ON LIFE AND ACCIDENTAL DEATH & DISMEMBERMENT PREMIUM	368	368
DENTAL INSURANCE	BASED ON MONTHLY PREMIUM	576	576
VISION INSURANCE	BASED ON MONTHLY PREMIUM	126	126
PRINTED SUPPLIES	SIGNS FOR CLEAN-UP CAMPAIGN	50	350
	UB INSERTS	300	
GENERAL OFFICE SUPPLIES	CALENDARS, PLANNERS, PENCILS, PAPER, PAPER CLIPS, ETC	250	400
	COPY PAPER	150	
POSTAGE	MAILING OF LETTERS AND CORRESPONDENCE	200	200
EXPENDABLE SUPPLIES	EMPLOYEE WORKER'S FOOD FOR CLEANUP	200	200
OFFICE EQUIP/SOFTWARE MAINT	STW - ANNUAL SUPPORT/LEASE FOR UTILITY BILLING (RENEWES ANNUALLY IN SEP, MUST SEND 30 DAY TERMINATION NOTICE TO CANCEL)	1,795	8,081
	STW - ANNUAL SUPPORT/LEASE FOR CASH RECEIPTS	1,590	
	SAVIN MONTHLY MAINTENANCE - (\$63.13/MO SPLIT 50% WITH COURT)	758	
	RECEIPT PRINTER		
	ADCOMP - ANNUAL MAINTENANCE FEE FOR KIOSK	3,938	
ASSOC DUES/PUBLICATIONS	NOTARY RENEWAL LICENSE \$100 (SARAH EXPIRES FY16/17 OR SEP 2017)		400
	AWWA MEMBERSHIPS (UB, FINANCE DIRECTOR)	400	
TRAINING/SEMINARS	FRED PRYOR, AWWA WEBINARS, ETC.	500	500
	TUITION REIMBURSEMENT		
SPECIAL SERVICES	VALLEY COLLECTION SERVICE (\$250/MO)	3,000	223,656
	GLOBAL CREDIT CARD FEES (\$4500 PER MONTH)	54,000	
	GLOBAL WATER FATHOM CIS MONTHLY CHARGES (\$3.61 PER ACCOUNT, 3100 ACCOUNTS, \$11,191 MONTHLY)	137,268	
	GLOBAL WATER FATHOM AMI MONTHLY CHARGES (\$.77 PER ACCOUNT, 3100 ACCOUNTS, \$2,387 MONTHLY)	29,388	
EQUIPMENT RENTAL	SAVIN COPIER RENTAL - ENDS 08/17 (\$144.16/MO - SPLIT 50% WITH COURT)	1,730	1,730
TRAVEL	MILEAGE REIMBURSEMENT	50	50
TRASH/DISPOSAL/DUMP SERVICES	TIRE DISPOSAL FROM BI-ANNUAL CLEANUP	600	6,200
	HAZARDOUS HOUSEHOLD DROP OFF (AVERAGE 3 PER MONTH)+ Clean Up Event	5,600	
INTERGOV-FORT WORTH SEWER	CHARGES FOR WASTEWATER SERVICE PROVIDED BY FORT WORTH:		21,900
	VOLUME CHARGE	11,000	
	BOD CHARGE	5,000	
	TSS CHARGE	5,000	
	MONTHLY ADMINISTRATIVE CHARGE	900	
INTERGOV-ARLINGTON SEWER	CHARGES FOR WASTEWATER SERVICE PROVIDED BY ARLINGTON:		696,000
	\$40,000 AVERAGE ANTICIPATED TRA RATE/MONTH	480,000	
	\$18,000 ANTICIPATED ARLINGTON RATE/MONTH	216,000	
INTERGOV-FORT WORTH WATER	CHARGES FOR WHOLESALE WATER SERVICE PROVIDED BY CITY OF FORT WORTH:		226,300
	CONSUMPTION CHARGE	140,000	
	METER CHARGE	300	
	MAX/PEAK DAY CHARGE	55,000	
	MAX/PEAK HOUR CHARGE	31,000	

TOTAL EXPENDITURES \$1,295,824

DEPARTMENT OUTLINE: WATER OPERATIONS

FUNCTIONS

Provides operations and maintenance of the water and wastewater system

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Evaluated the purchase of additional auto flush valves for dead end mains (4.4)
- Added delay start timer to chlorine booster pump at T2 to prevent pump from becoming air locked (4.4)
- Ensured that customer service inspections are performed by the building official and records maintained for future Sanitary Surveys as required by TCEQ (4.4)
- Worked with Planning and Development, developed a Water Conservation Plan (4.4)
- Conducted SCADA training (4.4)
- Upgraded water meter MTU's (4.4)
- Personnel trained to use new meter services tablets and software (4.4)
- Purchased new SCBA's and trained personnel on proper use (4.4)
- Completed phase I of Vineyards development (4.4)
- Upgraded hardware for old booster pumps at T3 site (4.4)
- Completed TCEQ Triannual Compliance Inspection. No Violations. Designated TCEQ Advisory Utility (4.4)

SHORT-TERM GOALS

- Successful transition to City of Arlington

LONG-TERM GOALS

- More efficient operations through a contract with the City of Alrington

STAFFING RESOURCES

- Public Works Director: 1.0 Full-Time Equivalent (FTE)
- Chief Crewleader: 1.0 Full-Time Equivalent (FTE)
- Backflow/CSI Inspector: 1.0 Full-Time Equivalent (FTE)
- Utility Inspector: 1.0 Full-Time Equivalent (FTE)
- Administrative Assistant: 1.0 Full-Time Equivalent (FTE)
- Utilities Analyst: 0.5 Full-Time Equivalent (FTE)
- Utilities Operator: 5.0 Full-Time Equivalent (FTE)
- Part Time Public Works Technician: 0.75 Full-Time Equivalent (FTE)

PERFORMANCE MEASURES

THROUGH JUNE 2018 UNLESS OTHERWISE NOTED

- # of Major Breaks Repaired
 - 1 Water Breaks (*ones that were tracked*)
 - 0 Sewer Breaks (*ones that were tracked*)
- Ground Storage Capacity (gallons) – 2,147,000
- Elevated Storage Capacity (gallons) – 1,144,000
- 8.25 Water Loss % (*Below 10% is considered excellent*)
- 72 Water Samples
- Pertinent 2015 Resident Satisfaction Survey Results
 - Quality of Water – 50%
 - Taste & Odor – 42%
 - Pressure – 72%
 - Informed of Service Disruptions – 70%

DEPARTMENT SUMMARY BUDGET

10: WATER/SEWER FUND

01: WATER/SEWER

02: OPERATIONS

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
SALARIES	391,790	440,450	440,450	271,381	400,000	(40,450)	443,437	2,987	1%
OVERTIME	23,419	25,000	25,000	14,946	25,000	-	25,000	-	
TEMPORARY/PART-TIME	35,327	35,256	35,256	22,942	35,256	0	-	(35,256)	-100%
CERTIFICATION PAY	7,821	7,800	7,800	4,629	7,500	(300)	4,550	(3,250)	-42%
LONGEVITY PAY	4,742	7,702	7,702	6,374	6,374	(1,328)	5,284	(2,418)	-31%
RETIREMENT	66,259	73,069	73,069	45,443	71,000	(2,069)	67,699	(5,370)	-7%
FICA	34,228	39,490	39,490	23,671	38,000	(1,490)	36,588	(2,902)	-7%
MEDICAL INSURANCE	44,829	62,593	62,593	33,831	51,000	(11,593)	60,590	(2,003)	-3%
LIFE INSURANCE	1,608	2,073	2,073	1,156	1,750	(323)	2,087	14	1%
DENTAL INSURANCE	2,883	3,168	3,168	1,813	3,000	(168)	3,168	-	0%
VISION INSURANCE	574	693	693	396	600	(93)	693	-	0%
VACATION/SICK/TERM/LEAVE ADJ	11,510	20,000	20,000			(20,000)	-	(20,000)	-100%
PERSONNEL	\$ 624,991	\$ 717,294	\$ 717,294	\$ 426,582	\$ 639,480	\$ (77,814)	\$ 649,096	\$ (68,197)	-10%
CHEMICAL SUPPLIES	18,981	28,000	28,000	11,185	28,000	-	28,000	-	0%
UNIFORMS	5,326	5,950	5,950	1,489	1,500	(4,450)	5,950	-	
CLEANING SUPPLIES	1,691	1,100	1,100	474	1,100	-	1,100	-	0%
PRINTED SUPPLIES	516	1,400	1,400	39	500	(900)	1,400	-	0%
GENERAL OFFICE SUPPLIES	727	825	825	739	900	75	825	-	
POSTAGE	62	200	200	56	75	(125)	200	-	0%
MINOR EQUIP/SMALL TOOLS<\$5K	7,086	13,300	13,300	3,066	3,500	(9,800)	13,300	-	0%
FUEL	12,279	12,750	12,750	8,626	13,000	250	12,750	-	0%
EXPENDABLE SUPPLIES	5,471	2,500	2,500	972	2,500	-	2,500	-	
SUPPLIES	\$ 52,140	\$ 66,025	\$ 66,025	\$ 26,645	\$ 51,075	\$ (14,950)	\$ 66,025	\$ -	0%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

BUILDING MAINTENANCE	13,561	17,215	17,215	2,262	3,500	(13,715)	17,215	-	0%
WASTEWATER SYSTEM MAINTENANCE	55,813	100,000	100,000	166,261	170,000	70,000	100,000	-	0%
WATER SYSTEM MAINTENANCE	45,797	76,000	76,000	67,835	76,000	-	76,000	-	0%
WATER STORAGE TANK MAINTENANCE		108,000	108,000	6,547	10,000	(98,000)	108,000	-	0%
METER/BOXES/HYDRANTS	30,436	40,056	40,056	22,885	35,000	(5,056)	40,056	-	
MACHINERY/TOOL MAINTENANCE	589	4,500	4,500	304	3,000	(1,500)	4,500	-	
MOTOR VEHICLE MAINTENANCE	19,683	16,500	16,500	7,885	13,000	(3,500)	16,500	-	
OFFICE EQUIP/SOFTWARE MAINT	1,534	3,224	3,224	508	2,000	(1,224)	3,224	-	
PUMP/MOTOR MAINTENANCE	10,542	36,000	36,000	4,574	36,000	-	36,000	-	
SIGNS/FENCE/SIDEWALK MAINT	383	12,700	12,700	66	10,000	(2,700)	12,700	-	
MAINTENANCE	\$ 178,339	\$ 414,195	\$ 414,195	\$ 279,127	\$ 358,500	\$ (55,695)	\$ 414,195	\$ -	0%
ADVERTISING	165	500	500	38	350	(150)	500	-	
ASSOC DUES/PUBLICATIONS	1,927	2,115	2,115	731	2,115	-	2,115	-	
TRAINING/SEMINARS	1,689	2,393	2,393	812	2,000	(393)	2,393	-	
ELECTRIC SERVICES	255,653	265,000	265,000	123,682	250,000	(15,000)	265,000	-	0%
GAS SERVICES	432	800	800	459	600	(200)	800	-	0%
SPECIAL SERVICES	23,683	20,542	20,542	10,102	20,000	(542)	20,542	-	
EQUIPMENT RENTAL	2,136	9,139	9,139	1,609	2,200	(6,939)	9,139	-	0%
TRAVEL	1	2,500	2,500	139	500	(2,000)	2,500	-	
ENGINEERING SERVICES	7,560	80,000	80,000	5,331	450,000	370,000	80,000	-	
TELEPHONE SERVICES	5,694	4,980	4,980	4,045	6,000	1,020	4,980	-	
WATER/SEWER SERVICES	3,272	4,500	4,500	1,980	3,300	(1,200)	4,500	-	
TRASH/DISPOSAL/DUMP SERVICES	299	6,000	6,000	425	5,000	(1,000)	6,000	-	
INTERGOV-TARRANT COUNTY WATER	47,982	55,000	55,000	31,385	50,000	(5,000)	55,000	-	0%
SUNDRY	\$ 350,493	\$ 453,469	\$ 453,469	\$ 180,736	\$ 792,065	\$ 338,596	\$ 453,469	\$ -	0%
CAPITAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL EXPENDITURES	\$ 1,205,964	\$ 1,650,983	\$ 1,650,983	\$ 913,091	\$ 1,841,120	\$ 190,137	\$ 1,582,786	\$ (68,197)	-4%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

10: WATER/SEWER FUND
01: WATER/SEWER
02: OPERATIONS

**FY17-18
PROPOSED**

SALARIES	REFER TO PERSONNEL SUMMARY OVERVIEW	443,437	443,437
OVERTIME	ADDITIONAL PAY OVER 40 HOURS PER WEEK AT 1.5 FOR NON-EXEMPT EMPLOYEES.	25,000	25,000
TEMPORARY/PART-TIME	REFER TO PERSONNEL SUMMARY OVERVIEW	-	-
CERTIFICATION PAY	REFER TO PERSONNEL SUMMARY OVERVIEW	4,550	4,550
LONGEVITY PAY	PAID TO EMPLOYEES WITH A MINIMUM OF TWELVE MONTHS OF SERVICE PRIOR TO SEPTEMBER 30TH OF EACH YEAR. EMPLOYEES RECEIVE \$8, \$10 OR \$12 PER MONTH FOR EACH YEAR OF SERVICE COMPLETED WITH THE CITY.	5,284	5,284
RETIREMENT	REQUIRED FOR ANYTHING OVER 1000 CALENDAR HOURS. PAID MONTHLY. BASED ON JAN-DEC CALENDAR YEAR. NEW RATE RECEIVED IN MAY OF CURRENT YEAR FOR JAN-DEC OF UPCOMING FISCAL YEAR. OCT-DEC OF NEW FISCAL YEAR BILLED AT OLD RATE. RATE RECEIVED IN MAY HAS A LAG OF ONE YEAR DUE TO ACTUARIAL STUDY (I.E., JAN 2008 RATE BASED ON DEC 2006 STUDY).	67,699	67,699
FICA	BASED ON 6.20% SOCIAL SECURITY/1.45% FICA, TOTALING 7.65%, ASSESSED ON ANY FORM OF PAY/INCOME TO EMPLOYEE	36,588	36,588
MEDICAL INSURANCE	BASED ON MONTHLY PREMIUM	60,590	60,590
LIFE INSURANCE	BASED ON LIFE AND ACCIDENTAL DEATH & DISMEMBERMENT PREMIUM	2,087	2,087
DENTAL INSURANCE	BASED ON MONTHLY PREMIUM	3,168	3,168
VISION INSURANCE	BASED ON MONTHLY PREMIUM	693	693
VACATION/SICK/TERM/LEAVE ADJ	VACATION/SICK TIME PAYOUT	-	-
CHEMICAL SUPPLIES	CHLORINE 150# BOTTLES PLUS RENTAL AND STORAGE	20,000	28,000
	TRUCK AND EQUIPMENT WASH	1,000	
	LIQUID AMMONIUM SULFATE/CHLORAMINES	7,000	
UNIFORMS	WRANGLER JEANS FOR STAFF	1,400	5,950
	UNIFORM COMPANY (\$80 WK)		
	WET & DRY SUITS (2 SUITS, \$600 EACH)	1,200	
	POLO SUMMER SHIRTS (SHORT SLEEVES)	1,000	
	T-SHIRTS, GLASSES AND VESTS	950	
	HATS (\$10 EA.) STEEL TOE WORK BOOTS (\$150 EA)	1,400	
CLEANING SUPPLIES	APPLIES TO SHOP ONLY: BATHROOM & BUILDING CLEANING SUPPLIES	1,100	1,100
PRINTED SUPPLIES	CCRS, INDUSTRIAL WASTE FORMS/LETTERS	1,000	1,400
	LIQUID WASTE HAULERS FORMS/LETTERS	400	
GENERAL OFFICE SUPPLIES	PENS, PAPER, PENCILS, ETC.	400	825
	SCADA PAPER	425	
POSTAGE	POSTAGE FOR CCRS AND LIQUID WASTE HAULERS	200	200
MINOR EQUIP/SMALL TOOLS<\$5K	LIGHT BARS, TOOL BOXES, HEADACHE RACKS	4,800	13,300
	ADMIN ASSISTANT DESK/CHAIR, CONFERENCE TABLE/CHAIRS	1,500	
	4 INCH TRASH PUMP AND ATTACHMENTS	4,500	
	HAND TOOLS (SCREWDRIVERS, WRENCHES, PIPE WRENCHES, SOCKETS PNEUMATIC IMPACT TOOLS)	2,500	
FUEL	FUEL FOR GAS POWERED VEHICLES	8,000	12,750
	FUEL FOR DIESEL POWERED VEHICLES	3,500	
	SMALL ENGINE VEHICLES (PUMPS, SAWS, ETC.)	1,250	
EXPENDABLE SUPPLIES	MARKING FLAGS/MARKING PAINT	800	2,500
	CHLORINE PILLOWS/LAS REAGENT	1,200	
	LATEX GLOVES, BODY SUITS, SAFETY VESTS, & SAFETY GOGGLES	500	

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

BUILDING MAINTENANCE	ANNUAL REPAIRS TO BOOSTER ROOMS & CL2 BLDGS	12,000	17,215
	A/C HEATING REPAIRS FOR SERVICE CENTER & TRAILER (50% SHARED W/STREETS)	2,400	
	STANLEY SECURITY MONITORING / FIRE SERVICES / EXTINGUISHER INSPECTIONS (\$19.58 MO)	235	
	SHOP & TRAILER MAINTENANCE/REPAIRS (50% SHARED W/STREETS)	2,400	
	PEST CONTROL SERVICES (\$90 QTR, COST SHARED W/STREETS)	180	
WASTEWATER SYSTEM MAINTENANCE	WASTEWATER LINE MAINTENANCE AND REPAIRS INCLUDING MANHOLE REPLACEMENTS, TAPPING MATERIALS, & CONTRACTOR SERVICES FOR REPAIRS THAT INCLUDES THE USE OF PUMP TRUCKS AND VIDEO INSPECTIONS	100,000	100,000
WATER SYSTEM MAINTENANCE	WATER LINE MAINTENANCE AND REPAIRS INCLUDING VALVE REPLACEMENTS AND INSTALLATIONS, LINE TAPPING MATERIALS, CONTRACTOR SERVICES FOR REPAIRS THAT INCLUDES EMERGENCY REPAIRS	75,000	76,000
	\$1000 ANNUAL ESG MAINTENANCE FOR 10 YEARS BEGINNING FY11/12	1,000	
WATER STORAGE TANK MAINTENANCE	STORAGE TANK INSPECTIONS	8,000	108,000
	STORAGE TANK ENGINEERING	100,000	
METER/BOXES/HYDRANTS	ELECTRONIC METERS 3/4" (\$131.25 EACH)	13,125	40,056
	ELECTRONIC METERS 1"	2,925	
	ELECTRONIC METERS 1.5" AND LARGER	4,800	
	METER BOXES D1200	1,170	
	METER BOXES D2400	636	
	TRAFFIC RATED BOXES	400	
	FIRE HYDRANT AND PARTS	3,000	
	METER TRANSMITTER UNITS (\$77 EACH)	14,000	
MACHINERY/TOOL MAINTENANCE	SERVICE & PARTS FOR SMALL/NON-DRIVABLE EQUIPMENT	4,500	4,500
MOTOR VEHICLE MAINTENANCE	MAINTENANCE OF WATER & SEWER VEHICLES, VAC-CON, BACKHOE, DUMP TRUCK & OTHER DRIVABLE EQUIPMENT	16,500	16,500
OFFICE EQUIP/SOFTWARE MAINT	OVERHEAD PROJECTOR/POWER SUPPLIES	500	3,224
	SAVIN MAINTENANCE (\$113.50/MO * 2)	2,724	
PUMP MAINTENANCE	REPAIRS TO WATER WELLS, AND HIGH PRESSURE SERVICE PUMPS	36,000	36,000
SIGNS/FENCE/SIDEWALK MAINT	TRAFFIC SIGNS/CONES	600	12,700
	GENERAL FENCE REPLACEMENT AT WELL AND OTHER SITES	12,000	
	TRAFFIC STAND FOR SIGNS	100	

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

ADVERTISING	EMPLOYMENT ADVERTISEMENTS (COORDINATED THROUGH HR)	500	500
ASSOC DUES/PUBLICATIONS	TCEQ WATER LICENSE RENEWALS	500	2,115
	AMERICAN WATER WORKS	165	
	AMERICAN PUBLIC WORKS ASSOC	480	
	NORTH TEXAS CHAPTER BACKFLOW ASSOCIATION		
	AWWA ANNUAL MEMBERSHIP (1 MEMBERSHIP)	250	
	TWUA ANNUAL MEMBERSHIP (12 MEMBERSHIPS)	720	
TRAINING/SEMINARS	VARIOUS WATER & WASTEWATER TRAINING COURSES	900	2,393
	CLASS C WATER LICENSE (3 PEOPLE, \$111 EACH)	333	
	TEX WATER CONFERENCE 2014	800	
	NORTH CENTRAL TEXAS WATER CONFERENCE	100	
	GROUNDWATER PRODUCTION CLASS C LICENSE	-	
	CLASS D WATER LICENSE (2 PEOPLE, \$130 EACH)	260	
ELECTRIC SERVICES	PROVIDED BY DIRECT ENERGY.	265,000	265,000
GAS SERVICES	PROVIDED BY ATMOS ENERGY. THIS LINE APPLIES ONLY TO 1/2 OF SHOP. NO GAS TO TRAILER.	800	800
SPECIAL SERVICES	WATER SAMPLING (BACTERIOLOGY TARRANT COUNTY HEALTH)		20,542
	TCEQ WATER RENEWAL FEE	6,500	
	VELOCITY METER STUDY	10,000	
	STATE WATER SAMPLING INDEPENDENT SAMPLER	3,500	
	HR RELATED COSTS, SUCH AS PRE-EMPLOYMENT PHYSICALS (\$160), DOT DRUG TEST PROGRAM (\$382)	542	
EQUIPMENT RENTAL	SAVIN COPIER RENTAL - ENDS 04/2020 (\$125.28/MO) + ENDS 01/2021 (\$178/MO)	3,639	9,139
	RENTAL OF VARIOUS EQUIPMENT (BACKHOE, TRENCHERS, PUMPS)	5,500	
TRAVEL	VARIOUS TRAVEL FOR TRAINING & MEALS	350	2,500
	APWA CONFERENCE	650	
	TRAVEL TO CORPUS CHRISTI FOR TEXAS WATER CONFERENCE 2016	1,500	
ENGINEERING SERVICES	ENGINEERING & MISCELLANEOUS (WATER/SEWER PLAN)	80,000	80,000
TELEPHONE SERVICES	6 CELL PHONES (\$200 BASE/MO, \$20 USAGE/MO, 5 DATA CARDS (\$60 BASE/MO, \$45 USAGE/MO), 5 GALAXY TABLETS (\$50 BASE/MO, \$5 USAGE/MO)	4,560	4,980
	SCADA SYSTEM PHONE SERVICE FAX (\$35/MO)	420	
WATER/SEWER SERVICES	PROVIDED BY THE CITY/ARLINGTON/FORT WORTH	4,500	4,500
TRASH/DISPOSAL/DUMP SERVICES	SPOIL TO IESI/WASTEWATER SLUDGE DISPOSAL TO COLD SPRINGS	6,000	6,000
INTERGOV-TARRANT COUNTY WATER	TARRANT COUNTY GROUND WATER CONSERVATION FEES (PAID UP FRONT IN FEB FOR ENTIRE YEAR TO RECOGNIZE A DISCOUNT, SETTLE UP COMPLETED AT END OF YEAR, RATE \$.125 PER 1000 GALLONS)	55,000	55,000

TOTAL EXPENDITURES \$1,582,786

DEPARTMENT OUTLINE: WATER DEBT SERVICE/CAPITAL PROJECTS

FUNCTIONS

Purpose of these departments is for debt and capital expenditures

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Issued debt to fund future water needs

SHORT-TERM GOALS

- Begin projects on bond proposal (4.4)

LONG-TERM GOALS

- Leverage Arlington engineering and expertise to accurately assess system needs

STAFFING RESOURCES

- N/A

PERFORMANCE MEASURES

THROUGH JUNE 2017 UNLESS OTHERWISE NOTED

DEPARTMENT SUMMARY BUDGET

10: WATER/SEWER FUND

01: WATER/SEWER

03: DEBT SERVICE

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
2007 \$4.365M GO RFND-PRINCIPAL	112,838	116,663	116,663	116,663	116,663	1	122,400	5,738	5%
2007 \$4.365M GO RFND-INTEREST	30,526	26,688	26,688	14,502	26,688	(0)	21,943	(4,745)	-18%
2007 \$2.9M CO-INTEREST	73,855	68,573	68,573	35,773	68,573	1	62,525	(6,048)	-9%
2007 \$2.9M CO-PRINCIPAL	140,000	145,000	145,000	145,000	145,000	-	150,000	5,000	3%
2012 \$1.721M CO-INTEREST	54,056	52,070	52,070	52,988	52,988	918	48,181	(3,889)	-7%
2018 BOND PRINCIPAL		63,000	63,000			(63,000)	50,000	(13,000)	
2018 BOND INTEREST		104,625	104,625			(104,625)	59,000	(45,625)	
2012 \$1.721M CO-PRINCIPAL	95,639	100,742	100,742	99,824	99,824	(918)	104,631	3,889	4%
DEBT	\$ 506,913	\$ 677,361	\$ 677,361	\$ 464,750	\$ 509,736	\$ (167,625)	\$ 618,680	\$ (58,680)	-9%
TOTAL EXPENDITURES	\$ 506,913	\$ 677,361	\$ 677,361	\$ 464,750	\$ 509,736	\$ (167,625)	\$ 618,680	\$ (58,680)	

10: WATER/SEWER FUND

01: WATER/SEWER

03: DEBT SERVICE

FY18-19 PROPOSED

2007 \$4.365M GO RFND-PRINCIPAL	DUE 02/15 (SPLIT 61.75% GENERAL FUND/38.25% WATER FUND)	122,400	122,400
2007 \$4.365M GO RFND-INTEREST	DUE 02/15 (SPLIT 61.75% GENERAL FUND/38.25% WATER FUND)	12,186	21,943
	DUE 08/15 (SPLIT 61.75% GENERAL FUND/38.25% WATER FUND)	9,757	
PAYING AGENT FEES	AGENT FEES TO HANDLE BOND AMORTIZATIONS	-	-
ISSUANCE COSTS	FEES RELATED TO THE ACQUISITION OF NEW DEBT (BANK/BOND ATTORNEY/FINANCIAL ADVISOR)	-	-
2018 CO PRINCIPAL		50,000	109,000
2018 CO INTEREST		59,000	
2007 \$2.9M CO-INTEREST	DUE 02/15 (REIMBURSE FROM WATER IMPACT FEE FUND)	32,800	62,525
	DUE 08/15 (REIMBURSE FROM WATER IMPACT FEE FUND)	29,725	
2007 \$2.9M CO-PRINCIPAL	DUE 02/15 (REIMBURSE FROM WATER IMPACT FEE FUND)	150,000	150,000
2012 \$1.721M CO-INTEREST	DUE 12/01 (INCLUDES ORIGINAL ISSUANCE, PLUS CHANGE ORDER)	48,181	48,181
2012 \$1.721M CO-PRINCIPAL	DUE 12/01 (INCLUDES ORIGINAL ISSUANCE, PLUS CHANGE ORDER)	104,631	104,631

TOTAL EXPENDITURES \$ 618,680

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

10: WATER/SEWER FUND
01: WATER/SEWER
04: CAPITAL PROJECTS

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
BUILDING IMPROVEMENTS	-	-	-	-	-	-	-	-	
CDBG SEWER PROJECT	21,285	-	-	-	-	-	-	-	
WATER LINE INSTALLATION	157,539	-	-	2,765	2,765	2,765	-	-	
SEWER LINE INSTALLATION	15,079	-	-	-	-	-	-	-	
MOTOR VEHICLES	-	32,046	32,046	-	32,046	0	32,046	-	
OTHER EQUIPMENT	2,959	7,750	7,750	-	7,750	-	7,750	-	0%
CAPITAL	\$ 196,862	\$ 39,796	\$ 39,796	\$ 2,765	\$ 42,561	\$ 2,765	\$ 39,796	\$ -	0%
TOTAL EXPENDITURES	\$ 196,862	\$ 39,796	\$ 39,796	\$ 2,765	\$ 42,561	\$ 2,765	\$ 39,796	\$ -	

10: WATER/SEWER FUND
01: WATER/SEWER
04: CAPITAL PROJECTS

**FY18-19
PROPOSED**

CDBG SEWER PROJECT	CDBG SEWER REPLACEMENT PROJECT . APPLICATIONS RECEIVED IN DEC, SUBMITTED IN FEB, AND AWARDED IN MAR. NOTIFICATION IN MAR INCLUDES CITY PORTION REQUIRED FOR UPCOMING FISCAL YEAR.	-	-
WATER LINE INSTALLATION	ARLINGTON CONNECTIONS TO KENNEDALE WATER CAPITAL PROJECTS SCHEDULE PROJECTS	-	-
SEWER LINE INSTALLATION	TIF SEWERLINE & ENGINEERING SERVICES CAPITAL PROJECTS SCHEDULE PROJECTS	-	-
MOTOR VEHICLES	REPLACE WATER FUND VEHICLES/EQUIPMENT PER REPLACEMENT SCHEDULE	22,500	32,046
	VEHICLE LEASES	9,546	
OTHER EQUIPMENT	REPLACE WATER FUND COMPUTERS PER REPLACEMENT SCHEDULE	7,750	7,750

TOTAL EXPENDITURES \$ 39,796

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

FIVE YEAR WATER & WASTEWATER PROJECT SCHEDULE

TYPE	FY18-19 PROJECTED	FY19-20 PROJECTED	FY20-21 PROJECTED	FY21-22 PROJECTED	FY22-23 PROJECTED
WATER PROJECTS					
DICK PRICE ELEVATED STORAGE TANK REHAB	800,000				
NORTH ARLINGTON INTERCONNECT	-				
MASTER PLAN OPT 1 PROJECT 2 (OAKCREST)	438,830				
BOLEN 12 INCH LINE	-				
MASTER PLAN OPT 1 PROJECT 4 T-3 GROUND STORAGE TANK (.75M GALLONS)	-				
MASTER PLAN OPT 1 PROJECT 13 (NEW HOPE)	390,190				
MASTER PLAN OPT 1 PROJECT 9 (287BUS & HUDSON)	-				
MASTER PLAN OPT 1 PROJECT 20 (12" I-20 & 287BUS)	275,840			-	
	\$ 1,904,860			\$ -	\$ -
WASTEWATER PROJECTS					
CRESTDALE CLAY LINES (4)	250,000				
MASTER PLAN PROJECT 5 (NEW HOPE TO RACETRACK)	870,000				
MASTER PLAN PROJECT 1 (NORTH ROAD & DICK PRICE ROAD)	-				
MASTER PLAN PROJECT 11 (NEW HOPE)	-				
VILLAGE CREEK SEWER LINE	-			-	-
	\$ 1,120,000			\$ -	\$ -
TOTAL	\$ 3,024,860			\$ -	\$ -

DEPARTMENT OUTLINE: NON-DEPARTMENTAL

FUNCTIONS

Purpose of this department is for expenditures that impact the fund but not necessarily one department like insurance, admin charge, and payment in lieu of tax

DEPARTMENT SUMMARY BUDGET

10: WATER/SEWER FUND

90: NONDEPARTMENTAL

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
RETIREMENT	14,992	-	-	-	-	-	-	-	-
UNEMPLOYMENT INSURANCE	143	2,394	2,394	114	2,000	(394)	1,881	(513)	-21%
WORKERS' COMPENSATION	7,003	14,930	14,930	9,663	15,000	70	13,459	(1,472)	-10%
HEALTH ADMIN FEES	6,061	8,332	8,332	3,801	8,000	(332)	8,332	-	0%
PERSONNEL	\$ 28,198	\$ 25,657	\$ 25,657	\$ 13,579	\$ 25,000	\$ (657)	\$ 23,672	\$ (1,985)	-8%
OFFICE EQUIP/SOFTWARE MAINT	3,032	2,952	2,952	1,924	3,000	48	2,952	-	0%
MAINTENANCE	\$ 3,032	\$ 2,952	\$ 2,952	\$ 1,924	\$ 3,000	\$ 48	\$ 2,952	\$ -	0%
INSURANCE-AUTO	11,509	12,199	12,199	13,335	15,000	2,801	12,199	-	0%
INSURANCE-PROPERTY	9,332	10,452	10,452	11,128	15,000	4,548	10,452	-	0%
INSURANCE-GENERAL LIABILITY	4,704	6,021	6,021	4,507	6,021	(0)	6,021	-	0%
SPECIAL SERVICES	14,152	14,559	14,559	9,140	14,559	0	14,559	-	0%
TELEPHONE SERVICES	3,605	8,435	8,435	2,133	5,000	(3,435)	8,435	-	-
ADMIN CHARGE-GENERAL FUND	327,520	361,617	361,617	270,921	361,617	0	357,125	(4,492)	-1%
FRANCHISE FEE-STREET FUND	421,097	213,244	213,244	70,374	213,244	0	213,244	-	0%
BAD DEBT EXPENSE	146,853	-	-	-	-	-	-	-	-
SUNDRY	\$ 791,919	\$ 626,527	\$ 626,527	\$ 381,538	\$ 630,441	\$ 3,914	\$ 622,035	\$ (4,492)	-1%
TRANSFER OUT-STORM DRAIN FUND	-	-	-	-	-	-	-	-	-
TRANSFER OUT-STREET FUND	-	-	-	-	-	-	-	-	-
TRANSFERS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
BUILDING IMPROVEMENTS	-	-	-	-	-	-	-	-	-
DEPRECIATION EXPENSE	766,171	-	-	-	-	-	-	-	-
MOTOR VEHICLES	-	-	-	-	-	-	-	-	-
OTHER EQUIPMENT	-	-	-	-	-	-	-	-	-
CAPITAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL EXPENDITURES	\$ 823,149	\$ 655,135	\$ 655,135	\$ 397,041	\$ 658,441	\$ 3,306	\$ 648,658	\$ (6,477)	

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

10: WATER/SEWER FUND
90: NONDEPARTMENTAL

FY18-19
PROPOSED

LONGEVITY PAY	PAID TO EMPLOYEES WITH A MINIMUM OF TWELVE MONTHS OF SERVICE PRIOR TO SEPTEMBER 30TH OF EACH YEAR. EMPLOYEES RECEIVE \$8, \$10 OR \$12 PER MONTH FOR EACH YEAR OF SERVICE COMPLETED WITH THE CITY.	-	-
UNEMPLOYMENT INSURANCE	PROVIDED BY TEXAS WORKFORCE COMMISSION. CITY PAYS 1% OF THE FIRST \$9,000 OF ALL CURRENT EMPLOYEE SALARIES. PAID QUARTERLY BASED ON # OF CLAIMS AND TURNOVER. BASED ON JAN-DEC CALENDAR YEAR. NEW RATE RECEIVED IN MAR OF NEW FISCAL YEAR. OCT-DEC BILLS AT OLD RATE AND JAN-MAR IS ADJUSTED BASED ON NEW RATE.	1,881	1,881
WORKERS' COMPENSATION	PROVIDED BY INTERGOVERNMENTAL RISK POOL. PAID UPFRONT IN OCT TO OBTAIN 3% DISCOUNT, UNLESS FUNDED QUARTERLY. BASED ON OCT-SEP OF CURRENT FISCAL YEAR. NEW RATE PROVIDED IN OCT OF NEW FISCAL YEAR AFTER TENTATIVE PAYROLL FIGURES PROVIDED. AUDIT COMPLETED IN DEC OF NEW FISCAL YEAR FOR PREVIOUS YEAR AND CITY EITHER OWES OR IS REFUNDED (USE 90% GENERAL FUND / 10% WATER FUND OF EXPENSE).	13,459	13,459
HEALTH ADMIN FEES	TASC CHARGES PAID FOR ADMINISTRATION OF CAFETERIA/FLEX 125 SPENDING PROGRAM (SPLIT 50% WITH GENERAL FUND 90)	1,499	8,332
	COBRA CHARMERS NOTIFICATION LETTERS MAILED TO EMPLOYEES (SPLIT 50% WITH GENERAL FUND 90)	864	
	HRA FUNDING FOR HEALTH INSURANCE H.S.A. EMPLOYEES (SPLIT 84% GENERAL FUND 90 AND 16% WATER FUND 90)	3,760	
	BRINSON BENEFITS, CONSULT A DOC (ALL SPLIT 50% WITH GENERAL FUND DEPT 90)	2,209	
OFFICE EQUIP/SOFTWARE MAINT	MY GOV (REQUEST TRACKER MODULE \$380 MONTH, 2 USERS \$100 MONTH) SPLIT 50% WITH GENERAL FUND 90	-	2,952
	ADP EZLABOR MANAGER SOFTWARE RENTAL SPLIT 50% WITH WATER DEPT 90 (MONTHLY \$286 SOFTWARE, \$17 ACCRUALS, \$57 CREDIT)	2,952	
INSURANCE-AUTO	PROVIDED BY TML INTERGOVERNMENTAL RISK POOL. AUTOMOBILE INSURANCE PREMIUMS FOR VEHICLES (USE 66% GENERAL FUND / 34% WATER FUND OF EXPENSE).	12,199	12,199
INSURANCE-PROPERTY	PROVIDED BY TML INTERGOVERNMENTAL RISK POOL. PROPERTY INSURANCE PREMIUMS FOR PROPERTY (USE 66% GENERAL FUND / 34% WATER FUND OF EXPENSE).	10,452	10,452
INSURANCE-GENERAL LIABILITY	PROVIDED BY TML INTERGOVERNMENTAL RISK POOL. PERSON/PROPERTY COVERAGE FOR VENDORS, CITIZENS, AND CUSTOMERS TO WHICH THE CITY CAUSES DAMAGE TO INCLUDE ERRORS & OMISSIONS, PUBLIC EMPLOYEE DISHONESTY, THEFT AND FRAUD (USE 66% GENERAL FUND / 34% WATER FUND OF EXPENSE).	6,021	6,021
SPECIAL SERVICES	FIBER INTERNET SERVICE PROVIDED CHARTER COMMUNICATIONS THROUGHOUT THE ALL CITY FACILITIES (\$1500/MTH INTERNET PLUS \$315 DARK MASTER FIBER MAINTENANCE TOTAL \$1815, SHARED 50% BETWEEN GENERAL FUND & WATER/SEWER FUND, DEPT 90)	10,890	14,559
	CLIENT ANALYSIS CHARGES FOR WELLS FARGO BANK ACCOUNT ACTIVITY (\$383/MTH, SHARED 50% BETWEEN GENERAL FUND & WATER/SEWER FUND, UTILITY BILLING)	2,300	
	UB KIOSK CHARGES: VERIFONE (\$23.45 MONTHLY), ACHECK21 (\$90.63 MONTHLY)	1,369	
TELEPHONE SERVICES	MAINTENANCE/SUPPORT OF PHONE SYSTEM PROVIDED BY ACXENTIAL (\$603 PER MONTH, SHARED 50% BETWEEN GENERAL FUND AND WATER/SEWER FUND, DEPT 90)	3,618	8,435
	DIGITAL PHONE SERVICE/LOCAL/METRO DISTANCE PROVIDED BY LOGIX (\$632 PER MONTH, SHARED 50% BETWEEN GENERAL FUND & WATER/SEWER FUND, DEPT 90) - 05/01/14 THROUGH 05/01/16	3,792	
	SMARTNET WARRANTY ON CISCO SWITCHES (\$1500)/FIREWALL(\$550), (SHARED 50% BETWEEN GENERAL FUND & WATER/SEWER FUND, DEPT 90)	1,025	
ADMIN CHARGE-GENERAL FUND	CHARGE FOR SERVICES PROVIDED BY GENERAL FUND RESOURCES (BASED ON EXPENDITURE ANALYSIS)	357,125	357,125
FRANCHISE FEE-STREET FUND	ROW: FRANCHISE FEE/STREET REPAIR FOR WATER/SEWER DAMAGES. BASED ON 5% OF REVENUES LESS TRANSFERS/INTEREST.	213,244	213,244
BAD DEBT EXPENSE	ESTIMATE PORTION OF UTILITY BILLS THAT WILL BE UNCOLLECTABLE & WRITTEN OFF DESPITE DELINQUENT ACCOUNT COLLECTION EFFORTS	-	-

TOTAL EXPENDITURES \$ 648,658

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

COMBINED OTHER WATER/SEWER FUNDS SUMMARY

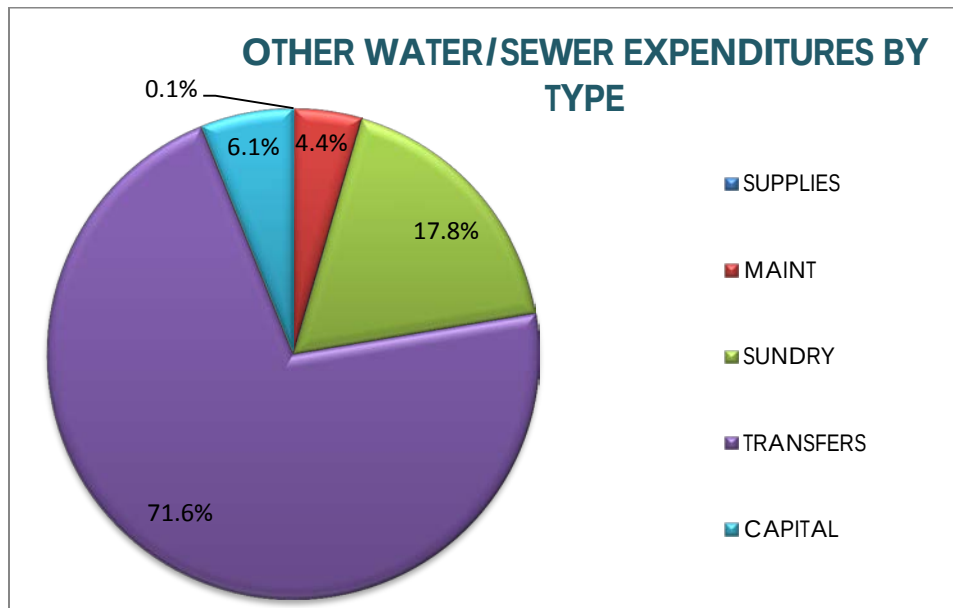
CATEGORY	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
BEGINNING FUND BALANCE	\$ -	\$ 896,583	\$ 896,583	\$ 369,651	\$ 369,651	\$ -	\$ 402,839		
CHARGES FOR SERVICES	2,875	-	-	-	-	-	-	-	
GRANTS	111,193	-	-	-	-	-	-	-	
FINES/FEES	454,923	404,489	401,989	360,495	505,000	103,011	442,814	40,825	10%
INVESTMENT EARNINGS	1,885	1,250	1,250	1,894	2,500	1,250	1,250	-	0%
MISCELLANEOUS INCOME	90,399	-	-	-	-	-	-	-	
TRANSFERS	-	-	-	-	-	-	-	-	
TOTAL REVENUES	\$ 661,276	\$ 405,739	\$ 403,239	\$ 362,389	\$ 507,500	\$ 104,261	\$ 444,064	\$ 40,825	10%
SUPPLIES	-	300	300	-	150	(150)	300	-	
MAINTENANCE	2,729	21,855	21,855	-	19,855	(2,000)	21,855	-	0%
SUNDRY	54,181	79,185	79,185	10,302	70,735	(8,450)	87,663	8,478	11%
TRANSFERS	214,415	353,573	353,573	-	213,573	(140,000)	352,225	(1,348)	0%
GRANTS	129,808	-	-	-	-	-	-	-	
CAPITAL	148,112	30,000	30,000	82,933	170,000	140,000	30,000	-	0%
TOTAL EXPENDITURES	\$ 549,244	\$ 484,913	\$ 484,913	\$ 93,235	\$ 474,313	\$ (10,600)	\$ 492,043	\$ 7,131	1%
REVENUES OVER EXPENDITURES	\$ 112,032	\$ (79,173)	\$ (81,673)	\$ 269,155	\$ 33,188	\$ 114,861	\$ (47,979)		
ENDING FUND BALANCE	\$ 369,651	\$ 817,410	\$ 814,910	\$ 638,806	\$ 402,839		\$ 354,859		
FUND BALANCE AS % OF EXP	67.3%	168.6%	168.1%	685.2%	84.9%		72.1%		
RESERVE (NO REQUIREMENT)		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
RESERVE SURPLUS/(SHORTFALL)									

OTHER WATER/SEWER FUNDS BUDGET OVERVIEW

REVENUES

The majority of other water/sewer revenues come from the storm water fee, water impact fees, and sewer impact fees. We anticipate total revenue to grow by \$40,825 to \$444,064 largely due to a proposed increase in the storm water fee.

EXPENDITURES



Capital and Transfers make up 6.1% and 71.6%, respectively, of the Other Water/Sewer Expenditures. This is money transfer to the Water/Sewer Fund and Debt Service Fund to pay for debt. Sundry makes up 17.8%. Supplies and Maintenance make up the remaining 4.4%. These largely cover the ongoing Stormwater operations. Ideally, the storm water fund is able to support more ongoing maintenance and capital expenditures than it is currently,

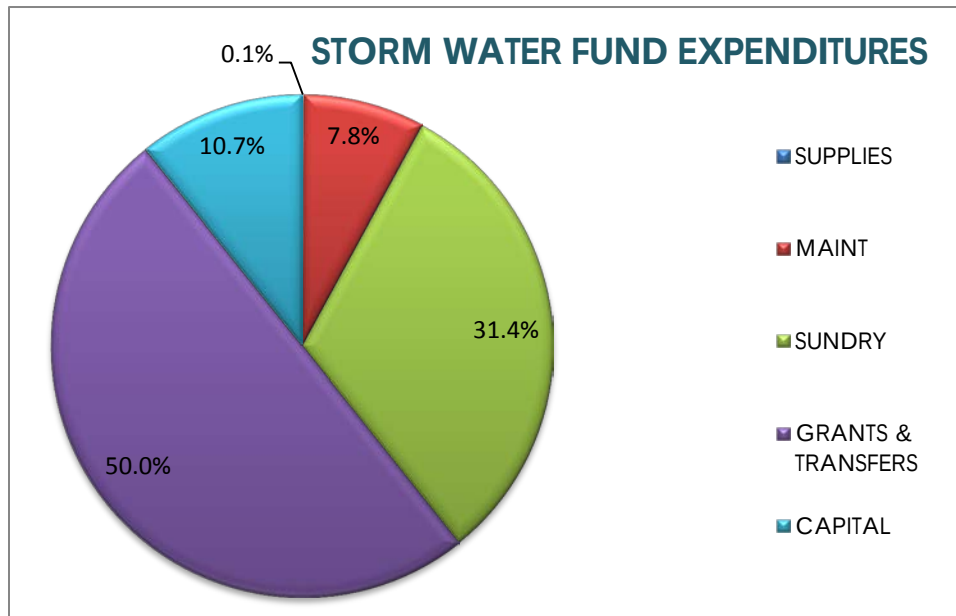
STORM WATER UTILITY FUND BUDGET OVERVIEW

REVENUES

The main source of revenues for the Storm Water Fund are Fines/Fees from the Drainage fee. For FYE 2019, the city is proposing increasing this fee from \$3.50 to \$4.00, to make progress towards the original schedule passed by Council. Despite this increase not passing in FYE 2018, revenue still grew due to the increased number of accounts in the city.

Fiscal Year	2014 (Actual)	2015 (Actual)	2016 (Actual)	2017 (Estimated)	2018 (Budgeted)	% Change (CY-PY)/PY	% Change FY14-18
Storm Water Fund Grants	\$ -	\$ -	\$ -	\$ 151,000	\$ -	100.00%	100.00%
Storm Water Fund Fines/Fees	\$ 183,479	\$ 200,069	\$ 237,863	\$ 253,714	\$ 256,214	0.99%	39.64%
Storm Water Fund Investment Earnings	\$ 30	\$ 39	\$ 192	\$ 525	\$ 450	-14.29%	1415.15%
Storm Water Fund Total Revenues	\$ 183,509	\$ 200,108	\$ 238,055	\$ 405,239	\$ 256,664	-36.66%	39.86%
Storm Water Fund Revenues Per Capita	\$ 24.82	\$ 25.04	\$ 29.20	\$ 48.74	\$ 30.56	-37.29%	23.14%

EXPENDITURES



Capital and grants/transfers make up over 10.7% and 50%, respectively, with sundry, maintenance, and supplies making up the remaining 39.3%. As a whole, expenditures are expected to increase by 3% to \$279,518, largely due to a new GIS mapping software.

STORMWATER DRAINAGE SYSTEM SUMMARY

SOURCE: 2015 ASSET MANAGEMENT PLAN | WWW.CITYOFKENNEDEALE.COM/GOVDOCS

WHAT DOES THE CITY OWN?

The inventory components of the stormwater drainage system are outlined in the table below. The entire system consists of approximately 3.7 miles of stormwater main.

Stormwater Drainage System Inventory		
Asset Type	Asset Component	Quantity
Stormwater Drainage System	Stormwater Pipe (12-15 inch)	555 ft
	Stormwater Pipe (16-21 inch)	2,720 ft
	Stormwater Pipe (24 inch)	8,289 ft
	Stormwater Pipe (27 inch)	1,921 ft
	Stormwater Pipe (30 inch)	1,441 ft
	Stormwater Pipe (32-36 inch)	2,775 ft
	Stormwater Pipe (39-42 inch)	915 ft
	Stormwater Pipe (48-51 inch)	1,186 ft
	Stormwater Pipe (54 inch)	70 ft
	Culverts	22
	Ditch	36 miles
	Flume	200 ft
	Inlet	201

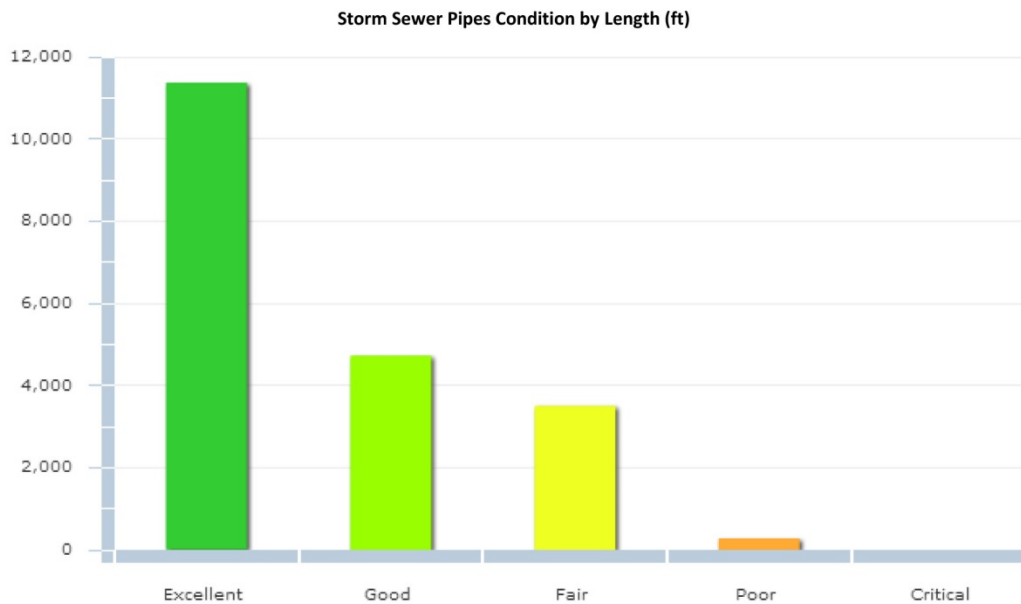
WHAT IS THE VALUE OF THE STORMWATER DRAINAGE SYSTEM?

The estimated replacement value of the stormwater drainage system, in 2014 dollars, is approximately \$3.3 million. The cost per household for the stormwater drainage system is \$1,416 based on 2,380 households.

Stormwater Drainage System Replacement Value				
Asset type	Asset component	Quantity/units	2015 Unit Replacement Cost	2015 Overall Replacement Cost
Stormwater Drainage System	Stormwater Pipe (12-15 inch)	555 ft	User-Defined	\$15,175
	Stormwater Pipe (16-21 inch)	2,720 ft	User-Defined	\$97,800
	Stormwater Pipe (24 inch)	8,289 ft	User-Defined	\$356,427
	Stormwater Pipe (27 inch)	1,921 ft	User-Defined	\$90,287
	Stormwater Pipe (30 inch)	1,441 ft	User-Defined	\$73,443
	Stormwater Pipe (32-36 inch)	2,775 ft	User-Defined	\$185,225
	Stormwater Pipe (39-42 inch)	915 ft	User-Defined	\$77,025
	Stormwater Pipe (48-51 inch)	1,186 ft	User-Defined	\$130,460
	Stormwater Pipe (54 inch)	70 ft	User-Defined	\$9,800
	Culverts	22	User-Defined	\$809,400
	Ditch	36 miles	User-Defined	\$270,000
	Flume	200 ft	User-Defined	\$48,000
	Inlet	201	User-Defined	\$1,206,000
				\$3,369,082

WHAT IS THE CONDITION OF THE STORMWATER DRAINAGE SYSTEM?

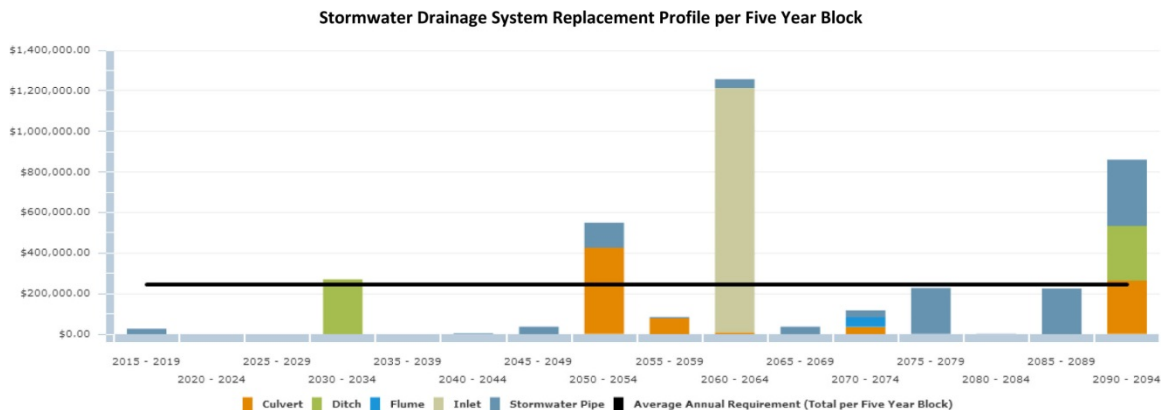
Based on assessed condition ratings, 87% of the city's stormwater pipes and 100% of culvers are in good to excellent condition. As such, the city received a Condition vs. Performance rating of 'B'.



HOW DOES THE CITY ACHIEVE SUSTAINABILITY?

The average annual revenue required to sustain Kennedale's stormwater drainage system is approximately **\$349,000**. Based on Kennedale's current annual funding of **\$265,000**, there is an annual deficit of **\$84,000**. As such, the city received a Funding vs. Need rating of 'C'.

Update for Current Year: The city has numerous storm water projects planned with the recent debt issuance.



Kennedale's storm pipes are largely in excellent condition. There are needs to be addressed within the next 5 years totaling approximately \$27,000. The city received an overall rating of 'C' for its stormwater drainage system, calculated from the Condition vs. Performance and the Funding vs. Need ratings.

DEPARTMENT OUTLINE: STORMWATER UTILITY

FUNCTIONS

Identify, prevent, and abate stormwater issues

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Became ISWM certified with North Central Texas Council of Governments at a Silver level.
- Submitted year four of the City's Storm Water Permit to TCEQ.

SHORT-TERM GOALS

- Complete Storm Water/Drainage Master Plan (4.4, 6.0)
- Utilize the Stormwater Utility Fund to fund storm water improvement projects (4.4)
- Utilize the Creek Geomorphology study to establish design and priority guidelines for erosion issues along creek banks within the city (4.4)
- Continue ditch cleaning program with Tarrant County (4.4, 6.0)

LONG-TERM GOALS

- Develop tools and policies that reduce flood damage and flood risk to residents and buildings along Village Creek and its tributaries (4.2.2)

STAFFING RESOURCES

- N/A

PERFORMANCE MEASURES

THROUGH JUNE 2017 UNLESS OTHERWISE NOTED

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

07: STORMWATER UTILITY FUND

CATEGORY	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
BEGINNING FUND BALANCE		\$ 708,525	\$ 708,525	\$ 169,428	\$ 169,428		\$ 163,688		
PENALTIES	2,875	-	-	-	-	-	-	-	
GRANTS	111,193	-	-	-	-	-	-	-	
FINES/FEES	262,077	256,214	253,714	173,504	255,000	1,286	290,500	34,286	14%
INVESTMENT EARNINGS	537	450	450	235	-	(450)	450	-	
MISCELLANEOUS INCOME	90,399	-	-	-	-	-	-	-	
TOTAL REVENUES	\$ 467,082	\$ 256,664	\$ 254,164	\$ 173,739	\$ 255,000	\$ 836	\$ 290,950	\$ 34,286	13%
SUPPLIES	-	300	300	-	150	(150)	300	-	
MAINTENANCE	2,729	21,855	21,855	-	19,855	(2,000)	21,855	-	0%
SUNDRY	54,181	79,185	79,185	10,302	70,735	(8,450)	87,663	8,478	11%
TRANSFERS	-	140,000	140,000	-	-	(140,000)	139,700	(300)	
GRANTS	129,808	-	-	-	-	-	-	-	
CAPITAL	148,112	30,000	30,000	82,933	170,000	140,000	30,000	-	0%
TOTAL EXPENDITURES	\$ 334,829	\$ 271,340	\$ 271,340	\$ 93,235	\$ 260,740	\$ (10,600)	\$ 279,518	\$ 8,178	3%
REVENUES OVER EXPENDITURES	\$ 132,252	\$ (14,676)	\$ (17,176)	\$ 80,504	\$ (5,740)		\$ 11,432		
ENDING FUND BALANCE	\$ 169,428	\$ 693,849	\$ 691,349		\$ 163,688		\$ 175,120		
FUND BALANCE AS % OF EXP	50.6%	255.7%	254.8%		62.8%		62.7%		
RESERVE (NO REQUIREMENT)		\$ -	\$ -		\$ -		\$ -		
RESERVE SURPLUS/(SHORTFALL)									

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

07: STORMWATER UTILITY FUND

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
GRANT REVENUE	111,193	-	-			-	-	-	
GRANTS	\$ 111,193	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
PENALTIES	2,875	2,500	2,500	1,646	2,000	(500)	2,500	-	
DRAINAGE FEES	259,202	253,714	253,714	173,504	255,000	1,286	288,000	34,286	14%
FINES/FEES	\$ 262,077	\$ 256,214	\$ 253,714	\$ 173,504	\$ 255,000	\$ 1,286	\$ 290,500	\$ 34,286	14%
INVESTMENT INCOME	537	450	450	235		(450)	450	-	
INVESTMENT EARNINGS	\$ 537	\$ 450	\$ 450	\$ 235	\$ -	\$ (450)	\$ 450	\$ -	
MISCELLANEOUS INCOME	90,399	-	-			-	-	-	
MISCELLANEOUS INCOME	\$ 90,399	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL REVENUES	\$ 464,206	\$ 256,664	\$ 254,164	\$ 173,739	\$ 255,000	\$ 836	\$ 290,950	\$ 34,286	13%

07: STORMWATER UTILITY FUND

		FY18-19 PROPOSED	
PENALTIES	FEES PER ORDINANCE ON BALANCE OF DELINQUENT ACCOUNTS	2,500	2,500
GRANT REVENUE	FEMA GRANT		-
DRAINAGE FEES	MONTHLY UTILITY FEES ASSESSED ON PROPERTY AND ITS CORRESPONDING IMPERVIOUS COVERAGE	288,000	288,000
INVESTMENT INCOME	EARNING BASED UPON AVERAGE BALANCE/INTEREST RATES	450	450
MISCELLANEOUS INCOME	CORP OF ENGINEERS REFUND		-

TOTAL REVENUE \$ 290,950

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07: STORMWATER UTILITY FUND
01: STORMWATER UTILITY FEE

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	CY - PY CHANGE
PRINTED SUPPLIES	-	250	250	-	100	(150)	250	-
POSTAGE	-	50	50	-	50	-	50	-
SUPPLIES	\$ -	\$ 300	\$ 300	\$ -	\$ 150	\$ (150)	\$ 300	\$ -
DITCH MAINTENANCE	877	20,000	20,000	-	18,000	(2,000)	20,000	- 0%
OFFICE EQUIP/SOFTWARE MAINT	1,853	1,855	1,855		1,855	-	1,855	- 0%
MAINTENANCE	\$ 2,729	\$ 21,855	\$ 21,855	\$ -	\$ 19,855	\$ (2,000)	\$ 21,855	\$ - 0%
ADVERTISING	-	250	250	41	100	(150)	250	-
ASSOC DUES/PUBLICATIONS	6,598	9,014	9,014	6,598	9,014	-	9,014	-
TRAINING/SEMINARS		250	250		250	-	250	-
LEGAL SERVICES		25,000	25,000		5,000	(20,000)	25,000	-
SPECIAL SERVICES		-	-	164	200	200	6,000	6,000
FILING FEES	100	100	100	100	100	-	100	-
TRAVEL		-	-			-	-	-
ENGINEERING SERVICES	47,483	22,000	22,000	3,400	36,000	14,000	22,000	- 0%
TRASH/DISPOSAL/DUMP SERVICES		5,000	5,000		2,500	(2,500)	5,000	-
ADMIN CHARGE-STREET FUND	-	17,571	17,571		17,571	(0)	20,049	2,478
SUNDRY	\$ 54,181	\$ 79,185	\$ 79,185	\$ 10,302	\$ 70,735	\$ (8,450)	\$ 87,663	\$ 8,478 11%
TRANSFER OUT-W/S FUND		-	-	-	-	-	-	-
TRANSFER OUT-DEBT SERVICE FUND		140,000	140,000	-	-	(140,000)	139,700	(300)
TRANSFER OUT-STREET FUND		-	-	-	-	-	-	-
TRANSFERS	\$ -	\$ 140,000	\$ 140,000	\$ -	\$ -	\$ (140,000)	\$ 139,700	\$ (300)
GRANT EXPENDITURES	129,808	-	-			-	-	-
GRANTS	\$ 129,808	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
LAND	26,370	30,000	30,000	23,502	25,000	(5,000)	30,000	- 0%
DRAINAGE IMPROVEMENTS	121,742	-	-	59,431	145,000	145,000	-	-
CAPITAL	\$ 148,112	\$ 30,000	\$ 30,000	\$ 82,933	\$ 170,000	\$ 140,000	\$ 30,000	\$ - 0%
TOTAL EXPENDITURES	\$ 334,829	\$ 271,340	\$ 271,340	\$ 93,235	\$ 260,740	\$ (10,600)	\$ 279,518	\$ 8,178 3%

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07: STORMWATER UTILITY FUND

01: STORMWATER UTILITY FEE

			FY18-19 PROPOSED
PRINTED SUPPLIES	STORM WATER PHAMPLETS TO FURTHER EDUCATE THE PUBLIC	250	250
POSTAGE	EXPENSE TO MAIL EDUCATION PHAMPLETS	50	50
DITCH MAINTENANCE	ANNUAL CONTRACT WITH TARRANT COUNTY FOR DITCHCLEANING, CULVERT REPLACEMENT,DITCH BOTTOM RIP RAP REPLACEMENT AND OUTLET REPAIRS AS NEEDED AND SUPPLIES FOR STORM WATER MANAGEMENT	20,000	20,000
OFFICE EQUIP/SOFTWARE MAINT	GIS AERIAL MAPPING	1,855	1,855
ADVERTISING	EDUCATIONAL TIPS & OTHER RELATED ITEMS FOR PUBLIC NOTICES	250	250
ASSOC DUES/PUBLICATIONS	ANNUAL MEMBERSHIP FOR URBANIZED PLANNING	2,415	9,014
	REGIONAL PUBLIC WORKS PROGRAM	3,934	
	ANNUAL COG MEMBERSHIP FOR STORMWATER PARTICIPATION	2,665	
TRAINING/SEMINARS	STORM WATER CLASSES THROUGH THE NORTH CENTRAL TEXAS COUNCIL OF GOVERNMENTS (NCTCOG)	250	250
LEGAL SERVICES	REVIEW OF STORM WATER MATERIALS FOR PROGRAM	2,500	25,000
	ENVIRONMENTAL LEGAL	22,500	
SPECIAL SERVICES	Half of GIS Cost share Community Development with Shield Engineering.	6,000	6,000
FILING FEES	STORM WATER PERMIT FEE WITH TCEQ/STATE (\$100 ANNUALLY, \$100 EVERY 5 YEARS BEGINNING FY13/14)	100	100
ENGINEERING SERVICES	HALFF ANNUAL STORM WATER REPORT FOR ANNUAL TCEQ PERMIT	7,000	22,000
	DRAINAGE REVIEW	10,000	
	ZONING/UTILITY MAPS	5,000	
TRASH/DISPOSAL/DUMP SERVICES	HAZMAT CLEANUP FOR HOUSEHOLD HAZARDOUS WASTE	5,000	5,000
ADMIN CHARGE-STREET FUND	CHARGE FOR SERVICES PROVIDED BY STREET FUND RESOURCES (EQUALS 10% TOTAL REVENUES EXCLUDING INTEREST/TRANSFERS)	20,049	20,049
TRANSFER OUT-DEBT SERVICE FUND	REIMBURSE FOR DEBT PROJECT EXPENSE	139,700	139,700
LAND	FLOOD PLAIN ACQUISITION	30,000	30,000
	BOWMAN SPRINGS FLOOD PLAIN ACQUISITION		
GRANT EXPENDITURES			-
DRAINAGE IMPROVEMENTS	PER STORM WATER CAPITAL SCHEDULE		-

TOTAL EXPENDITURES \$ 279,518

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FIVE YEAR STORMWATER CAPITAL SCHEDULE

PROJECT	TYPE	FY18-19	FY19-20 PROJECTED	FY20-21 PROJECTED	FY21-22 PROJECTED	FY22-23 PROJECTED	BEYOND 5 YEARS
BEACON HILL	REINFORCED PIPE AND END TREATMENTS	-	193,000	-	-	-	-
1033 ESTATES	OUTFALL IMPROVEMENTS	-	-	-	-	-	-
AVERETT ROAD AND VALLEY LANE	TXDOT	-	-	-	214,946	-	-
3RD STREET	DRAINAGE IMPROVEMENTS	122,000	-	-	-	-	-
PEGGY LANE	DRAINAGE IMPROVEMENTS	-	-	1,226,737	-	-	-
VALLEY LANE	BRIDGE REPAIR TXDOT	125,000	-	-	-	-	-
VALLEY LANE	EROSION REPAIR	-	-	-	-	-	-
PENNSYLVANIA AVE	GABION WALL	414,000	-	-	-	-	-
BRIAR COURT SEWER LINE	GABION WALL	-	350,000	-	-	-	-
DANNY DRIVE	DRAINAGE	-	-	-	-	-	-
TOTAL		\$ 661,000	\$ 543,000	\$ 1,226,737	\$ 214,946	\$ -	\$ 2,645,683

61: WATER IMPACT FUND

CATEGORY	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
BEGINNING FUND BALANCE		\$ 110,714	\$ 110,714	\$ 117,596	\$ 117,596		\$ 125,524		
FINES/FEES	151,601	120,000	120,000	121,739	160,000	40,000	120,000	-	0%
INVESTMENT EARNINGS	831	450	450	1,001	1,500	1,050	450	-	0%
TOTAL REVENUES	\$ 152,432	\$ 120,450	\$ 120,450	\$ 122,740	\$ 161,500	\$ 41,050	\$ 120,450	\$ -	0%
TRANSFERS	154,415	153,573	153,573	-	153,573	-	152,525	(1,048)	-1%
TOTAL EXPENDITURES	\$ 154,415	\$ 153,573	\$ 153,573	\$ -	\$ 153,573	\$ -	\$ 152,525	\$ (1,048)	-1%
REVENUES OVER EXPENDITURES	\$ (1,983)	\$ (33,123)	\$ (33,123)	\$ 122,740	\$ 7,928	\$ 41,050	\$ (32,075)		
ENDING FUND BALANCE	\$ 117,596	\$ 77,592	\$ 77,592		\$ 125,524	\$ 41,050	\$ 93,449		
FUND BALANCE AS % OF EXP	76.2%	50.5%	50.5%		81.7%		61.3%		
RESERVE (NO REQUIREMENT)		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
RESERVE SURPLUS/(SHORTFALL)	\$ 117,596	\$ 77,592	\$ 77,592	\$ -	\$ 125,524	\$ 41,050	\$ 93,449		

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61: WATER IMPACT FUND

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
IMPACT FEES	151,601	120,000	120,000	121,739	160,000	40,000	120,000	-	0%
FINES/FEES	\$ 151,601	\$ 120,000	\$ 120,000	\$ 121,739	\$ 160,000	\$ 40,000	\$ 120,000	\$ -	0%
INVESTMENT INCOME	831	450	450	1,001	1,500	1,050	450	-	0%
INVESTMENT EARNINGS	\$ 831	\$ 450	\$ 450	\$ 1,001	\$ 1,500	\$ 1,050	\$ 450	\$ -	0%
TOTAL REVENUES	\$ 152,432	\$ 120,450	\$ 120,450	\$ 122,740	\$ 161,500	\$ 41,050	\$ 120,450	\$ -	0%

61: WATER IMPACT FUND

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
TRANSFER OUT-W/S FUND	154,415	153,573	153,573	-	153,573	-	152,525	(1,048)	-1%
TRANSFERS	\$ 154,415	\$ 153,573	\$ 153,573	\$ -	\$ 153,573	\$ -	\$ 152,525	\$ (1,048)	-1%
TOTAL EXPENDITURES	\$ 154,415	\$ 153,573	\$ 153,573	\$ -	\$ 153,573	\$ -	\$ 152,525	\$ (1,048)	-1%

61: WATER IMPACT FUND

		FY18-19 PROPOSED
IMPACT FEES	BASED ON CURRENT IMPACT FEE STUDY:	120,000
	SIMPLE 3/4" METER (2007-2017): \$1,958.79	
	SIMPLE 1" METER (2007-2017): \$4,895.51	
	SIMPLE 3/4" METER (2002-2007): \$2,936.72	
	SIMPLE 1" METER (2002-2007): \$4,895.51	
INVESTMENT INCOME	EARNING BASED UPON AVERAGE BALANCE/INTEREST RATES	450

TOTAL REVENUES \$ 120,450

61: WATER IMPACT FUND

		FY18-19 PROPOSED
TRANSEER OUT-W/S FUND	MONIES TRANSFERRED TO ASSIST IN FUNDING PORTION OF \$2.9M 2007 CO BOND/16" WATER LINE PAYMENT (BASED ON IMPACT FEE REVENUE AND AVAILABLE FUND BALANCE)	152,525

TOTAL EXPENDITURES \$ 152,525

WATER IMPACT FEE PROJECTS

SOURCE: 2016 IMPACT FEE STUDY

WATER AND WASTEWATER IMPACT FEE ANALYSIS

Table 4-3: Water System Impact Fee Eligible Projects

Proj. No.	Description of Project	Percent Utilization			Capital Cost	Costs Based on 2016 Dollars		
		2016*	2026	2016-2026		Current Development	10-Year (2016-2026)	Beyond 2026
EXISTING								
A	16" B Water Line	55%	80%	25%	\$689,271	\$379,099	\$172,318	\$137,854
B	Bowman Springs 12" Water Line	5%	45%	40%	\$303,243	\$15,162	\$121,297	\$166,784
C	Swiney Hiett Road Water Line	20%	55%	35%	\$18,477	\$3,695	\$6,467	\$8,314
D	2014 Water/Wastewater Master Plan (Water Portion)	10%	60%	50%	\$49,874	\$4,987	\$24,937	\$19,950
E	2016 Impact Fee Study (Water Portion)	0%	100%	100%	\$32,340	\$0	\$32,340	\$0
PROPOSED								
1	12-inch Water Line South of Interstate 20	10%	40%	30%	\$438,830	\$43,883	\$131,649	\$263,298
2	0.75 MG Ground Storage Tank	47%	100%	53%	\$1,343,430	\$631,412	\$712,018	\$0
3	16-inch Water Line along Eden Road	0%	45%	45%	\$495,420	\$0	\$222,939	\$272,481
4	12-inch Water Lines from Pump Station 3	0%	80%	80%	\$409,650	\$0	\$327,720	\$81,930
5	12-inch Water Line along Dick Price Road	30%	65%	35%	\$319,880	\$95,964	\$111,958	\$111,958
6	12-inch Water Line between Dick Price Road and New Hope Road	0%	40%	40%	\$767,460	\$0	\$306,984	\$460,476
7	12-inch Water Line along US 287 Business and Hudson Road	0%	75%	75%	\$1,235,930	\$0	\$926,948	\$308,983
8	12-inch Water Line between Swiney Hiett Road and Trinity Well #4	45%	70%	25%	\$1,320,480	\$594,216	\$330,120	\$396,144
9	12-inch Water Line along New Hope Road	20%	50%	30%	\$390,190	\$78,038	\$117,057	\$195,095
Total Water Capital Improvements Cost					\$7,814,475	\$1,846,457	\$3,544,751	\$2,423,267

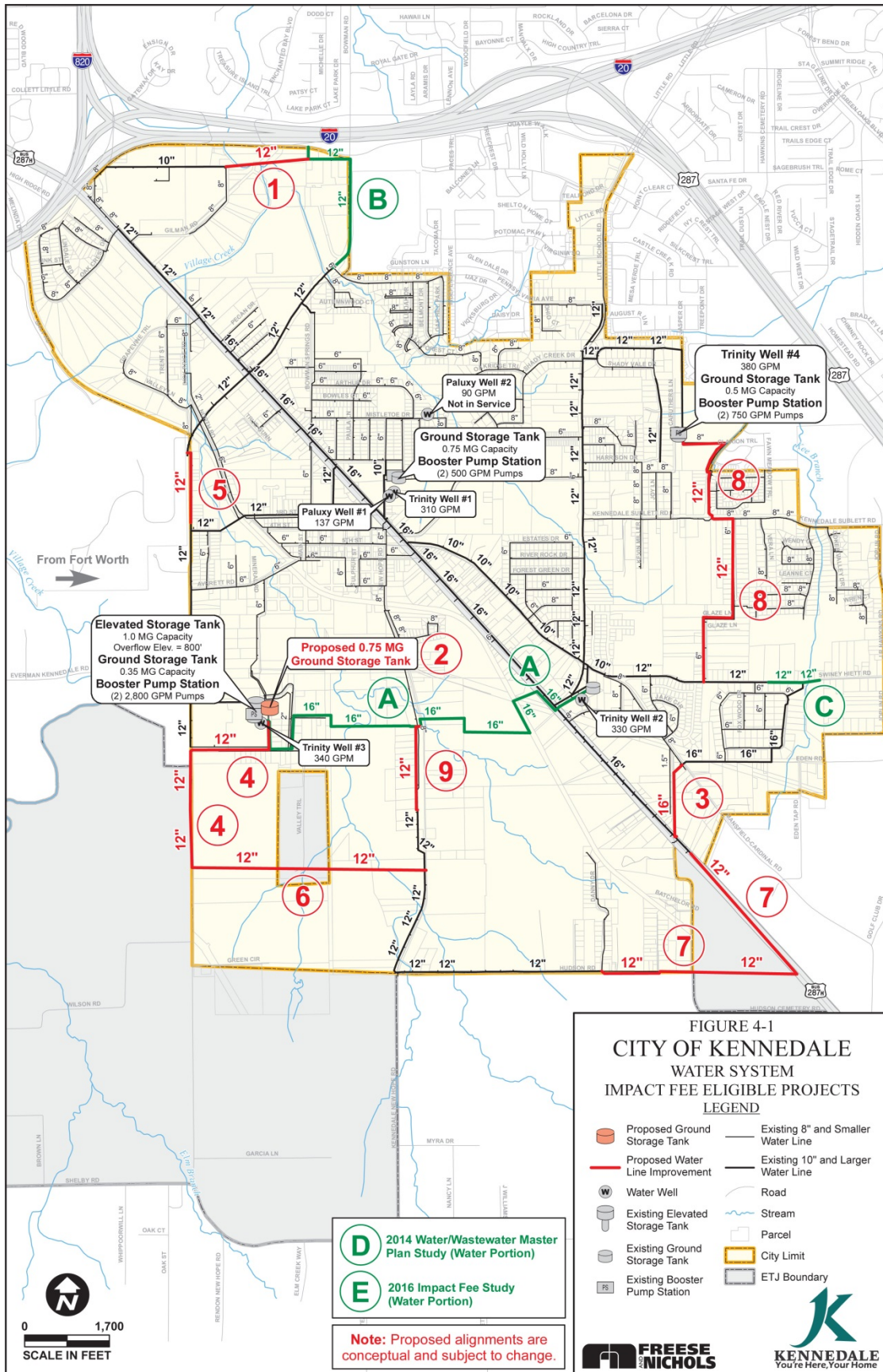
* Utilization in 2016 on Proposed Projects indicates a portion of the project that will be used to address deficiencies within the existing system, and therefore are not eligible for impact fee cost recovery for future growth.

MAXIMUM ALLOWABLE WATER IMPACT FEE

The cost of water capital improvements to serve development projected to occur between 2016 and 2026 is \$4,441,608. The increase in the number of service units due to growth over the next ten years is projected as 1,493 service units. The maximum allowable water impact fee with the state mandated 50% credit is \$1,487 per service unit. This reflects a decrease in the cost per service unit from \$2,937 in 2007. The maximum allowable water impact fee calculation is summarized as follows:

Total Eligible Capital Improvement Costs	= \$4,441,608
Growth in Service Units	= 1,493
Maximum Water Impact Fee	= Total Eligible Costs / Growth in Service Units
	= \$4,441,608 / 1,493
	= \$2,975 per Service Unit
Maximum Allowable Water Impact Fee	= Maximum Impact Fee – Credit (50%)
	= \$2,975 – \$1,488
	= \$1,487 per Service Unit

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62:SEWER IMPACT FUND

CATEGORY	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
BEGINNING FUND BALANCE		\$ 77,344	\$ 77,344	\$ 82,627	\$ 82,627		\$ 113,627		
FINES/FEES	41,245	28,275	28,275	65,252	90,000	61,725	32,314	4,039	
INVESTMENT EARNINGS	517	350	350	659	1,000	650	350	-	0%
TOTAL REVENUES	\$ 41,762	\$ 28,625	\$ 28,625	\$ 65,911	\$ 91,000	\$ 62,375	\$ 32,664	\$ 4,039	14%
TRANSFERS	60,000	60,000	60,000	-	60,000	-	60,000	-	
TOTAL EXPENDITURES	\$ 60,000	\$ 60,000	\$ 60,000	\$ -	\$ 60,000	\$ -	\$ 60,000	\$ -	
REVENUES OVER EXPENDITURES	\$ (18,238)	(31,375)	(31,375)	\$ 65,911	\$ 31,000	\$ 62,375	(27,336)		
ENDING FUND BALANCE	\$ 82,627	\$ 45,969	\$ 45,969		\$ 113,627		\$ 86,291		
FUND BALANCE AS % OF EXP	137.7%	76.6%					143.8%		
RESERVE (NO REQUIREMENT)		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
RESERVE SURPLUS/(SHORTFALL)									

62:SEWER IMPACT FUND

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
IMPACT FEES	41,245	28,275	28,275	65,252	90,000	61,725	32,314	4,039	
FINES/FEES	\$ 41,245	\$ 28,275	\$ 28,275	\$ 65,252	\$ 90,000	\$ 61,725	\$ 32,314	\$ 4,039	
INVESTMENT INCOME	517	350	350	659	1,000	650	350	-	0%
INVESTMENT EARNINGS	\$ 517	\$ 350	\$ 350	\$ 659	\$ 1,000	\$ 650	\$ 350	\$ -	
TOTAL REVENUES	\$ 41,762	\$ 28,625	\$ 28,625	\$ 65,911	\$ 91,000	\$ 62,375	\$ 32,664	\$ 4,039	14%

62:SEWER IMPACT FUND

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
TRANSFER OUT-W/S FUND	60,000	60,000	60,000	-	60,000	-	60,000	-	
TRANSFERS	\$ 60,000	\$ 60,000	\$ 60,000	\$ -	\$ 60,000	\$ -	\$ 60,000	\$ -	
TOTAL EXPENDITURES	\$ 60,000	\$ 60,000	\$ 60,000	\$ -	\$ 60,000	\$ -	\$ 60,000	\$ -	

62: SEWER IMPACT FUND

			FY18-19 PROPOSED
IMPACT FEES	BASED ON CURRENT IMPACT FEE STUDY:	32,314	32,314
	SIMPLE 3/4" METER (2007-2017): \$807.85		
	SIMPLE 1" METER (2007-2017): \$2,019.02		
	SIMPLE 3/4" METER (2002-2007): \$167.98		
	SIMPLE 1" METER (2002-2007): \$280.02		
INVESTMENT INCOME	EARNING BASED UPON AVERAGE BALANCE/INTEREST RATES	350	350

TOTAL REVENUES \$ 32,664

62: SEWER IMPACT FUND

			FY18-19 PROPOSED
TRANSER OUT-W/S FUND	MONIES TRANSFERRED TO ASSIST IN FUNDING PORTION OF \$2.9M 2007 CO BOND/16" WATER LINE PAYMENT (BASED ON IMPACT FEE REVENUE AND AVAILABLE FUND BALANCE)	60,000	60,000

TOTAL EXPENDITURES \$ 60,000

WASTEWATER IMPACT FEE PROJECTS

SOURCE: 2016 IMPACT FEE STUDY

WATER AND WASTEWATER IMPACT FEE ANALYSIS

Table 4-4: Wastewater System Impact Fee Eligible Projects

Proj. No.	Description of Project	Percent Utilization			Capital Cost	Costs Based on 2016 Dollars		
		2016*	2026	2016-2026		Current Development	10-Year (2016-2026)	Beyond 2026
EXISTING								
A	2014 Water/Wastewater Master Plan (Wastewater Portion)	10%	60%	50%	\$49,874	\$4,987	\$24,937	\$19,950
B	2016 Impact Fee Study (Wastewater Portion)	0%	100%	100%	\$32,340	\$0	\$32,340	\$0
PROPOSED								
1	15/18-inch Interceptor along North Road and Dick Price Road	25%	70%	45%	\$1,442,480	\$360,620	\$649,116	\$432,744
2	21-inch Interceptor in Basin C-1	40%	80%	40%	\$846,690	\$338,676	\$338,676	\$169,338
3	15-inch Interceptor in Basin C	40%	70%	30%	\$692,210	\$276,884	\$207,663	\$207,663
4	8-inch Line along Dick Price Road	30%	70%	40%	\$601,200	\$180,360	\$240,480	\$180,360
5	10/12-inch Lines in Basin B-2	0%	40%	40%	\$985,990	\$0	\$394,396	\$591,594
6	10-inch Line in Western Basin B-2	0%	35%	35%	\$426,950	\$0	\$149,433	\$277,518
7	10-inch Line in Southern Basin B-2	0%	65%	65%	\$318,000	\$0	\$206,700	\$111,300
8	6-inch Line in Basin B-1	0%	60%	60%	\$213,890	\$0	\$128,334	\$85,556
9	6-inch Line along Kennedale Parkway	0%	65%	65%	\$244,450	\$0	\$158,893	\$85,558
Total Wastewater Capital Improvements Cost					\$5,854,074	\$1,161,527	\$2,530,967	\$2,161,580

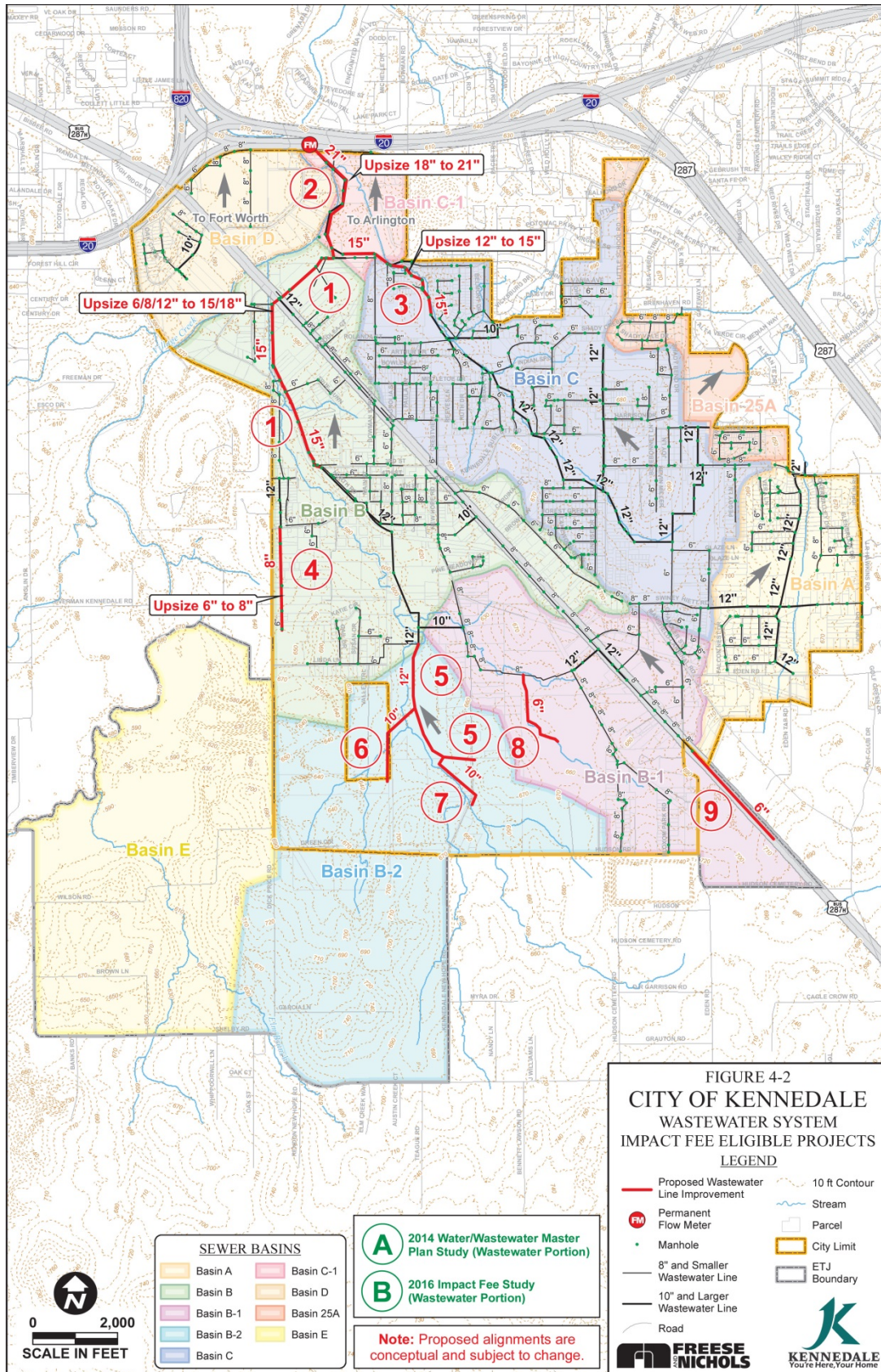
* Utilization in 2016 on Proposed Projects indicates a portion of the project that will be used to address deficiencies within the existing system, and therefore are not eligible for impact fee cost recovery for future growth.

MAXIMUM ALLOWABLE WASTEWATER IMPACT FEE

The cost of wastewater system capital improvements to serve development projected to occur between 2016 and 2026 is \$3,227,005. The increase in the number of service units due to growth over the next ten years is projected as 1,493 service units. The maximum allowable wastewater impact fee with the state mandated 50% credit is \$1,080 per service unit. This reflects a decrease in the cost per service unit from \$1,211 in 2007. The maximum allowable wastewater impact fee calculation is summarized as follows:

Total Capital Improvement Costs	= \$3,227,005
Growth in Service Units	= 1,493
Maximum Wastewater Impact Fee	= Total Eligible Costs/Growth in Service Units
	= \$3,227,005 / 1,493
	= \$2,161 per Service Unit
Maximum Allowable Wastewater Impact Fee	= Maximum Impact Fee – Credit (50%)
	= \$2,161 – \$1,081
	= \$1,080 per Service Unit

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EDC 4B FUND

COMBINED EDC4B FUNDS SUMMARY

CATEGORY	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
BEGINNING FUND BALANCE	\$ -	\$ 134,784	\$ 134,784	\$ 132,369	\$ 132,369	\$ -	\$ 243,633		
AD VALOREM TAXES	2,360	35,000	35,000	-	35,000	-	35,000	-	0%
SALES/BEVERAGE TAXES	361,319	373,835	373,835	230,037	416,667	42,832	384,598	10,763	3%
INVESTMENT EARNINGS	790	365	365	2,829	3,700	3,335	215	(150)	-41%
MISCELLANEOUS INCOME	76,716	45,120	45,120	376,753	386,753	(7,546)	24,120	(21,000)	-47%
SURPLUS SALES/RENTALS	82,071	121,858	121,858	66,709	115,455	(6,403)	196,969	75,111	62%
TRANSFERS	-	-	-	-	-	-	-	-	
TOTAL REVENUES	\$ 523,256	\$ 576,178	\$ 576,178	\$ 676,328	\$ 957,574	\$ 32,217	\$ 640,902	\$ 64,724	11%
SUPPLIES	-	2,100	2,100	-	-	(2,100)	2,100	-	0%
MAINTENANCE	44,464	25,112	25,112	108,029	125,000	99,888	29,920	4,808	19%
SUNDRY	221,292	213,730	213,730	112,171	169,226	(44,504)	188,173	(25,557)	-12%
DEBT	169,431	169,777	169,777	158,026	169,777	-	165,607	(4,170)	-2%
TRANSFERS	154,819	152,588	152,588	67,588	152,588	-	154,825	2,238	1%
CAPITAL	34,653	-	-	163,362	200,000	200,000	-	-	
TOTAL EXPENDITURES	\$ 624,658	\$ 563,307	\$ 563,307	\$ 609,176	\$ 816,591	\$ 253,284	\$ 540,625	\$ (22,682)	-4%
REVENUES OVER EXPENDITURES	\$ (101,402)	\$ 12,871	\$ 12,871	\$ 67,152	\$ 140,984	\$ (221,067)	\$ 100,277		
ENDING FUND BALANCE	\$ 132,369	\$ 147,655	\$ 147,655	\$ 199,520	\$ 273,352		\$ 343,911		
FUND BALANCE AS % OF EXP	21.2%	26.2%	26.2%		33.5%		63.6%		
RESERVE (\$115,000) REQUIREMENT)		\$ 115,000	\$ -		\$ -		\$ 115,000		
RESERVE SURPLUS/(SHORTFALL)	\$ 132,369	\$ 32,655	\$ 147,655		\$ 273,352		\$ 228,911		

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

EDC 4B FUND

15: EDC4B FUND

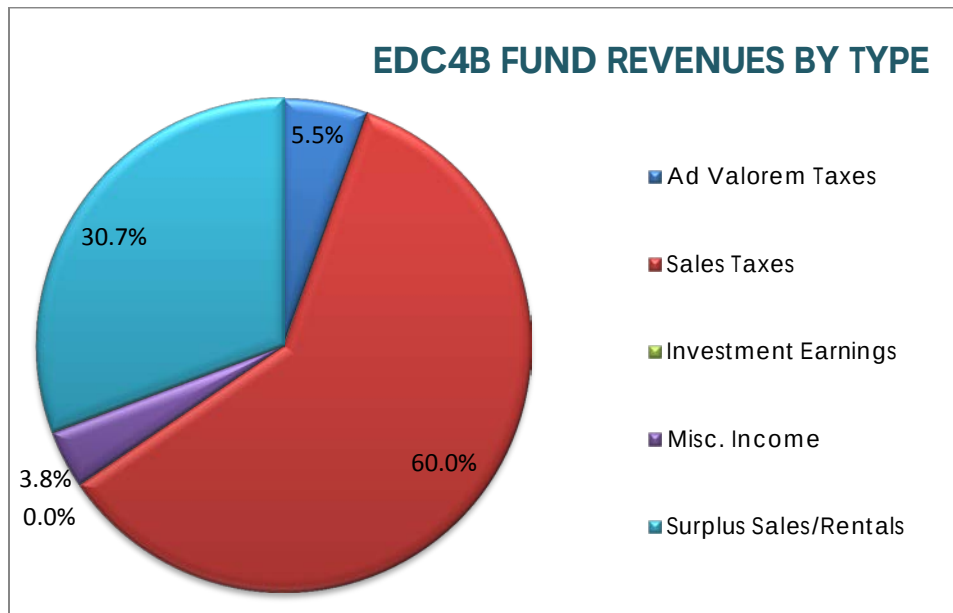
CATEGORY	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
BEGINNING FUND BALANCE		\$ (15,517)	\$ (15,517)	\$ (18,000)	\$ (18,000)		\$ 121,784		
AD VALOREM TAXES	2,360	35,000	35,000	-	35,000	-	35,000	-	0%
SALES/BEVERAGE TAXES	361,319	373,835	373,835	230,037	416,667	42,832	384,598	10,763	3%
INVESTMENT EARNINGS	82	65	65	1,812	2,500	2,435	65	-	0%
MISCELLANEOUS INCOME	76,716	45,120	45,120	376,753	386,753	(7,546)	24,120	(21,000)	-47%
SURPLUS SALES/RENTALS	82,071	121,858	121,858	66,709	115,455	(6,403)	196,969	75,111	62%
TRANSFERS	-	-	-	-	-	-	-	-	-
TOTAL REVENUES	\$ 522,548	\$ 575,878	\$ 575,878	\$ 675,311	\$ 956,374	\$ 31,317	\$ 640,752	\$ 64,874	11%
SUPPLIES	-	2,100	2,100	-	-	(2,100)	2,100	-	0%
MAINTENANCE	44,464	25,112	25,112	108,029	125,000	99,888	29,920	4,808	19%
SUNDRY	221,292	213,730	213,730	112,171	169,226	(44,504)	188,173	(25,557)	-12%
DEBT	169,431	169,777	169,777	158,026	169,777	-	165,607	(4,170)	-2%
TRANSFERS	154,819	152,588	152,588	67,588	152,588	-	154,825	2,238	1%
CAPITAL	34,653	-	-	163,362	200,000	200,000	-	-	-
TOTAL EXPENDITURES	\$ 624,658	\$ 563,307	\$ 563,307	\$ 609,176	\$ 816,591	\$ 253,284	\$ 540,625	\$ (22,682)	-4%
REVENUES OVER EXPENDITURES	\$ (102,110)	\$ 12,571	\$ 12,571	\$ 66,135	\$ 139,784		\$ 100,127		
ENDING FUND BALANCE	\$ (18,000)	\$ (2,946)	\$ (2,946)		\$ 121,784		\$ 221,911		
FUND BALANCE AS % OF EXP	-2.9%	-0.5%	-0.5%		14.9%		41.0%		
RESERVE (NO REQUIREMENT)		\$ -	\$ -		\$ -	\$ -	\$ -		
RESERVE SURPLUS/(SHORTFALL)									

EDC 4B FUND BUDGET OVERVIEW

REVENUES

The 2018-2019 Economic Development Corporation 4B (EDC4B) includes \$640,752 in revenues is an 11%, or \$64,874 increase from the prior year. The majority of the change comes from improved sales tax revenue and increased lease revenue. For the first year, the EDC owned town center building will be full, leading to a maximized amount of rental revenue.

The main sources of revenue in the EDC4B Fund are sales taxes and rental income, which accounts for 60% and 30.7%, respectively of all revenue. Revenue by major category is depicted below:



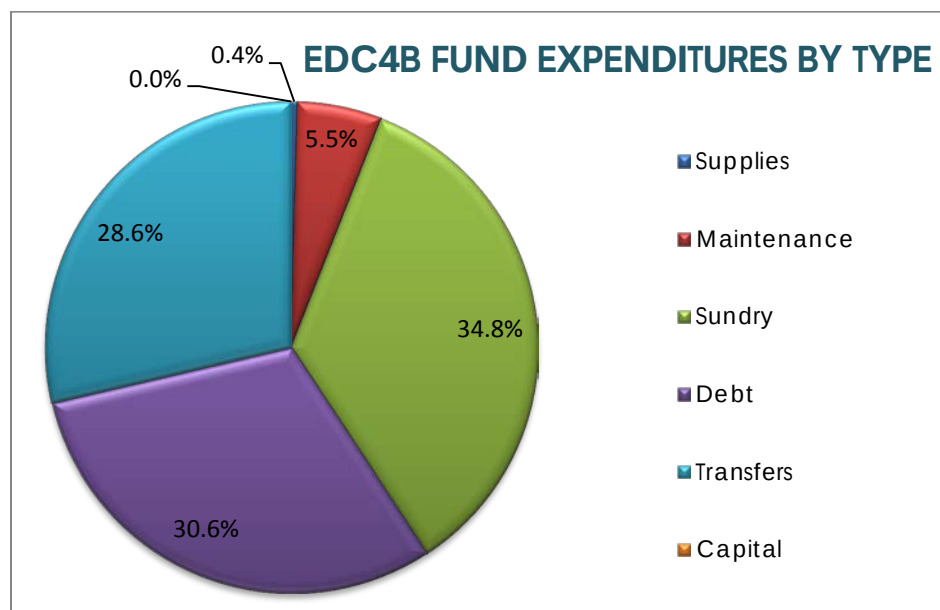
SALES TAXES

Sales Taxes continue to follow the projected path of growth based on economic development within the community and economic projects around the state. We collect .5 cents of sales taxes for our EDC4B Fund. Sales Taxes make up 60% of the EDC4B Budget revenues. Below is the chart of sales taxes over the last five years:

Fiscal Year	2015	2016	2017	2018	2019
Sales Taxes	\$ 457,222	\$ 376,545	\$ 361,319	\$ 416,667	\$ 384,598
Sales Taxes Per Capita	\$ 57.21	\$ 46.19	\$ 43.45	\$ 50.11	\$ 45.80

EXPENDITURES

The EDC4B Expenditures are illustrated below by type:



Sundry makes up 34.8% of expenditures with maintenance, debt, and transfers are 5.5%, 30.6%, and 28.6%, respectively. Supplies and capital make up the remaining .4%. Discretionary spending for the fund was continues to be reduced as we look to regain fund balance. Since the EDC no longer has a dedicated management company, administrative fees to the City are expected to increase as the time commitment of city staff increases.

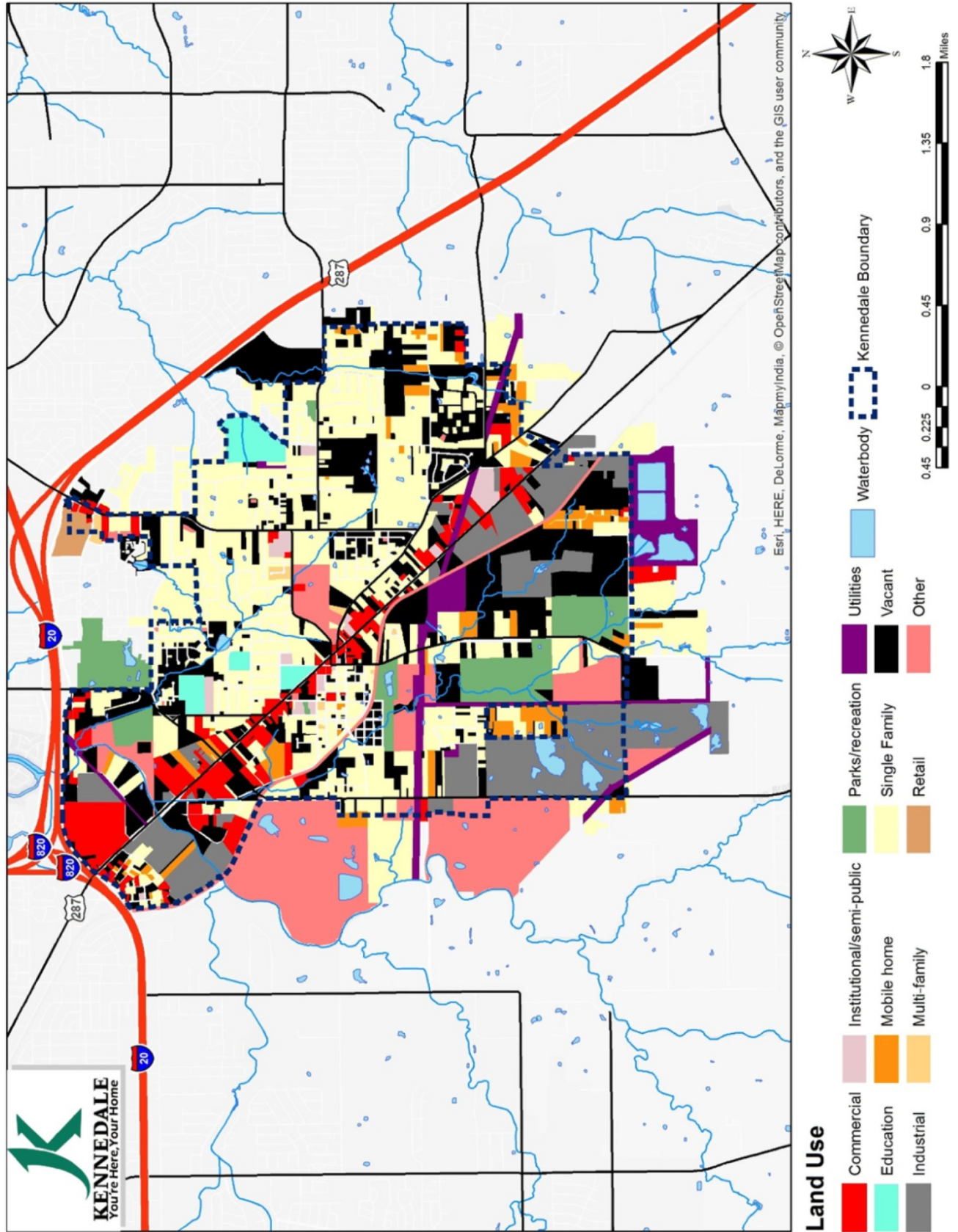
LAND USE ANALYSIS

SOURCE: 2016 2016-2026 PARKS MASTER PLAN | WWW.CITYOFKENNEDEALE.COM/GOVDOCS

The most dominant land use in the City of Kennedale is single-family residential, which constitutes 30% of the total area. One of the land use strengths of the City is the availability of vacant lands, with 293 parcels. Another dominant land use is industrial, with about 11% of the land area coverage.

Category	Counts	Acres	Percentage
Cemeteries	2	43.48	0.82%
Commercial	107	281.15	5.32%
Communication	1	0.88	0.02%
Education	4	80.49	1.52%
Group quarters	1	2.71	0.05%
Industrial	29	574.30	10.87%
Institutional/semi-public	14	51.22	0.97%
Landfill	2	496.61	9.40%
Mobile home	50	173.84	3.29%
Multi-family	7	14.54	0.28%
Parks/recreation	7	264.58	5.01%
Railroad	5	44.20	0.84%
Ranch land	15	147.16	2.79%
Residential acreage	3	68.78	1.30%
Retail	1	26.07	0.49%
Single family	264	1629.51	30.85%
Small water bodies	8	18.66	0.35%
Under construction	6	2.82	0.05%
Utilities	20	229.36	4.34%
Vacant	293	1098.35	20.80%
Others	3	32.84	0.62%
Grand Total	842	5281.57	100

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES



TOWN CENTER PROJECT (CURRENT AND PROPOSED)



Building 1 Suite 100 | 20,000 sf
Suite 160 | 8,000 sf

Building 2 9,945 sf (Proposed)

Building 3 11,220 sf (Proposed)

Building 4 4,500 sf (Proposed)

Building 5 Suite 512 | 972 sf
Suite 508 | 1,441 sf
Suite 516 | 1,000 sf

Building 6 6,600 sf (Proposed)

Building 7 Under Construction |
Fully Leased

- Restaurant and retail spaces available from 972 SF to 11,220 sf
- 4,500 sf stand-alone restaurant build-to-suit facility available

EDC REVENUE

15: EDC4B FUND

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
MMD TAX-CURRENT YEAR	2,360	35,000	35,000		35,000	-	35,000	-	0%
ADVALOREM TAXES	\$ 2,360	\$ 35,000	\$ 35,000	\$ -	\$ 35,000	\$ -	\$ 35,000	\$ -	0%
SALES TAX	361,319	373,835	373,835	230,037	416,667	42,832	384,598	10,763	3%
SALES/BEVERAGE TAXES	\$ 361,319	\$ 373,835	\$ 373,835	\$ 230,037	\$ 416,667	\$ 42,832	\$ 384,598	\$ 10,763	3%
INVESTMENT INCOME	82	65	65	1,812	2,500	2,435	65	-	0%
INVESTMENT EARNINGS	\$ 82	\$ 65	\$ 65	\$ 1,812	\$ 2,500	\$ 2,435	\$ 65	\$ -	0%
SALE OF ASSETS				349,179	349,179				
MISCELLANEOUS INCOME	76,716	45,120	45,120	27,574	37,574	(7,546)	24,120	(21,000)	-47%
MISCELLANEOUS INCOME	\$ 76,716	\$ 45,120	\$ 45,120	\$ 376,753	\$ 386,753	\$ (7,546)	\$ 24,120	\$ (21,000)	-47%
RENTAL FEES-SHOPPING CENTER	81,710	121,112	121,112	66,709	114,709	(6,403)	196,223	75,111	62%
RENTAL INSURANCE	361	746	746		746	0	746		
SURPLUS SALES/RENTALS	\$ 82,071	\$ 121,858	\$ 121,858	\$ 66,709	\$ 115,455	\$ (6,403)	\$ 196,969	\$ 75,111	62%
PROCEEDS - DEBT/LOAN/LEASE		-	-	-	-	-	-	-	
TRANSFERS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL REVENUES	\$ 522,548	\$ 575,878	\$ 575,878	\$ 675,311	\$ 956,374	\$ 31,317	\$ 640,752	\$ 64,874	11%
EXCLUDING INTEREST/TRANSFERS	\$ 522,466	\$ 575,813	\$ 575,813	\$ 673,499	\$ 953,874	\$ 28,882	\$ 640,687	\$ 64,874	11%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

15: EDC4B FUND

			FY18-19 PROPOSED
MMD TAX-CURRENT YEAR	BASED ON FY13/14 ASSESSED VALUE OF \$2,783,693 AND TOTAL TAX RATE OF 2.880965 PER \$100 (MINUS TRACT 1R FOR SURPLUS) CITY OF KENNEDALE: \$0.747500 KENNEDEALE ISD: \$1.492068 TARRANT COUNTY: \$0.264000 TARRANT HOSPITAL: \$0.227897 TARRANT COLLEGE: \$0.149500	35,000	35,000
SALES TAX	GENERALLY BUDGET BASED ON PRIOR 3 YEARS OF HISTORY	384,598	384,598
INVESTMENT INCOME	EARNING BASED UPON AVERAGE BALANCE/INTEREST RATES	65	65
MISCELLANEOUS INCOME			24,120
	MONTHLY RENT FROM REDS ROADHOUSE (\$2000/MO - 1 YEAR LEASE EXTENSION)	24,000	
	MONTHLY FEE FROM CHAMBER PER RENTAL AGREEMENT (\$10 MONTH) PLUS \$100 DEPOSIT	120	
RENTAL FEES-SHOPPING CENTER			196,223
	DOLLAR GENERAL (\$5577 until 2020; \$6864 until 2023)	66,924	
	V FIT 07/01/18 11/30/18 \$1,720.83 12/01/18 11/30/19 \$2,581.25 12/01/19 11/30/20 \$3,441.67 12/01/20 11/30/21 \$3,613.75 12/01/21 11/30/22 \$3,785.83	29,254	
	CITY ELECTRIC 05/01/18 10/31/18 \$2,573.67 11/01/18 10/31/19 \$2,941.33 11/01/19 10/31/20 \$3,309.00 11/01/20 10/31/21 \$3,676.67 11/01/21 04/30/23 \$4,044.33	45,928	
	IRON WHEEL ANTIQUES 10/01/18 06/30/19 \$4,509.75 07/01/18 06/30/20 \$5,154.00 07/01/20 06/30/21 \$5,798.25 07/01/21 06/30/22 \$6,442.50 07/01/22 09/30/23 \$7,086.75	54,117	
RENTAL INSURANCE	RENTAL CAM COLLECTED ON LEASE AGREEMENTS AND THEN USED TO PAY TML INSURANCE (OFFSETTING EXPENSE UNDER TOWN SHOPPING CENTER) (\$62.16/MO)	746	746

TOTAL REVENUES \$ 640,752

DEPARTMENT OUTLINE: ADMINISTRATION

FUNCTIONS

Provides administration for the general business of growing economic development using the EDC4B funds

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Sold piece of a land for future Hilton-based hotel
- Filled out town center building one

SHORT-TERM GOALS

- Secure additional business for the employment district on Kennedale Parkway near Interstate 20 (7.0)
- Recruitment of new light manufacturing businesses within Bloxom Business Park and along east Kennedale Parkway (7.0)
- Development of an access plan along Kennedale Parkway to facilitate the elimination of the continuous turn lane (7.0)

LONG-TERM GOALS

- Increase sales taxes to property taxes ratio from 25% to 50% (4.8)

STAFFING RESOURCES

- Use of City Staff

PERFORMANCE MEASURES

THROUGH JUNE 2017 UNLESS OTHERWISE NOTED

- 1 Land Deals
- 3 380 Agreements to Businesses
- 0 Visual Grants to Businesses
- Pertinent 2015 Resident Satisfaction Survey Results
 - Business Friendly – 53%
 - Shopping Opportunities – 47%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

DEPARTMENT SUMMARY BUDGET

15: EDC4B FUND

01: ADMINISTRATION

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
PRINTED SUPPLIES		2,000	2,000			(2,000)	2,000	-	0%
GENERAL OFFICE SUPPLIES	-	50	50			(50)	50	-	
POSTAGE	-	50	50			(50)	50	-	
SUPPLIES	\$ -	\$ 2,100	\$ 2,100	\$ -	\$ -	\$ (2,100)	\$ 2,100	\$ -	0%
ADVERTISING	390	1,200	1,200	35	35	(1,165)	1,200	-	0%
ASSOC DUES/PUBLICATIONS	4,855	5,320	5,320	4,890	4,890	(430)	5,320	-	
TRAINING/SEMINARS	175	250	250			(250)	250	-	
LEGAL SERVICES	17,252	10,000	10,000	10,498	15,000	5,000	13,000	3,000	30%
AUDIT SERVICES	22,500	2,250	2,250	4,250	4,250	2,000	4,250	2,000	
SPECIAL SERVICES	81,145	68,650	68,650	5,700	5,700	(62,950)	250	(68,400)	
FILING FEES	40	-	-			-	-	-	
TRAVEL		100	100			(100)	100	-	
ENGINEERING SERVICES	2,128	-	-			-	-	-	
ADMIN CHARGE-GENERAL FUND	44,926	81,710	81,710	54,431	81,710	-	118,603	36,893	45%
VISUAL GRANT		-	-			-	-	-	
FUNCTIONAL GRANT	17,137	24,000	24,000	7,660	20,000	(4,000)	24,000	-	0%
SUNDRY	\$ 190,548	\$ 193,480	\$ 193,480	\$ 87,464	\$ 131,585	\$ (61,895)	\$ 166,973	\$ (26,507)	-14%
LAND	22,000	-	-			-	-	-	
KENNEDALE ENTRANCE SIGN	-	-	-	-	-	-	-	-	
BUILDING IMPROVEMENT	-	-	-	-	-	-	-	-	
CONSTRUCTION	-	-	-	-	-	-	-	-	
CAPITAL	\$ 22,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL EXPENDITURES	\$ 212,548	\$ 195,580	\$ 195,580	\$ 87,464	\$ 131,585	\$ (63,995)	\$ 169,073	\$ (26,507)	-14%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

15: EDC4B FUND
01: ADMINISTRATION

			FY18-19 PROPOSED
PRINTED SUPPLIES	PRINTED MAPS OF ENTIRE CITY	2,000	2,000
GENERAL OFFICE SUPPLIES	FILES/FOLDERS/PAPER/PENCILS	50	50
POSTAGE	FOR MAIL OUTS/MARKETING PACKAGES	50	50
ADVERTISING	PROMOTIONAL ADVERTISING, LEGAL NOTICES AND BUDGET HEARING AD (\$1200) OAK CREST LAND SIGN (\$1000)	1,200	1,200
ASSOC DUES/PUBLICATIONS	TEXAS ECONOMIC DEVELOPMENT COMMISSION CITY (\$1925) & EDC (\$1925) KENNEDALE CHAMBER MEMBERSHIP DALLAS CHAMBER (\$870) & TX MONTHLY ECONOMIC GUIDE AD (\$0), DALLAS CHAMBER MAP ADD (\$400)	200 3,850 1,270	5,320
TRAINING/SEMINARS	EDC TRAINING THROUGH VARIOUS ASSOCIATIONS BY BOARD	250	250
LEGAL SERVICES	BILLABLE HOURS FOR CITY ATTORNEY ON EDC RELATED PROJECTS (I.E., HOTEL, OTHER POTENTIAL OPPORTUNITIES)	13,000	13,000
AUDIT SERVICES	INDEPENDENT ANNUAL AUDIT	4,250	4,250
SPECIAL SERVICES	CONTRACT WITH MUNISERVICES FOR SALES TAX AUDIT SERVICES, 35% CONTINGENCY IF REALLOCATIONS ARE UNCOVERED DUE TO REPORTING ERRORS (APPLIES TO FIRST 8 CONSECUTIVE REPORTING QUARTERS FOLLOWING CORRECTION, SHARED 75% CITY/%25 EDC) DUE NORTH MEDIA	- 250	250
TRAVEL	TRAVEL RELATED TO OTHER EDC TRAINING/SEMINARS BY STAFF/BOARD	100	100
ENGINEERING	TIED TO POTENTIAL ACTIVITIES/PROJECTS (I.E., HOTEL, ETC.)		-
ADMIN CHARGE-GENERAL FUND	CHARGE FOR SERVICES PROVIDED BY GENERAL FUND RESOURCES (BASED ON ACTUAL COSTS)	118,603	118,603
VISUAL GRANT	MONTGOMERY MANUFACTURING GRANT NANCY'S LIQUOR GRANT		-
FUNCTIONAL GRANT	H2O 380 SALES TAX AGREEMENT WATSON GLASS 380 PROPERTY TAX AGREEMENT (MAY 2019) H&O DIE SUPPLY 380 PROPERTY TAX AGREEMENT (MAY 2019)	24,000	24,000

TOTAL EXPENDITURES \$ 169,073

DEPARTMENT OUTLINE: DEBT SERVICE

FUNCTIONS

Provides debt-related transactions relating to economic development

DEPARTMENT SUMMARY BUDGET

15: EDC4B FUND

01: ADMINISTRATION

03: DEBT SERVICE

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
2007 \$1.2M TAX BOND-INTEREST	58,689	54,905	54,905	54,831	54,905	-	50,735	(4,170)	-8%
2007 \$1.2M TAX BOND-PRINCIPAL	55,000	60,000	60,000	60,000	60,000	-	60,000	-	0%
2011 \$1.7M TX LEVERAGE-INT	15,879	14,278	14,278	13,244	14,278	-	12,834	(1,444)	-10%
2011 \$1.7M TX LEVERAGE-PRI	39,863	40,594	40,594	29,951	40,594	-	42,038	1,444	4%
DEBT	\$169,431	\$169,777	\$169,777	\$158,026	\$169,777	\$-	\$165,607	\$ (4,170)	-2%
TRANSFER OUT-DEBT SERVICE FUND	154,819	152,588	152,588	67,588	152,588	-	154,825	2,238	1%
TRANSFER	\$154,819	\$152,588	\$152,588	\$67,588	\$152,588	\$-	\$154,825	\$2,238	1%
TOTAL EXPENDITURES	\$324,250	\$322,365	\$322,365	\$225,613	\$322,365	\$-	\$320,432	\$ (1,933)	-1%

DEPARTMENT OUTLINE: TOWNCENTER RETAIL AREA

FUNCTIONS

Provides services and maintenance to TownCenter merchants

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Renovated Building One Space
- Secured V Fit
- Secured City Electric
- Secure Iron Wheel Antiques
- Demolished old Chicken Express building, re-did parking lot

SHORT-TERM GOALS

- Continued upkeep of TownCenter

LONG-TERM GOALS

- Build out of all planned buildings of TownCenter (7.0)
- Secure a sit down restaurant in TownCenter (7.0)
- Have all locations in TownCenter filled with businesses (7.0)

STAFFING RESOURCES

- Contract with Hughes Commercial Real Estate & Development for management of TownCenter

PERFORMANCE MEASURES

THROUGH JUNE 2017 UNLESS OTHERWISE NOTED

- New Businesses in TownCenter Shopping Area: 3

DEPARTMENT SUMMARY BUDGET

15: EDC4B FUND

02: TOWN SHOPPING CENTER

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
BUILDING MAINTENANCE	44,464	25,112	25,112	108,029	125,000	99,888	29,920	4,808	19%
MAINTENANCE	\$ 44,464	\$ 25,112	\$ 25,112	\$ 108,029	\$ 125,000	\$ 99,888	\$ 29,920	\$ 4,808	19%
ELECTRIC SERVICES	5,924	6,700	6,700	4,224	6,300	(400)	6,700	-	0%
INSURANCE-PROPERTY	6,507	6,500	6,500	8,341	8,341	1,841	8,500	2,000	
SPECIAL SERVICES	18,312	7,050	7,050	12,142	23,000	15,950	6,000	(1,050)	-15%
SUNDRY	\$ 30,744	\$ 20,250	\$ 20,250	\$ 24,707	\$ 37,641	\$ 17,391	\$ 21,200	\$ 950	5%
TOTAL EXPENDITURES	\$ 75,209	\$ 45,362	\$ 45,362	\$ 132,737	\$ 162,641	\$ 117,279	\$ 51,120	\$ 5,758	13%

15: EDC4B FUND

02: TOWN SHOPPING CENTER

		FY18-19 PROPOSED
BUILDING MAINTENANCE	WATER (\$460/MONTH)	5,520
	FIRE SPRINKLER-CAM (\$200/QUARTER)	800
	ONE-TIME REPLACEMENTS	5,000
	LANDSCAPE/MATERIALS-CAM (\$1150/MONTH)	13,800
	MAINTENANCE-CAM (\$400/MONTH)	4,800
ELECTRIC SERVICES	ELECTRICITY-CAM	6,700
INSURANCE-PROPERTY	COVERAGE THROUGH TEXAS MUNICIPAL LEAGUE (CHICKEN EXPRESS/DOLLAR GENERAL BUILDING ON TML SCHEDULE, ALL OTHER BUILDINGS CARRIED ON CYPRESS INSURANCE)	8,500
SPECIAL SERVICES	PROPERTY/ASSET MANAGEMENT (\$500 PER MONTH)	6,000

DEPARTMENT OUTLINE: TOWNCENTER REDEVELOPMENT

FUNCTIONS

Growth and redevelopment of the TownCenter shopping center

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Renovated Building One Space
- Secured V Fit
- Secured City Electric
- Secure Iron Wheel Antiques
- Demolished old Chicken Express building, re-did parking lot

GOALS

- Build out of all planned buildings of TownCenter (7.0)
- Secure a sit down restaurant in TownCenter (7.0)
- Have all locations in TownCenter filled with businesses (7.0)

DEPARTMENT SUMMARY BUDGET

15:EDC4B FUND

03:TOWN CENTER REDEVELOPMENT

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
ENGINEERING SERVICES	2,573	-	-			-	-	-	
CONSTRUCTION	10,080	-	-	163,362	200,000	200,000	-	-	
CAPITAL	\$ 12,653	\$ -	\$ -	\$ 163,362	\$ 200,000	\$ 200,000	\$ -	\$ -	
TOTAL EXPENDITURES	\$ 12,653	\$ -	\$ -	\$ 163,362	\$ 200,000	\$ 200,000	\$ -	\$ -	

DEPARTMENT OUTLINE: TEXAS LEVERAGE PROGRAM

FUNCTIONS

Expand our economic development presence

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Secured land for development opportunity

DEPARTMENT SUMMARY BUDGET

15: EDC4B FUND

04: TEXAS LEVERAGE PROGRAM

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
LAND	-	-	-	-	-	-	-	-	-
CAPITAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL EXPENDITURES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-

19: EDC4B CAPITAL BOND FUND

CATEGORY	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
BEGINNING FUND BALANCE		\$ 29,719	\$ 29,719	\$ 29,735	\$ 29,735		\$ 316		
INVESTMENT EARNINGS	205	-	-	268	300	300	-	-	
TOTAL REVENUES	\$ 205	\$ -	\$ -	\$ 268	\$ 300	\$ 300	\$ -	\$ -	
DEBT SERVICE		29,719	29,719	-	29,719		-	(29,719)	
TOTAL EXPENDITURES	\$ -	\$ 29,719	\$ 29,719	\$ -	\$ 29,719	\$ -	\$ -	\$(29,719)	
REVENUES OVER EXPENDITURES	\$ 205	\$ (29,719)	\$ (29,719)	\$ 268	\$ (29,419)	\$ 300	\$ -		
ENDING FUND BALANCE	\$ 29,735	\$ -	\$ -	\$ 30,003	\$ 316		\$ 316		
FUND BALANCE AS % OF EXP	N/A	N/A	N/A	N/A	N/A		N/A		
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -		
RESERVE SURPLUS/(SHORTFALL)									

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

95: EDC4B RESERVE FUND

CATEGORY	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$ CHANGE	% CHANGE
BEGINNING FUND BALANCE		\$ 120,582	\$ 120,582	\$ 120,634	\$ 120,634		\$ 121,534		
INVESTMENT EARNINGS	502	300	300	749	900	600	150	(150)	-50%
TOTAL REVENUES	\$ 502	\$ 300	\$ 300	\$ 749	\$ 900	\$ 600	\$ 150	\$ (150)	-50%
TOTAL EXPENDITURES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
REVENUES OVER EXPENDITURES	\$ 502	\$ 300	\$ 300	\$ 749	\$ 900	\$ 600	\$ 150		
ENDING FUND BALANCE	\$ 120,634	\$ 120,882	\$ 120,882	\$ 121,383	\$ 121,534		\$ 121,684		
FUND BALANCE AS % OF EXP									
RESERVE (\$112,606 REQUIREMENT)	\$ 112,606	\$ 112,606	\$ 112,606	\$ 112,606	\$ 112,606		\$ 112,606		
RESERVE SURPLUS/(SHORTFALL)	\$ 8,028	\$ 8,276	\$ 8,276	\$ 8,777	\$ 8,928		\$ 9,078		

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COMBINED CAPITAL PROJECTS FUNDS SUMMARY

CATEGORY	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$ CHANGE	% CHANGE
BEGINNING FUND BALANCE	\$ -	\$ 420,167	\$ 420,167	\$ 425,433	\$ 425,433		\$ 435,273		
FINES/FEES	104,886	80,000	80,000	90,870	120,000	40,000	90,000	10,000	13%
INVESTMENT EARNINGS	1,760	1,135	1,135	2,835	3,590	2,455	1,135	-	0%
MISCELLANEOUS INCOME	82,427	79,400	79,400	24,260	66,100	(13,300)	79,400	-	0%
INTERGOVERNMENTAL	4,399	2,000	2,000	959	2,000	-	2,000	-	0%
TRANSFERS	-	-	-	-	-	-	-	-	
TOTAL REVENUES	\$ 193,473	\$ 162,535	\$ 162,535	\$ 118,924	\$ 191,690	\$ 29,155	\$ 172,535	\$ 10,000	6%
SUPPLIES	4,989	-	-	-	900	900	-	-	
MAINTENANCE	3,518	2,000	2,000	7,028	7,500	5,500	2,000	-	
SUNDRY	72	170	170	450	450	280	170	-	
DEBT	-	-	-	-	-	-	-	-	
TRANSFERS	159,631	173,000	173,000	-	173,000	-	128,000	(45,000)	-26%
CAPITAL	-	-	-	-	-	-	-	-	
TOTAL EXPENDITURES	\$ 168,210	\$ 175,170	\$ 175,170	\$ 7,478	\$ 181,850	\$ 6,680	\$ 130,170	\$ (45,000)	-26%
REVENUES OVER EXPENDITURES	\$ 25,263	\$ (12,635)	\$ (12,635)	\$ 111,446	\$ 9,840		\$ 42,365		
ENDING FUND BALANCE	\$ 425,433	\$ 407,532	\$ 407,532		\$ 435,273		\$ 477,638		
FUND BALANCE AS % OF EXP	252.9%	232.6%	232.6%		239.4%		366.9%		
RESERVE (NO REQUIREMENT)		\$ -	\$ -	\$ -	\$ -		\$ -		
RESERVE SURPLUS/(SHORTFALL)									

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

04: CAPITAL PROJECTS FUND

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
INVESTMENT INCOME	322	250	250	386	450	200	250	-	0%
INVESTMENT EARNINGS	\$ 322	\$ 250	\$ 250	\$ 386	\$ 450	\$ 200	\$ 250	\$ -	0%
MISCELLANEOUS INCOME	80,585	78,000	78,000	23,408	65,000	(13,000)	78,000	-	0%
MISCELLANEOUS INCOME	\$ 80,585	\$ 78,000	\$ 78,000	\$ 23,408	\$ 65,000	\$ (13,000)	\$ 78,000	\$ -	0%
TOTAL REVENUES	\$ 80,908	\$ 78,250	\$ 78,250	\$ 23,794	\$ 65,450	\$ (12,800)	\$ 78,250	\$ -	0%

04: CAPITAL PROJECTS FUND

00: TRANSFERS

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
TRANSFER OUT-DEBT SERVICE FUND	76,001	83,000	83,000		83,000	-	83,000	-	0%
TRANSFERS	\$ 76,001	\$ 83,000	\$ 83,000	\$ -	\$ 83,000	\$ -	\$ 83,000	\$ -	0%
TOTAL EXPENDITURES	\$ 76,001	\$ 83,000	\$ 83,000	\$ -	\$ 83,000	\$ -	\$ 83,000	\$ -	0%

04: CAPITAL PROJECTS FUND

**FY18-19
PROPOSED**

INVESTMENT INCOME	EARNING BASED UPON AVERAGE BALANCE/INTEREST RATES	250	250
MISCELLANEOUS INCOME	ROYALTY REVENUE RECEIVED FROM LANDFILL, CITY PAID \$.25 PER TON MONTHLY (AVERAGE 26,000 TONS PER MONTH)	78,000	78,000

TOTAL REVENUES \$ 78,250

04: CAPITAL PROJECTS FUND

00: TRANSFERS

**FY18-19
PROPOSED**

TRANSFER OUT-GENERAL FUND	ASSIST IN REPAYMENT OF 2008 CO BOND VIA LANDFILL ROYALTY INCOME (\$1.5M OF \$4.5M FOR DICK PRICE ROAD, SCHEDULED PORTION PAYMENT OF \$110700)	83,000	83,000
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TOTAL EXPENDITURES \$ 83,000

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

14: PARK DEDICATION FUND

CATEGORY	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
BEGINNING FUND BALANCE		\$ 234,891	\$ 234,891	\$ 234,946	\$ 234,946		\$ 156,296		
FINES/FEES	38,400	30,000	30,000	-	-	(30,000)	30,000	-	0%
INVESTMENT INCOME	887	500	500	1,462	1,800	1,300	500	-	0%
MISCELLANEOUS INCOME	450	300	300	-	-	(300)	300	-	
TOTAL REVENUES	\$ 39,737	\$ 30,800	\$ 30,800	\$ 1,462	\$ 1,800	\$ (29,000)	\$ 30,800	\$ -	0%
SUNDRY	72	170	170	450	450	280	170	-	
DEBT	-	-	-	-	-	-	-	-	
TRANSFERS		80,000	80,000	-	80,000	-	35,000	(45,000)	
CAPITAL	-	-	-	-	-	-	-		
TOTAL EXPENDITURES	\$ 72	\$ 80,170	\$ 80,170	\$ 450	\$ 80,450	\$ 280	\$ 35,170	\$(45,000)	
REVENUES OVER EXPENDITURES	\$ 39,665	\$ (49,370)	\$ (49,370) ▼	\$ 1,462	\$ (78,650) ▼	\$ (29,000)	\$ (4,370)		
ENDING FUND BALANCE	\$ 234,946	\$ 185,521	\$ 185,521	\$ 236,408	\$ 156,296		\$ 151,926		
FUND BALANCE AS % OF EXP	326313.7%			52535.0%	194.3%		432.0%		
RESERVE (NO REQUIREMENT)	\$ 1	\$ -	\$ -	\$ -	\$ -		\$ -		
RESERVE SURPLUS/(SHORTFALL)									

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

14: PARK DEDICATION FUND

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
PARK DEDICATION FEES	38,400	30,000	30,000	-	-	(30,000)	30,000	-	0%
FINES/FEES	\$ 38,400	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ (30,000)	\$ 30,000	\$ -	0%
INVESTMENT INCOME	887	500	500	1,462	1,800	1,300	500	-	0%
INVESTMENT EARNINGS	\$ 887	\$ 500	\$ 500	\$ 1,462	\$ 1,800	\$ 1,300	\$ 500	\$ -	0%
TOTAL REVENUES	\$ 39,287	\$ 30,500	\$ 30,500	\$ 1,462	\$ 1,800	\$ (28,700)	\$ 30,500	\$ -	0%

**14: PARK DEDICATION FUND
01: PAVER REVENUE**

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
MISCELLANEOUS INCOME	450	300	300	-	-	(300)	300	-	
MISCELLANEOUS INCOME	\$ 450	\$ 300	\$ 300	\$ -	\$ -	\$ (300)	\$ 300	\$ -	
TOTAL REVENUES	\$ 450	\$ 300	\$ 300	\$ -	\$ -	\$ (300)	\$ 300	\$ -	

**14: PARK DEDICATION FUND
00: PARK EXPENDITURES**

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
TRANSFER TO PARK MAINTENANCE	-	-	-	-	-	-	-	-	
TRANSFERS	-	80,000	80,000	-	80,000	-	35,000	(45,000)	
TRANSFERS	\$ -	\$ 80,000	\$ 80,000	\$ -	\$ 80,000	\$ -	\$ 35,000	\$ (45,000)	
TOTAL EXPENDITURES	\$ -	\$ 80,000	\$ 80,000	\$ -	\$ -	\$ -	\$ 35,000	\$ -	

**14: PARK DEDICATION FUND
01: PAVER EXPENDITURES**

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
BRICK PAVERS	72	170	170	450	450	280	170	-	
SUNDRY	\$ 72	\$ 170	\$ 170	\$ 450	\$ 450	\$ 280	\$ 170	\$ -	
TOTAL EXPENDITURES	\$ 72	\$ 170	\$ 170	\$ 450	\$ 450	\$ 280	\$ 170	\$ -	

CITY OF KENNEDALE, TEXAS
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32: LIBRARY BUILDING FUND

CATEGORY	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
BEGINNING FUND BALANCE		\$ 10,624	\$ 10,624	\$ 8,965	\$ 8,965		\$ 3,705		
INVESTMENT EARNINGS	45	35	35	30	40	5	35	-	0%
MISCELLANEOUS INCOME	1,392	1,100	1,100	852	1,100	-	1,100	-	-
INTERGOVERNMENTAL	4,399	2,000	2,000	959	2,000	-	2,000	-	0%
TOTAL REVENUES	\$ 5,835	\$ 3,135	\$ 3,135	\$ 1,841	\$ 3,140	\$ 5	\$ 3,135	\$ -	0%
SUPPLIES	4,989	-	-	-	900	900	-	-	
MAINTENANCE	3,518	2,000	2,000	7,028	7,500	5,500	2,000	-	
TOTAL EXPENDITURES	\$ 8,508	\$ 2,000	\$ 2,000	\$ 7,028	\$ 8,400	\$ 6,400	\$ 2,000	\$ -	
REVENUES OVER EXPENDITURES	\$ (2,672)	\$ 1,135	\$ 1,135	\$ (5,187)	\$ (5,260)	\$ (6,395)	\$ 1,135		
ENDING FUND BALANCE	\$ 8,965	\$ 11,759	\$ 11,759	\$ 3,778	\$ 3,705		\$ 4,840		
FUND BALANCE AS % OF EXP	105.4%	588.0%	588.0%	53.8%	44.1%		242.0%		
RESERVE (NO REQUIREMENT)		\$ -	\$ -	\$ -	\$ -		\$ -		
RESERVE SURPLUS/(SHORTFALL)									

CITY OF KENNEDALE, TEXAS
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32: LIBRARY BUILDING FUND

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
INVESTMENT INCOME	45	35	35	30	40	5	35	-	0%
INVESTMENT EARNINGS	\$ 45	\$ 35	\$ 35	\$ 30	\$ 40	\$ 5	\$ 35	\$ -	0%
LIBRARY FINES	1,392	1,100	1,100	852	1,100	-	1,100	-	0%
MISCELLANEOUS INCOME	\$ 1,392	\$ 1,100	\$ 1,100	\$ 852	\$ 1,100	\$ -	\$ 1,100	\$ -	0%
CONTRIBUTION - LIBRARY	4,399	2,000	2,000	959	2,000	-	2,000	-	0%
INTERGOVERNMENTAL	\$ 4,399	\$ 2,000	\$ 2,000	\$ 959	\$ 2,000	\$ -	\$ 2,000	\$ -	0%
TOTAL REVENUES	\$ 5,835	\$ 3,135	\$ 3,135	\$ 1,841	\$ 3,140	\$ 5	\$ 3,135	\$ -	0%

32: LIBRARY BUILDING FUND

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
MINOR EQUIP/SMALL TOOLS<	4,989	-	-		900	900	-	-	
SUPPLIES	\$ 4,989	\$ -	\$ -	\$ -	\$ 900	\$ 900	\$ -	\$ -	
BUILDING MAINTENANCE	3,518	2,000	2,000	7,028	7,500	5,500	2,000	-	
MAINTENANCE	\$ 3,518	\$ 2,000	\$ 2,000	\$ 7,028	\$ 7,500	\$ 5,500	\$ 2,000	\$ -	
TOTAL EXPENDITURES	\$ 8,508	\$ 2,000	\$ 2,000	\$ 7,028	\$ 8,400	\$ 6,400	\$ 2,000	\$ -	

CITY OF KENNEDALE, TEXAS
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45: ROADWAY IMPACT FUND

CATEGORY	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
BEGINNING FUND BALANCE		\$ 123,815	\$ 123,815	\$ 138,357	\$ 138,357		\$ 249,657		
FINES/FEES	66,486	50,000	50,000	90,870	120,000	70,000	60,000	10,000	20%
INVESTMENT EARNINGS	506	350	350	957	1,300	950	350	-	0%
TOTAL REVENUES	\$ 66,992	\$ 50,350	\$ 50,350	\$ 91,827	\$ 121,300	\$ 70,950	\$ 60,350	\$ 10,000	20%
TRANSFERS	83,630	10,000	10,000	-	10,000	-	10,000	-	0%
TOTAL EXPENDITURES	\$ 83,630	\$ 10,000	\$ 10,000	\$ -	\$ 10,000	\$ -	\$ 10,000	\$ -	0%
REVENUES OVER EXPENDITURES	\$ (16,637)	\$ 40,350	\$ 40,350	\$ 91,827	\$ 111,300	70,950	\$ 50,350		
ENDING FUND BALANCE	\$ 138,357	\$ 164,165	\$ 164,165	\$ 230,184	\$ 249,657		\$ 300,007		
FUND BALANCE AS % OF EXP	165.4%	1641.7%	1641.7%	#DIV/0!	2496.6%		3000.1%		
RESERVE (NO REQUIREMENT)		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
RESERVE SURPLUS/(SHORTFALL)									

45: ROADWAY IMPACT FUND

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
IMPACT FEES	66,486	50,000	50,000	90,870	120,000	70,000	60,000	10,000	20%
FINES/FEES	\$ 66,486	\$ 50,000	\$ 50,000	\$ 90,870	\$ 120,000	\$ 70,000	\$ 60,000	\$ 10,000	20%
INVESTMENT INCOME	506	350	350	957	1,300	950	350	-	0%
INVESTMENT EARNINGS	\$ 506	\$ 350	\$ 350	\$ 957	\$ 1,300	\$ 950	\$ 350	\$ -	0%
TOTAL REVENUES	\$ 66,992	\$ 50,350	\$ 50,350	\$ 91,827	\$ 121,300	\$ 70,950	\$ 60,350	\$ 10,000	20%

45: ROADWAY IMPACT FUND

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
TRANSFER OUT-TIF #1 FUND	83,630	10,000	10,000	-	10,000	-	10,000	-	0%
TRANSFERS	\$ 83,630	\$ 10,000	\$ 10,000	\$ -	\$ 10,000	\$ -	\$ 10,000	\$ -	0%
TOTAL EXPENDITURES	\$ 83,630	\$ 10,000	\$ 10,000	\$ -	\$ 10,000	\$ -	\$ 10,000	\$ -	0%

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45: ROADWAY IMPACT FUND

		FY18-19 PROPOSED	
IMPACT FEES	BASED ON 2000-2007 PLAT RATE: LOW& MEDIUM DENSITY RESIDENTIAL: \$1,006 HIGH DENSITY RESIDENTIAL: \$618 COMMERCIAL/RETAIL: \$1,738/1,000 SQ FT OFFICE: \$1,670/1,000 SQ FT INDUSTRIAL: \$1,017/1,000 SQ FT SCHOOLS: \$87/STUDENT	60,000	60,000
INVESTMENT INCOME	EARNING BASED UPON AVERAGE BALANCE/INTEREST RATES	350	350

TOTAL REVENUES \$ 60,350

45: ROADWAY IMPACT FUND

		FY18-19 PROPOSED	
TRANSFER OUT-TIF #1 FUND	FUND INITIAL TIF PROJECT EFFORTS	10,000	10,000

TOTAL EXPENDITURES \$ 10,000

BUILDING SUMMARY

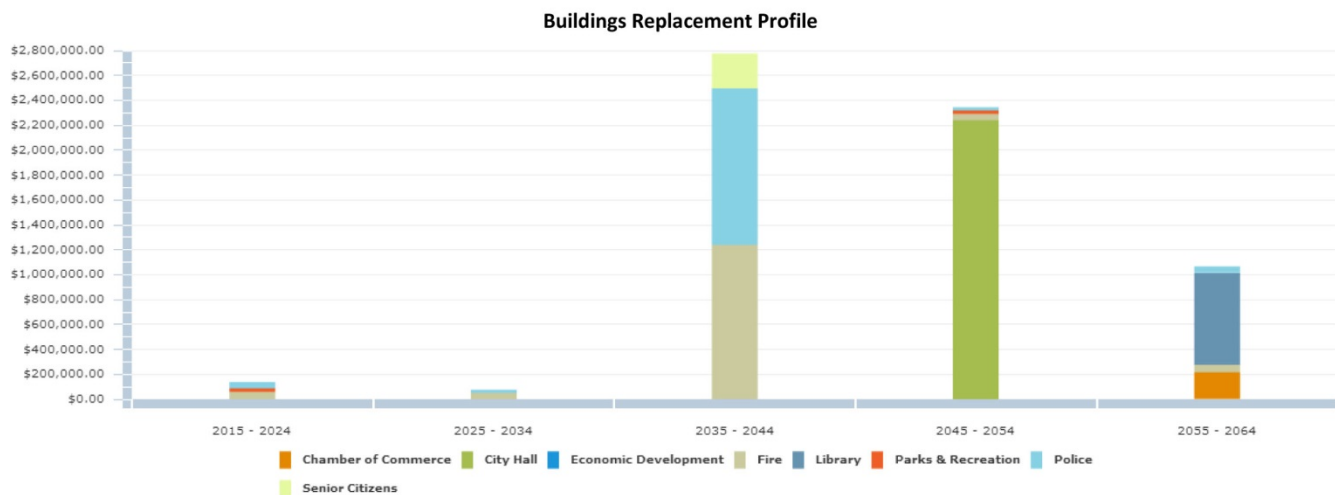
SOURCE: 2015 ASSET MANAGEMENT PLAN | WWW.CITYOFKENNEDALE.COM/GOVDOCS

Buildings Replacement Value				
Asset Type	Asset Component	Quantity/Units	2015 Unit Replacement Cost	2015 Overall Replacement Cost
Buildings	City Hall	1	User-Defined	\$2,240,460
	Chamber of Commerce	1	User-Defined	\$215,258
	Fire	4	User-Defined	\$1,238,392
	Library	1	User-Defined	\$738,619
	Parks	1	User-Defined	\$26,730
	Police	1	User-Defined	\$1,232,707
	Senior Citizen	1	User-Defined	\$280,665
				\$5,972,830

WHAT IS THE COMBINED VALUE OF ALL THE CITY'S BUILDINGS?

The estimated replacement value of the city's buildings, in 2015 dollars, is approximately \$11.3 million. The cost per household for buildings is \$4,760 based on 2,380 households.

The following graph shows the current projection of structure replacements based on the age of the asset only.



WHAT IS THE OVERALL CONDITION OF THE BUILDINGS?

Based on age data only, approximately 79% of the city's buildings are in fair to excellent condition, while over 21% are in poor to critical condition. As such, the city received a Condition vs. Performance rating of 'C'.

HOW DOES THE CITY ACHIEVE SUSTAINABILITY?

The average annual revenue required to sustain Kennedale's buildings is \$127,000. Based on Kennedale's current annual funding of \$55,000, there is annual deficit of \$72,000. As such, the city received a Funding vs Need rating of 'F'.

The city received an overall rating of 'D' for its buildings.

ROADWAY IMPACT FEE PROJECTS

SOURCE: 2016 IMPACT FEE STUDY

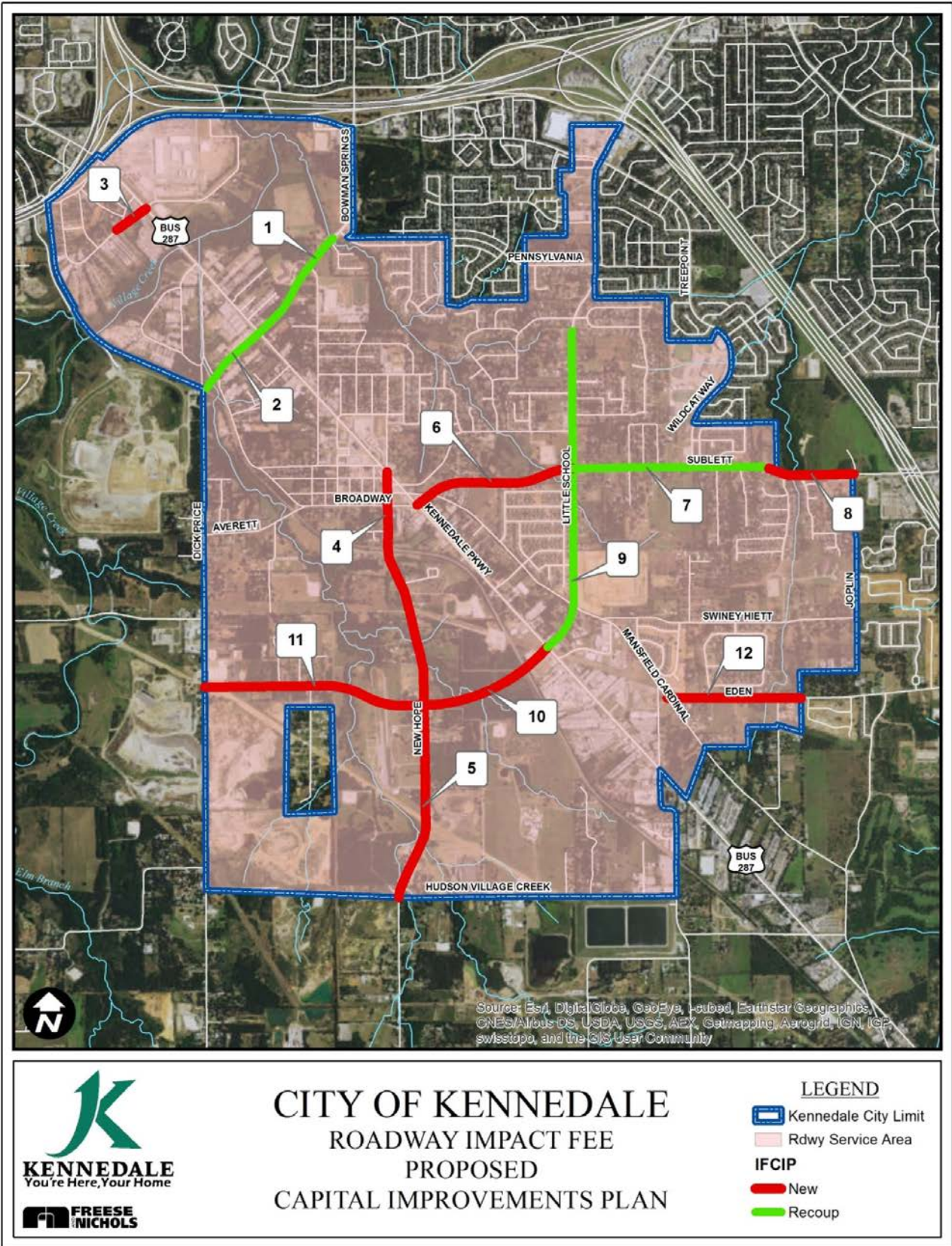
2016 Kennedale Roadway Impact Fee Study Update Roadway Capital Improvements Plan

CIP Proj Number	Roadway	From	To	Length (mi)	No. of Lanes	Rdwy. Type	Pct. in Serv. Area	Project Cost
1	Bowman Springs Rd	City Limit	Bus. US 287	0.49	5	SA	100%	\$3,199,838
2	Dick Price Rd	Bus. US 287	SP RR	0.31	2	DA	100%	\$1,154,564
3	Oak Crest Dr	W of Kennedale St	Kennedale Pkwy	0.14	2	UC	100%	\$416,136
4	New Hope Rd	Bus. US 287	S of SP RR	0.56	2	DC	100%	\$2,560,467
5	New Hope Rd	S of SP RR	Hudson Village	1.68	4	DA	100%	\$9,828,404
6	Sublett Rd	Bus. US 287	Little School Rd	0.66	4	DC	100%	\$3,093,589
7	Sublett Rd	Little School Rd	E of Vera Ln	0.77	2	DA	100%	\$3,642,228
8	Sublett Rd	E of Vera Ln	City Limit	0.37	2	DA	100%	\$1,172,734
9	Little School Rd	S of Pennsylvania Ave	Bus. US 287	1.31	2	DA	100%	\$5,330,961
10	Little School Rd	Bus. US 287	New Hope Rd	0.57	4	DA	100%	\$5,987,342
11	Little School Rd	New Hope Rd	Dick Price Rd	0.91	4	DA	100%	\$4,216,419
12	Eden	Mansfield Cardinal	City Limit	0.53	4	DC	100%	\$1,959,266
Sub-total SA 1				6.86				\$42,561,949
Totals:				6.86				\$42,561,949

Totals:	Engineering Cost	\$3,355,032
	Right-of-Way Cost	\$3,057,035
	Construction Cost	\$22,666,692
	Finance Cost	\$13,483,189

TOTAL NET COST	\$42,561,949
Future Impact Fee Update Cost **	\$80,000
TOTAL IMPLEMENTATION COST	\$42,641,949

CITY OF KENNEDALE, TEXAS
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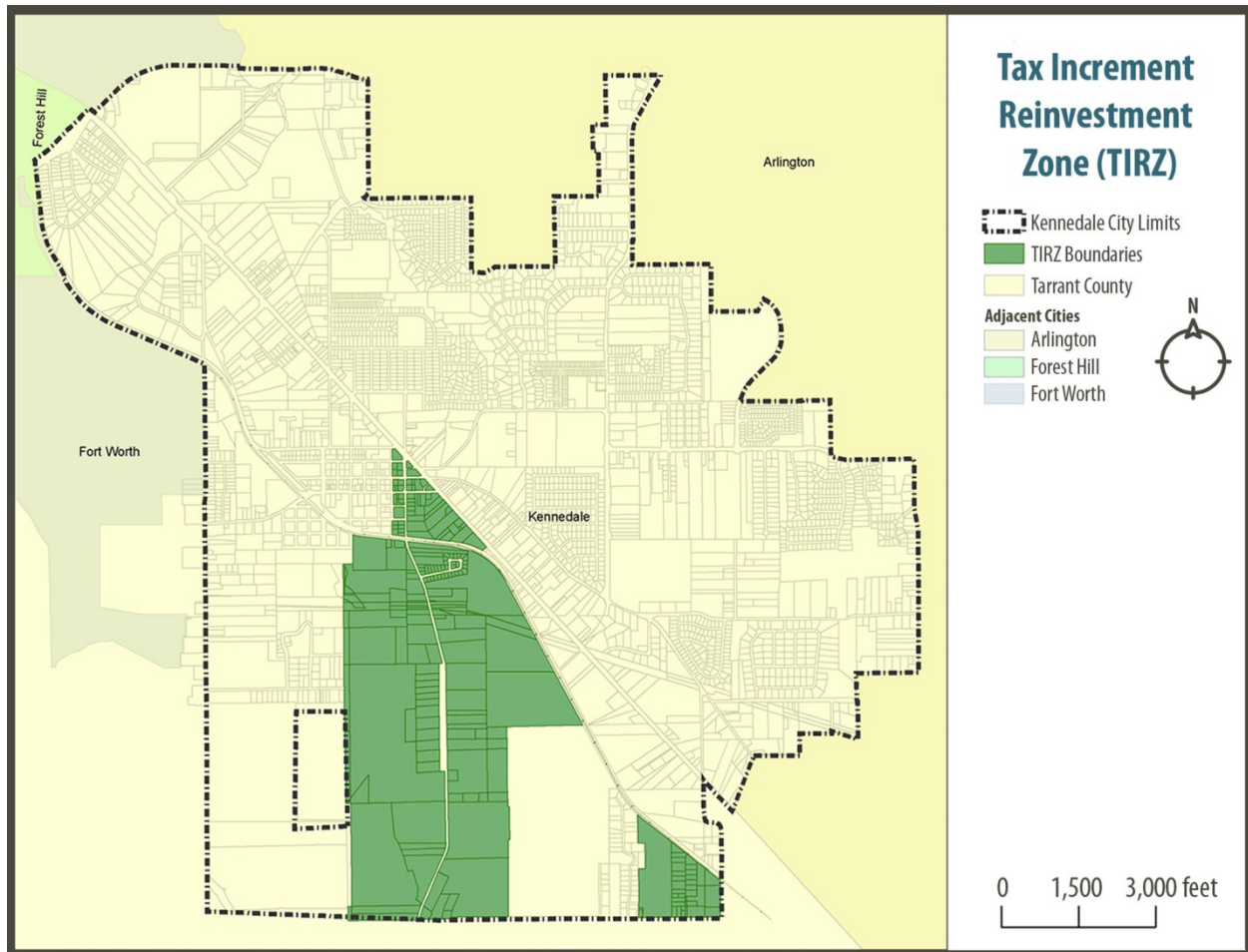
CITY OF KENNEDALE, TEXAS
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COMBINED SPECIAL REVENUE FUNDS SUMMARY

CATEGORY	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
BEGINNING FUND BALANCE		\$ 0	\$ 209	\$(802,754)	\$ (802,599)		\$ (760,994)		
INVESTMENT EARNINGS	6	-	-	1	1	1	-	-	
INTERGOVERNMENTAL	9,959	13,300	13,300	2,550	41,604	28,304	115,730	102,430	770%
GRANTS	1,800	1,767	1,767	1,630	1,767	-	1,767	-	
TRANSFERS	83,630	10,000	10,000	-	10,000	-	10,000	-	0%
TOTAL REVENUES	\$ 95,393	\$ 25,067	\$ 25,067	\$ 4,181	\$ 53,372	\$ 28,305	\$ 127,497	\$ 102,430	409%
SUPPLIES	-	-	-	-	-	-	-	-	
SUNDRY	7,650	1,767	1,767	-	1,767	-	1,767	-	
CAPITAL	88,987	10,000	10,000	9,971	10,000	-	10,000	-	0%
TRANSFERS	-	11,217	-	-	11,217	-	-	(11,217)	
TOTAL EXPENDITURES	\$ 96,637	\$ 22,984	\$ 11,767	\$ 9,971	\$ 22,984	\$ -	\$ 11,767	\$ (11,217)	-95%
REVENUES OVER EXPENDITURES	\$ (1,244)	\$ 2,083	\$ 13,300	\$ (5,791)	\$ 30,388	28,305	\$ 115,730		
ENDING FUND BALANCE	\$(802,754)	\$ 2,083	\$ 13,509	\$(808,545)	\$ (772,211)		\$ (645,264)		
FUND BALANCE AS % OF EXP	-830.7%	9.1%	114.8%	-8108.7%	-3359.8%		-5483.7%		
RESERVE (NO REQUIREMENT)	\$ 1	\$ -	\$ -	\$ -	\$ -		\$ -		
RESERVE SURPLUS/(SHORTFALL)									

TAX INCREMENT REINVESTMENT ZONE (TIRZ) PROJECTS

Tax Increment Financing (TIF) is a tool authorized by Chapter 311 of the Texas Tax Code by which local governments can publicly finance needed structural improvements and enhanced infrastructure within a defined area – a **Tax Increment Reinvestment Zone (TIRZ)** – to encourage desired development. The tax increment is derived from the difference in appraised value between the year in which the reinvestment zone is established (base year) and each year the reinvestment zone is in existence.



PARTICIPANTS

City of Kennedale: 100%
(MAX. \$2,481,849)

Tarrant County: 75%
(MAX. \$2,481,849)

Tarrant County College
District: 50% (MAX. \$939,000)

Tarrant County Hospital
District: 50% (MAX. \$1,427,690)

COMPLETED PROJECTS

- New Hope Road: Sewer Line Route Study
- Bloxom Park Road: Water and Wastewater Lines and Street

PROJECTS UNDERWAY

- New Hope Road: Wastewater Line and Street Engineering

DEVELOPMENTS SECURED

- Kennedale Seniors, Ltd.

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

21: TIF #1 (NEW HOPE) FUND

CATEGORY	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
BEGINNING FUND BALANCE		\$ 209	\$ 209	\$(802,754)	\$(802,754)		\$ (761,151)		
INVESTMENT EARNINGS	-	-	-	-	-	-	-	-	
INTERGOVERNMENTAL	9,959	13,300	13,300	2,550	41,604	28,304	115,730	102,430	770%
TRANSFERS	83,630	10,000	10,000	-	10,000	-	10,000	-	0%
TOTAL REVENUES	\$ 93,588	\$ 23,300	\$ 23,300	\$ 2,550	\$ 51,604	\$ 28,304	\$ 125,730	\$ 102,430	440%
SUNDRY	6,000	-	-	-	-	-	-	-	
CAPITAL	88,987	10,000	10,000	9,971	10,000	-	10,000	-	0%
TRANSFERS	-	11,217	11,217	-	11,217	-	-	(11,217)	
TOTAL EXPENDITURES	\$ 94,987	\$ 21,217	\$ 21,217	\$ 9,971	\$ 10,000	\$ -	\$ 10,000	\$ (11,217)	-53%
REVENUES OVER EXPENDITURES	\$ (1,399)	\$ 2,083	\$ 2,083	\$ (7,421)	\$ 41,604	\$ 28,304	\$ 115,730		
ENDING FUND BALANCE	\$(802,754)	\$ 2,292	\$ 2,292	\$(810,176)	\$(761,151)		\$ (645,421)		
FUND BALANCE AS % OF EXP	-845.1%	10.8%	10.8%	-8125.0%	-7611.5%		-6454.2%		
RESERVE (NO REQUIREMENT)	\$ 1	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
RESERVE SURPLUS/(SHORTFALL)									

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

21: TIF #1 (NEW HOPE) FUND

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
INVESTMENT INCOME		-	-	-	-	-	-	-	
INVESTMENT EARNINGS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
INTERGOV - TARRANT COUNTY	1,068	2,500	2,500		6,662	(4,162)	18,501	16,001	640%
INTERGOV - TARRANT HOSPITAL	728	1,300	1,300		4,085	(2,785)	11,344	10,044	773%
INTERGOV - TARRANT COLLEGE	703	1,000	1,000	2,550	2,550	(1,550)	7,280	6,280	628%
INTERGOV - CITY OF KENNEDALE	7,459	8,500	8,500		28,306	(19,806)	78,605	70,105	825%
INTERGOVERNMENTAL	\$ 9,959	\$ 13,300	\$ 13,300	\$ 2,550	\$ 41,604	\$ (28,304)	\$ 115,730	\$ 102,430	770%
TRANSFER IN - ROADWAY IMPACT	83,630	10,000	10,000		10,000	-	10,000	-	0%
TRANSFERS	\$ 83,630	\$ 10,000	\$ 10,000	\$ -	\$ 10,000	\$ -	\$ 10,000	\$ -	0%
TOTAL REVENUES	\$ 93,588	\$ 23,300	\$ 23,300	\$ 2,550	\$ 51,604	\$ (28,304)	\$ 125,730	\$ 102,430	440%

21: TIF #1 (NEW HOPE) FUND

01: EXPENSES

ACCOUNT NAME	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED	FY17-18 MAY	FY17-18 PROJECTED	PROJECTED VS BUDGET	FY18-19 PROPOSED	\$\$ CHANGE	% CHANGE
SPECIAL SERVICES	6,000	-	-			-	-	-	
SUNDRY	\$ 6,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
ENGINEERING SERVICES	88,987	10,000	10,000	9,971	10,000	-	10,000	-	0%
CAPITAL	\$ 88,987	\$ 10,000	\$ 10,000	\$ 9,971	\$ 10,000	\$ -	\$ 10,000	\$ -	
TRANSFER OUT - W/S FUND		-	-	-	-	-	-	-	
TRANSFER OUT - STREETS FUND	7,459	11,217	11,217		11,217	-	-	(11,217)	
TRANSFERS	\$ 7,459	\$ 11,217	\$ 11,217	\$ -	\$ 11,217	\$ -	\$ -	\$ (11,217)	
TOTAL EXPENDITURES	\$ 102,447	\$ 21,217	\$ 21,217	\$ 9,971	\$ 21,217	\$ -	\$ 10,000	\$ (11,217)	-53%

Law Enforcement Officer Standards and Education (LEOSE) FUND

The Comptroller of Public Accounts (Comptroller) collects and deposits proceeds from court costs into the Law Enforcement Officer Standards and Education (LEOSE) account of the state treasury, which is then distributed to local law enforcement agencies.

Local agencies must use the funds to provide continuing education or necessary training for law enforcement officers. Under the Texas Occupations Code, twenty percent of the appropriated amount is distributed to all participating agencies in equal shares, and eighty percent is distributed based on the number of qualifying officers at each entity.

34: LEOSE FUND

CATEGORY	FY16-17 ACTUAL	FY17-18 ADOPTED	FY17-18 AMENDED
BEGINNING FUND BALANCE	\$ -	\$ (0)	\$ -
GRANTS	1,800	1,767	1,767
INVESTMENT EARNINGS	6	-	-
TRANSFERS	-	-	-
TOTAL REVENUES	\$ 1,805	\$ 1,767	\$ 1,767
SUNDRY	1,650	1,767	1,767
TOTAL EXPENDITURES	\$ 1,650	\$ 1,767	\$ 1,767
REVENUES OVER EXPENDITURES	\$ 155	\$ -	\$ -
ENDING FUND BALANCE	\$ 155	\$ (0)	\$ -
FUND BALANCE AS % OF EXP	N/A	N/A	N/A
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -
RESERVE SURPLUS/(SHORTFALL)	\$ 155	\$ (0)	\$ -

Staff Report to the Honorable Mayor and City Council

Date: August 9, 2018

Agenda Item No: DECISION ITEMS - A.

I. Subject:

Discuss and consider approval of a Resolution of the City Council of the City of Kennedale, Texas, approving the placement of a proposal on the September 17, 2018 City Council Public Meeting agenda to adopt a 2018 tax rate that may exceed the lower of the rollback rate or the effective tax rate; calling public hearings on September 6, 2018 and September 14, 2018 (if necessary)

II. Originated by:

III. Summary:

Per our 2018 Tax Rate Worksheet calculations, the City's overall rollback tax rate is \$.771275/\$100 (adjusted down from \$.830389/\$100 for sales tax), and the overall effective tax rate is \$.725714/\$100.

The Property Tax Code specifies that "when a proposed rate exceeds the rollback rate or the effective rate, whichever is lower, the taxing unit's governing body, other than for a small taxing unit, a water district or a school district, must vote to place a proposal to adopt the tax rate on the agenda of a future meeting as an action item."

The Fiscal Year 2018-19 Proposed Budget is currently funded with a proposed tax rate of \$0.767500 per \$100 valuation, and it represents a change from the prior year. Because the current proposed tax rate is over the effective rate, the City is required to hold two public hearing and publish applicable notices. Furthermore, the City Council is required to "Vote To Place A Proposal To Adopt A Tax Rate (generating more revenue than in the previous year) On A Future Agenda." The City must also publish a notice and hold a hearing on the budget.

SCHEDULE (PROPOSED RATE IS GREATER THAN EFFECTIVE RATE)

08/09/18	Provide Effective Tax Rate & Schedules To Council
08/09/18	Hold Council FY17/18 Budget Work Session
08/09/18	Vote To Place Proposal For Tax Increase On Future Agenda (if applicable)
08/24/18	Publish Notice of Public Hearing On Budget
08/31/18	Publish Notice of Property Tax Rates
09/06/18	Hold Public Hearing On Budget
09/14/18	Hold Public Hearing on Tax Increase (if applicable)
09/18/18	Adopt Budget, Adopt Tax Rate, Ratify Budget

IV. Fiscal Impact Summary:

V. Legal Impact:

VI. Recommendation:

Approve

VII. Alternative Actions:

MUST BE A RECORD VOTE AND ALTHOUGH MAY BE LEFT BLANK GOING INTO MEETING, **MUST SPECIFY DESIRED TAX RATE AT TIME OF RESOLUTION ADOPTION.**

A copy of the Resolution will be provided at the Council Meeting.

VIII. Attachments: