

KENNEDALE CITY COUNCIL AGENDA
SPECIAL MEETING
August 28, 2017 AT 7:00 PM
CITY HALL COUNCIL CHAMBERS, 405 MUNICIPAL DRIVE

I. CALL TO ORDER

***NOTE: Pursuant to Section 551.071, Texas Government Code, the City Council reserves the right to adjourn into Executive Session at any time during the work session or the regular session to discuss posted executive session items or to seek legal advice from the City Attorney on any item posted on the agenda.**

II. ROLL CALL

III. WORK SESSION

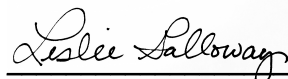
- A. Continued discussion of the City Manager's FY2017--18 budget proposal

IV. ADJOURNMENT

In compliance with the Americans with Disabilities Act, the City of Kennedale will provide for reasonable accommodations for persons attending City Council meetings. This building is wheelchair accessible, and parking spaces for disabled citizens are available. Requests for sign interpreter services must be made forty-eight (48) hours prior to the meetings. Please contact the City Secretary at 817.985.2104 or (TDD) 1.800.735.2989

CERTIFICATION

I certify that a copy of the August 28, 2017, agenda was posted on the City Hall bulletin board next to the main entrance of the City Hall building, 405 Municipal Drive, of the City of Kennedale, Texas, in a place convenient and readily accessible to the general public at all times and said agenda was posted at least 72 hours preceding the schedule time of said meeting, in accordance with Chapter 551 of the Texas Government Code.


Leslie Galloway, City Secretary



PROPOSED ANNUAL PROGRAM OF SERVICES

FISCAL YEAR
2017 - 2018
OCTOBER 1, 2017 THROUGH
SEPTEMBER 30, 2018

BUDGET FY17-18





PROPOSED ANNUAL PROGRAM OF SERVICES

FISCAL YEAR 2017–2018

OCTOBER 1, 2017 THROUGH
SEPTEMBER 30, 2018

BUDGET SUBMITTED TO COUNCIL

FRIDAY, AUGUST 11TH, 2017

PREPARED BY

GEORGE CAMPBELL, CITY MANAGER
BRADY OLSEN, DIRECTOR OF FINANCE
AND INFORMATION TECHNOLOGY

405 MUNICIPAL DRIVE
KENNEDEALE, TX 76060
817-985-2105
CITYOFKENNEDEALE.COM

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BUDGET ADOPTION

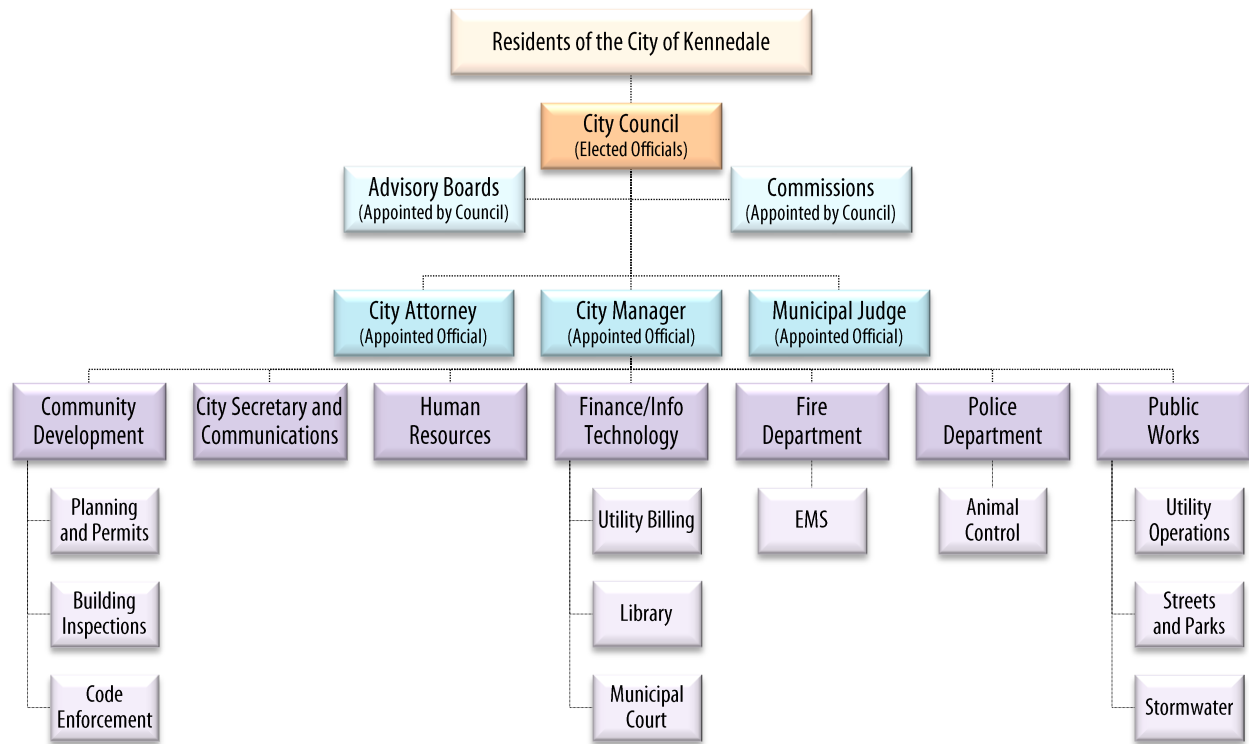
**THE FOLLOWING STATEMENT IS PROVIDED
IN ACCORDANCE WITH STATE LAW:**

This budget will raise more revenue from property taxes than last year's budget by an amount of \$487,954, which is a 10.5 percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$98,056.

PROPERTY TAX RATE COMPARISON	2017-2018	2016-2017
Property Tax Rate	\$0.787500/100	\$0.767500/100
Effective Tax Rate	\$0.726970/100	\$0.774711/100
Effective Maintenance & Operations Rate	\$0.609335/100	\$0.583664/100
Rollback Tax Rate	\$0.802719/100	\$0.822232/100
Debt Rate	\$0.198750/100	\$0.182385/100

**TOTAL DEBT OBLIGATION FOR CITY OF KENNEDALE
SECURED BY PROPERTY TAXES: \$1,316,546**

ORGANIZATIONAL CHART



ELECTED OFFICIALS (COUNCIL)

Mayor Brian Johnson
Rockie Gilley, Place 1
Liz Carrington, Place 2
Sandra Lee, Place 3
Kelly Turner, Place 4
Mayor Pro Tem Jan Joplin, Place 5

APPOINTED OFFICIALS

George Campbell, City Manager
Wayne Olson (TOASE), City Attorney
Honorable Bill Lane, Municipal Judge

ADVISORY BOARDS AND COMMISSIONS

Board of Adjustment (BOA)
Building Board of Appeals (BBA)
Economic Development Corporation (EDC)
Keep Kennedale Beautiful Commission (KKB)
Library Advisory Board (LAB)
Parks and Recreation Board
Planning and Zoning Commission (P&Z)
Utility and Infrastructure Board (UIB)
Youth Advisory Council (YAC)

MANAGEMENT TEAM

Brady Olsen, Director of Finance
and Information Technology
Tommy Williams, Police Chief
Mike McMurray, Fire Chief
Larry Ledbetter, Public Works Director
Kelly Cooper, Human Resources Director
Leslie Galloway, City Secretary and
Communications Coordinator
Rachel Roberts, Community Development
Director and City Planner
Amanda King, Library Director

TRANSMITTAL LETTER



August 9, 2017

TO THE HONORABLE MAYOR AND MEMBERS OF THE CITY COUNCIL:

Pursuant to provisions of the City Charter and on behalf of the staff, I respectfully submit to you the proposed FY 2017-18 Budget. The Budget has been developed to accomplish the goals and objectives that have been established by Council through previous strategic planning processes and/or as determined to achieve progress toward the goals and objectives as expressed by the Council during the past three to four months following the election of three new members.

During the past twelve months the City and the community have experienced challenges related to the adoption of water and sewer rate schedules that significantly increased the utility charges for all users of the utility systems and, to a large extent, has overshadowed other areas of service provided effectively by the city. Those utility rates were adopted as part of the budgeting process in 2016 to address the depletion of the Utility Fund working capital. A substantial amount of staff and council resources have been expended to better understand and explain the reason or reasons for that drawdown of the working capital. A detailed analysis of the fund was completed by a third party consulting firm in July, 2017. That analysis was presented to Council and identified multiple reasons the unexpected reduction in the working capital occurred including but not limited to the occurrence of mathematic errors in the budget calculations three years earlier.

The proposed budget is the product of several months of work by the city's Leadership Team as they interact with the public and consider policy preferences expressed by the City Council. Each department assesses the service provided in the past year and evaluates the service delivery desired by the citizens of Kennedale going forward. That process includes close scrutiny of existing expenditures and program outcomes to determine cost effectiveness and specifically whether or not savings can be achieved in any area of service being provided. Additionally, new or expanded programs are evaluated and, as determined appropriate, recommended for consideration. Each department Director reviews their budget proposal with the Finance office and then with the City Manager before the collective departmental budgets are evaluated for inclusion into the proposed Program of Services for the coming year and for consideration by the City Council.

GENERAL FUND HIGHLIGHTS

The pace of growth in the General Fund for FY 2017-18 is somewhat stronger than originally expected. While sales tax revenues are expected to be approximately 10% below the prior fiscal year, due to a one-time refund, they are estimated to increase slightly by 5% for FY 2017-18 over the current fiscal year budget of 2016-17. Property values grew significantly in a continued recovery from 2016 with an increase of greater than 6.0% over the prior year tax roll. The proposed tax rate is, however, two cents higher than the current rate of \$0.767, increasing to \$0.787. This increase is being driven primarily by limited new programs, a 2% compensation adjustment for employees, an expected minimum 15% increase in health insurance costs, and to begin rebuilding the fund balance to meet minimum levels established by the Council. In total, franchise fees from all utilities to the Street Improvement Fund are expected to decrease by 22% for a net loss of franchise fees to the Street Improvement fund of \$205,722 in FY 2017-18. Of that net loss to the street fund \$216,722 is the result of a reduction of the transfer from Water and Sewer from 9% to 5%.

405 Municipal Drive, Kennedale, TX 76060 | Telephone: 817-985-2102 | Fax: 817-478-7169

WATER & SEWER FUND HIGHLIGHTS

The Water and Sewer Fund, following close re-examination of anticipated expenses, is expected to end FY 2016-17 with a Working Capital balance of \$514,027. As we continue to improve budget performance, debt finance major capital projects and stabilize water and sewer rates this budget projects an ending working capital in 2018 of \$686,498 which is much more favorable than earlier projections. That re-building of the working capital can be accomplished while also reducing the base sewer charge from \$45 to \$36 and implementation of a less aggressive tier system for water rates by reducing the one inch meter base charge from \$65 to \$43.34 as is being recommended. This budget also includes an increase in the stormwater fee from \$3.50 to \$4.00, the first increase in that fee since FY 2013-14. Most capital spending has been removed from the operating budget and anticipates instead the use of debt financing for about \$4.0 million in identified capital projects in FY 2017-18. The franchise fee to the Street Improvement Fund is lowered from 9% to 5%. Overall the Water and Sewer Fund will experience a revenue decline of \$512,000 to \$4.48 million and an expenditure reduction of \$570,000 to \$4.25 million.

STREET IMPROVEMENT FUND

In addition to the reduction in franchise fee revenues from Water and Sewer the budget recommends the use of Park Dedication funds to fund a portion of park maintenance. The Street Fund will experience a \$83,000 deficit operating budget thus lowering the fund balance to 19% by end of year.

ECONOMIC DEVELOPMENT, TIF, and CAPITAL REPLACEMENT FUNDS

The EDC and the TIF will experience limited expenditures. It is planned that the Capital Replacement fund, using proceeds from a 2016 Note, will provide funding to purchase an ambulance replacement for the Fire Department.

NEW PROGRAMS

While potential new programs totaling a first year estimated cost of \$4,335,062 were identified by the departments in the preparation of their budgets a total of \$192,243 are included in this proposal. A comprehensive list of proposed new programs that have **not** been included in the budget will be provided to Council. The following are those new programs that have been included in the proposed budget.

• Rehabilitation of water tower (engineering only)	\$100,000
• Fire Personal Holiday (additional 12 hours)	6,725
• iPads for Council members	5,700
• AV Equipment for Council Chambers	10,700
• Vactor Operator (one FTE)	60,000
• Splash Pad Gun Replacement	9,118

The overall FY 2017-18 Budget for all funds is \$15,247,410 and includes 81.5 Full-Time Equivalent positions (FTEs).

The FY 2017-18 Budget has been developed within the context of a five-year financial plan and the long-term infrastructure needs of the community. The purpose of this approach is to provide a long-term and financially sustainable perspective for decisions in the coming fiscal year. As we develop future forecasts, we will

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

continue to evaluate our ability to fund our strategic priorities and maintain a balance between revenues and expenditures.

I sincerely thank the members of the Kennedale City Council for their hard work and dedication to the Citizens of Kennedale. The input of the City Council has been invaluable in the preparation of the FY 2017-18 Budget and Five Year Financial Forecast. Appreciation is also expressed to members of the professional staff, particularly in the Finance Department for their diligence in the preparation of the Budget.

With significant investments in our organization, people, and infrastructure, I am confident that this Budget prepares the City of Kennedale for future success as well. With your support, and the dedication of our capable staff, we will ensure that quality services are provided to the citizens of Kennedale.

Sincerely,



George Campbell
City Manager

USING THIS DOCUMENT

Thank you for taking the time to learn more about your city's finances. It can be said that the budget is where you see the true priorities of a city. It is meant as a guidance document to city leadership throughout the year. This is a long document, but the goal is to provide as much information in as easy to understand format as possible. The budget begins with a big picture overview before delving into individual funds, departments, and line items. When possible, staff has added charts, graphs, and trends to provide a more complete picture.

The budget is created on a fund basis. Staff groups similar activities, goals, and funding sources into these funds. The first major fund is the governmental fund, encompassing all major governmental activities and is funded largely by ad valorem (property) tax, sales tax, and fees. Within the governmental fund are the General Fund, Debt Service Fund, Other General Funds, Special Revenue Fund, and Capital Projects Fund. Some of these funds have multiple funds within them, for instance Other General Funds include the Street Fund. Some of these funds contain departments, for instance, within the General Fund is the Police Department.

The expenditures of all the different departments within a fund are added together to create the total fund expenditures. It is the goal of every fund to take in more money than it spends, while maintaining healthy reserves. The next major fund group is Enterprise Funds. These are funds run more like a business than a government. The goal is for service charges to cover all expenditures. The Water and Sewer fund falls within this category. The last group is the EDC funds. The EDC is a component unit of the city, with its own board, but with ultimate authority resting with the city.

WITHIN THE FUNDS, DEPARTMENTS, AND LINE ITEM DESCRIPTIONS, YOU WILL SEE CHARTS VERY SIMILAR TO THIS:

01: GENERAL FUND

10: FIRE

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
PERSONNEL	1,425,067	1,428,057	1,428,057	882,479	1,449,415	21,357	1,461,018	32,961	2%
SUPPLIES	56,284	76,102	76,102	47,313	71,368	(4,734)	72,007	(4,095)	-5%
MAINTENANCE	109,251	125,400	125,400	78,534	153,607	28,207	94,760	(30,640)	-24%
SUNDRY	90,076	111,972	111,972	59,565	112,214	242	125,462	13,490	12%
GRANTS	12,272	84,500	84,500	2,500	78,363	(6,137)	92,500	8,000	9%
TOTAL EXPENDITURES	\$ 1,692,949	\$ 1,826,031	\$ 1,826,031	\$ 1,070,391	\$ 1,864,967	\$ 38,936	\$ 1,845,747	\$ 19,716	1%

The goal of these charts is to show the past year's results, the current year's budget with projections, the proposed budget, and any major changes. The budget is based on a fiscal year from September 30th to October 1st, rather than the calendar year (January-December). References to FY 17-18 refers to activity between October 1st, 2017 and September 30th, 2018. Everything highlighted in grey represents the current year. The description for each column is as follows:

FY 15-16 ACTUAL	Based on the audited financials for the previous fiscal year.
FY 16-17 ADOPTED	The adopted budget number for the current fiscal year.
FY 16-17 AMENDED	Throughout the year, the Council is able to amend the budget as new information arises. This column shows the amended figure. Only a small number of line items have been amended, so this should be fairly similar to the adopted number.
FY 16-17 MAY	The actual amount spent/received through the end of May.
FY 16-17 PROJECTED	Based on known costs and trend analysis, this number represents staff's estimate of what the final number in each category will be at year-end.
PROJECTED V BUDGETED	This number represents the projected budget results minus the actual amended budget.
FY 17-18 PROPOSED	The proposed budget number for the coming fiscal year.
\$ \$ CHANGE	The dollar difference between the proposed budget number and the previous year's amended number.
% CHANGE	The percentage of difference between the proposed budget number and the previous year's amended number.

Throughout the document you will see references to the Asset Management plan. This study was performed in 2015 to gauge the capital health of the city. The study has not received a major update since this time, but the goal is to perform this in the coming fiscal year. While the numbers are not recent, the overall capital health of the city has not changed greatly in the previous few years. The study can still provide some valuable guidance and insight into the needs of the city.

Once again, we appreciate the time you are spending becoming a more informed resident of the City of Kennedale. If you have any questions, we encourage you to contact the finance department or attend a City Council meeting. In addition, the Finance and Transparency webpages at cityofkennedale.com/transparency include a plethora of information, receiving the National Transparency Award and State of Texas Comptroller Transparency Star.

Brady Olsen
Finance Director

VALUES STATEMENT

“Exemplifying Excellence” means dedication to providing superior services efficiently and fairly to residents, business owners, visitors, and fellow employees.

All decisions promote quality of life through leadership, honesty, respect, teamwork, equality, and to consistently advance Kennedale in a positive direction.

Core Values: Integrity, Accountability, Teamwork, Innovation, and Commitment

ENDS (VISION) STATEMENT

Kennedale is a family-oriented community^(1.0) providing a refuge^(2.0) from the hectic pace of the Dallas-Fort Worth Metroplex. Open spaces, green belts, and trails enhance our serenity^(3.0), quality of life^(4.0), and community^(5.0). With easy access^(6.0) from major roadways, Kennedale is economically prosperous, business friendly and conveniently located, providing opportunities to shop, work, and play^(7.0).

An Ends (or Vision) Statement defines the overarching goals and aspirations of a governing body and staff, and should serve as a filter in any decision-making process. **Throughout this document, accomplishments, highlights, and goals are tied back to the following Ends and Sub-Ends (denoted by parenthetical reference numbers).** It’s important to keep in mind that these are hopes for what our community can someday become, not statements of what it is today. You’ll notice that the last few (5–7) have not yet been expanded to include Sub-Ends. Over time, as we move closer to achieving these Ends (and define new ways to do so), Sub-Ends are updated.

EXAMPLE FROM CITY MANAGER’S HIGHLIGHTS

Partnered with the American Geophysical Union’s (AGU) Thriving Earth Exchange Program to secure consultant Dr. Alexander Sun for the evaluation of the water quality and flood risk in the Village Creek area **(2.1, 4.7)**. This furthers Sub-End 2.1 (*The north entry point is defined by Village Creek as a natural open space*) as it seeks to protect and restore the natural beauty of the Village Creek area; and 4.7 (*Financially responsible and sustainable*) because this partnership comes at no cost to the city because it was secured through the Thriving Earth Exchange Program.

SUB-ENDS

1.0 RESIDENTS ENGAGE IN COMMUNITY ACTIVITIES, ORGANIZATIONS, AND EVENTS

- 1.1 TownCenter is a community gathering space for events and retail services
- 1.2 Residents proactively receive accurate, timely dissemination of general information and emerging issues
- 1.3 Services are in place to support families
- 1.4 Kennedale is promoted locally, regionally, and nationally as desirable for home and work
- 1.5 Well-planned community following sustainable principles
 - 1.5.1 Kennedale has excellent neighborhoods and a wide range of home options
 - 1.5.2 Residents have views of natural landscapes

- 1.5.3 Residents have access to adequate medical care, healthy foods, and opportunities to incorporate physical activity as part of their daily routines
 - 1.5.4 Residents enjoy community-based activities
 - 1.6 Business uses are compatible with residential areas
 - 1.7 Kennedale has excellent educational services
 - 1.7.1 The Library serves as a central information hub, connecting patrons with their community through innovative programs, gathering spaces, and enriching services
 - 1.7.2 Kennedale ISD is an exemplary school system
 - 1.7.3 Fellowship Academy is a highly-regarded private school
 - 1.7.4 Home-school opportunities and networks are available
- 2.0 ENTRY POINTS ARE PASTORAL AND SERENE
 - 2.1 The north entry point is defined by Village Creek as a natural open space
 - 2.2 Kennedale Parkway is aesthetically pleasing
 - 2.2.1 Annexation activity
 - 2.3 Sidewalks and landscaping are integral to the community
 - 2.4 Trees and natural spaces are preserved
- 3.0 OUTSTANDING PARKS SYSTEM FEATURING NEIGHBORHOOD PARKS, A COMPREHENSIVE LINEAR PARK SYSTEM, AND RECREATIONAL FACILITIES LOCATED THROUGHOUT TOWN
 - 3.1 Hike-and-bike trails throughout the city that connect to the regional trail system
- 4.0 RESIDENTS RECEIVE EXCELLENT MUNICIPAL SERVICES FROM A STAFF THAT IS PROACTIVE AND RESPONSIVE TO BOTH EXISTING AND EMERGING NEEDS
 - 4.1 The City of Kennedale is well-governed
 - 4.2 Residents and stakeholders feel safe at home and at work
 - 4.2.1 Fire, EMS, Police, and Animal Control services are provided promptly and skillfully
 - 4.2.2 The presence of well-trained and properly equipped emergency responders assures residents of their protection from natural, technological, and man-made threats
 - 4.3 Fiscal resources are managed productively, responsibly, ethically, and transparently
 - 4.4 Quality water, sewer, stormwater drainage, and solid waste utility system
 - 4.5 Residents and visitors receive fair treatment through the municipal court system
 - 4.6 Buildings are constructed and maintained in compliance with national codes
 - 4.7 Financially responsible and sustainable
 - 4.8 Staff value and foster cooperative and collaborative co-worker relationships, and enjoy an integrative work culture that is in keeping with the core values of integrity, accountability, teamwork, innovation, and commitment
 - 4.8.2 Intergovernmental relationships and partnerships are encouraged and nurtured
- 5.0 WELL-PLANNED COMMUNITY BASED ON PRINCIPLES OF A CONNECTED CITY, ECONOMIC PROSPERITY, AND A THRIVING COMMUNITY
- 6.0 CONNECTED CITY WITH A MULTI-MODAL TRANSPORTATION SYSTEM DESIGNED AND MAINTAINED TO REDUCE AUTO CONGESTION, INCREASE ACCESSIBILITY, AND ACCOMMODATE PEDESTRIANS AND CYCLISTS SAFELY AND COMFORTABLY
- 7.0 ECONOMICALLY PROSPEROUS WITH AN EXCELLENT BUSINESS CLIMATE TO SUPPORT LIGHT INDUSTRIAL, EMPLOYMENT CENTERS, AND DISTRIBUTION FACILITIES THAT ARE COMPATIBLE WITH THE KENNEDALE VISION

BUDGET TIMELINE

DATE	RESPONSIBLE ENTITY	DESCRIPTION
Jan 1	Tarrant Appraisal District (TAD)	Beginning of appraisal year
Mar 1	Tarrant Appraisal District (TAD)	Notification of Tax Increment Financing (TIF) values for the following year to tax jurisdictions for billing and collection (invoice county)
Mar 1	Finance Director	Review and distribute Budget Calendar to Directors
Mar 17	City Staff	Budget Pre- Kick-Off (Departments start working on budget)
Apr 15	Tarrant Appraisal District (TAD)	Last day for businesses to file property tax renditions
Apr 30	Tarrant Appraisal District (TAD)	Notification of preliminary values to all jurisdictions (includes TIF reports)
May 15	Tarrant Appraisal District (TAD)	Notification of preliminary values to all jurisdictions (includes TIF reports)
May 20	City Council and City Manager	WORK SESSION: STRATEGIC PLANNING
May 24	City Staff	Budget Kick-Off
May 31	Tarrant Appraisal District (TAD)	Property owner has thirty (30) days from the date of the notice or until May 31, whichever is later, to file a protest
Jun 9	City Staff	Submit FY16/17 revenue and expense estimates, FY17/18 proposed budget requests, and Extended Service Programs (ESPs) to Finance
Jun 13-23	Finance Department	Meet with each department to review submittals
Jun 10	Tarrant Appraisal District (TAD)	Notification of preliminary values to all jurisdictions (includes TIF reports)
Jun 19	City Council	REGULAR SESSION: APPROVE TAX COLLECTION CONTRACT WITH COUNTY AND APPROVE SPECIAL SESSIONS (SEPT. 7 AND 14)
Jun 27	EDC4B	Provide Notice of Projects and Public Hearing to newspaper of record
Jul 10	Newspaper of Record	Publish Notice of Projects and Public Hearing Generally, must allow for period of sixty (60) days from date of before recommending to council AND publish again fifteen (15) days prior to public hearing; Public hearing not required (SB 1969, Section 505.159 LGC) for <20,000 population, which mainly applies to industrial/commercial projects; Park projects do require public hearing
Jul 10 – 21	City Manager and Finance Department	Submit budget requests and ESPs to City Manager; Meet with Finance and each department to review submittals
Jul 25	EDC4B	Public Hearing on Notice of Projects; Review and approve projects and budget
Jul 25	Tarrant Appraisal District (TAD)	Notification of preliminary values to all jurisdictions (includes TIF reports)
Aug 1	City Manager and Finance Director	Prepare Budget Message
Aug 4	Finance Director	Prepare and print proposed budget books
Aug 11	City Council	SPECIAL SESSION: BUDGET WORKSHOP Submit certified roll and calculations; Submit proposed budget given certified values; Discuss tax rate; If proposed rate will exceed the lower of the effective or rollback rate, vote to place proposal for tax increase on future agenda and schedule public hearings; Must be recorded vote and although may be left blank going into meeting, must specify desired rate at time of resolution adoption
Aug 18	Finance Department	Provide Notice of Public Hearing On Budget to newspaper of record; Must publish notice of location, date, and time; Must be published not earlier than the 30th or later than the 10th day before the date of the hearing; Optional: place on website, cable channel (60 seconds, 5 times daily, 7 days, from 7:00 a.m. – 9:00 p.m.), and run through end of budget hearing
Aug 24	Newspaper of Record	Publish Notice of Public Hearing On Budget
Aug 25	Finance Department	Provide Notice of Property Tax Rates to newspaper of record; Must be published by September 1

CITY OF KENNEDALE, TEXAS
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Aug 31	Newspaper of Record	Publish Notice of Property Tax Rates; Must be done by September 1
Sep 1	Tarrant Appraisal District (TAD)	Notification of supplemental/last certified roll to tax jurisdictions for billing and collection
Sep 7	City Council	SPECIAL SESSION: PUBLIC HEARING ON BUDGET Must be set for date occurring after 15th day after proposed budget filed with City Secretary, but before tax rate adoption; Public holiday or weekend not permitted; Quorum required SPECIAL SESSION: FIRST PUBLIC HEARING ON TAX INCREASE (IF NEEDED) Announce vote on tax rate, time, and location; Must have two (2) hearings in addition to Vote On Tax Rate; Public holiday or weekend not permitted; Quorum required
Sep 14	City Council	SPECIAL SESSION: SECOND PUBLIC HEARING ON TAX INCREASE (IF NEEDED). Announce vote on tax rate, time, and location. Must have two (2) hearings in addition to Vote on Tax Rate; Public holiday or weekend not permitted; Quorum required; Not earlier than 7th day after the first Public Hearing.
Sep 15	Finance Department	Submit tax rates to Tarrant County and Tarrant Appraisal District (TAD)
Sep 18	City Council	REGULAR MEETING: APPROVE BUDGET (ORDINANCE), VOTE ON TAX RATE (ORDINANCE), AND RATIFY BUDGET Vote must take place no less than three (3) days and no more than fourteen (14) days after the second Public Hearing since website and cable channel required for tax rate; Motion for tax rate requires special language and ordinance requires special language in larger type; Must be record vote on tax rate; Publish special language on website and cover page of budget book after adoption; Must adopt tax rate sixty (60) days after certified roll is received or by September 30th.
Sep 30	City Council and Finance Department	Last day to adopt budget
Oct 24	Town Development District (TDD) Board	Approve tax assessment and levy

COMMUNITY BLUEPRINT: KENNEDALE AT A GLANCE

Population **7,992**
2015 ESTIMATE



Emergency
Services
19 Officers
14 Fire/EMS

42 Miles Streets
MAINTAINED

Water and
Wastewater

100 Miles
OF LINES MAINTAINED



Infrastructure **\$48,951**
Replacement COST PER HOUSEHOLD

DEMOGRAPHICS BY RACE

White	86.0%
Black/African American	7.0%
American Indian and Alaska Native	0.3%
Asian	3.6%
Filipino	1.0%
Vietnamese	0.6%
Other Race; Not Listed	0.2%
Two or More Races	2.6%
Hispanic or Latino*	10.2%*

*Considered an ethnicity, not a race.

Therefore these numbers do not total 100%.

	1970	1980	1990	2000	2010	2020	2030
POPULATION	3,076	2,594	4,096	5,381	6,763	10,720*	13,412*
HOUSEHOLDS	966	971	1,623	2,089	2,617	4,143*	5,176*
EMPLOYMENT*				2,720*	3,160*	3,527*	3,527*

Sources: U.S. Census Bureau; *North Central Texas Council of Governments (NCTCOG)



Our community's history began in the 1850s with the settlement of the Village Creek area. Many founding residents worked at "Miss Sargent's" Brickyard, located where Sonora Park sits today. The city was officially incorporated in 1947, and operates under the Council-Manager form of government and a Home Rule Charter that was adopted in 1998 and updated in 2016.

Today, Kennedale is nestled near the intersection of Interstate 20 and Highway 287 on low rolling hills about 10 miles southeast of downtown Fort Worth in Southeast Tarrant County. Residents enjoy life in a quiet community where growth is steady and sustainable. Kennedale will forever be a small haven in the DFW Metroplex.

Warm summers and mild winters mean your family can enjoy our parks year-round. Spanning 22 acres, Sonora is our largest recreational facility, and offers a playground, splash pad, fishing dock, walking trails, disc golf, and ball fields.

MEDIAN HOUSEHOLD

Income **\$75,278**

SOURCE: 2014 CENSUS

TOP EMPLOYERS

Sabre-FWT
Kennedale ISD
Speed Fab-Crete
City of Kennedale
Hawk Steel Industries
ARK Contracting Services
Harrison Jet Guns
Mike Conkle's Cabinets
Source: Kennedale Economic Development Corporation (EDC)

TOP TAXPAYERS

Hawk Steel Industries
Sabre-FWT
Kennington Apartments
Oncor Electric Delivery
Goss International
DFW Midstream Services
Hexpol Compounding
Harrison Jet Guns
Source: Tarrant Appraisal District (TAD)

INDUSTRIES OPERATING IN KENNEDALE

Education, Healthcare, Social Assistance: **19.9%**
Arts, Entertainment, Recreation, Accommodation, Food **13%**
Manufacturing **12.4%**
Retail Trade **12.2%**
Professional, Management, Administrative, Scientific **10.3%**
Construction **9.5%**
Transportation, Warehousing, Utilities **7.9%**
Finance, Insurance, Real Estate, Rental, Leasing **6.0%**
Other **4.2%**
Wholesale Trade **2.2%**
Public Administration **1.9%**
Agriculture, Forestry, Fishing, Hunting, Mining **0.4%**
Source: U.S. Census Bureau, 2010-2014 American Survey Five-Year Estimate

OCCUPATIONS OF RESIDENTS

Management, Business, Science, and Arts 4.0%
Service 7.6%
Sales and Office 26.4%
Construction, Extraction, Maintenance 30.6%
Production, Transport, Material Moving 7.1%
Source: U.S. Census Bureau, 2010-2014 American Survey Five-Year Estimate

Land Area **6.61** 
SQUARE MILES

TOWNCENTER SONORA RODGERS FARM **Three Parks 28 Acres**



Kennedale ISD recognizes that today's students are tomorrow's leaders. The district strives for academic excellence in a safe, supportive environment so those leaders can grow freely. The award-winning 4-A district offers 21st-Century curriculum in the comfort of a small-town atmosphere.



For those who prefer a faith-based education, **Fellowship Academy**, located on Bowman Springs, is a private Pre-K-12 Christian school with excellent staff and outstanding curriculum.

ENROLLMENT (Ages 3+)

Nursery School/Preschool	3.3%
Kindergarten	7.9%
Elementary (Grades 1-8)	36.7%
High School (Grades 9-12)	25.5%
College or Graduate School	26.5%

EDUCATION LEVEL OF RESIDENTS

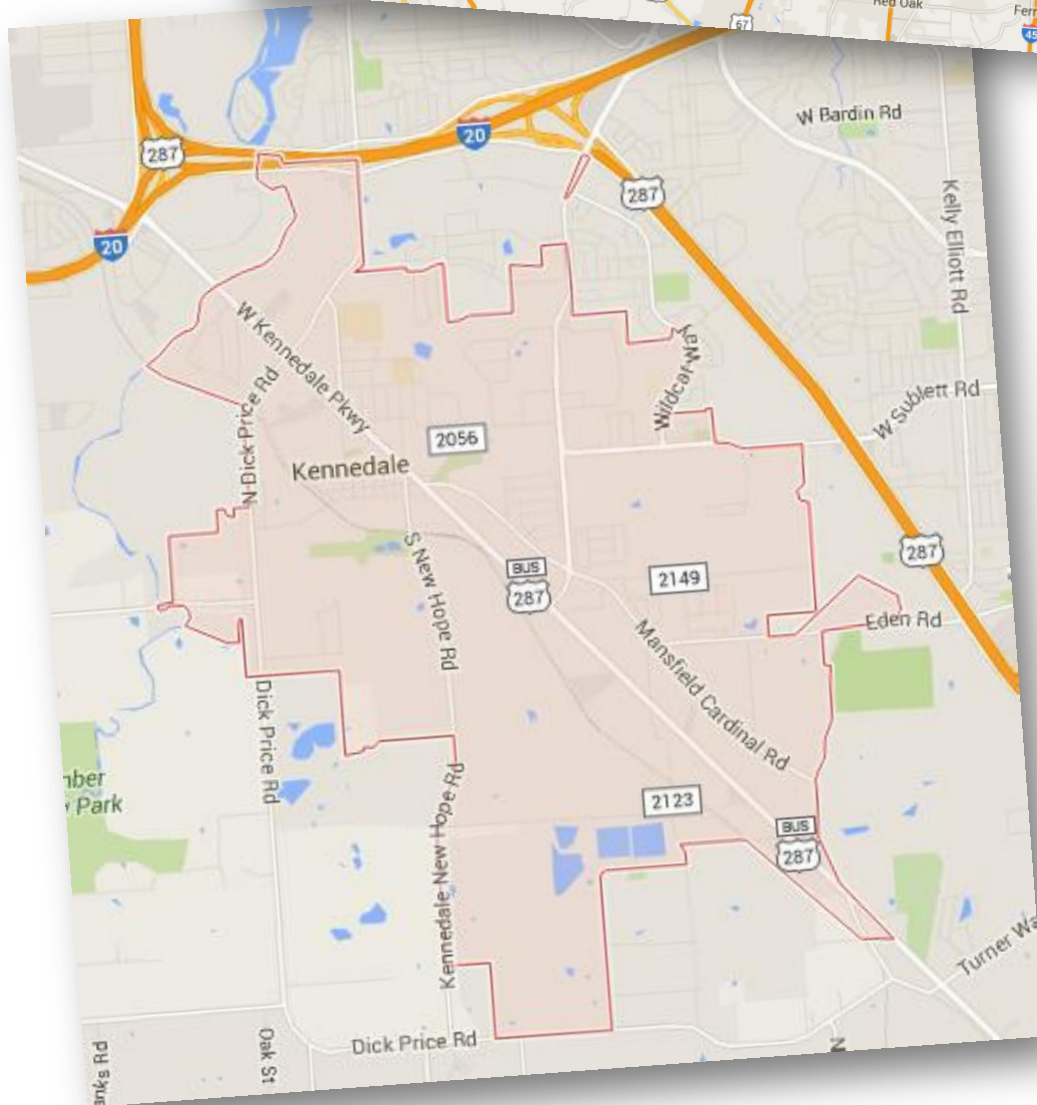
Less Than 9th Grade	4.0%
9th-12th; No Diploma	7.6%
High School Graduate	26.4%
Some College; No Degree	30.6%
Associate Degree	7.2%
Bachelor's Degree	16.9%
Graduate/Professional Deg.	7.1%

Source: U.S. Census Bureau, 2010-2014 American Survey Five-Year Estimate



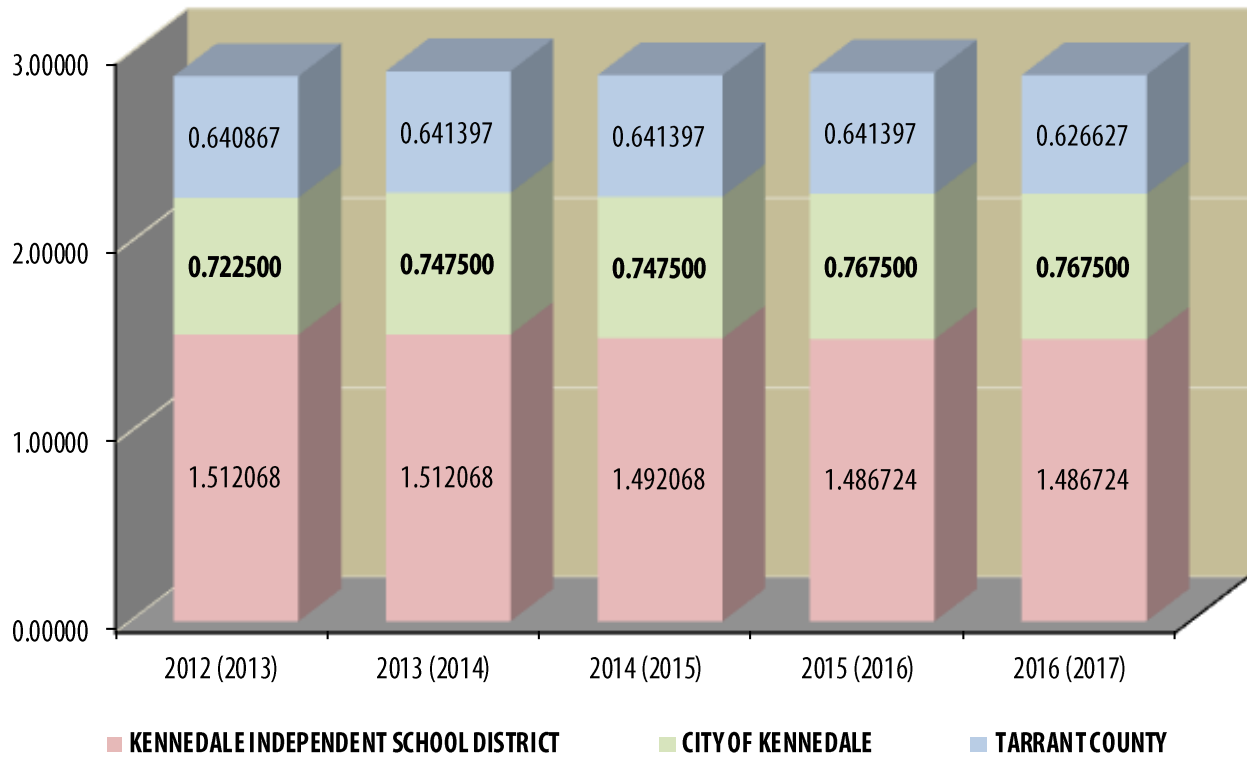
COMMUNITY BLUEPRINT: KENNEDALE AT A GLANCE

A map of the Worth Metroplex area in Texas, showing major highways and cities. A blue circle highlights the area around Kennedale, Texas, which is the focus of the study. The map includes cities such as Fort Worth, Arlington, Dallas, Irving, Grapevine, Keller, Saginaw, Haltom City, Euless, Farmers Branch, Richardson, Garland, Rowlett, Rockwall, Heath, Sunnyvale, Mesquite, Balch Springs, Forney, Duncanville, Hutchins, Seagoville, Combine, Wilmer, Ferris, Red Oak, Lancaster, DeSoto, Cedar Hill, Mansfield, Burleson, Crowley, Benbrook, White Settlement, and Azle. Major highways shown include I-35, I-20, I-30, I-45, I-75, I-80, I-17, I-10, I-635, I-67, I-78, I-820, I-287, I-57, I-54, I-59, I-61, I-64, I-66, I-68, I-69, I-70, I-71, I-72, I-73, I-74, I-76, I-77, I-79, I-81, I-83, I-84, I-85, I-86, I-87, I-88, I-89, I-90, I-91, I-92, I-93, I-94, I-95, I-96, I-97, I-98, I-99, I-100, I-101, I-102, I-103, I-104, I-105, I-106, I-107, I-108, I-109, I-110, I-111, I-112, I-113, I-114, I-115, I-116, I-117, I-118, I-119, I-120, I-121, I-122, I-123, I-124, I-125, I-126, I-127, I-128, I-129, I-130, I-131, I-132, I-133, I-134, I-135, I-136, I-137, I-138, I-139, I-140, I-141, I-142, I-143, I-144, I-145, I-146, I-147, I-148, I-149, I-150, I-151, I-152, I-153, I-154, I-155, I-156, I-157, I-158, I-159, I-160, I-161, I-162, I-163, I-164, I-165, I-166, I-167, I-168, I-169, I-170, I-171, I-172, I-173, I-174, I-175, I-176, I-177, I-178, I-179, I-180, I-181, I-182, I-183, I-184, I-185, I-186, I-187, I-188, I-189, I-190, I-191, I-192, I-193, I-194, I-195, I-196, I-197, I-198, I-199, I-200, I-201, I-202, I-203, I-204, I-205, I-206, I-207, I-208, I-209, I-210, I-211, I-212, I-213, I-214, I-215, I-216, I-217, I-218, I-219, I-220, I-221, I-222, I-223, I-224, I-225, I-226, I-227, I-228, I-229, I-230, I-231, I-232, I-233, I-234, I-235, I-236, I-237, I-238, I-239, I-240, I-241, I-242, I-243, I-244, I-245, I-246, I-247, I-248, I-249, I-250, I-251, I-252, I-253, I-254, I-255, I-256, I-257, I-258, I-259, I-260, I-261, I-262, I-263, I-264, I-265, I-266, I-267, I-268, I-269, I-270, I-271, I-272, I-273, I-274, I-275, I-276, I-277, I-278, I-279, I-280, I-281, I-282, I-283, I-284, I-285, I-286, I-287, I-288, I-289, I-290, I-291, I-292, I-293, I-294, I-295, I-296, I-297, I-298, I-299, I-300, I-301, I-302, I-303, I-304, I-305, I-306, I-307, I-308, I-309, I-310, I-311, I-312, I-313, I-314, I-315, I-316, I-317, I-318, I-319, I-320, I-321, I-322, I-323, I-324, I-325, I-326, I-327, I-328, I-329, I-330, I-331, I-332, I-333, I-334, I-335, I-336, I-337, I-338, I-339, I-340, I-341, I-342, I-343, I-344, I-345, I-346, I-347, I-348, I-349, I-350, I-351, I-352, I-353, I-354, I-355, I-356, I-357, I-358, I-359, I-360, I-361, I-362, I-363, I-364, I-365, I-366, I-367, I-368, I-369, I-370, I-371, I-372, I-373, I-374, I-375, I-376, I-377, I-378, I-379, I-380, I-381, I-382, I-383, I-384, I-385, I-386, I-387, I-388, I-389, I-390, I-391, I-392, I-393, I-394, I-395, I-396, I-397, I-398, I-399, I-400, I-401, I-402, I-403, I-404, I-405, I-406, I-407, I-408, I-409, I-410, I-411, I-412, I-413, I-414, I-415, I-416, I-417, I-418, I-419, I-420, I-421, I-422, I-423, I-424, I-425, I-426, I-427, I-428, I-429, I-430, I-431, I-432, I-433, I-434, I-435, I-436, I-437, I-438, I-439, I-440, I-441, I-442, I-443, I-444, I-445, I-446, I-447, I-448, I-449, I-450, I-451, I-452, I-453, I-454, I-455, I-456, I-457, I-458, I-459, I-460, I-461, I-462, I-463, I-464, I-465, I-466, I-467, I-468, I-469, I-470, I-471, I-472, I-473, I-474, I-475, I-476, I-477, I-478, I-479, I-480, I-481, I-482, I-483, I-484, I-485, I-486, I-487, I-488, I-489, I-490, I-491, I-492, I-493, I-494, I-495, I-496, I-497, I-498, I-499, I-500, I-501, I-502, I-503, I-504, I-505, I-506, I-507, I-508, I-509, I-510, I-511, I-512, I-513, I-514, I-515, I-516, I-517, I-518, I-519, I-520, I-521, I-522, I-523, I-524, I-525, I-526, I-527, I-528, I-529, I-530, I-531, I-532, I-533, I-534, I-535, I-536, I-537, I-538, I-539, I-540, I-541, I-542, I-543, I-544, I-545, I-546, I-547, I-548, I-549, I-550, I-551, I-552, I-553, I-554, I-555, I-556, I-557, I-558, I-559, I-560, I-561, I-562, I-563, I-564, I-565, I-566, I-567, I-568, I-569, I-570, I-571, I-572, I-573, I-574, I-575, I-576, I-577, I-578, I-579, I-580, I-581, I-582, I-583, I-584, I-585, I-586, I-587, I-588, I-589, I-590, I-591, I-592, I-593, I-594, I-595, I-596, I-597, I-598, I-599, I-600, I-601, I-602, I-603, I-604, I-605, I-606, I-607, I-608, I-609, I-610, I-611, I-612, I-613, I-614, I-615, I-616, I-617, I-618, I-619, I-620, I-621, I-622, I-623, I-624, I-625, I-626, I-627, I-628, I-629, I-630, I-631, I-632, I-633, I-634, I-635, I-636, I-637, I-638, I-639, I-640, I-641, I-642, I-643, I-644, I-645, I-646, I-647, I-648, I-649, I-650, I-651, I-652, I-653, I-654, I-655, I-656, I-657, I-658, I-659, I-660, I-661, I-662, I-663, I-664, I-665, I-666, I-667, I-668, I-669, I-670, I-671, I-672, I-673, I-674, I-675, I-676, I-677, I-678, I-679, I-680, I-681, I-682, I-683, I-684, I-685, I-686, I-687, I-688, I-689, I-690, I-691, I-692, I-693, I-694, I-695, I-696, I-697, I-698, I-699, I-700, I-701, I-702, I-703, I-704, I-705, I-706, I-707, I-708, I-709, I-710, I-71



CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

**TOTAL COMBINED TAX ASSESSMENT DISTRIBUTION
FIVE-YEAR SUMMARY**



ENTITY	2012 (2013)	2013 (2014)	2014 (2015)	2015 (2016)	2016 (2017)	% CHG
MAINTENANCE & OPERATIONS	0.549582	0.560454	0.551216	0.575204	0.581711	1.13%
INTEREST & SINKING	0.172918	0.187046	0.196284	0.192296	0.185789	-3.38%
CITY OF KENNEDALE	0.722500	0.747500	0.747500	0.767500	0.767500	0.00%
TARRANT COUNTY	0.264000	0.264000	0.264000	0.264000	0.254000	-3.79%
TARRANT COUNTY COLLEGE DISTRICT	0.148970	0.149500	0.149500	0.149500	0.144730	-3.19%
TARRANT COUNTY HOSPITAL DISTRICT	0.227897	0.227897	0.227897	0.227897	0.227897	0.00%
TARRANT COUNTY	0.640867	0.641397	0.641397	0.641397	0.626627	-2.30%
KENNEDALE INDEPENDENT SCHOOL DISTRICT	1.512068	1.512068	1.492068	1.486724	1.486724	0.00%
TOTAL COMBINED TAX	2.875435	2.900965	2.880965	2.895621	2.880851	-0.51%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

TARRANT APPRAISAL DISTRICT (TAD) COMPARISON OF NET TAXABLE VALUE

TARRANT APPRAISAL DISTRICT TOTALS REPORT	2017 APR ESTIMATE	2017 MAY ESTIMATE	2017 JUN ESTIMATE	2017 JUL CERTIFIED	2017 SEP CERTIFIED	VALUE CHANGE
Real Estate Residential	\$ 478,920,260	\$ 479,078,977	\$ 476,555,308	\$ 474,221,975	\$ -	\$ (478,920,260)
Real Estate Commercial	93,392,438	95,857,280	96,899,709	92,820,098	-	(93,392,438)
Real Estate Industrial	19,154,141	19,154,141	20,654,210	19,284,457	-	(19,154,141)
Personal Property Commercial	56,231,049	56,866,090	56,525,013	55,848,899	-	(56,231,049)
Personal Property Industrial	21,064,800	20,319,204	19,818,801	16,603,268	-	(21,064,800)
Mineral Lease Properties	5,302,967	5,302,967	5,302,967	6,180,500	-	(5,302,967)
Agricultural Properties	90,583	89,921	91,007	85,540	-	(90,583)
TOTAL APPRAISED VALUE	\$ 674,156,238	\$ 676,668,580	\$ 675,847,015	\$ 665,044,737	\$ -	\$ (674,156,238)
Cases Before ARB	10,680,517	7,968,984	88,264,725	31,222,316	-	(10,680,517)
Incomplete Accounts	-	-	-	9,970,279	-	-
CERTIFIED APPRAISED VALUE	\$ 663,475,721	\$ 668,699,596	\$ 587,582,290	\$ 623,852,142	\$ -	\$ (663,475,721)
CAPPED ACCOUNTS						
Cap Loss	30,630,910	29,407,199	28,396,704	26,300,794	-	(1,010,495)
New Cap Loss this Year	6,824,305	6,506,512	5,982,695	5,383,188	-	(523,817)
Residential	33,693,535	33,289,649	33,480,690	33,845,437	-	191,041
Commercial	42,719,330	43,183,512	43,095,191	60,396,628	-	(88,321)
Industrial	6,699,198	6,699,198	6,952,281	3,147,531	-	253,083
Mineral Lease	549,105	549,105	549,105	314,550	-	-
Agriculture	-	-	-	-	-	-
ALL EXEMPTIONS BY GROUP	\$ 83,661,168	\$ 83,721,464	\$ 84,077,267	\$ 97,704,146	\$ -	\$ 355,803
TARRANT APPRAISAL DISTRICT TOTALS REPORT	2016 APR ESTIMATE	2016 MAY ESTIMATE	2016 JUN ESTIMATE	2016 JUL CERTIFIED	2016 SEP CERTIFIED	VALUE CHANGE
Real Estate Residential	\$ 430,622,534	\$ 429,302,364	\$ 429,275,622	\$ 426,833,928	\$ 425,008,268	\$ (5,614,266)
Real Estate Commercial	94,375,305	81,549,352	82,206,433	81,503,129	84,301,809	(10,073,496)
Real Estate Industrial	16,938,727	17,516,583	20,058,865	19,497,586	19,396,100	2,457,373
Personal Property Commercial	53,404,156	53,404,156	47,169,722	53,045,515	53,026,388	(377,768)
Personal Property Industrial	26,610,818	26,610,818	23,889,296	23,841,988	21,100,701	(5,510,117)
Mineral Lease Properties	3,025,072	3,754,048	7,150,050	8,914,360	8,915,600	5,890,528
Agricultural Properties	93,018	384,850	213,620	213,455	204,040	111,022
TOTAL APPRAISED VALUE	\$ 625,069,630	\$ 612,522,171	\$ 609,963,608	\$ 613,849,961	\$ 611,952,906	\$ (13,116,724)
Cases Before ARB	5,839,474	14,118,913	74,869,198	26,261,885	19,397,390	13,557,916
Incomplete Accounts	-	-	-	24,889,227	5,805,661	5,805,661
CERTIFIED APPRAISED VALUE	\$ 619,230,156	\$ 598,403,258	\$ 535,094,410	\$ 562,698,849	\$ 586,749,855	\$ (32,480,301)
CAPPED ACCOUNTS						
Cap Loss	30,153,659	30,239,102	29,418,660	28,321,955	27,381,500	(820,442)
New Cap Loss this Year	25,994,018	26,046,247	25,268,698	24,233,645	23,326,674	(777,549)
Residential	28,866,204	29,265,606	29,415,607	29,577,384	30,150,119	150,001
Commercial	35,848,926	36,997,453	36,282,553	33,468,839	33,497,144	(714,900)
Industrial	8,408,374	8,408,374	6,699,198	6,699,198	6,699,198	(1,709,176)
Mineral Lease	261,485	277,231	531,060	530,650	529,580	253,829
Agriculture	-	-	-	-	-	-
ALL EXEMPTIONS BY GROUP	\$ 73,384,989	\$ 74,948,664	\$ 72,928,418	\$ 70,276,071	\$ 70,876,041	\$ (2,020,246)



CITY OF KENNEDALE 014

Appraisal Roll Information Valuation Summary as of July 25, 2017

2017 Certified Property Information

I, Jeff Law, Chief Appraiser for the Tarrant Appraisal District, to the best of my ability do solemnly swear that the attached is that portion of the appraisal roll for the Tarrant Appraisal District which lists property taxable by the above named entity and constitutes their Certified Appraisal Roll.

APPRAISED VALUE (Considers Value Caps) -----> \$ 766,476,913

Number of Accounts: 39,697

Absolute Exemptions	\$ 60,941,351
Cases before ARB – Appraised Value	\$ 31,533,978
Incompletes	\$ 13,335,072
Partial Exemptions	\$ 36,762,795
In Process	\$ 51,575

NET TAXABLE VALUE -----> \$ 623,852,142

Appraised Value minus Absolute Exemption amount, minus Cases before ARB amount, minus Incompletes, minus Partial Exemptions, minus the In Process accounts equals the Net Taxable Value.

ESTIMATED NET TAXABLE VALUE -----> \$ 652,702,287

Including suggested values to be used for pending ARB accounts (see page two), Incompletes (see page three) and In Process accounts (see page four).



Jeff Law, Chief Appraiser

Tarrant Appraisal District
2500 Handley Ederville Road - Fort Worth, Texas 76118 - 817.284.0024



Jeff Law, Chief Appraiser

CITY OF KENNEDALE 014

Appraisal Roll Information Valuation Summary as of July 25, 2017

2017 Appraisal Review Board Information

Section 25.01 (c) of the State Property Tax code directs the Chief Appraiser to prepare a list of all properties under protest with the Appraisal Review Board and pending disposition at the time of value roll certification.

The values below are from the ARB roll and are not included in the totals by the Chief Appraiser and represented on page 1 of this report.

\$ 31,533,978

Total appraised value of properties under protest.

\$ 31,222,316

Net taxable value of properties under protest.

\$ 21,855,621

Estimated minimum taxable value for the same properties.

This value should be added to the net taxable value on page one.

Tarrant Appraisal District
2500 Handley Ederville Road - Fort Worth, Texas 76118 - 817.284.0024

2



Jeff Law, Chief Appraiser

CITY OF KENNEDALE 014

Appraisal Roll Information Valuation Summary as of July 25, 2017

2017 Incomplete Property Information

Section 26.01(d) of the State Property Tax Code directs the Chief Appraiser to prepare a list of all properties that are not on the appraisal roll and not included on the ARB roll.

The values below are from the incomplete property listing and are not included in the totals by the Chief Appraiser and represented on page 1 of this report.

The value of incomplete properties are subject to change and are also subject to appeal before the Appraisal Review Board.

\$ 13,335,072

Total appraised value of incomplete properties

\$ 9,919,184

Net taxable value of properties under of incomplete properties.

\$ 6,943,429

Estimated minimum taxable value for the same properties.

This value should be added to the net taxable value on page one

Tarrant Appraisal District
2500 Handley Ederville Road - Fort Worth, Texas 76118 - 817.284.0024



Jeff Law, Chief Appraiser

CITY OF KENNEDALE 014

**Appraisal Roll Information Valuation Summary as of July 25, 2017
2017 In Process Property Information**

The values below are from In Process properties and are not included in the totals by the Chief Appraiser and represented on page 1 of this report.

\$ 51,575

Total appraised value of In Process properties

\$ 51,095

Estimated net taxable value of In Process properties.

This value should be added to the net taxable value on page one.

Tarrant Appraisal District
2500 Handley Ederville Road - Fort Worth, Texas 76118 - 817.284.0024

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES



**Tarrant Appraisal District
CITY OF KENNEDALE 014
Totals for Roll Instance 000 July 2017 Certified Roll
2017**

Value Detail	Market	Appraised	Counts	Taxable
Real Estate Residential	535,232,611	508,367,412	2,991	474,221,975
Real Estate Commercial	153,703,262	153,703,262	671	92,820,098
Real Estate Industrial	19,284,457	19,284,457	19	19,284,457
Personal Property Commercial	58,789,913	58,789,913	372	55,848,899
Personal Property Industrial	19,750,799	19,750,799	17	16,603,268
Mineral Lease Properties	6,495,530	6,495,530	35,566	6,180,500
Agricultural Properties	8,395,008	85,540	61	85,540
Total Value	801,651,580	766,476,913	39,697	665,044,737
Pending Detail	Market	Appraised	Counts	Taxable
Cases Before ARB	32,098,383	31,533,978	181	31,222,316
Incomplete Accounts	13,335,072	13,335,072	102	9,919,184
In Process Accounts	51,575	51,575	12	51,095
Certified Value	756,166,550	721,556,288	39,402	623,852,142

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Exemption Detail	Market	Exempt	Counts	Appraised
Absolute Public	45,474,714	45,474,714	262	45,474,714
Absolute Charitable	914,844	914,844	6	914,844
Absolute Miscellaneous	0	0	0	0
Absolute Religious & Private Schools	14,551,793	14,551,793	17	14,551,793
Indigent Housing	0	0	0	0
Nominal Value	255,449	255,449	20,272	255,449
Disabled Vet 10-29%	2,207,122	45,000	9	2,141,398
Disabled Vet 30-49%	3,088,830	90,000	12	2,966,824
Disabled Vet 50-69%	3,838,199	130,000	13	3,713,836
Disabled Vet 70-99%	11,809,782	552,000	46	11,139,013
Disabled Vet 100%	6,916,037	5,685,708	26	6,715,607
Surviving Spouse Disabled Vet 100%	642,460	353,364	3	537,108
Donated Disabled Vet	0	0	0	0
Surviving Spouse Donated Disabled Vet	0	0	0	0
Surviving Spouse KIA Armed Service Member	0	0	0	0
Transfer Base Value for SS Disable Vet	109,744	82,060	1	109,744
Inventory	9,175,311	3,147,531	1	9,175,311
Homestead State Mandated-General	0	0	0	0
Homestead State Mandated-Over 65	0	0	0	0
Homestead State Mandated-Disabled Person	0	0	0	0
Homestead Local Option-General	0	0	0	0
Homestead Local Option-Over 65	106,500,461	24,720,666	518	96,809,925
Homestead Local Option-Disabled Person	7,254,782	1,701,015	37	6,624,825
Solar & Wind Powered Devices	349,278	2	2	255,462
Pollution control	0	0	0	0
Community Housing Development	0	0	0	0
Abatements	0	0	0	0
Historic Sites	0	0	0	0
Foreign Trade Zone	0	0	0	0
Misc Personal Property (Vehicles, etc.)	0	0	0	0
Total Exemptions		97,704,146	21,225	

Deferrals	Market	Deferred	Counts	Appraised
Ag Deferrals	8,349,697	8,309,468	61	40,229
Scenic Deferrals	0	0	0	0
Public Access Airports	0	0	0	0
Other Deferrals	0	0	0	0
Total Deferrals	8,349,697	8,309,468	61	40,229

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New Exemptions	Market	Exempt	Counts	Appraised
Absolute Public	1,210,237	1,210,237	5	1,210,237
Absolute Charitable	0	0	0	0
Absolute Miscellaneous	0	0	0	0
Absolute Religious & Private Schools	0	0	0	0
Indigent Housing	0	0	0	0
Nominal Value	0	0	0	0
Disabled Vet 10-29%	107,999	5,000	1	107,999
Disabled Vet 30-49%	1,151,253	22,500	3	1,151,253
Disabled Vet 50-69%	1,885,362	60,000	6	1,848,331
Disabled Vet 70-99%	2,594,884	96,000	8	2,592,990
Disabled Vet 100%	2,060,133	1,750,234	5	2,060,133
Surviving Spouse Disabled Vet 100%	0	0	0	0
Donated Disabled Vet	0	0	0	0
Surviving Spouse Donated Disabled Vet	0	0	0	0
Surviving Spouse KIA Armed Service Member	0	0	0	0
Transfer Base Value for SS Disable Vet	0	0	0	0
Inventory	0	0	0	0
Homestead State Mandated-General	0	0	0	0
Homestead State Mandated-Over 65	0	0	0	0
Homestead State Mandated-Disabled Person	0	0	0	0
Homestead Local Option-General	0	0	0	0
Homestead Local Option-Over 65	3,149,577	645,616	13	3,063,600
Homestead Local Option-Disabled Person	650,000	50,000	1	631,257
Solar & Wind Powered Devices	0	0	0	0
Pollution control	0	0	0	0
Community Housing Development	0	0	0	0
Abatements	0	0	0	0
Historic Sites	0	0	0	0
Foreign Trade Zone	0	0	0	0
Misc Personal Property (Vehicles, etc.)	0	0	0	0
Total New Exemptions		3,839,587	42	

New Construction	Market	New Value	Counts	Taxable
All Real Estate	17,930,101	11,765,729	47	16,655,243
New business in new improvement	0	0	0	0
Total New Construction	17,930,101	11,765,729	47	16,655,243
New Construction in Residential	15,370,837	10,376,262	43	14,095,979
New Construction in Commercial	2,559,264	1,389,467	4	2,559,264
	Market	Appraised	Counts	Taxable
Annexation	0	0	0	0
Deannexation	0	0	0	0

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Tax Ceiling	Market	Taxable	Counts	Ceiling Amount
Over 65	0	0	0	0.00
Disable Person	0	0	0	0.00
Total Ceilings	0	0	0	0.00
New Over 65 Ceilings	0	0	0	0.00
New Disabled Person Ceilings	0	0	0	0.00
Capped Accounts	Market	Cap Loss	Counts	Appraised
Cap Total	198,701,359	26,300,794	949	172,400,565
New Cap this Year	65,592,278	5,383,188	263	60,209,090
All Exemptions by Group	Market	Exempt	Counts	Appraised
Residential	130,927,875	33,845,437	632	120,212,907
Commercial	60,396,628	60,396,628	186	60,396,628
Industrial	9,175,311	3,147,531	1	9,175,311
Mineral Lease	314,550	314,550	20,352	314,550
Agricultural	0	0	0	0
Exemption Total		97,704,146	21,171	
	Market	Exempt	Counts	Appraised
Prorated Absolute	0	0	0	0
Multi-Prorated Absolute	0	0	6	1,294,567
		Current Taxable	Counts	Appraised
Value Loss - 25.25(d)		0	0	0
	Average Market	Average Appraised	Counts	Average Taxable
Averages for Value Single Family	223,858	211,764	2,121	196,203

2017 Tax Rate Calculation Worksheet

Date: 08/02/2017 04:23 PM

Taxing Units Other Than School Districts or Water Districts

City of Kennedale

Taxing Unit Name

Phone (area code and number)

Taxing Unit's Address, City, State, Zip

Taxing Unit's Website Address

GENERAL INFORMATION: Tax Code Section 26.04(c) requires an officer or employee designated by the governing body to calculate the effective tax rate and rollback tax rate for the taxing unit. These tax rates are expressed in dollars per \$100 of taxable value calculated. The calculation process starts after the chief appraiser delivers to the taxing unit the certified appraisal roll and the estimated values of properties under protest. School districts do not use this form, but instead use Comptroller Form 50-859 Tax Rate Calculation Worksheet for School Districts. Water districts as defined under Water Code Section 49.001(1) do not use this form, but instead use Comptroller Form 50-858 Water District Rollback Tax Rate Worksheet. This worksheet is provided to assist taxing units in determining tax rates. The information provided in this worksheet is offered as technical assistance and not legal advice. Taxing units should consult legal counsel for interpretations of law regarding tax rate preparation and adoption.

SECTION 1: Effective Tax Rate (No New Taxes)

The effective tax rate enables the public to evaluate the relationship between taxes for the prior year and for the current year based on a tax rate that would produce the same amount of taxes (no new taxes) if applied to the same properties that are taxed in both years. When appraisal values increase, the effective tax rate should decrease.

The effective tax rate for a county is the sum of the effective tax rates calculated for each type of tax the county levies.

Effective Tax Rate Activity	Amount/Rate
1. 2016 total taxable value. Enter the amount of 2016 taxable value on the 2016 tax roll today. Include any adjustments since last year's certification; exclude Tax Code Section 25.25(d) one-third over-appraisal corrections from these adjustments. This total includes the taxable value of homesteads with tax ceilings (will deduct in Line 2) and the captured value for tax increment financing (will deduct taxes in Line 14). ¹	\$603,545,941
2. 2016 tax ceilings. Counties, cities and junior college districts. Enter 2016 total taxable value of homesteads with tax ceilings. These include the homesteads of homeowners age 65 or older or disabled. Other taxing units enter 0. If your taxing unit adopted the tax ceiling provision in 2016 or a prior year for homeowners age 65 or older or disabled, use this step. ²	\$0
3. Preliminary 2016 adjusted taxable value. Subtract Line 2 from Line 1.	\$603,545,941
4. 2016 total adopted tax rate.	\$0.767500/\$100
5. 2016 taxable value lost because court appeals of ARB decisions reduced 2016 appraised value.	
A. Original 2016 ARB Values.	\$5,812,676
B. 2016 values resulting from final court decisions.	\$5,476,256
C. 2016 value loss. Subtract B from A. ³	\$336,420
6. 2016 taxable value, adjusted for court-ordered reductions. Add Line 3 and Line 5C.	\$603,882,361
7. 2016 taxable value of property in territory the taxing unit deannexed after Jan. 1, 2016. Enter the 2016 value of property in deannexed territory. ⁴	\$0
8. 2016 taxable value lost because property first qualified for an exemption in 2017. Note that lowering the amount or percentage of an existing exemption does not create a new exemption or reduce taxable value. If the taxing unit increased an original exemption, use the difference between the original exempted amount and the increased exempted amount. Do not include value lost to freeport or goods-in-transit exemptions.	

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A. Absolute exemptions. Use 2016 market value:	\$1,210,237
B. Partial exemptions. 2017 exemption amount or 2017 percentage exemption times 2016 value:	\$2,629,350
C. Value loss. Add A and B. ⁵	\$3,839,587
9. 2016 taxable value lost because property first qualified for agricultural appraisal (1-d or 1-d-1), timber appraisal, recreational/scenic appraisal or public access airport special appraisal in 2017. Use only properties that qualified in 2017 for the first time; do not use properties that qualified in 2016.	
A. 2016 market value:	\$0
B. 2017 productivity or special appraised value:	\$0
C. Value loss. Subtract B from A. ⁶	\$0
10. Total adjustments for lost value. Add lines 7, 8C and 9C.	\$3,839,587
11. 2016 adjusted taxable value. Subtract Line 10 from Line 6.	\$600,042,774
12. Adjusted 2016 taxes. Multiply Line 4 by Line 11 and divide by \$100.	\$4,605,328
13. Taxes refunded for years preceding tax year 2016. Enter the amount of taxes refunded by the taxing unit for tax years preceding tax year 2016. Types of refunds include court decisions, Tax Code Section 25.25(b) and (c) corrections and Tax Code Section 31.11 payment errors. Do not include refunds for tax year 2016. This line applies only to tax years preceding tax year 2016. ⁷	\$23,556
14. Taxes in tax increment financing (TIF) for tax year 2016. Enter the amount of taxes paid into the tax increment fund for a reinvestment zone as agreed by the taxing unit. If the taxing unit has no 2017 captured appraised value in Line 16D, enter 0. ⁸	\$5,889
15. Adjusted 2016 taxes with refunds and TIF adjustment. Add Lines 12 and 13, subtract Line 14. ⁹	\$4,622,995
16. Total 2017 taxable value on the 2017 certified appraisal roll today. This value includes only certified values and includes the total taxable value of homesteads with tax ceilings (will deduct in Line 18). These homesteads include homeowners age 65 or older or disabled. ¹⁰	
A. Certified values:	\$623,852,142
B. Counties: Include railroad rolling stock values certified by the Comptroller's office:	\$0
C. Pollution control and energy storage system exemption : Deduct the value of property exempted for the current tax year for the first time as pollution control or energy storage system property:	\$0
D. Tax increment financing: Deduct the 2017 captured appraised value of property taxable by a taxing unit in a tax increment financing zone for which the 2017 taxes will be deposited into the tax increment fund. Do not include any new property value that will be included in Line 21 below. ¹¹	\$3,043,221
	\$620,808,921

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E. Total 2017 value. Add A and B, then subtract C and D.	
17. Total value of properties under protest or not included on certified appraisal roll.¹²	
A. 2017 taxable value of properties under protest. The chief appraiser certifies a list of properties still under ARB protest. The list shows the appraisal district's value and the taxpayer's claimed value, if any, or an estimate of the value if the taxpayer wins. For each of the properties under protest, use the lowest of these values. Enter the total value. ¹³	\$21,855,621
B. 2017 value of properties not under protest or included on certified appraisal roll. The chief appraiser gives taxing units a list of those taxable properties that the chief appraiser knows about, but are not included in the appraisal roll certification. These properties also are not on the list of properties that are still under protest. On this list of properties, the chief appraiser includes the market value, appraised value and exemptions for the preceding year and a reasonable estimate of the market value, appraised value and exemptions for the current year. Use the lower market, appraised or taxable value (as appropriate). Enter the total value. ¹⁴	\$9,919,184
C. Total value under protest or not certified: Add A and B.	\$31,774,805
18. 2017 tax ceilings. Counties, cities and junior colleges enter 2017 total taxable value of homesteads with tax ceilings. These include the homesteads of homeowners age 65 or older or disabled. Other taxing units enter 0. If your taxing units adopted the tax ceiling provision in 2016 or a prior year for homeowners age 65 or older or disabled, use this step. ¹⁵	\$0
19. 2017 total taxable value. Add Lines 16E and 17C. Subtract Line 18.	\$652,583,726
20. Total 2017 taxable value of properties in territory annexed after Jan. 1, 2016. Include both real and personal property. Enter the 2017 value of property in territory annexed. ¹⁶	\$0
21. Total 2017 taxable value of new improvements and new personal property located in new improvements. New means the item was not on the appraisal roll in 2016. An improvement is a building, structure, fixture or fence erected on or affixed to land. New additions to existing improvements may be included if the appraised value can be determined. New personal property in a new improvement must have been brought into the taxing unit after Jan. 1, 2016, and be located in a new improvement. New improvements do include property on which a tax abatement agreement has expired for 2017. ¹⁷	\$16,655,243
22. Total adjustments to the 2017 taxable value. Add Lines 20 and 21.	\$16,655,243
23. 2017 adjusted taxable value. Subtract Line 22 from Line 19.	\$635,928,483
24. 2017 effective tax rate. Divide Line 15 by Line 23 and multiply by \$100. ¹⁸	\$0.726967/\$100
25. COUNTIES ONLY. Add together the effective tax rates for each type of tax the county levies. The total is the 2017 county effective tax rate. ¹⁹	

¹Tex. Tax Code Section 26.012(14)

²Tex. Tax Code Section 26.012(14)

³Tex. Tax Code Section 26.012(13)

⁴Tex. Tax Code Section 26.012(15)

⁵Tex. Tax Code Section 26.012(15)

⁶Tex. Tax Code Section 26.012(15)

⁷Tex. Tax Code Section 26.012(13)

⁸Tex. Tax Code Section 26.03(c)

⁹Tex. Tax Code Section 26.012(13)

¹⁰Tex. Tax Code Section 26.012

¹¹Tex. Tax Code Section 26.03(c)

¹²Tex. Tax Code Section 26.01(c) and (d)

¹³Tex. Tax Code Section 26.01(c)

¹⁴Tex. Tax Code Section 26.01(d)

¹⁵Tex. Tax Code Section 26.012(6)

¹⁶Tex. Tax Code Section 26.012(17)

SECTION 2: Rollback Tax Rate

The rollback tax rate is split into two separate rates:

1. **Maintenance and Operations (M&O):** The M&O portion is the tax rate that is needed to raise the same amount of taxes that the taxing unit levied in the prior year plus eight percent. This rate accounts for such things as salaries, utilities and day-to-day operations.
2. **Debt:** The debt tax rate includes the debt service necessary to pay the taxing unit's debt payments in the coming year. This rate accounts for principal and interest on bonds and other debt secured by property tax revenue.

The rollback tax rate for a county is the sum of the rollback tax rates calculated for each type of tax the county levies. In most cases the rollback tax rate exceeds the effective tax rate, but occasionally decreases in a taxing unit's debt service will cause the effective tax rate to be higher than the rollback tax rate.

Rollback Tax Rate Activity	Amount/Rate
26. 2016 maintenance and operations (M&O) tax rate.	\$0.581711/\$100
27. 2016 adjusted taxable value. Enter the amount from Line 11.	\$600,042,774
28. 2016 M&O taxes.	
A. Multiply Line 26 by Line 27 and divide by \$100.	\$3,490,514
B. Cities, counties and hospital districts with additional sales tax: Amount of additional sales tax collected and spent on M&O expenses in 2016. Enter amount from full year's sales tax revenue spent for M&O in 2016 fiscal year, if any. Other taxing units enter 0. Counties exclude any amount that was spent for economic development grants from the amount of sales tax spent.	\$372,655
C. Counties: Enter the amount for the state criminal justice mandate. If second or later year, the amount is for increased cost above last year's amount. Other taxing units enter 0.	\$0
D. Transferring function: If discontinuing all of a department, function or activity and transferring it to another taxing unit by written contract, enter the amount spent by the taxing unit discontinuing the function in the 12 months preceding the month of this calculation. If the taxing unit did not operate this function for this 12-month period, use the amount spent in the last full fiscal year in which the taxing unit operated the function. The taxing unit discontinuing the function will subtract this amount in H below. The taxing unit receiving the function will add this amount in H below. Other taxing units enter 0.	\$0
E. Taxes refunded for years preceding tax year 2016: Enter the amount of M&O taxes refunded in the preceding year for taxes before that year. Types of refunds include court decisions, Tax Code Section 25.25(b) and (c) corrections and Tax Code Section 31.11 payment errors. Do not include refunds for tax year 2016. This line applies only to tax years preceding tax year 2016.	\$17,654
F. Enhanced indigent health care expenditures: Enter the increased amount for the current year's enhanced indigent health care expenditures above the preceding tax year's enhanced indigent health care expenditures, less any state assistance.	\$0
G. Taxes in TIF: Enter the amount of taxes paid into the tax increment fund for a reinvestment zone as agreed by the taxing unit. If the taxing unit has no 2017 captured appraised value in Line 16D, enter 0.	\$5,889
H. Adjusted M&O Taxes. Add A, B, C, E and F. For taxing unit with D, subtract if discontinuing function and add if receiving function. Subtract G.	\$3,874,934

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29. 2017 adjusted taxable value. Enter Line 23 from the Effective Tax Rate Worksheet.	\$635,928,483
30. 2017 effective maintenance and operations rate. Divide Line 28H by Line 29 and multiply by \$100.	\$0.609335/\$100
31. 2017 rollback maintenance and operation rate. Multiply Line 30 by 1.08.	\$0.658081/\$100
32. Total 2017 debt to be paid with property taxes and additional sales tax revenue. Debt means the interest and principal that will be paid on debts that: (1) are paid by property taxes, (2) are secured by property taxes, (3) are scheduled for payment over a period longer than one year and (4) are not classified in the taxing unit's budget as M&O expenses. A. Debt also includes contractual payments to other taxing units that have incurred debts on behalf of this taxing unit, if those debts meet the four conditions above. Include only amounts that will be paid from property tax revenue. Do not include appraisal district budget payments. Enter debt amount. B. Subtract unencumbered fund amount used to reduce total debt. C. Subtract amount paid from other resources. D. Adjusted debt. Subtract B and C from A.	\$1,552,134 \$0 \$235,588 \$1,316,546
33. Certified 2016 excess debt collections. Enter the amount certified by the collector.	\$0
34. Adjusted 2017 debt. Subtract Line 33 from Line 32D.	\$1,316,546
35. Certified 2017 anticipated collection rate. Enter the rate certified by the collector. If the rate is 100 percent or greater, enter 100 percent.	100.00%
36. 2017 debt adjusted for collections. Divide Line 34 by Line 35	\$1,316,546
37. 2017 total taxable value. Enter the amount on Line 19.	\$652,583,726
38. 2017 debt tax rate. Divide Line 36 by Line 37 and multiply by \$100.	\$0.201743/\$100
39. 2017 rollback tax rate. Add Lines 31 and 38.	\$0.859824/\$100
40. COUNTIES ONLY. Add together the rollback tax rates for each type of tax the county levies. The total is the 2017 county rollback tax rate.	

SECTION 3: Additional Sales Tax to Reduce Property Taxes

Cities, counties and hospital districts may levy a sales tax specifically to reduce property taxes. Local voters by election must approve imposing or abolishing the additional sales tax. If approved, the taxing unit must reduce its effective and rollback tax rates to offset the expected sales tax revenue.

This section should only be completed by a county, city or hospital district that is required to adjust its effective tax rate and/or rollback tax rate because it adopted the additional sales tax.

Activity	Amount/Rate
41. Taxable Sales. For taxing units that adopted the sales tax in November 2016 or May 2017, enter the Comptroller's estimate of taxable sales for the previous four quarters. ²⁰ Taxing units that adopted the sales tax before November 2016, skip this line.	\$0
42. Estimated sales tax revenue. Counties exclude any amount that is or will be spent for economic development grants from the amount of estimated sales tax revenue. ²¹ Taxing units that adopted the sales tax in November 2016 or in May 2017. Multiply the amount on Line 41 by the sales tax rate (.01, .005 or .0025, as applicable) and multiply the result by .95. ²² - or - Taxing units that adopted the sales tax before November 2016. Enter the sales tax revenue for the previous four quarters. Do not multiply by .95.	\$372,655
43. 2017 total taxable value. Enter the amount from Line 37 of the Rollback Tax Rate Worksheet.	\$652,583,726
44. Sales tax adjustment rate. Divide Line 42 by Line 43 and multiply by \$100.	\$0.057105/\$100
45. 2017 effective tax rate, unadjusted for sales tax. ²³ Enter the rate from Line 24 or 25, as applicable, on the Effective Tax Rate Worksheet.	\$0.726967/\$100
46. 2017 effective tax rate, adjusted for sales tax. Taxing units that adopted the sales tax in November 2016 or in May 2017. Subtract Line 44 from Line 45. Skip to Line 47 if you adopted the additional sales tax before November 2016.	\$0.726967/\$100
47. 2017 rollback tax rate, unadjusted for sales tax. ²⁴ Enter the rate from Line 39 or 40, as applicable, of the Rollback Tax Rate Worksheet.	\$0.859824/\$100
48. 2017 rollback tax rate, adjusted for sales tax. Subtract Line 44 from Line 47.	\$0.802719/\$100

¹⁷Tex. Tax Code Section 26.012(17)

¹⁸Tex. Tax Code Section 26.04(c)

¹⁹Tex. Tax Code Section 26.04(d)

²⁰Tex. Tax Code Section 26.041(d)

²¹Tex. Tax Code Section 26.041(i)

²²Tex. Tax Code Section 26.041(d)

²³Tex. Tax Code Section 26.04(c)

²⁴Tex. Tax Code Section 26.04(c)

SECTION 4: Additional Rollback Protection for Pollution Control

A taxing unit may raise its rate for M&O funds used to pay for a facility, device or method for the control of air, water or land pollution. This includes any land, structure, building, installation, excavation, machinery, equipment or device that is used, constructed, acquired or installed wholly or partly to meet or exceed pollution control requirements. The taxing unit's expenses are those necessary to meet the requirements of a permit issued by the Texas Commission on Environmental Quality (TCEQ). The taxing unit must provide the tax assessor with a copy of the TCEQ letter of determination that states the portion of the cost of the installation for pollution control.

This section should only be completed by a taxing unit that uses M&O funds to pay for a facility, device or method for the control of air, water or land pollution.

Additional Rollback Protection for Pollution Control Activity	Amount/Rate
49. Certified expenses from the Texas Commission on Environmental Quality (TCEQ). Enter the amount certified in the determination letter from TCEQ. ²⁵ The taxing unit shall provide its tax assessor-collector with a copy of the letter. ²⁶	\$0
50. 2017 total taxable value. Enter the amount from line 37 of the Rollback Tax Rate Worksheet.	\$652,583,726
51. Additional rate for pollution control. Divide line 49 by Line 50 and multiply by \$100.	\$0/\$100
52. 2017 rollback tax rate, adjusted for pollution control. Add Line 51 to one of the following lines (as applicable): Line 39, Line 40 (counties) or Line 48 (taxing units with the additional sales tax).	\$0.802719/\$100

SECTION 5: Total Tax Rate

Indicate the applicable total tax rates as calculated above.

Effective tax rate (Line 24; line 25 for counties; or line 46 if adjusted for sales tax)	\$0.726967
Rollback tax rate (Line 39; line 40 for counties; or line 48 if adjusted for sales tax)	\$0.802719
Rollback tax rate adjusted for pollution control (Line 52)	\$0.802719

SECTION 6: Taxing Unit Representative Name and Signature

Enter the name of the person preparing the tax rate as authorized by the taxing unit.

print here

Printed Name of Taxing Unit Representative

sign here

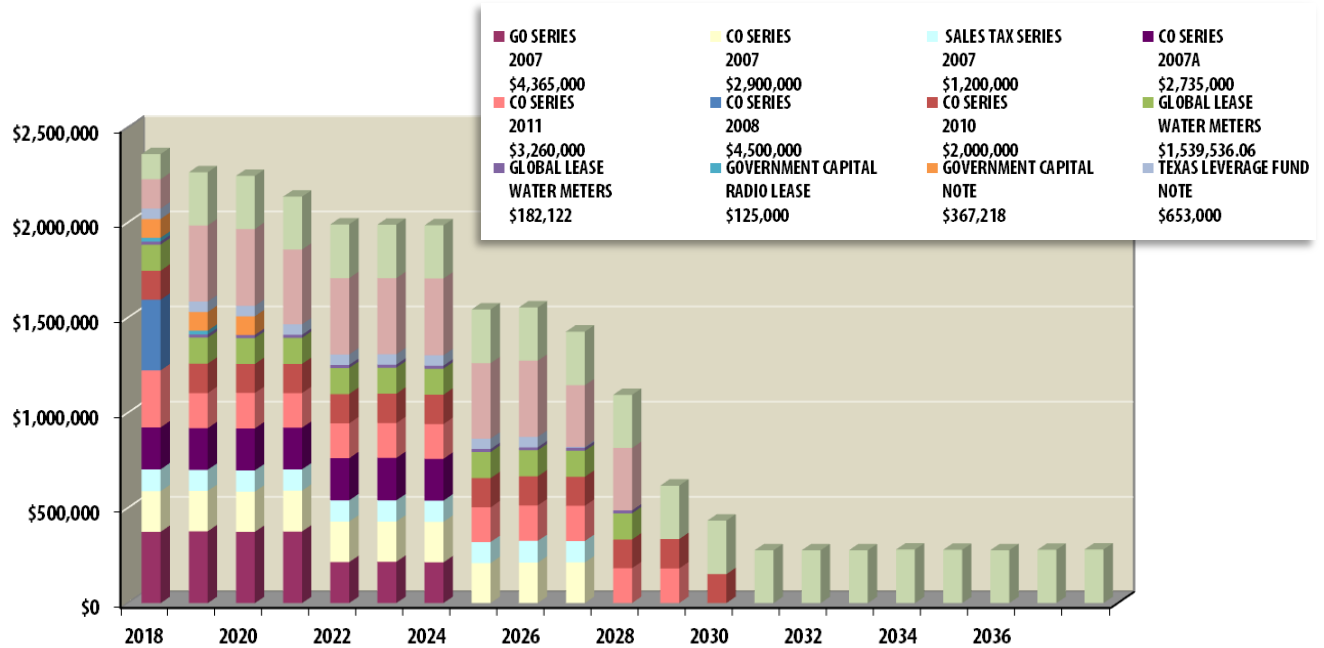
Taxing Unit Representative

Date

²⁵Tex. Tax Code Section 26.045(d)

²⁶Tex. Tax Code Section 26.045(i)

DEBT SERVICE REQUIREMENTS BY ISSUE



BOND PURPOSES

Series 2016 \$3,720,000 Bonds

- 1) Refund outstanding 2005 and 2008 bonds

Series 2010 \$2,000,000 Bonds

- 1) Construct improvement and extensions to the city's waterworks, sewer, and storm sewer systems
- 2) Construct, improve and repair city streets, parking lots, and sidewalks, together with drainage improvements, utility line construction, relocation and replacement, utilities improvements, traffic and street signalization, landscaping and lighting improvements
- 3) Relocate and restore Historic Section House (\$385,711.19)
- 4) Provide local match for federal grant to make street, sidewalk, landscaping, intersection, and lighting improvements

Series 2011 \$3,260,000 Bonds

- 1) ROW, Construct Street, Curb, Sidewalk Improvements, together with utility relocation and drainage improvements
- 2) Acquire and equip public safety vehicles including an ambulance and a fire truck (\$750,000)

Series 2008 \$4,500,000 Bonds

- 1) ROW, Construct Street, Curb, Sidewalk Improvements, together with utility relocation and drainage improvements

Series 2007A \$2,735,000 Bonds

- 1) ROW, Construct Street, Curb, Sidewalk Improvements, together with utility relocation and drainage improvements

Series 2007 \$4,365,000 Bonds

Originally 1998 Bonds

- 1) Construction of a new municipal complex and the acquisition of land
- 2) Improvements to streets in the City
- 3) Improvements to the City's water system, including a new water well, new ground and elevated water storage facilities and water lines

Series 2007 \$2,900,000 Bonds

- 1) Construct improvement and extensions to the city's waterworks, sewer, and storm sewer systems

Series 2007 \$1,200,000 Bonds

- 1) Provide funds for the purchase of land and related improvements in TownCenter district

Series 2005 \$790,000 Bonds

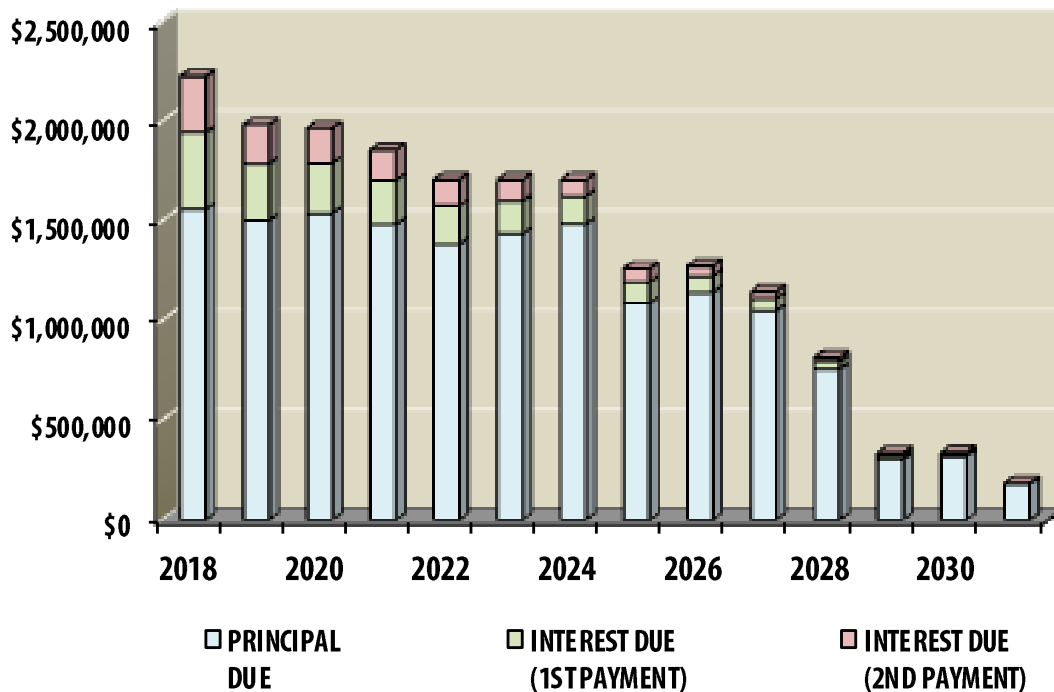
- 1) Construction of a new library and community center facility; acquisition of interests in land relating to such facility; construction of related parking improvements

Series 2018 \$4,000,000 Bonds

1. Provide Stormwater Improvements
2. Provide certain water and wastewater improvements
3. Provide certain combined street, water, and wastewater improvements

ANNUAL PRINCIPAL AND INTEREST REQUIREMENT – ALL ISSUES

FISCAL YEAR	PRINCIPAL DUE	INTEREST DUE (1ST PAYMENT)	INTEREST DUE (2ND PAYMENT)	TOTAL DUE
2018	1,560,362.61	385,118.95	282,215.00	2,227,696.56
2019	1,504,429.85	285,144.46	195,507.50	1,985,081.81
2020	1,538,416.72	254,501.01	173,599.50	1,966,517.23
2021	1,484,194.77	223,030.96	150,622.25	1,857,847.98
2022	1,385,010.71	193,964.02	129,212.00	1,708,186.73
2023	1,436,046.32	165,744.41	106,382.25	1,708,172.98
2024	1,487,309.89	136,352.34	82,660.00	1,706,322.23
2025	1,088,810.07	105,831.16	66,905.00	1,261,546.23
2026	1,140,555.80	83,031.68	50,356.75	1,273,944.23
2027	1,051,516.69	59,750.45	33,657.50	1,144,924.64
2028	757,244.97	37,451.48	20,775.00	815,471.45
2029	305,000.00	17,525.00	14,225.00	336,750.00
2030	320,000.00	10,725.00	7,225.00	337,950.00
2031	180,000.00	3,600.00	-	183,600.00
	\$ 15,238,898.40	\$ 1,961,770.92	\$ 1,313,342.75	\$ 18,514,012.07



ANNUAL DEBT SERVICE REQUIREMENTS (BONDS) – BY ISSUE

FISCAL YEAR	GO SERIES 2007	SALES TAX							CO SERIES 2018	TOTAL DUE
		CO SERIES 2007	SERIES 2007	CO SERIES 2007A	CO SERIES 2008	CO SERIES 2010	CO SERIES 2011	CO SERIES 2016		
2018	\$4,365,000	\$2,900,000	\$1,200,000	\$2,735,000	\$4,500,000	\$2,000,000	\$3,260,000	\$3,720,000	\$4,000,000	2,034,074.75
2019	374,772.75	213,572.50	114,905.00	220,400.00	371,380.00	152,587.50	299,625.00	154,082.00	132,750.00	1,938,085.00
2020	377,366.50	212,525.00	110,735.00	218,500.00		154,825.00	184,525.00	400,233.50	279,375.00	1,939,559.50
2021	374,464.00	211,272.50	111,565.00	221,300.00		151,900.00	186,000.00	404,058.00	279,000.00	1,928,538.00
2022	376,065.25	214,712.50	112,047.50	218,800.00		153,300.00	182,400.00	392,837.75	278,375.00	1,782,876.75
2023	215,346.25	212,845.00	112,182.50	221,000.00		154,500.00	183,100.00	401,528.00	282,375.00	1,781,488.00
2024	217,406.25	210,772.50	111,970.00	222,800.00		154,500.00	183,000.00	400,039.25	281,000.00	1,778,012.25
2025	214,168.50	213,392.50	111,410.00	219,300.00		154,250.00	182,700.00	403,416.25	279,375.00	1,336,236.25
2026	-	210,705.00	110,502.50	-		153,750.00	182,200.00	396,703.75	282,375.00	1,346,259.25
2027	-	212,710.00	114,247.50	-		153,000.00	186,400.00	399,901.75	280,000.00	1,269,789.25
2028	-	214,305.00	112,297.50	-		152,000.00	185,300.00	323,636.75	282,250.00	941,783.75
2029	-	-	-	-		150,750.00	184,000.00	327,908.75	279,125.00	617,375.00
2030	-	-	-	-		154,250.00	182,500.00	-	280,625.00	433,875.00
2031	-	-	-	-		152,250.00	-	-	281,625.00	277,250.00
2032	-	-	-	-		-	-	-	277,250.00	277,500.00
2033	-	-	-	-		-	-	-	277,500.00	277,250.00
2034	-	-	-	-		-	-	-	277,250.00	281,375.00
2035	-	-	-	-		-	-	-	281,375.00	279,875.00
2036	-	-	-	-		-	-	-	279,875.00	277,875.00
2037	-	-	-	-		-	-	-	277,875.00	280,250.00
2038	-	-	-	-		-	-	-	280,250.00	281,875.00
TOTAL	\$ 2,149,589.50	\$ 2,126,812.50	\$ 1,121,862.50	\$ 1,542,100.00	\$ 371,380.00	\$ 1,991,862.50	\$ 2,321,750.00	\$ 4,004,345.75	\$ 5,731,500.00	\$ 21,361,202.75

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

ANNUAL DEBT SERVICE REQUIREMENTS (NOTES AND LEASES) – BY ISSUE

FISCAL YEAR	GLOBAL LEASE WATER METERS	GLOBAL LEASE WATER METERS	GOVERNMENT CAPITAL		TEXAS LEVERAGE FUND		GOVERNMENT CAPITAL		TOTAL	
			RADIO LEASE		NOTE		NOTE			
	\$1,539,536.06	\$182,122	\$125,000	\$653,000	\$367,218				DUE	
2018	136,920.40	15,892.30	20,414.08	54,872.28	98,272.75	-	-	-	326,371.81	
2019	136,920.40	15,892.30	20,414.08	54,872.28	98,272.75	-	-	-	326,371.81	
2020	136,920.40	15,892.30	-	54,872.28	98,272.75	-	-	-	305,957.73	
2021	136,920.40	15,892.30	-	54,872.28	-	-	-	-	207,684.98	
2022	136,920.40	15,892.30	-	54,872.28	-	-	-	-	207,684.98	
2023	136,920.40	15,892.30	-	54,872.28	-	-	-	-	207,684.98	
2024	136,920.40	15,892.30	-	54,872.28	-	-	-	-	207,684.98	
2025	136,920.40	15,892.30	-	54,872.28	-	-	-	-	207,684.98	
2026	136,920.40	15,892.30	-	54,872.28	-	-	-	-	207,684.98	
2027	136,920.40	15,892.30	-	4,572.69	-	-	-	-	157,385.39	
2028	136,920.40	15,892.30	-	-	-	-	-	-	152,812.70	
	\$ 1,506,124.40	\$ 174,815.30	\$ 40,828.16	\$ 498,423.21	\$ 294,818.25	\$ -	\$ -	\$ -	\$ 2,515,009.32	

DEBT SUMMARY BY INDIVIDUAL ISSUE

GENERAL OBLIGATION REFUNDING BONDS, SERIES 2007

\$4,365,000 ORIGINAL AMOUNT 3.97% INTEREST RATE

FISCAL YEAR	PRINCIPAL DUE 2/15	INTEREST DUE 2/15	INTEREST DUE 8/15	TOTAL DUE
2018	305,000.00	37,913.50	31,859.25	374,772.75
2019	320,000.00	31,859.25	25,507.25	377,366.50
2020	330,000.00	25,507.25	18,956.75	374,464.00
2021	345,000.00	18,956.75	12,108.50	376,065.25
2022	195,000.00	12,108.50	8,237.75	215,346.25
2023	205,000.00	8,237.75	4,168.50	217,406.25
2024	210,000.00	4,168.50	-	214,168.50
	\$ 1,910,000.00	\$ 138,751.50	\$ 100,838.00	\$ 2,149,589.50

ISSUER: BANK OF AMERICA

PURPOSE: MUNICIPAL COMPLEX, STREETS, WATER WELL, GROUND AND ELEVATED STORAGE TANK

DATE: REFINANCED FEBRUARY 1, 2007 – FEBRUARY 15, 2024

NOTE: 61.75% DEBT SERVICE AND 38.25% UTILITY FUND SUPPORTED DEBT

CITY AWARDED BOND RATING UPGRADE BY S&P

In January 2017, S&P (Standard & Poor's) Global Ratings raised the city's long-term bond rating to 'AA-' from 'A+'. This high rating reflects the city's financial performance and flexibility.

Over the past decade, the city's rating was raised to 'A' in 2008, 'A+' in 2010, and 'AA-' in 2017.

S&P says that an obligation rated 'AA' differs from the highest-rated obligations ('AAA') only to a small degree, and the obligor's capacity to meet its financial commitment is 'very strong'.

When agencies like S&P rate a municipality, they look at budgets, master plans, comprehensive annual financial reports (external audits), actual monthly financials, and financial policies.

Several factors were cited by S&P for the upgrade, including quality of management, standard financial policies, the five-year rolling capital improvement plan, strong budgetary flexibility and liquidity, and a strong institutional framework.

Governments issue municipal bonds to finance certain public projects. Bondholders lend the issuing institutions a loan that is to be paid back at face value at a certain date, and a bond rating is a quick way to evaluate the risk involved with lending money to that city. In short, municipalities' bond ratings operate very much like an individual's FICO score. There are three major rating agencies that evaluate issuers and their municipal bonds: S&P, Moody's, and Fitch.

S&P's Long-Term Issue Credit Ratings (highest to lowest) are: AAA, AA, A, BBB, BB, B, CCC, CC, C, and D. Ratings from 'AA' to 'CCC' may be modified by the addition of a plus or minus sign to show relative standing within the major rating categories.

DEBT SUMMARY BY INDIVIDUAL ISSUE (cont.)

CERTIFICATES OF OBLIGATION BONDS, SERIES 2007

\$2,900,000 ORIGINAL AMOUNT 4.10% INTEREST RATE

FISCAL YEAR	PRINCIPAL DUE 2/15	INTEREST DUE 2/15	INTEREST DUE 8/15	TOTAL DUE
2018	145,000.00	35,772.50	32,800.00	213,572.50
2019	150,000.00	32,800.00	29,725.00	212,525.00
2020	155,000.00	29,725.00	26,547.50	211,272.50
2021	165,000.00	26,547.50	23,165.00	214,712.50
2022	170,000.00	23,165.00	19,680.00	212,845.00
2023	175,000.00	19,680.00	16,092.50	210,772.50
2024	185,000.00	16,092.50	12,300.00	213,392.50
2025	190,000.00	12,300.00	8,405.00	210,705.00
2026	200,000.00	8,405.00	4,305.00	212,710.00
2027	210,000.00	4,305.00	-	214,305.00
	\$ 1,745,000.00	\$ 208,792.50	\$ 173,020.00	\$ 2,126,812.50

ISSUER: BANK OF AMERICA

PURPOSE: FORT WORTH WATER CONNECTION

DATE: FEBRUARY 1, 2007 – FEBRUARY 15, 2027

NOTE: UTILITY FUND SUPPORTED DEBT

SALES TAX REVENUE BONDS, SERIES 2007

\$1,200,000 ORIGINAL AMOUNT 6.95% INTEREST RATE

FISCAL YEAR	PRINCIPAL DUE 5/1	INTEREST DUE 11/1	INTEREST DUE 5/1	TOTAL DUE
2018	60,000.00	27,452.50	27,452.50	114,905.00
2019	60,000.00	25,367.50	25,367.50	110,735.00
2020	65,000.00	23,282.50	23,282.50	111,565.00
2021	70,000.00	21,023.75	21,023.75	112,047.50
2022	75,000.00	18,591.25	18,591.25	112,182.50
2023	80,000.00	15,985.00	15,985.00	111,970.00
2024	85,000.00	13,205.00	13,205.00	111,410.00
2025	90,000.00	10,251.25	10,251.25	110,502.50
2026	100,000.00	7,123.75	7,123.75	114,247.50
2027	105,000.00	3,648.75	3,648.75	112,297.50
	\$ 790,000.00	\$ 165,931.25	\$ 165,931.25	\$ 1,121,862.50

ISSUER: BANK OF AMERICA

PURPOSE: TOWNCENTER LAND PURCHASE

DATE: MAY 1, 2007 – MAY 1, 2027

NOTE: ECONOMIC DEVELOPMENT CORPORATION (EDC) SUPPORTED DEBT

DEBT SUMMARY BY INDIVIDUAL ISSUE (cont.)

CERTIFICATES OF OBLIGATION, SERIES 2007A \$2,735,000 ORIGINAL AMOUNT 4.00% INTEREST RATE

FISCAL YEAR	PRINCIPAL DUE 2/15	INTEREST DUE 2/15	INTEREST DUE 8/15	TOTAL DUE
2018	170,000.00	26,900.00	23,500.00	220,400.00
2019	175,000.00	23,500.00	20,000.00	218,500.00
2020	185,000.00	20,000.00	16,300.00	221,300.00
2021	190,000.00	16,300.00	12,500.00	218,800.00
2022	200,000.00	12,500.00	8,500.00	221,000.00
2023	210,000.00	8,500.00	4,300.00	222,800.00
2024	215,000.00	4,300.00	-	219,300.00
	\$ 1,345,000.00	\$ 112,000.00	\$ 85,100.00	\$ 1,542,100.00

ISSUER: BANK OF AMERICA
PURPOSE: BOWMAN SPRINGS ROAD PROJECT
DATE: OCTOBER 1, 2007 – FEBRUARY 15, 2024
NOTE: DEBT SERVICE SUPPORTED DEBT

CERTIFICATES OF OBLIGATION, SERIES 2008 \$4,500,000 ORIGINAL AMOUNT 4.50 – 4.65% INTEREST RATE

FISCAL YEAR	PRINCIPAL DUE 2/15	INTEREST DUE 2/15	INTEREST DUE 8/15	TOTAL DUE
2018	235,000.00	70,833.75	65,546.25	371,380.00
	\$ 235,000.00	\$ 70,833.75	\$ 65,546.25	\$ 371,380.00

ISSUER: WELLS FARGO
PURPOSE: DICK PRICE, LITTLE SCHOOL AND SUBLETT ROAD PROJECTS
DATE: AUGUST 15, 2008 – FEBRUARY 15, 2028
NOTE: DEBT SERVICE AND CAPITAL PROJECTS SUPPORTED DEBT

DEBT SUMMARY BY INDIVIDUAL ISSUE (cont.)

CERTIFICATES OF OBLIGATION, SERIES 2010 \$2,000,000 ORIGINAL AMOUNT 2.00 – 5.00% INTEREST RATE

FISCAL YEAR	PRINCIPAL DUE 5/1	INTEREST DUE 11/1	INTEREST DUE 5/1	TOTAL DUE
2018	85,000.00	33,793.75	33,793.75	152,587.50
2019	90,000.00	32,412.50	32,412.50	154,825.00
2020	90,000.00	30,950.00	30,950.00	151,900.00
2021	95,000.00	29,150.00	29,150.00	153,300.00
2022	100,000.00	27,250.00	27,250.00	154,500.00
2023	105,000.00	24,750.00	24,750.00	154,500.00
2024	110,000.00	22,125.00	22,125.00	154,250.00
2025	115,000.00	19,375.00	19,375.00	153,750.00
2026	120,000.00	16,500.00	16,500.00	153,000.00
2027	125,000.00	13,500.00	13,500.00	152,000.00
2028	130,000.00	10,375.00	10,375.00	150,750.00
2029	140,000.00	7,125.00	7,125.00	154,250.00
2030	145,000.00	3,625.00	3,625.00	152,250.00
	\$ 1,450,000.00	\$ 270,931.25	\$ 270,931.25	\$ 1,991,862.50

ISSUER: WELLS FARGO
PURPOSE: TOWNCENTER BUILDING PROJECT
DATE: JANUARY 1, 2010 – MAY 1, 2030
NOTE: ECONOMIC DEVELOPMENT CORPORATION (EDC) SUPPORTED DEBT

CERTIFICATES OF OBLIGATION, SERIES 2011 \$3,260,000 ORIGINAL AMOUNT 2.00 – 4.00% INTEREST RATE

FISCAL YEAR	PRINCIPAL DUE 2/1	INTEREST DUE 2/11	INTEREST DUE 8/1	TOTAL DUE
2018	225,000.00	39,000.00	35,625.00	299,625.00
2019	115,000.00	35,625.00	33,900.00	184,525.00
2020	120,000.00	33,900.00	32,100.00	186,000.00
2021	120,000.00	32,100.00	30,300.00	182,400.00
2022	125,000.00	30,300.00	27,800.00	183,100.00
2023	130,000.00	27,800.00	25,200.00	183,000.00
2024	135,000.00	25,200.00	22,500.00	182,700.00
2025	140,000.00	22,500.00	19,700.00	182,200.00
2026	150,000.00	19,700.00	16,700.00	186,400.00
2027	155,000.00	16,700.00	13,600.00	185,300.00
2028	160,000.00	13,600.00	10,400.00	184,000.00
2029	165,000.00	10,400.00	7,100.00	182,500.00
2030	175,000.00	7,100.00	3,600.00	185,700.00
2031	180,000.00	3,600.00	-	183,600.00
	\$ 2,095,000.00	\$ 317,525.00	\$ 278,525.00	\$ 2,691,050.00

ISSUER: BANK OF TEXAS
PURPOSE: SUBLETT AD LITTLE SCHOOL RD STREETS AND FIRE AND AMBULANCE TRUCK
DATE: JUNE 1, 2011 – FEBRUARY 15, 2031
NOTE: DEBT SERVICE SUPPORTED DEBT

DEBT SUMMARY BY INDIVIDUAL ISSUE (cont.)

GENERAL OBLIGATION REFUNDING BONDS, SERIES 2016 \$3,720,000 ORIGINAL AMOUNT 1.79% INTEREST RATE

FISCAL YEAR	PRINCIPAL DUE 2/15	INTEREST DUE 2/15	INTEREST DUE 8/15	TOTAL DUE
2018	90,000.00	32,443.75	31,638.25	154,082.00
2019	340,000.00	31,638.25	28,595.25	400,233.50
2020	350,000.00	28,595.25	25,462.75	404,058.00
2021	345,000.00	25,462.75	22,375.00	392,837.75
2022	360,000.00	22,375.00	19,153.00	401,528.00
2023	365,000.00	19,153.00	15,886.25	400,039.25
2024	375,000.00	15,886.25	12,530.00	403,416.25
2025	375,000.00	12,530.00	9,173.75	396,703.75
2026	385,000.00	9,173.75	5,728.00	399,901.75
2027	315,000.00	5,728.00	2,908.75	323,636.75
2028	325,000.00	2,908.75	-	327,908.75
	\$ 3,625,000.00	\$ 205,894.75	\$ 173,451.00	\$ 4,004,345.75

ISSUER: FIRST NATIONAL BANK TEXAS

PURPOSE: REFUND SERIES 2005 AND SERIES 2008

DATE: SEPTEMBER 15, 2016 - FEBRUARY 15, 2028

NOTE: DEBT SERVICE AND CAPITAL PROJECTS SUPPORTED DEBT

GENERAL OBLIGATION REFUNDING BONDS, SERIES 2018 \$4,113,000 ORIGINAL AMOUNT 3.97% INTEREST RATE

FISCAL YEAR	PRINCIPAL DUE 2/15	INTEREST DUE 2/15	INTEREST DUE 8/15	TOTAL DUE
2018	-	132,750.00		132,750.00
2019	105,000.00	174,375.00		279,375.00
2020	110,000.00	169,000.00		279,000.00
2021	115,000.00	163,375.00		278,375.00
2022	125,000.00	157,375.00		282,375.00
2023	130,000.00	151,000.00		281,000.00
2024	135,000.00	144,375.00		279,375.00
2025	145,000.00	137,375.00		282,375.00
2026	150,000.00	130,000.00		280,000.00
2027	160,000.00	122,250.00		282,250.00
2028	165,000.00	114,125.00		279,125.00
2029	175,000.00	105,625.00		280,625.00
2030	185,000.00	96,625.00		281,625.00
2031	190,000.00	87,250.00		277,250.00
2032	200,000.00	77,500.00		277,500.00
2033	210,000.00	67,250.00		277,250.00
2034	225,000.00	56,375.00		281,375.00
2035	235,000.00	44,875.00		279,875.00
2036	245,000.00	32,875.00		277,875.00
2037	260,000.00	20,250.00		280,250.00
2038	275,000.00	6,875.00		281,875.00
	\$ 3,540,000.00	\$ 2,191,500.00	\$ -	\$ 5,731,500.00

ISSUER: BANK OF AMERICA

PURPOSE: STORMWATER, STREETS, WATER EXPANSION

DATE: REFINANCED FEBRUARY 1, 2018 – FEBRUARY 15, 2038

NOTE: 60% DEBT SERVICE AND 40% UTILITY FUND SUPPORTED DEBT

DEBT SUMMARY BY INDIVIDUAL ISSUE (cont.)

GLOBAL WATER MANAGEMENT WATER METER LEASE

\$1,539,536.06 ORIGINAL AMOUNT

FISCAL YEAR	PRINCIPAL DUE 12/1	INTEREST DUE 12/1		TOTAL DUE
2018	90,364.25	46,556.15	-	136,920.40
2019	93,843.27	43,077.13	-	136,920.40
2020	97,456.24	39,464.16	-	136,920.40
2021	101,208.31	35,712.09	-	136,920.40
2022	105,104.83	31,815.57	-	136,920.40
2023	109,151.36	27,769.04	-	136,920.40
2024	113,353.69	23,566.71	-	136,920.40
2025	117,717.81	19,202.59	-	136,920.40
2026	122,249.94	14,670.46	-	136,920.40
2027	126,956.56	9,963.84	-	136,920.40
2028	131,844.38	5,076.02	-	136,920.40
\$ 1,209,250.64 \$ 296,873.76 \$ -				\$ 1,506,124.40

ISSUER: FIRST FINANCIAL BANK

PURPOSE: GLOBAL WATER FATHOM METER PURCHASE

DATE: DECEMBER 13, 2012 – DECEMBER 1, 2027

NOTE: UTILITY FUND SUPPORTED DEBT

GLOBAL WATER MANAGEMENT WATER METER LEASE

\$182,122 ORIGINAL AMOUNT

FISCAL YEAR	PRINCIPAL DUE 12/1	INTEREST DUE 12/1		TOTAL DUE
2018	10,378.09	5,514.21	-	15,892.30
2019	10,788.02	5,104.28	-	15,892.30
2020	11,214.15	4,678.15	-	15,892.30
2021	11,657.11	4,235.19	-	15,892.30
2022	12,117.56	3,774.74	-	15,892.30
2023	12,596.21	3,296.09	-	15,892.30
2024	13,093.76	2,798.54	-	15,892.30
2025	13,610.96	2,281.34	-	15,892.30
2026	14,148.59	1,743.71	-	15,892.30
2027	14,707.46	1,184.84	-	15,892.30
2028	15,288.41	603.89	-	15,892.30
\$ 139,600.32 \$ 35,214.98 \$ -				\$ 174,815.30

ISSUER: SPIRIT OF TEXAS BANK

PURPOSE: GLOBAL WATER FATHOM METER PURCHASE

DATE: AUGUST 13, 2013 – DECEMBER 1, 2027

NOTE: UTILITY FUND SUPPORTED DEBT

DEBT SUMMARY BY INDIVIDUAL ISSUE (cont.)

GOVERNMENT CAPITAL CORPORATION RADIO LEASE \$125,000 ORIGINAL AMOUNT

FISCAL YEAR	PRINCIPAL DUE 6/1	INTEREST DUE 6/1		TOTAL DUE
2018	19,084.75	1,329.33	-	20,414.08
2019	19,739.15	674.93	-	20,414.08
	\$ 38,823.90	\$ 2,004.26	\$ -	\$ 40,828.16

ISSUER: CITIZENS 1ST BANK - TYLER
PURPOSE: FORT WORTH RADIO LEASE PURCHASE
DATE: MAY 17, 2012 – JUNE 1, 2019
NOTE: DEBT SERVICE SUPPORTED DEBT

TEXAS LEVERAGE FUND NOTE \$653,000 ORIGINAL 3.25% INTEREST RATE

FISCAL YEAR	PRINCIPAL DUE MONTHLY ON 1ST	INTEREST DUE MONTHLY ON 1ST		TOTAL DUE
2018	40,594.12	14,278.16	-	54,872.28
2019	42,037.93	12,834.35	-	54,872.28
2020	43,533.09	11,339.19	-	54,872.28
2021	45,081.42	9,790.86	-	54,872.28
2022	46,684.84	8,187.44	-	54,872.28
2023	48,345.28	6,527.00	-	54,872.28
2024	50,064.77	4,807.51	-	54,872.28
2025	51,845.42	3,026.86	-	54,872.28
2026	53,689.40	1,182.88	-	54,872.28
2027	4,559.29	13.40	-	4,572.69
	\$ 426,435.56	\$ 71,987.65	\$ -	\$ 498,423.21

ISSUER: SPIRIT OF TEXAS BANK
PURPOSE: TOWNCENTER BUILDING NOTE
DATE: AUGUST 13, 2013 – DECEMBER 1, 2027
NOTE: ECONOMIC DEVELOPMENT CORPORATION (EDC) SUPPORTED DEBT

GOVERNMENTAL CAPITAL LEASE \$367,218.45 ORIGINAL 3.635% INTEREST RATE

FISCAL YEAR	PRINCIPAL DUE 2/1	INTEREST DUE 2/1		TOTAL DUE
2018	88,291.45	9,981.30	-	98,272.75
2019	91,500.50	6,772.25	-	98,272.75
2020	94,826.21	3,446.54	-	98,272.75
	\$ 274,618.16	\$ 20,200.09	\$ -	\$ 294,818.25

ISSUER: NORTH TEXAS BANK & TRUST
PURPOSE: VEHICLES & EQUIPMENT
DATE: SEPTEMBER 1, 2016 – FEBRUARY 1, 2020
NOTE: GENERAL FUND AND STREET SUPPORTED DEBT

EMPLOYEE COUNT BY FUND

PERSONNEL	FY15-16 ACTUAL	FY16-17 BUDGET	FY16-17 AMENDED	FY16-17 YTD MAY	FY16-17 ESTIMATE	FY17-18 PROPOSED	CY - PY CHANGE
CITY MANAGER	2.00	2.00	2.00	2.00	2.00	2.00	-
CITY SECRETARY	1.00	1.00	1.00	1.00	1.00	1.00	-
MUNICIPAL COURT	3.00	2.00	2.00	2.00	2.00	2.00	-
HUMAN RESOURCES	1.00	1.00	1.00	1.00	1.00	1.00	-
FINANCE	2.00	2.00	2.00	3.00	3.00	2.00	-
POLICE	21.00	23.00	22.00	22.00	21.00	23.00	-
FIRE	17.00	17.00	17.00	17.00	14.00	17.00	-
COMMUNITY DEVELOPMENT	4.00	4.00	4.00	4.00	4.00	4.00	-
LIBRARY	3.00	4.00	4.00	3.00	4.00	4.00	-
GENERAL FUND	54.00	56.00	55.00	55.00	52.00	56.00	-
UTILITY BILLING	1.00	1.00	1.00	1.00	1.00	1.00	-
WATER OPERATIONS	8.00	10.00	10.00	10.00	10.00	10.50	0.50
WATER/SEWER FUND	9.00	11.00	11.00	11.00	11.00	11.50	0.50
STREET IMPROVEMENT FUND	5.00	6.00	6.00	6.00	6.00	6.00	-
STREET IMPROVEMENT FUND	5.00	6.00	6.00	6.00	6.00	6.00	-
FULL-TIME EMPLOYEE COUNT	68.00	73.00	72.00	72.00	69.00	73.50	0.50
PART-TIME (EXCLUDES FIREFIGHTERS)	4.00	8.00	8.00	8.00	8.00	8.00	-
TEMPORARY/SEASONAL	5.00	-	-	-	-	-	-
TOTAL EMPLOYEE COUNT	77.00	81.00	80.00	80.00	77.00	81.50	0.50

FULL-TIME EQUIVALENTS (FTE) BY FUND

PERSONNEL	FY15-16 ACTUAL	FY16-17 BUDGET	FY16-17 AMENDED	FY16-17 YTD MAY	FY16-17 ESTIMATE	FY17-18 PROPOSED	CY - PY CHANGE
CITY MANAGER	2.00	2.00	2.00	2.00	2.00	2.00	-
CITY SECRETARY	1.00	1.00	1.00	1.00	1.00	1.00	-
MUNICIPAL COURT	3.00	2.00	2.00	2.00	2.00	2.00	-
HUMAN RESOURCES	1.00	1.00	1.00	1.00	1.00	1.00	-
FINANCE	2.75	2.63	2.63	2.63	2.63	2.63	-
POLICE	21.63	23.63	22.63	22.63	21.63	23.63	-
FIRE	17.00	17.00	17.00	17.00	14.00	17.00	-
COMMUNITY DEVELOPMENT	4.00	4.00	4.00	4.00	4.00	4.00	-
LIBRARY	3.63	4.00	4.00	4.00	4.00	4.00	-
GENERAL FUND	56.01	57.25	56.26	56.26	52.26	57.25	-
UTILITY BILLING	1.00	1.00	1.00	1.00	1.00	1.00	-
WATER OPERATIONS	9.23	11.23	11.23	11.23	11.23	12.23	1.00
WATER/SEWER FUND	10.23	12.23	12.23	12.23	12.23	13.23	1.00
STREET IMPROVEMENT FUND	7.90	8.90	8.90	8.90	8.90	8.90	-
STREET IMPROVEMENT FUND	7.90	8.90	8.90	8.90	8.90	8.90	-
FULL-TIME EQUIVALENTS (FTE)	74.14	78.38	77.39	77.39	73.39	79.38	1.00

CITY OF KENNEDALE, TEXAS
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REVENUE SUMMARY BY FUND

REVENUES	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 YTD MAY	FY16-17 ESTIMATED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
GENERAL FUNDS									
GENERAL FUND	6,360,884	6,201,455	6,201,455	4,886,697	6,097,661	(103,794)	6,453,965	252,510	4%
CAPITAL REPLACEMENT FUND	444,555	670,631	670,631	10,673	270,196	(400,435)	265,041	(405,590)	-60%
COURT SECURITY FUND	4,876	4,500	4,500	2,647	3,931	(569)	4,530	30	1%
COURT TECHNOLOGY FUND	6,502	5,104	5,104	3,507	5,191	87	5,516	412	8%
STREET IMPROVEMENT FUND	1,094,579	969,057	969,057	578,641	983,269	14,212	835,652	(133,405)	-14%
JUVENILE CASE MANAGER FUND	9,310	7,010	7,010	4,987	7,266	256	7,265	255	4%
PARK REC/OTHER DONATION FUND	3,816	-	4	32	(127)	(131)	25	21	543%
TREE REFORESTATION FUND	96	80	80	145	190	110	150	70	88%
UNCLAIMED PROPERTY FUND	-	-	-	-	-	-	-	-	-
GENERAL DEBT SERVICE FUND	5,080,493	1,370,311	1,370,311	1,233,573	1,348,740	(21,572)	1,665,933	295,622	22%
WATER AND SEWER FUNDS									
WATER/SEWER FUND	4,609,259	4,991,835	4,991,835	2,953,894	4,796,755	(195,080)	4,479,449	(512,387)	-10%
STORMWATER UTILITY FUND	238,055	316,186	492,186	260,763	495,638	3,452	256,664	(235,522)	-48%
WATER IMPACT FUND	186,468	68,658	68,658	101,048	145,550	76,892	120,450	51,792	75%
SEWER IMPACT FUND	58,300	28,315	28,315	21,302	32,480	4,165	28,625	310	1%
WATER IMPROVEMENT FUND	-	-	-	-	-	-	-	-	-
EDC FUNDS									
EDC4B FUND	627,405	933,007	933,007	302,774	603,819	(329,188)	605,597	(327,410)	-35%
EDC4B CAPITAL BOND FUND	85	60	60	109	190	130	-	(60)	-
EDC4B BOND RESERVE FUND	170	160	160	257	450	290	300	140	88%
CAPITAL PROJECT FUNDS									
CAPITAL PROJECTS FUND	82,919	72,050	72,050	39,375	88,580	16,530	78,250	6,200	9%
CAPITAL BOND FUND	459,416	-	-	-	-	-	-	-	-
PARK DEDICATION FUND	164,157	14,060	14,060	869	39,610	25,550	30,800	16,740	119%
LIBRARY BUILDING FUND	2,791	2,660	2,660	4,577	5,345	2,685	3,135	475	18%
ROADWAY IMPACT FEE FUND	151,372	35,250	35,250	33,339	52,450	17,200	50,350	15,100	43%
SPECIAL REVENUE FUNDS									
TIF #1 (NEW HOPE) FUND	297,064	149,456	149,456	91,792	93,590	(55,866)	23,300	(126,156)	-84%
HOTEL/MOTEL TAX FUND	-	-	-	-	-	-	-	-	-
POLICE SEIZURE FUND	1,258	-	-	-	-	-	-	-	-
LEOSE FUND	1,768	1,767	1,767	1,802	1,803	33	1,767	-	-
TOTAL REVENUES	\$ 19,885,597	\$ 15,841,613	\$ 16,017,617	\$ 10,532,804	\$ 15,072,577	\$ (945,043)	\$ 14,916,764	\$ (1,100,853)	-7%

CITY OF KENNEDALE, TEXAS
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EXPENDITURE SUMMARY BY FUND

EXPENDITURES	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 YTD MAY	FY16-17 ESTIMATED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
GENERAL FUNDS									
GENERAL FUND	5,949,935	6,488,534	6,488,534	3,845,258	6,422,993	(65,541)	6,666,046	177,511	3%
CAPITAL REPLACEMENT FUND	109,462	673,316	673,316	230,821	442,676	(230,641)	455,046	(218,270)	-32%
COURT SECURITY FUND	2,606	1,152	1,152	-	-	(1,152)	700	(452)	-39%
COURT TECHNOLOGY FUND	3,096	5,555	5,555	11,915	13,525	7,970	6,610	1,055	19%
STREET IMPROVEMENT FUND	1,240,349	1,194,893	1,194,893	467,682	1,127,423	(67,470)	918,945	(275,948)	-23%
JUVENILE CASE MANAGER FUND	11,200	12,680	12,680	7,464	12,097	(583)	12,795	115	1%
PARK REC/OTHER DONATION FUND	-	24,791	24,791	25,296	25,296	505	-	(24,791)	
TREE REFORESTATION FUND	-	-	-	-	-	-	-	-	
UNCLAIMED PROPERTY FUND	-	-	-	-	-	-	-	-	
GENERAL DEBT SERVICE FUND	5,079,006	1,385,227	1,385,227	1,074,510	1,308,051	(77,176)	1,663,884	278,657	20%
WATER AND SEWER FUNDS									
WATER/SEWER FUND	4,226,040	4,829,774	4,829,774	2,392,142	4,391,600	(438,175)	4,256,978	(572,796)	-12%
STORMWATER UTILITY FUND	129,689	395,157	571,157	225,370	432,727	(135,430)	271,260	(299,897)	-53%
WATER IMPACT FUND	171,200	154,415	154,415	-	154,415	-	153,573	(843)	-1%
SEWER IMPACT FUND	-	60,000	60,000	-	60,000	-	60,000	-	
WATER IMPROVEMENT FUND	-	-	-	-	-	-	-	-	
EDC FUNDS									
EDC4B FUND	718,004	803,880	803,880	474,249	693,197	(110,684)	563,810	(240,071)	-30%
EDC4B CAPITAL BOND FUND	-	-	-	-	-	-	29,719	29,719	
EDC4B BOND RESERVE FUND	-	-	-	-	-	-	-	-	
CAPITAL PROJECT FUNDS									
CAPITAL PROJECTS FUND	76,001	76,001	76,001	39,251	76,001	-	83,000	6,999	9%
CAPITAL BOND FUND	459,417	-	-	-	-	-	-	-	
PARK DEDICATION FUND	162	-	-	72	172	172	80,170	80,170	
LIBRARY BUILDING FUND	1,270	2,000	2,000	6,127	6,389	4,389	2,000	-	
ROADWAY IMPACT FEE FUND	297,060	138,238	138,238	83,630	83,630	(54,609)	10,000	(128,238)	-93%
SPECIAL REVENUE FUNDS									
TIF #1 (NEW HOPE) FUND	246,206	149,455	138,238	86,902	144,238	(5,217)	21,217	(117,021)	-85%
HOTEL/MOTEL TAX FUND	-	-	-	-	-	-	-	-	
POLICE SEIZURE FUND	6,544	-	-	-	-	-	-	-	
LEOSE FUND	1,768	1,767	1,767	-	1,803	(36)	1,767	-	
TOTAL EXPENDITURES	\$ 18,729,014	\$ 16,396,837	\$ 16,561,620	\$ 8,970,688	\$ 15,396,231	\$ (1,173,678)	\$ 15,257,518	\$ (1,304,101)	-8%

FUND BALANCE SUMMARY (%)

FUND	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 ESTIMATED	FY17-18 PROPOSED
GENERAL FUND	24.0%	14.4%	17.6%	17.2%	13.4%
CAPITAL REPLACEMENT FUND	341.7%	0.0%	55.2%	45.5%	2.5%
COURT SECURITY FUND	401.2%	1252.6%	1198.2%	N/A	2602.3%
COURT TECHNOLOGY FUND	365.9%	47.1%	195.8%	22.1%	28.8%
STREET IMPROVEMENT FUND	32.6%	12.7%	14.9%	23.1%	19.3%
JUVENILE CASE MANAGER FUND	221.3%	151.0%	150.7%	164.9%	112.7%
PARK REC/OTHER DONATION FUND	N/A	N/A	N/A	N/A	N/A
TREE REFORESTATION FUND	N/A	N/A	N/A	N/A	N/A
UNCLAIMED PROPERTY FUND	N/A	N/A	N/A	N/A	N/A
COMBINED GENERAL FUNDS	32.1%	14.2%	21.5%	20.8%	14.7%
GENERAL DEBT SERVICE FUND	0.1%	-0.4%	-0.6%	3.6%	3.0%
WATER/SEWER FUND*	1.4%	7.3%	4.6%	10.6%	16.1%
STORMWATER UTILITY FUND	497.8%	137.2%	99.2%	163.7%	255.8%
WATER IMPACT FUND	69.8%	8.6%	21.9%	71.7%	50.5%
SEWER IMPACT FUND	0.0%	108.5%	0.0%	0.0%	76.6%
WATER IMPROVEMENT FUND	N/A	N/A	N/A	N/A	N/A
COMBINED WATER/SEWER FUND	20.5%	17.9%	15.9%	27.0%	31.7%
EDC4B FUND	10.3%	28.4%	25.3%	-2.2%	4.7%
EDC4B CAPITAL BOND FUND	N/A	N/A	N/A	N/A	N/A
EDC4B BOND RESERVE FUND	N/A	N/A	N/A	N/A	N/A
EDC4B FUND	31.1%	47.0%	43.9%	19.4%	24.8%
CAPITAL PROJECTS FUND	50.3%	41.2%	45.1%	66.9%	55.5%
CAPITAL BOND FUND	0.0%	0.0%	0.0%	0.0%	0.0%
PARK DEDICATION FUND	120543.7%	0.0%	0.0%	136564.4%	231.4%
LIBRARY BUILDING FUND	918.7%	582.4%	616.4%	166.3%	587.9%
ROADWAY IMPACT FEE FUND	52.2%	4.5%	37.6%	148.1%	1641.7%
CAPITAL FUND	48.0%	119.5%	142.4%	252.8%	232.6%
TIF #1 (NEW HOPE) FUND	20.7%	0.0%	44.9%	0.1%	10.8%
HOTEL/MOTEL TAX FUND	N/A	N/A	N/A	N/A	N/A
POLICE SEIZURE FUND	N/A	N/A	N/A	N/A	N/A
LEOSE FUND	N/A	N/A	N/A	N/A	N/A
SPECIAL REVENUE FUND	20.0%	0.0%	44.3%	0.1%	10.0%
TOTAL FUNDS	21.1%	17.0%	20.6%	23.6%	21.6%

FUND BALANCE SUMMARY (\$)

FUND	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 ESTIMATED	FY17-18 PROPOSED
GENERAL FUND	1,430,072	934,014	1,142,993	1,104,740	892,660
CAPITAL REPLACEMENT FUND	374,079	1	371,394	201,599	11,594
COURT SECURITY FUND	10,455	14,430	13,803	14,386	18,216
COURT TECHNOLOGY FUND	11,328	2,619	10,877	2,994	1,900
STREET IMPROVEMENT FUND	404,416	151,168	178,580	260,262	176,969
JUVENILE CASE MANAGER FUND	24,780	19,141	19,110	19,950	14,420
PARK REC/OTHER DONATION FUND	25,375	113	588	(48)	(23)
TREE REFORESTATION FUND	67,894	67,976	67,974	68,084	68,234
UNCLAIMED PROPERTY FUND	304	304	304	304	304
COMBINED GENERAL FUNDS	2,348,704	1,189,765	1,805,623	1,672,272	1,184,274
GENERAL DEBT SERVICE FUND	6,795	(5,320)	(8,120)	47,484	49,533
WATER/SEWER FUND*	58,872	350,591	220,933	464,027	686,498
STORMWATER UTILITY FUND	645,614	542,325	566,643	708,525	693,929
WATER IMPACT FUND	119,579	13,279	33,822	110,714	77,592
SEWER IMPACT FUND	104,864	65,113	73,179	77,344	45,969
WATER IMPROVEMENT FUND	-	-	-	-	-
COMBINED WATER/SEWER FUND	928,929	971,308	894,577	1,360,611	1,503,988
EDC4B FUND	73,861	228,324	202,987	(15,517)	26,270
EDC4B CAPITAL BOND FUND	29,529	29,584	29,589	29,719	0
EDC4B BOND RESERVE FUND	120,132	120,301	120,301	120,582	120,882
EDC4B FUND	223,522	378,209	352,877	134,784	147,153
CAPITAL PROJECTS FUND	38,258	31,291	34,307	50,837	46,087
CAPITAL BOND FUND	(0)	-	(0)	(0)	(0)
PARK DEDICATION FUND	195,281	209,340	209,341	234,891	185,521
LIBRARY BUILDING FUND	11,668	11,649	12,328	10,624	11,759
ROADWAY IMPACT FEE FUND	154,995	6,166	52,007	123,815	164,165
CAPITAL FUND	400,201	258,446	307,982	420,167	407,532
TIF #1 (NEW HOPE) FUND	50,857	1	62,075	209	2,292
HOTEL/MOTEL TAX FUND	-	-	-	-	-
POLICE SEIZURE FUND	0	0	0	0	0
LEOSE FUND	-	(0)	-	-	-
SPECIAL REVENUE FUND	50,858	1	62,075	209	2,292
TOTAL FUNDS	3,959,009	2,792,408	3,415,014	3,635,527	3,294,772

*FUND BALANCE IN TERMS OF WORKING CAPITAL. REPRESENTS TOTAL NET POSITION. BALANCES WATER/SEWER FUND TO CERTIFIED ANNUAL FINANCIAL REPORT (CAFR).

CITY OF KENNEDALE, TEXAS
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EXPENDITURE SUMMARY BY DEPARTMENT

GENERAL FUND	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
CITY MANAGER	291,243	283,623	283,623	232,987	361,640	78,017	353,657	70,034	25%
MAYOR/CITY COUNCIL	94,108	140,157	140,157	70,176	120,985	(19,172)	146,133	5,976	4%
CITY SECRETARY	136,655	160,328	160,328	92,378	154,055	(6,274)	150,445	(9,883)	-6%
MUNICIPAL COURT	121,408	121,230	121,230	66,571	117,169	(4,061)	127,855	6,625	5%
HUMAN RESOURCES	119,141	122,616	122,616	81,087	123,879	1,262	128,367	5,751	5%
FINANCE	312,129	296,688	296,688	207,547	296,200	(488)	303,231	6,543	2%
POLICE	2,093,230	2,381,270	2,381,270	1,401,351	2,210,493	(170,777)	2,417,900	36,630	2%
FIRE	1,692,949	1,826,031	1,826,031	1,070,391	1,864,967	38,936	1,845,747	19,716	1%
COMMUNITY DEVELOPMENT	409,154	332,442	332,442	182,418	307,681	(24,761)	339,678	7,236	2%
SENIOR CITIZEN CENTER	48,148	54,612	54,612	29,102	51,061	(3,551)	55,022	411	1%
LIBRARY	251,830	259,591	259,591	168,162	310,582	50,991	262,052	2,460	1%
NONDEPARTMENTAL	379,941	509,946	509,946	243,087	504,282	(5,664)	535,959	26,013	5%
TOTAL EXPENDITURES	\$ 5,949,935	\$ 6,488,534	\$ 6,488,534	\$ 3,845,258	\$ 6,422,993	\$ (65,541)	\$ 6,666,046	\$ 177,511	3%

WATER/SEWER FUND	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
UTILITY BILLING	1,210,463	1,704,197	1,704,197	583,030	1,184,116	(520,081)	1,236,826	(467,371)	-27%
WATER OPERATIONS	1,434,987	1,477,946	1,477,946	775,210	1,486,908	8,962	1,646,797	168,850	11%
DEBT	501,433	511,309	511,309	461,034	511,309	(0)	677,361	166,052	32%
CAPITAL	-	301,850	301,850	49,077	401,992	100,142	39,796	(262,054)	-87%
NONDEPARTMENTAL	1,079,157	834,472	834,472	523,791	807,275	(27,197)	656,198	(178,273)	-21%
TOTAL EXPENDITURES	\$ 4,226,040	\$ 4,829,774	\$ 4,829,774	\$ 2,392,142	\$ 4,391,600	\$ (438,175)	\$ 4,256,978	\$ (572,796)	-12%

STREET IMPROVEMENT FUND	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
STREETS	1,116,146	712,452	712,452	417,657	687,707	(24,745)	697,054	(15,398)	-2%
PARKS MAINTENANCE	124,202	116,409	116,409	50,025	108,000	(8,409)	161,368	44,959	39%
CAPITAL	-	366,032	366,032	281,935	331,716	(34,316)	60,523	(305,509)	-83%
TOTAL EXPENDITURES	\$ 1,240,349	\$ 1,194,893	\$ 1,194,893	\$ 749,616	\$ 1,127,423	\$ (67,470)	\$ 918,945	\$ (275,948)	-23%

EDC4B FUNDS	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
ADMINISTRATION	335,951	270,167	270,167	136,325	196,879	(73,287)	196,083	(74,084)	-27%
DEBT SERVICE	318,692	323,419	323,419	305,358	323,380	(38)	322,365	(1,054)	0%
TOWN SHOPPING CENTER	44,622	120,295	120,295	31,487	112,937	(7,358)	45,362	(74,933)	-62%
TOWNCENTER REDEVELOPMENT	-	90,000	90,000	1,080	60,000	(30,000)	-	(90,000)	
TX LEVERAGE	18,739	-	-	-	-	-	-	-	
TOTAL EXPENDITURES	\$ 718,004	\$ 803,880	\$ 803,880	\$ 474,249	\$ 693,197	\$ (110,684)	\$ 563,810	\$ (240,071)	-30%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

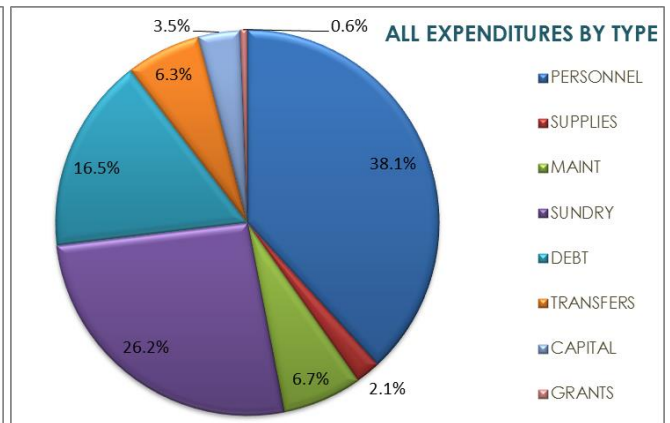
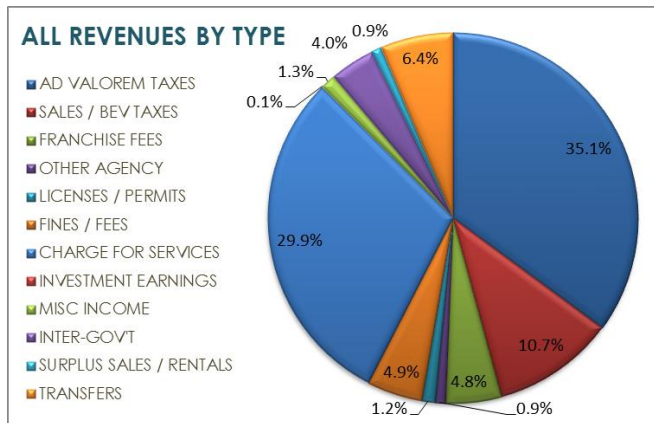
BUDGET SUMMARY-MAJOR FUNDS

CATEGORY	GENERAL FUND	DEBT SERVICE FUND	STREET FUND	WATER/ SEWER FUND	STORM WATER FUND	EDC FUND	TOTAL MAJOR FUNDS
BEGINNING FUND BALANCE	\$ 1,104,740	\$ 47,484	\$ 260,262	\$ 464,027	\$ 708,525	\$ (15,517)	\$ 2,569,521
AD VALOREM TAXES	3,882,785	1,309,946	-	-	-	35,000	5,227,731
SALES/BEVERAGE TAXES	1,217,375	-	-	-	-	373,835	1,591,210
FRANCHISE FEES	-	-	721,244	-	-	-	721,244
GRANTS	135,123	-	-	-	-	-	135,123
LICENSES/PERMITS	172,865	-	-	-	-	-	172,865
FINES/FEES	220,952	-	-	-	256,214	-	477,167
CHARGES FOR SERVICES	203,950	-	-	4,256,376	-	-	4,460,326
INVESTMENT EARNINGS	5,500	400	850	1,000	450	65	8,265
MISCELLANEOUS INCOME	38,270	-	-	7,500	-	45,120	90,890
INTERGOVERNMENTAL	573,344	-	17,491	-	-	-	590,835
SURPLUS/RENTALS	-	-	4,850	1,000	-	121,858	127,708
TRANSFERS	3,800	355,588	91,217	213,573	-	29,719	693,896
TOTAL REVENUES	\$ 6,453,965	\$ 1,665,933	\$ 835,652	\$ 4,479,449	\$ 256,664	\$ 605,597	\$ 14,297,260
PERSONNEL	4,575,949	-	428,073	800,929	-	-	5,804,950
SUPPLIES	207,367	-	41,100	67,175	300	2,100	318,042
MAINTENANCE	327,614	-	218,203	425,228	21,855	25,112	1,018,012
SUNDRY	1,278,643	-	171,047	2,246,490	79,105	214,233	3,989,517
DEBT	-	1,663,884	-	677,361	140,000	169,777	2,651,022
TRANSFERS	183,973	-	60,523	-	-	182,307	426,803
CAPITAL	-	-	-	39,796	30,000	-	69,796
GRANTS	92,500	-	-	-	-	-	92,500
TOTAL EXPENDITURES	\$ 6,666,046	\$ 1,663,884	\$ 918,945	\$ 4,256,978	\$ 271,260	\$ 593,529	\$ 14,370,641
REVENUES OVER EXPENDITURES	\$ (212,081)	\$ 2,050	\$ (83,294)	\$ 222,470	\$ (14,595)	\$ 12,069	\$ (73,381)
ENDING FUND BALANCE	\$ 892,660	\$ 49,533	\$ 176,969	\$ 686,498	\$ 693,929	\$ (3,449)	\$ 2,496,140
FUND BALANCE AS % OF EXP	13%	3%	19%	16%	256%	-1%	17%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

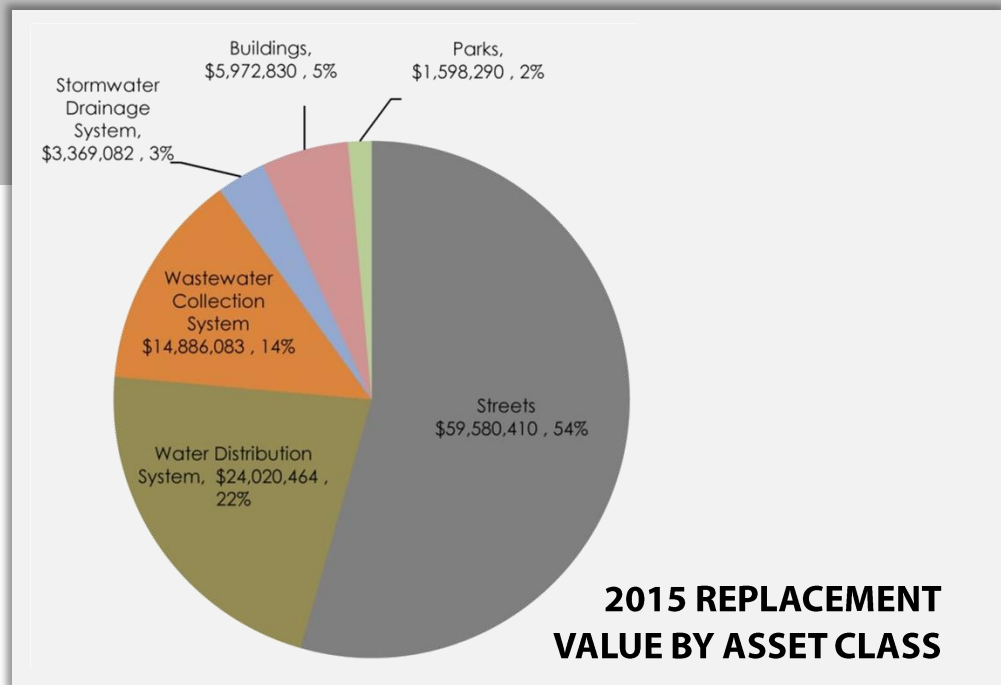
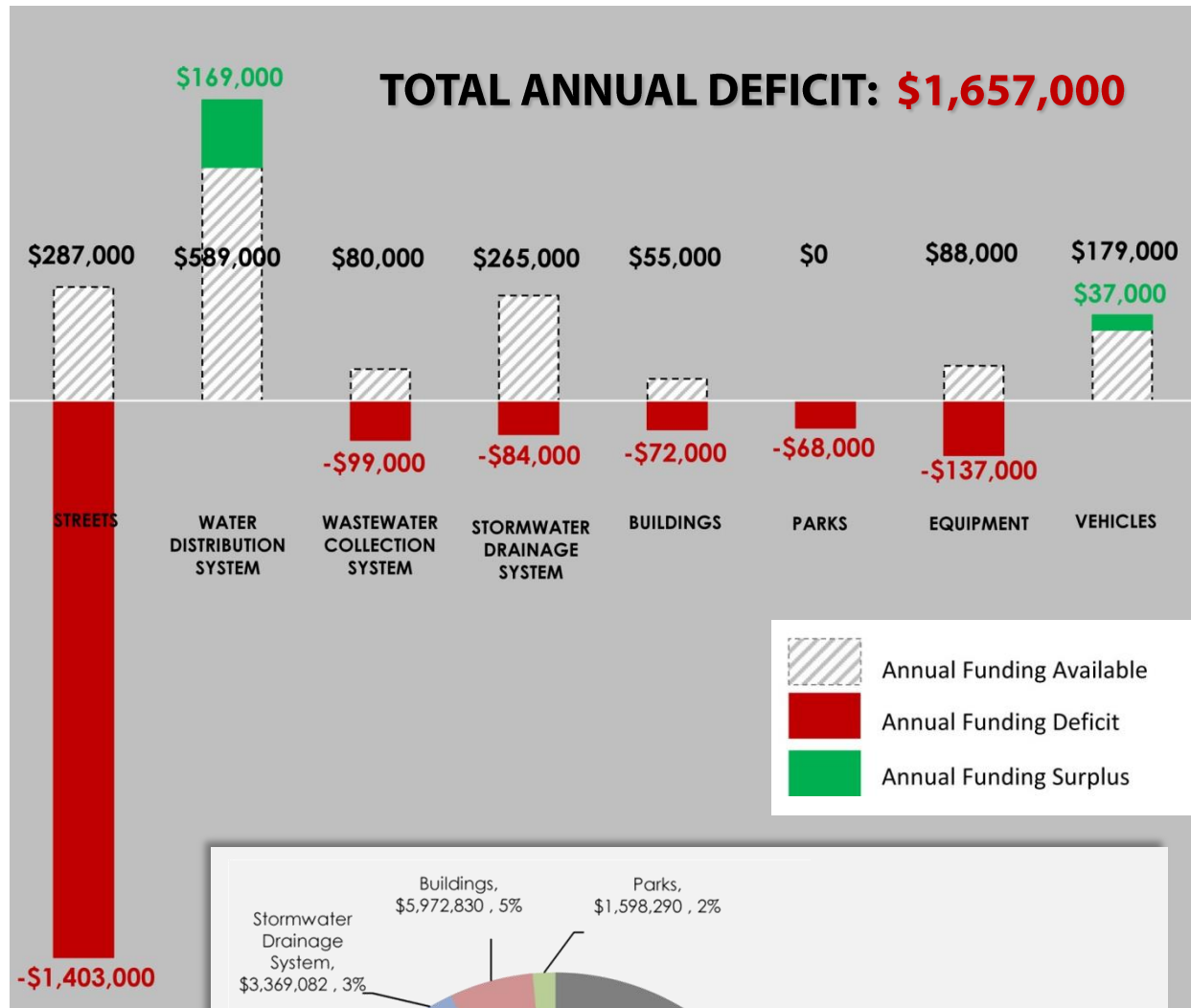
ALL FUNDS BUDGET SUMMARY

CATEGORY	COMBINED GENERAL FUNDS	DEBT SERVICE FUNDS	CAPITAL PROJECTS FUNDS	SPECIAL REVENUE FUNDS	COMBINED W&S FUNDS	COMBINED EDC FUNDS	TOTAL FUNDS
BEGINNING FUND BALANCE	\$ 1,672,272	\$ 47,484	\$ 420,167	\$ 209	\$ 1,360,611	\$ 134,784	\$ 3,635,527
AD VALOREM TAXES	3,882,785	1,309,946	-	-	-	35,000	5,227,731
SALES/BEVERAGE TAXES	1,217,375	-	-	-	-	373,835	1,591,210
FRANCHISE FEES	721,244	-	-	-	-	-	721,244
GRANTS	135,123	-	-	1,767	-	-	136,890
LICENSES/PERMITS	172,865	-	-	-	-	-	172,865
FINES/FEES	238,152	-	80,000	-	404,489	-	722,641
CHARGES FOR SERVICES	203,950	-	-	-	4,256,376	-	4,460,326
INVESTMENT EARNINGS	7,181	400	1,135	-	2,250	365	11,331
MISCELLANEOUS INCOME	58,270	-	79,400	-	7,500	45,120	190,290
INTERGOVERNMENTAL	573,344	-	2,000	13,300	-	-	588,644
SURPLUS/RENTALS	4,850	-	-	-	1,000	121,858	127,708
TRANSFERS	339,513	355,588	-	10,000	213,573	29,719	948,392
TOTAL REVENUES	\$ 7,554,653	\$ 1,665,933	\$ 162,535	\$ 25,067	\$ 4,885,188	\$ 605,897	\$ 14,899,273
PERSONNEL	5,016,916	-	-	-	800,929	-	5,817,846
SUPPLIES	252,967	-	-	-	67,475	2,100	322,542
MAINTENANCE	547,927	-	2,000	-	447,083	25,112	1,022,122
SUNDRY	1,450,290	-	170	1,767	2,325,594	214,233	3,992,054
DEBT	-	1,663,884	-	-	677,361	169,777	2,511,022
TRANSFERS	244,496	-	173,000	11,217	353,573	182,307	964,592
CAPITAL	455,046	-	-	10,000	69,796	-	534,842
GRANTS	92,500	-	-	-	-	-	92,500
TOTAL EXPENDITURES	\$ 8,060,142	\$ 1,663,884	\$ 175,170	\$ 22,984	\$ 4,741,810	\$ 593,529	\$ 15,257,518
REVENUES OVER EXPENDITURES	\$ (505,489)	\$ 2,050	\$ (12,635)	\$ 2,083	\$ 143,377	\$ 12,369	\$ (358,246)
ENDING FUND BALANCE	\$ 1,166,783	\$ 49,533	\$ 407,532	\$ 2,292	\$ 1,503,988	\$ 147,153	\$ 3,277,281
FUND BALANCE AS % OF EXP	14.5%	3.0%	232.6%	10.0%	31.7%	24.8%	24.8%



AVERAGE ANNUAL FUNDING REQUIRED VS. AVERAGE ANNUAL FUNDING AVAILABLE

SOURCE: 2015 ASSET MANAGEMENT PLAN | WWW.CITYOFKENNEDEALE.COM/GOVDOCS



ASSET MANAGEMENT PLAN GRADING SYSTEM

SOURCE: 2015 ASSET MANAGEMENT PLAN | WWW.CITYOFKENNEDALE.COM/GOVDOCS

Grading Scale: Condition vs. Performance			
Based on the condition of the asset today and how well it performs its function.			
Star Rating	Letter Grade	Color Indicator	Description
★★★★★	A		Excellent: No noticeable defects
★★★★	B		Good: Minor deterioration
★★★	C		Fair: Deterioration evident, function is affected
★★	D		Poor: Serious deterioration. Function is inadequate
★	F		Critical: No longer functional. General or complete failure

Grading Scale: Funding vs. Need		
Based on the actual investment requirements to ensure replacement of the asset at the right time, versus current spending levels for each asset group.		
Star Rating	Letter Grade	Description
★★★★★	A	Excellent: 91 to 100% of need
★★★★	B	Good: 76 to 90% of need
★★★	C	Fair: 61 to 75% of need
★★	D	Poor: 46 – 60% of need
★	F	Critical: under 45% of need

CUMULATIVE GPA

C

Infrastructure Report Card The City of Kennedale

- Each asset category was rated on two key, equally weighted (50/50) dimensions: **Condition vs. Performance**, and **Funding vs. Need**.
- See the “**What condition is it in?**” section for each asset category for its star rating on the Condition vs. Performance dimension.
- See the “**How does the city reach sustainability?**” section for each asset category for its star rating on the Funding vs. Need dimension.
- The ‘Overall Rating’ below is the average of the two star ratings converted to a letter grade.

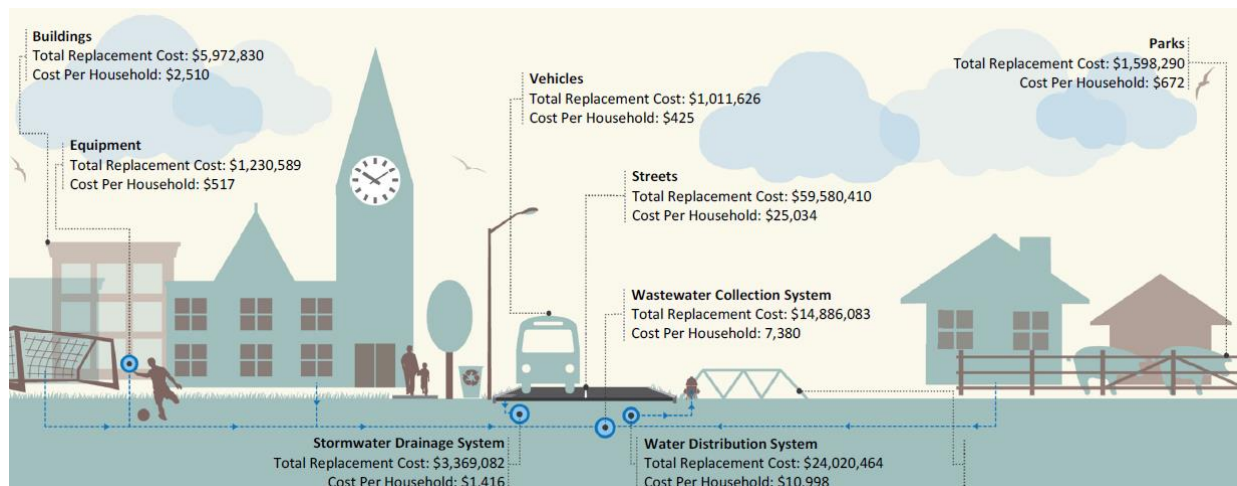
Asset Category	Condition vs. Performance	Funding vs. Need	Overall Grade	Comments
Streets	B (4.2 Stars)	F (0 Stars)	D	Approximately ninety percent of all streets, based on field condition data, is in fair to excellent condition. As a result, the city received a Condition vs. Performance rating of 'B'. The average annual revenue required to sustain Kennedale's streets is approximately \$1,690,000 . Based on Kennedale's current annual funding of \$287,000 , there is an annual deficit of \$1,403,000 .
Water Distribution System	C+ (3.3 Stars)	A (5 Stars)	B	Based on age based condition, approximately seventy-six percent of the city's water mains are in fair to excellent condition. However, based on replacement value, nearly forty-two percent of the city's buildings assets are in poor to critical condition. As such, the city received a Condition vs. Performance rating of 'C+'. The average annual revenue required to sustain Kennedale's water distribution system is approximately \$385,000 . Based on Kennedale's current annual funding of \$589,000 , there is a surplus of \$169,000 .

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Wastewater Collection System	C (3.3 Stars)	F (1 Star)	D	Approximately sixty-nine percent of the city's sewer pipes are in fair to excellent condition, based on age data only. As such, the city received a Condition vs. Performance rating of 'C'. The average annual revenue required to sustain Kennedale's wastewater collection system is approximately \$179,000 . Based on Kennedale's current annual funding of \$80,000 , there is an annual deficit of \$99,000 .
Stormwater Drainage System	B (4.0 Stars)	C (3 Stars)	C	Based on assessed condition ratings, eighty-seven percent of the city's stormwater pipes and one hundred percent of culverts are in good to excellent condition. As such, the city received a Condition vs. Performance rating of 'B'. The average annual revenue required to sustain Kennedale's stormwater drainage system is approximately \$349,000 . Based on Kennedale's current annual funding of \$265,000 , there is an annual deficit of \$84,000 .
Buildings	C (3.5 Stars)	F (0 Stars)	D	Based on age data only, approximately seventy-nine percent of the city's buildings are in fair to excellent condition. As such, the city received a Condition vs. Performance rating of 'C'. The average annual revenue required to sustain Kennedale's buildings is \$127,000 . Based on Kennedale's current annual funding of \$55,000 , there is an annual deficit of \$72,000 .
Parks	B+ (4.7 Stars)	F (0 Stars)	D	Based on assessed condition data, 94 percent of the city's parks are in fair to excellent condition. As such, the city received a Condition vs. Performance rating of 'B+'. The average annual revenue required to sustain Kennedale's Parks is approximately \$68,000 . Based on Kennedale's current annual funding of \$0 , there is an annual deficit of \$68,000 .
Equipment	F (1.6 Stars)	F (1 Star)	F	Approximately seventy-six percent of the city's equipment is in poor to critical condition based on replacement cost. As such, the city received a Condition vs. Performance rating of 'F'. The average annual revenue required to sustain Kennedale's equipment class is approximately \$225,000 . Based on Kennedale's current annual funding of \$88,000 , there is an annual deficit of \$137,000 .
Vehicles	D (2.3 Stars)	A (5 Stars)	C+	Nearly forty-one percent of the city's vehicles are in fair to excellent condition, with the remaining in poor to critical condition. As such, the city received a Condition vs. Performance rating of 'D'. The average annual revenue required to sustain Kennedale's vehicles class is approximately \$142,000 . Based on Kennedale's current annual funding of \$179,000 , there is an annual surplus of \$37,000 .

INFRASTRUCTURE REPLACEMENT COST PER HOUSEHOLD: \$48,951

SOURCE: 2015 ASSET MANAGEMENT PLAN | WWW.CITYOFKENNEDEALE.COM/GOVDOCS



CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND

CATEGORY	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$ CHANGE	% CHANGE
BEGINNING FUND BALANCE	\$ 1,019,123	\$ 1,221,093	\$ 1,430,072	\$ 1,430,072	\$ 1,430,072		\$ 1,104,740		
AD VALOREM TAXES	3,399,661	3,570,946	3,570,946	3,378,279	3,509,000	(61,946)	3,882,785	311,838	9%
SALES/BEVERAGE TAXES	1,253,392	1,163,954	1,163,954	611,562	1,141,500	(22,454)	1,217,375	53,421	5%
GRANTS	60,728	257,243	257,243	16,381	108,948	(148,295)	135,123	(122,120)	-47%
LICENSES/PERMITS	412,628	171,105	171,105	215,094	301,629	130,524	172,865	1,760	1%
FINES/FEES	258,649	226,483	226,483	151,006	220,900	(5,583)	220,952	(5,531)	-2%
CHARGE FOR SERVICES	198,537	190,750	190,750	147,562	203,950	13,200	203,950	13,200	7%
INVESTMENT EARNINGS	2,166	2,400	2,400	4,419	5,600	3,200	5,500	3,100	129%
MISCELLANEOUS INCOME	125,162	62,368	62,368	29,540	67,055	4,688	38,270	(24,098)	-39%
INTERGOVERNMENTAL	644,824	551,406	551,406	312,728	518,078	(33,328)	573,344	21,938	4%
SURPLUS SALES/RENTALS	5,136	4,800	4,800	20,127	21,001	16,201	3,800	(1,000)	-21%
TOTAL REVENUES	\$ 6,360,884	\$ 6,201,455	\$ 6,201,455	\$ 4,886,697	\$ 6,097,661	\$ (103,794)	\$ 6,453,965	\$ 252,510	4%
PERSONNEL	4,240,288	4,407,587	4,407,587	2,717,518	4,328,243	(79,344)	4,575,949	168,361	4%
SUPPLIES	154,431	224,917	224,917	121,108	208,820	(16,097)	207,367	(17,550)	-8%
MAINTENANCE	313,317	386,594	386,594	206,546	396,544	9,950	327,614	(58,979)	-15%
SUNDRY	1,141,728	1,180,092	1,180,092	789,209	1,160,092	(20,001)	1,278,643	98,550	8%
TRANSFERS	85,338	197,844	197,844	-	197,844	-	174,951	(22,894)	-12%
GRANTS	14,834	91,500	91,500	10,875	131,450	39,950	92,500	1,000	1%
TOTAL EXPENDITURES	\$ 5,949,935	\$ 6,488,534	\$ 6,488,534	\$ 3,845,258	\$ 6,422,993	\$ (65,541)	\$ 6,657,023	\$ 168,489	3%
REVENUES OVER EXPENDITURES	\$ 410,949	\$ (287,079)	\$ (287,079)	\$ 1,041,440	\$ (325,331)	\$ (38,253)	\$ (203,058)		
ENDING FUND BALANCE	\$ 1,430,072	\$ 934,014	\$ 1,142,993	\$ 2,471,512	\$ 1,104,740		\$ 901,682		
FUND BALANCE AS % OF EXP	24.0%	14.4%	17.6%	64.3%	17.2%		13.5%		
RESERVE (25% REQUIREMENT)	\$ 1,487,484	\$ 1,622,134	\$ 1,622,134	\$ 961,314	\$ 1,605,748		\$ 1,664,256		
RESERVE SURPLUS/(SHORTFALL)	\$ (57,412)	\$ (688,120)	\$ (479,141)	\$ 1,510,197	\$ (501,008)		\$ (762,574)		

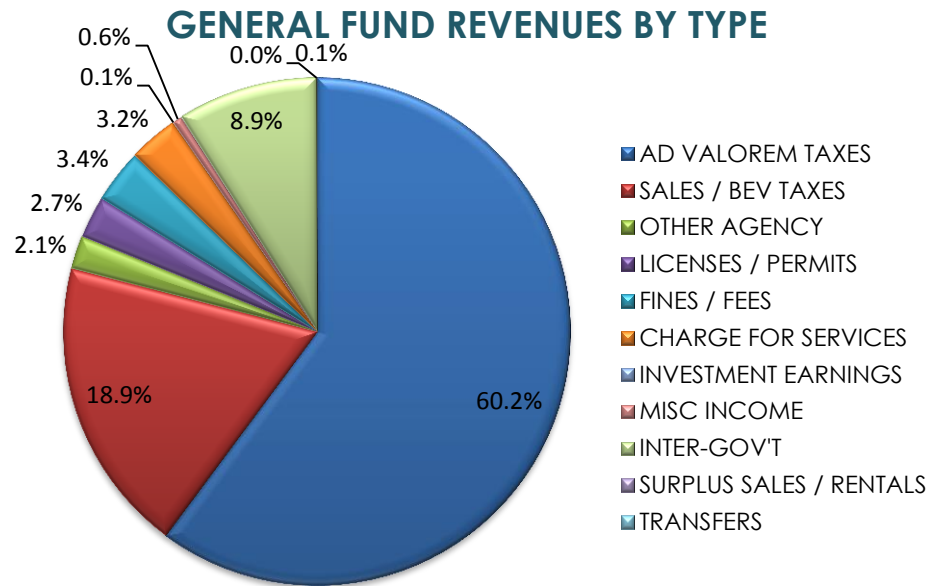
GENERAL FUND BUDGET OVERVIEW

REVENUES

The 2017–2018 General Fund Budget includes \$6,453,965 in revenues, which is an increase of 4% or \$252,510 change from the prior year.

The primary source of revenue for the General Fund Budget is property tax, which accounts for 60.2% of all revenue.

Revenue by major type is depicted below:



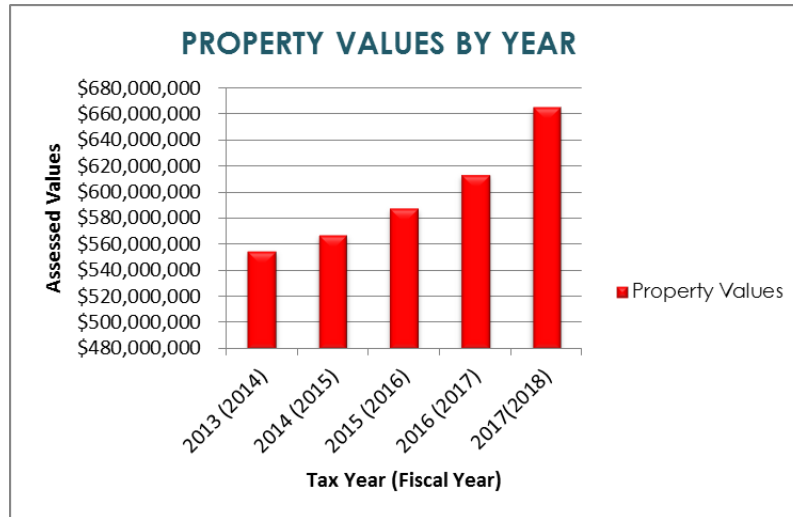
Below is the five-year trend of revenues and the percentage of change:

Fiscal Year	2014 (Actual)	2015 (Actual)	2016 (Actual)	2017 (Estimated)	2018 (Budgeted)	% Change (CY-PY)/PY	% Change FY14-18
General Fund Ad Valorem Taxes	\$ 3,091,747	\$ 3,174,142	\$ 3,399,661	\$ 3,509,000	\$ 3,882,785	10.65%	25.59%
General Fund Sales Taxes	\$ 1,093,945	\$ 1,491,343	\$ 1,253,392	\$ 1,141,500	\$ 1,217,375	6.65%	11.28%
General Fund Other Agency	\$ 1,414	\$ 84,989	\$ 60,728	\$ 108,948	\$ 135,123	24.03%	9458.13%
General Fund Licenses/Permits	\$ 363,945	\$ 261,761	\$ 412,628	\$ 301,629	\$ 172,865	-42.69%	-52.50%
General Fund Fines/Fees	\$ 330,497	\$ 273,996	\$ 258,649	\$ 220,900	\$ 220,952	0.02%	-33.15%
General Fund Charges for Services	\$ 173,207	\$ 191,105	\$ 198,537	\$ 203,950	\$ 203,950	0.00%	17.75%
General Fund Investment Earnings	\$ 234	\$ 523	\$ 2,166	\$ 5,600	\$ 5,500	-1.79%	2252.44%
General Fund Misc. Income	\$ 73,766	\$ 26,578	\$ 125,162	\$ 67,055	\$ 38,270	-42.93%	-48.12%
General Fund Intergovernmental	\$ 658,498	\$ 512,996	\$ 644,824	\$ 518,078	\$ 573,344	10.67%	-12.93%
General Fund Surplus Sales/Rentals	\$ 5,361	\$ 5,564	\$ 5,136	\$ 21,001	\$ 3,800	-81.91%	-29.12%
General Fund Total Revenues	\$ 5,792,613	\$ 6,022,996	\$ 6,360,884	\$ 6,097,661	\$ 6,453,965	5.84%	11.42%
General Fund Revenues Per Capita	\$ 783.42	\$ 753.63	\$ 780.30	\$ 733.34	\$ 768.51	4.80%	-1.90%

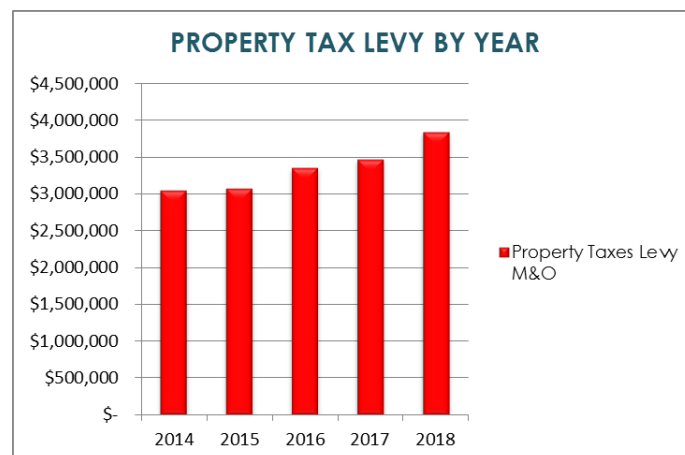
PROPERTY TAXES

Property Values increased almost 7% in Fiscal 2017-2018, largely due to the favorable location in the DFW area and improvements through the community. In addition, there is a proposed 2-cent increase to the property tax rate to keep up with growing expenditures and stagnant revenue from other sources.

The charts below show the values and levy for the past five years:

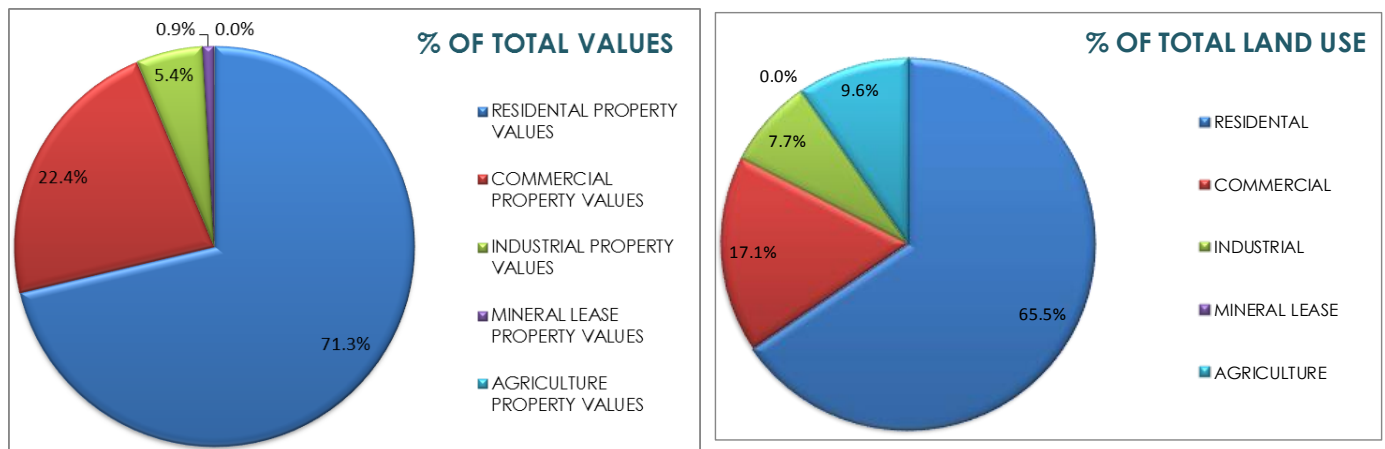


Tax Year (Fiscal Year)	2013 (2014)	2014 (2015)	2015 (2016)	2016 (2017)	2017 (2018)
Property Values	\$ 554,989,355	\$ 567,207,295	\$ 587,891,887	\$ 613,849,961	\$ 665,044,737
Property Values Per Capita	\$ 75,059.42	\$ 70,971.88	\$ 72,117.69	\$ 73,825.50	\$ 79,190.61



Fiscal Year	2014	2015	2016	2017	2018
Property Taxes Levy M&O	\$ 3,049,193	\$ 3,073,044	\$ 3,357,609	\$ 3,470,000	\$ 3,842,785
Property Values Per Capita	\$ 412.39	\$ 384.52	\$ 411.88	\$ 417.32	\$ 457.58

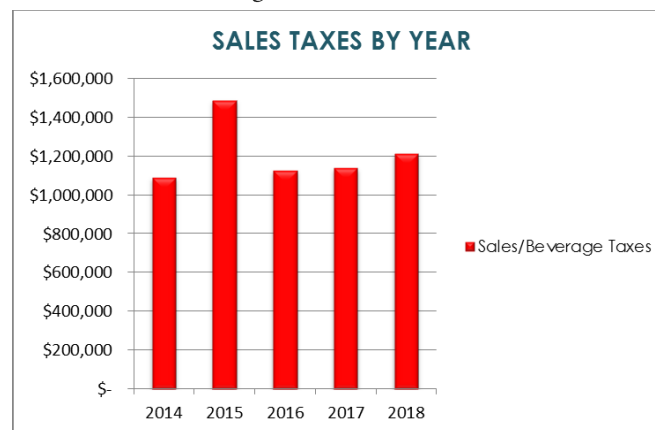
These charts show the percentage of property values by category and the percentage of land use by category:



Tax Year (Fiscal Year)	2014 (Actual)	2015 (Actual)	2016 (Actual)	2017 (Estimated)	2018 (Budgeted)	% Change (CY PY)/PY	% Change FY14-18	% OF TOTAL VALUES
RESIDENTIAL PROPERTY VALUES	332,404,858	350,857,348	380,260,578	426,833,928	474,221,975	11.10%	42.66%	71.3%
COMMERCIAL PROPERTY VALUES	122,562,814	123,712,479	127,103,737	134,548,644	148,668,997	10.49%	21.30%	22.4%
INDUSTRIAL PROPERTY VALUES	62,617,391	45,641,853	43,606,861	43,339,574	35,887,725	-17.19%	-42.69%	5.4%
MINERAL LEASE PROPERTY VALUES	37,352,770	46,914,790	36,769,260	8,914,360	6,180,500	-30.67%	-83.45%	0.9%
AGRICULTURE PROPERTY VALUES	51,522	80,825	151,451	213,455	85,540	-59.93%	66.03%	0.0%
TOTAL PROPERTY VALUES	554,989,355	567,207,295	587,891,887	613,849,961	665,044,737	8.34%	19.83%	100.0%
NEW CONSTRUCTION VALUE INCLUDED	17,277,589	9,900,580	25,067,164	24,998,950	16,655,243	N/A	N/A	N/A

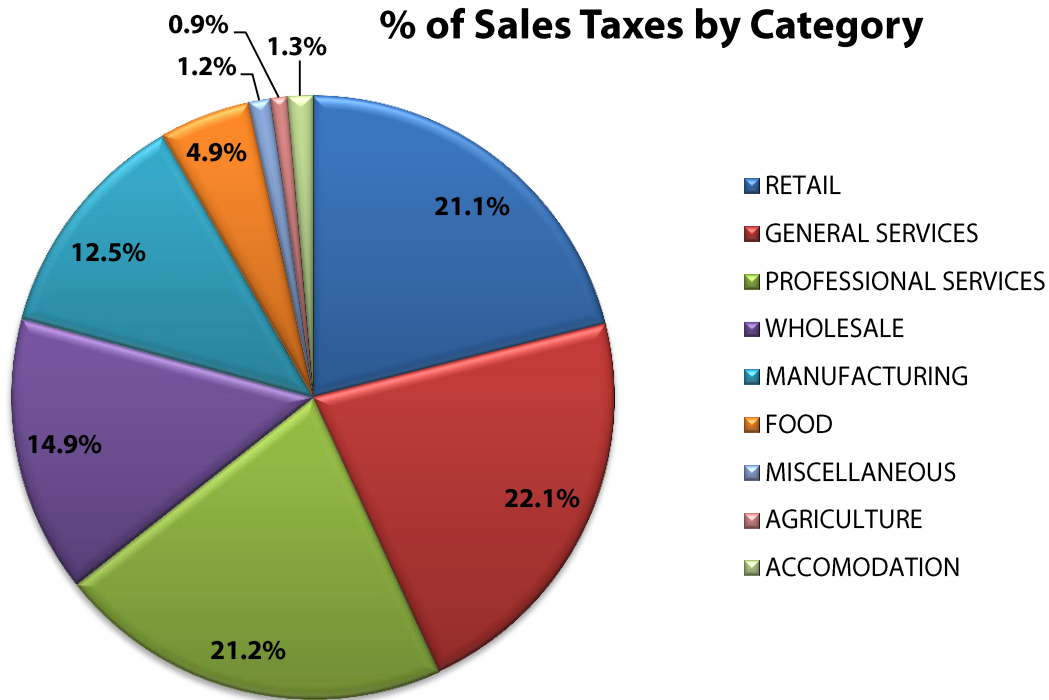
SALES TAX

Sales tax revenues continue to follow the projected path of growth based on economic development within the community and economic projects around the state. We do anticipate sales tax revenue to increase in FYE '18, although we project it drop in the current fiscal year due to receiving incorrect payments from the state. We collect an extra .5% of Sales Tax for Property Tax relief. Sales Taxes make up 18.9% of the General Fund Budget revenues, which includes Mixed Beverage taxes. Below is the chart of sales taxes over the last five years:



Fiscal Year	2014	2015	2016	2017	2018
Sales Taxes	\$ 325,630	\$ 457,222	\$ 376,545	\$ 342,000	\$ 373,835
Sales Taxes Per Capita	\$ 44.04	\$ 57.21	\$ 46.19	\$ 41.13	\$ 44.51

Below are the sales taxes for the General Fund and EDC Fund by Category for 2016. It's important to note that the amounts will not total due to missing information. Businesses are classified according to State classifications, resulting in some businesses not being classified correctly.



Category	2016 (Actual)	% of Sales Taxes
RETAIL	271,150.51	21.1%
GENERAL SERVICES	283,923.99	22.1%
PROFESSIONAL SERVICES	272,821.06	21.2%
WHOLESALE	191,229.40	14.9%
MANUFACTURING	160,829.69	12.5%
FOOD	62,650.40	4.9%
MISCELLANEOUS	15,179.20	1.2%
AGRICULTURE	11,674.35	0.9%
ACCOMODATION	17,117.43	1.3%
TOTAL SALES TAXES	1,286,576.03	100.0%

Calculating Sales Tax Trends

(Tax Collected During Current Year (CY) – Tax Collected During Previous Year (PY))

Tax Collected During Previous Year (PY)

Current Year: Fiscal Year 2016-17
Previous Year: Fiscal Year 2015-16

Actual Numbers

Sales Tax Collected in FY15-16:
\$1,129,635 (General Fund Only)

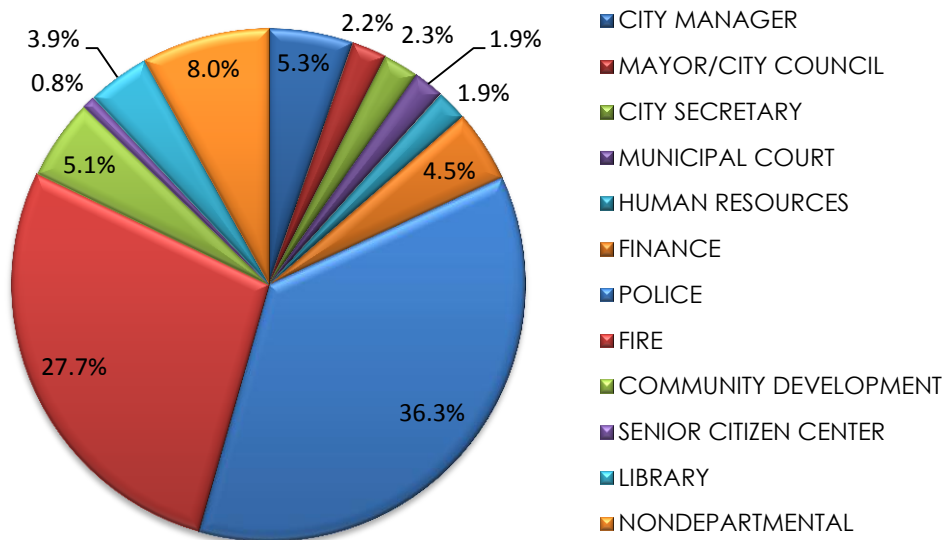
Sales Tax Collected in FY 16-17
(estimated for July-Sept.): \$1,020,000 *
(General Fund Only)

*Reduced due to one-time repayment
from state disbursement error

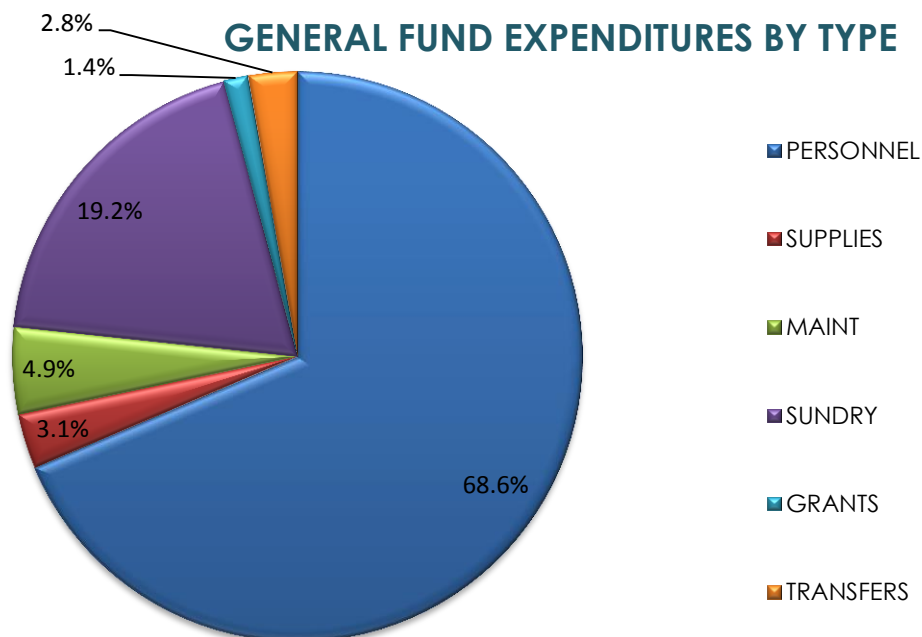
EXPENDITURES

Police and Fire services make up more than 64% of the General Fund Budget, while overhead departments (City Manager, Mayor and City Council, City Secretary, Human Resources, Finance, and Non-Departmental) make up 24%. Other city service departments (Municipal Court, Community Development, Senior Citizen Center and Library) make up the remaining 12%.

GENERAL FUND EXPENDITURES BY DEPT.



The General Fund expenditures are illustrated below by expenditure type:



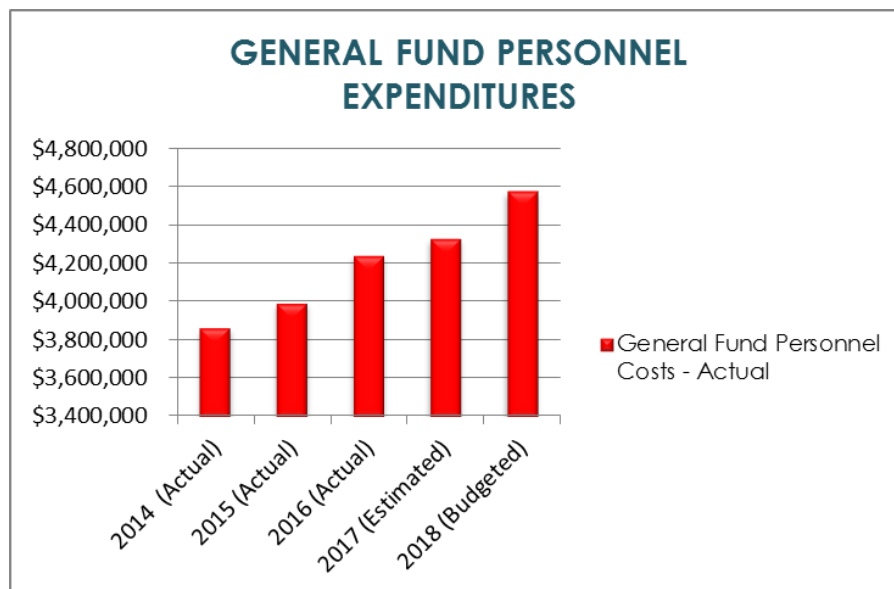
CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

Personnel costs make up the majority of the expenditures at 68.6%; sundry (utilities, consultants, training, and other miscellaneous items) makes up 19.2%; supplies, maintenance and transfers make up the remaining 12.2%. Below is the last five years of expenditures for the General Fund and the percentage of change:

Fiscal Year	2014 (Actual)	2015 (Actual)	2016 (Actual)	2017 (Estimated)	2018 (Budgeted)	% Change (CY-PY)/PY	% Change FY14-18
General Fund Personnel Costs	\$ 3,859,740	\$ 3,991,803	\$ 4,240,288	\$ 4,328,243	\$ 4,575,949	5.72%	18.56%
General Fund Supply Costs	\$ 216,046	\$ 186,747	\$ 154,431	\$ 208,820	\$ 207,367	-0.70%	-4.02%
General Fund Maintenance Costs	\$ 255,085	\$ 300,333	\$ 313,317	\$ 396,544	\$ 327,614	-17.38%	28.43%
General Fund Sundry Costs	\$ 1,007,192	\$ 1,068,606	\$ 1,141,728	\$ 1,160,092	\$ 1,278,643	10.22%	26.95%
General Fund Transfers	\$ 154,429	\$ 192,086	\$ 85,338	\$ 197,844	\$ 183,973	-7.01%	19.13%
General Fund Capital Costs	\$ 5,410	\$ 644	\$ -	\$ -	\$ -		-100.00%
General Fund Grants Costs	\$ 20,015	\$ 88,796	\$ 14,834	\$ 131,450	\$ 92,500	-29.63%	362.16%
General Fund Total Expenditures	\$ 5,517,916	\$ 5,829,014	\$ 5,949,935	\$ 6,422,993	\$ 6,666,046	3.78%	20.81%
General Fund Expenditures Per Capita	\$ 746.27	\$ 729.36	\$ 729.89	\$ 772.47	\$ 793.76	2.76%	6.36%

PERSONNEL COSTS

Personnel expenditures (salaries and benefits) are expected to total \$4,575,949, an increase of 5.72% from the previous year. This figure includes a 2% salary increase for all employees, as well as an expected 15% increase in health insurance costs. Below is a chart of the last five years of budgeted and actual personnel expenditures:



Fiscal Year	2014 (Actual)	2015 (Actual)	2016 (Actual)	2017 (Estimated)	2018 (Budgeted)	% Change (CY-PY)/PY	% Change FY14-18
General Fund Personnel Costs - Actual	\$ 3,859,740	\$ 3,991,803	\$ 4,240,288	\$ 4,328,243	\$ 4,575,949	5.72%	18.56%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$ CHANGE	% CHANGE
PROPERTY TAX-CURRENT YEAR	3,357,609	3,525,946	3,525,946	3,344,964	3,470,000	(55,946)	3,842,785	316,838	9%
PROPERTY TAX-DELINQUENT/PY	22,180	20,000	20,000	14,449	19,000	(1,000)	20,000	-	
PROPERTY TAX-PENALTY/INTEREST	19,873	25,000	25,000	18,866	20,000	(5,000)	20,000	(5,000)	-20%
AD VALOREM TAXES	\$ 3,399,661	\$ 3,570,946	\$ 3,570,946	\$ 3,378,279	\$ 3,509,000	\$ (61,946)	\$ 3,882,785	\$ 311,838	9%
SALES TAX	1,129,635	1,048,054	1,048,054	546,366	1,020,000	(28,054)	1,099,075	51,021	5%
MIXED BEVERAGE TAX	1,681	1,900	1,900	940	1,500	(400)	1,900	-	
SALES TAX-INTERLOCAL	122,075	114,000	114,000	64,256	120,000	6,000	116,400	2,400	2%
SALES/BEVERAGE TAXES	\$ 1,253,392	\$ 1,163,954	\$ 1,163,954	\$ 611,562	\$ 1,141,500	\$ (22,454)	\$ 1,217,375	\$ 53,421	5%
TARRANT COUNTY 911	5,909	5,909	5,909	6,421	6,421	512	6,000	91	2%
COPS GRANT	-	73,009	73,009	-	-	(73,009)	-	(73,009)	
AUTO TASK FORCE GRANT	40,000	40,000	40,000	-	40,000	-	39,718	(282)	-1%
LONE STAR LIBRARY GRANT	2,464	7,000	7,000	7,460	53,000	46,000	-	(7,000)	
TARRANT COUNTY TDH EMS GRANT	12,355	131,325	131,325	-	9,527	(121,798)	89,405	(41,920)	-32%
GRANTS/OBLIGATIONS	-	-	-	2,500	-	-	-	-	
GRANTS	\$ 60,728	\$ 257,243	\$ 257,243	\$ 16,381	\$ 108,948	\$ (148,295)	\$ 135,123	\$ (122,120)	-47%
BUSINESS LICENSES	5,825	5,500	5,500	5,525	5,775	275	5,400	(100)	-2%
CONTRACTOR LICENSES	15,600	14,000	14,000	12,000	18,000	4,000	11,000	(3,000)	-21%
CERTIFICATE OF OCCUPANCY	990	2,035	2,035	2,255	3,025	990	1,800	(235)	-12%
BUILDING PERMITS	131,762	64,400	64,400	64,760	104,000	39,600	75,000	10,600	16%
ELECTRICAL PERMITS	19,852	15,000	15,000	12,549	20,035	5,035	13,000	(2,000)	-13%
PLUMBING PERMITS	21,514	15,000	15,000	12,368	19,140	4,140	13,000	(2,000)	-13%
MECHANICAL PERMITS	27,170	13,280	13,280	9,075	14,100	820	11,000	(2,280)	-17%
ALCOHOL PERMITS	-	240	240	30	3,030	2,790	120	(120)	-50%
CONSTRUCTION INSPECTION FEES	114,697	-	-	61,754	61,754	61,754	-	-	
OTHER PERMITS/FEES	31,438	17,700	17,700	18,211	31,000	13,300	22,000	4,300	24%
PLAT FILING FEES	5,630	2,500	2,500	4,190	5,120	2,620	2,500	-	
ZONE CHANGE FEES	3,000	2,000	2,000	1,500	1,500	(500)	2,500	500	25%
PLAN REVIEW FEES	24,427	13,300	13,300	9,853	13,300	-	13,000	(300)	-2%
ANIMAL IMPOUNDING FEES	2,370	1,000	1,000	804	1,000	-	1,000	-	
ANIMAL REGISTRATION FEES	30	150	150	40	45	(105)	45	(105)	-70%
MOWING/DEMOLITION CHARGES	5,957	5,000	5,000	180	750	(4,250)	1,500	(3,500)	-70%
REINSPECTION FEES	2,365	-	-	-	55	55	-	-	
LICENSES/PERMITS	\$ 412,628	\$ 171,105	\$ 171,105	\$ 215,094	\$ 301,629	\$ 130,524	\$ 172,865	\$ 1,760	1%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
WARRANT FEES	21,604	30,342	30,342	14,232	21,100	(9,242)	21,100	(9,242)	-30%
ARREST FEES	8,055	7,094	7,094	4,344	7,050	(44)	7,094	-	
TRAFFIC CONVICTION FEES	3,571	2,733	2,733	1,755	2,700	(33)	2,733	-	
TIME PYMT FEES-CITY PORTION	1,903	2,405	2,405	1,039	2,400	(5)	2,405	-	
TIME PYMT FEES-JUDICIAL EFFCY	476	603	603	260	600	(3)	603	-	
ADMIN FEES-DRIVER SAFETY	3,178	3,333	3,333	1,900	3,100	(233)	3,100	(233)	-7%
FINES/FORFEITS-FROM 2006	209,616	171,056	171,056	123,836	175,000	3,944	175,000	3,944	2%
COURT COSTS-CITY FROM 2006	10,246	8,916	8,916	3,640	8,950	34	8,916	-	
FINES/FEES	\$ 258,649	\$ 226,483	\$ 226,483	\$ 151,006	\$ 220,900	\$ (5,583)	\$ 220,952	\$ (5,531)	-2%
POLICE COPY/REPORTS-FROM 2006	989	750	750	686	950	200	950	200	27%
AMBULANCE FEES-FROM 2006	197,328	190,000	190,000	145,886	202,000	12,000	203,000	13,000	7%
FIRE DEPARTMENT FEES	220	-	-	990	1,000	1,000	-	-	
CHARGE FOR SERVICES	\$ 198,537	\$ 190,750	\$ 190,750	\$ 147,562	\$ 203,950	\$ 13,200	\$ 203,950	\$ 13,200	7%
INVESTMENT INCOME	2,166	2,400	2,400	4,419	5,600	3,200	5,500	3,100	129%
INVESTMENT EARNINGS	\$ 2,166	\$ 2,400	\$ 2,400	\$ 4,419	\$ 5,600	\$ 3,200	\$ 5,500	\$ 3,100	129%
LIBRARY CARDS	64	50	50	40	70	20	70	20	40%
MISCELLANEOUS INCOME	114,324	58,318	58,318	6,623	40,000	(18,318)	35,500	(22,818)	-39%
CREDIT CARD FEES	3,260	4,000	4,000	1,126	2,200	(1,800)	2,200	(1,800)	-45%
SCRAP RECYCLE REVENUE	62	-	-	1,776	1,776	1,776	500	500	
WORKERS COMPENSATION	7,450	-	-	19,965	23,000	23,000	-	-	
CASH OVER/(UNDER)	3	-	-	9	9	9	-	-	
MISCELLANEOUS INCOME	\$ 125,162	\$ 62,368	\$ 62,368	\$ 29,540	\$ 67,055	\$ 4,688	\$ 38,270	\$ (24,098)	-39%
CONTRIBUTION-FIRE	370	450	450	247	340	(110)	375	(75)	-17%
COUNTY CONTRIBUTION-FIRE	36,000	36,000	36,000	18,000	36,000	-	36,000	-	0%
COUNTY CONTRIBUTION-AMBULANCE	28,025	20,000	20,000	20,421	27,000	7,000	24,800	4,800	24%
ADMIN CHARGE-WATER/SEWER	449,793	334,418	334,418	206,724	327,123	(7,295)	362,715	28,297	8%
ADMIN CHARGE-EDC	56,796	93,297	93,297	30,271	60,375	(32,922)	82,213	(11,084)	-12%
CONTRIBUTION-KISD SRO	73,840	67,241	67,241	37,066	67,241	(0)	67,241	-	0%
INTERGOVERNMENTAL	\$ 644,824	\$ 551,406	\$ 551,406	\$ 312,728	\$ 518,078	\$ (33,328)	\$ 573,344	\$ 21,938	4%
COMMUNITY CENTER RENTAL FEES	3,330	4,500	4,500	2,226	2,800	(1,700)	3,500	(1,000)	-22%
SENIOR CITIZEN BLDG RENTALS	355	300	300	-	300	-	300	-	0%
BALLFIELD RENTALS	1,395	-	-	-	-	-	-	-	
SALE OF PARTS/ASSETS	57	-	-	17,901	17,901	17,901	-	-	
SURPLUS SALES/RENTALS	\$ 5,136	\$ 4,800	\$ 4,800	\$ 20,127	\$ 21,001	\$ 16,201	\$ 3,800	\$ (1,000)	-21%
TOTAL REVENUES	\$6,360,884	\$6,201,455	\$6,201,455	\$4,886,697	\$ 6,097,661	\$ (103,794)	\$6,453,965	\$ 252,510	4%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND

				FY17-18 PROPOSED
4001-00-00	PROPERTY TAX-CURRENT YEAR	\$606,133,689 MILLION (JULY CERTIFIED NET TAXABLE)/100% COLLECTION RATE x M&O RATE (\$0.581711)	3,842,785	3,842,785
4011-00-00	PROPERTY TAX-DELINQUENT/PY	BASED ON HISTORICAL TREND	20,000	20,000
4041-00-00	PROPERTY TAX-PENALTY/INTEREST	BASED ON HISTORICAL TREND	20,000	20,000
4081-00-00	SALES TAX	GENERALLY BUDGET BASED ON HISTORY	1,099,075	1,099,075
4082-00-00	MIXED BEVERAGE TAX	BASED ON HISTORICAL TREND	1,900	1,900
4083-00-00	SALES TAX-INTERLOCAL	INTERLOCAL AGREEMENT WITH CITY OF ARLINGTON FOR WALMART, FUNDS RECEIVED DIRECTLY FROM CITY. CITIES SHARE 1% TOTAL SALES TAX GENERATED BASED ON 75% ARLINGTON AND 25% KENNEDALE SHARED SPLIT.	116,400	116,400
4069-00-00	TARRANT COUNTY 911	TARRANT COUNTY 911 ANNUAL PAYMENT	6,000	6,000
4086-00-00	COPS GRANT - PD	COPS GRANT 100% FUNDED (OFFSETTING SALARY OF COMMUNITY RESOURCE OFFICER) (IF AWARDED)		-
4087-00-00	AUTO TASK FORCE GRANT - PD	TRI-COUNTY AUTO BURGLARY AND THEFT PREVENTION TASK FORCE (\$40,000 GRANT OFFSETTING PART OF SALARY OF INVESTIGATOR)	39,718	39,718
4095-00-00	LIBRARY GRANTS	FAMILY PLACE GRANT, TOCKER GRANT, AND OTHER LIBRARY GRANTS	-	-
4098-00-00	TARRANT COUNTY TDH EMS GRANT	TARRANT COUNTY TDH EMS GRANT	11,000	89,405
		ESD GRANT PENDING (ONE TIME COST)	10,000	
		NCTTRAC GRANT	4,000	
		HELPING HEROES GRANT (KOCH PIPELINES)	2,500	
		AFG GRANT (95% OF COST COVERED BY GRANT) (ONE TIME COST)	61,905	
4101-00-00	BUSINESS LICENSES	\$15 ANNUAL APPLICATION FEE. ACTIVE (122), RENEWAL (24), EXPIRED (30% OF 159)	5,400	5,400
4120-00-00	CONTRACTOR LICENSES	\$100 INITIAL APPLICATION FEE, \$50 ANNUAL RENEWAL FEE FOR RECURRING CONTRACTORS. PLUMBING CONTRACTORS NO LONGER REQUIRED TO PAY. ACTIVE (94), RENEWAL (15), EXPIRED (83)	11,000	11,000
4150-00-00	CERTIFICATE OF OCCUPANCY	\$55 ONE TIME APPLICATION FEE FOR COMMERCIAL CHANGE; NEW CONSTRUCTION IS INCLUDED IN BUILDING PERMIT (5)	1,800	1,800
4155-00-00	BUILDING PERMITS	NEW RESIDENTIAL/COMMERCIAL/INDUSTRIAL/REMODEL/ADDITIONS, VARIES DEPENDING ON VALUE OF PROJECT (140 LOTS IN DEVELOPMENT) (46 HOMES FROM DEVELOPMENT @\$1400)	75,000	75,000
4160-00-00	ELECTRICAL PERMITS	NEW CONSTRUCTION (\$.06/SQUARE FEE), REPAIR (\$55 FEE)	13,000	13,000
4165-00-00	PLUMBING PERMITS	NEW CONSTRUCTION (\$.06/SQUARE FEE), REPAIR (\$55 FEE)	13,000	13,000
4175-00-00	MECHANICAL PERMITS	\$110 APPLICATION FEE, REPAIR (\$55 FEE)	11,000	11,000
4182-00-00	ALCOHOL PERMITS	\$60 PER TABC LICENSED ISSUED, EVERY OTHER YEAR	120	120
4183-00-00	CONSTRUCTION INSPECTION FEES	4% OF CONSTRUCTION FOR SUBDIVISIONS (PUBLIC PURPOSE) (ONE TIME REVENUE)	-	-
4190-00-00	OTHER PERMITS	GARAGE SALE (\$10), FENCE/POOL/ACCESSORY BUILDINGS (BASED ON VALUATION), SPECIAL EXCEPTIONS (\$250), GAS WELL PERMITS (\$5000 FOR 1ST WELL), VARIANCES (\$500), CUP (\$500)	22,000	22,000
4191-00-00	PLAT FILING FEES	\$5 PLAT FILING FEE, PRELIMINARY/MINOR (\$300 PLUS \$5 LOT), FINAL (\$300 PLUS \$10 LOT), REPLAT (\$500 UP TO 10/\$1500 FOR MORE),	2,500	2,500
4192-00-00	ZONE CHANGE FEES	\$500 APPLICATION FEE/\$1500 OVER 10 ACRES	2,500	2,500
4193-00-00	PLAN REVIEW FEES	\$55 APPLICATION FEE	13,000	13,000
4195-00-00	ANIMAL IMPOUNDING FEES	BASED ON HISTORICAL TREND	1,000	1,000
4196-00-00	ANIMAL REGISTRATION FEES	BASED ON HISTORICAL TREND	45	45
4198-00-00	MOWING/DEMOLITION CHARGES	VERY DYNAMIC ACTIVITY, LIEN RELEASED AND FUNDS COLLECTED GENERALLY UPON SALE OR REFINANCE OF PROPERTY	1,500	1,500

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

4199-00-00	REINSPECTION FEES	DO NOT ANTICIPATE, USUALLY ASSOCIATED WITH LARGE DEVELOPMENTS	-	-
4255-00-00	WARRANT FEES	MUNICIPAL COURT FEE BASED UPON TREND OF CITATIONS	21,100	21,100
4256-00-00	ARREST FEES	MUNICIPAL COURT FEE BASED UPON TREND OF CITATIONS	7,094	7,094
4257-00-00	TRAFFIC CONVICTIONS FEES	MUNICIPAL COURT FEE BASED UPON TREND OF CITATIONS	2,733	2,733
4258-00-00	TIME PYMT FEES-CITY	MUNICIPAL COURT FEE BASED UPON TREND OF CITATIONS	2,405	2,405
4259-00-00	TIME PYMT FEES-JUDICIAL EFFCY	MUNICIPAL COURT FEE BASED UPON TREND OF CITATIONS	603	603
4271-00-00	ADMIN FEES-DRIVER SAFETY	MUNICIPAL COURT FEE BASED UPON TREND OF CITATIONS	3,100	3,100
4281-00-00	FINES/FORFEITS-FROM 2006	MUNICIPAL COURT FEE BASED UPON TREND OF CITATIONS	175,000	175,000
4282-00-00	COURT COSTS-CITY FROM 2006	MUNICIPAL COURT FEE BASED UPON TREND OF CITATIONS	8,916	8,916
4380-00-00	POLICE COPY/REPORTS-FROM 2006	REVENUE FROM COPIES OF POLICE ACCIDENT REPORTS/INVESTIGATIVE REPORTS ISSUED TO PUBLIC	950	950
4390-00-00	AMBULANCE FEES-FROM 2006	BASED ON HISTORICAL TREND	203,000	203,000
4401-00-00	INVESTMENT INCOME	EARNING BASED UPON AVERAGE BALANCE/INTEREST RATES	5,500	5,500
4405-00-00	LIBRARY CARDS/FINES	FEE FOR ISSUED LIBRARY CARDS AND ADDITIONAL FINES COLLECTED FOR DELINQUENT BOOKS	70	70
4409-00-00	MISCELLANEOUS INCOME	REGIONAL AREA COUNCIL FUNDS FOR FIRE (RECEIPT BASED UPON ATTENDANCE)	3,500	35,500
		TARRANT APPRAISAL DISTRICT REBATE CHECK ONCE THEIR BUDGET IS AUDITED AND CHARGES TO PARTICIPATING ENTITIES ARE RECONCILED	500	
		TML EQUITY CHECK REBATE, CALCULATED SEP 30 BASED ON LOSS RATIOS AND LONGEVITY AND PAID IN APRIL	6,000	
		ABANDONED/UNCLAIMED PROPERTY FROM POLICE DEPT THAT HAS BEEN DECLARED TO THE CITY BY A JUDGE. IF FUNDS NEEDS TO BE HELD UNTIL DECLARED, POST FUNDS TO LIABILITY ACCOUNT (01-2300-00-00). WHEN FUNDS DECLARED, CUT CHECK TO DEFENDANT OR IF DECLARED TO CITY, JE FUNDS TO THIS REVENUE ACCOUNT. DO NOT CONFUSE ABANDONED/UNCLAIMED PROPERTY WITH PROPERTY THAT HAS BEEN SEIZED. SEIZURE FUNDS GO TO FUND 31. REFERENCE NOTE UNDER 31-4409-00-00.	500	
		TML HAIL DAMAGE REPAIR (POLICE, LIBRARY, SENIOR CENTER) (\$90,289.85 - \$1,000 DEDUCTIBLE - \$522,817.50) (ONE TIME REVENUE)		
		OTHER MISCELLANEOUS INCOME RECEIVED (EMPLOYEE BANQUET DONATIONS, GUESTS DINNERS, ETC.)	25,000	
4410-00-00	CREDIT CARD FEES	CONVENIENCE CHARGE ASSESSED AS PASS-THRU FOR CREDIT CARD TRANSACTIONS, FEE IS USED TO HELP OFFSET MERCHANT PROCESSING FEES BY VISA/MASTERCARD/E-CHECK ACH DEBIT	2,200	2,200
4413-00-00	SCRAP RECYCLE REVENUE	MONEY EARNED FROM SELLING SCRAP METAL PARTS	500	500
4415-00-00	INSURANCE REIMBURSEMENTS		-	-
4417-00-00	OPEN RECORD CHARGES	OPEN RECORD REQUEST CHARGES FROM FEE SCHEDULE	-	-
4499-00-00	CASH OVER/(UNDER)	CASH OVER/(UNDER) FOR PERMITS AND COURT CASH DRAWERS	-	-
4500-00-00	CONTRIBUTION-FIRE	VARIOUS FIRE-RELATED CONTRIBUTIONS (DONATIONS FROM WATER BILL PAYERS, SMOKE DETECTOR PROGRAM, ETC)	375	375
4505-00-00	COUNTY CONTRIBUTION-FIRE	TARRANT COUNTY CONTRIBUTION PER QUARTER FOR KENNEDALE FIRE RESCUE IN ETJ OF CITY LIMITS, BASED ON # OF RUNS/PER CAPITA	36,000	36,000
4507-00-00	COUNTY CONTRIBUTION-AMBULANCE	TARRANT COUNTY CONTRIBUTION PER QUARTER FOR KENNEDALE EMS SERVICES IN ETJ OF CITY LIMITS, BASED ON # OF RUNS/PER CAPITA	24,800	24,800
4510-00-00	ADMIN CHARGE-WATER/SEWER	CHARGE FOR SERVICES PROVIDED BY GENERAL FUND RESOURCES (7% TOTAL REVENUES EXCLUDING INTEREST/TRANSFERS)	362,715	362,715
4512-00-00	ADMIN CHARGE-EDC	CHARGE FOR SERVICES PROVIDED BY GENERAL FUND RESOURCES (10% TOTAL REVENUES EXCLUDING INTEREST/TRANSFERS)	82,213	82,213
4513-00-00	CONTRIBUTION-KISD SRO	50% PAID FROM KENNEDALE ISD FOR SCHOOL RESOURCE OFFICE PROGRAM)	67,241	67,241
4805-00-00	COMMUNITY CENTER RENTAL FEES	RENTAL FEES FOR USE OF NEW COMMUNITY CENTER @ 316 W 3RD STREET & OLD LIBRARY	3,500	3,500
4806-00-00	SR. CITIZEN BLDG RENTALS	RENTAL FEES FOR USE OF SENIOR CITIZEN CENTER (ZUMBA, RECREATION CLASSES, ETC.)	300	300

TOTAL REVENUES \$ 6,453,965

DEPARTMENT OUTLINE: CITY MANAGER

FUNCTIONS

Oversees the day-to-day management of all city departments, ensuring that staff is always focused on furthering the goals set forth by City Council, the Ends (Vision) Statement, and the Strategic Plan; Keeps City Council and the Kennedale Economic Development Corporation (EDC) informed of progress, potential actions, influencing factors, and limitations

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Completed Utility Fund analysis through consultancy with Government Resource Associates (GRA)
- Hired Finance Director Brady Olsen

SHORT-TERM GOALS

-

LONG-TERM GOALS

-

STAFFING RESOURCES

- City Manager: 1.0 Full-Time Equivalent (FTE)
- Administrative Assistant/Deputy City Secretary: 1.0 Full-Time Equivalent (FTE)

PERFORMANCE MEASURES

THROUGH JUNE 2017 UNLESS OTHERWISE NOTED

- Pertinent 2015 Resident Satisfaction Survey Results
 - Effectiveness of City Staff: 69.9% responded Excellent or Good

DEPARTMENT SUMMARY BUDGET

01: GENERAL FUND

01: CITY MANAGER

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
PERSONNEL	233,900	235,821	235,821	178,028	290,776	54,955	303,342	67,521	29%
SUPPLIES	9,513	4,300	4,300	1,769	3,098	(1,202)	3,600	(700)	-16%
MAINTENANCE	1,841	1,863	1,863	1,277	1,841	(22)	2,074	211	11%
SUNDRY	45,989	41,639	41,639	51,913	65,925	24,286	44,641	3,002	7%
TOTAL EXPENDITURES	\$ 291,243	\$ 283,623	\$ 283,623	\$ 232,987	\$ 361,640	\$ 78,017	\$ 353,657	\$ 70,034	25%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND
01: CITY MANAGER

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECT	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
SALARIES	173,334	173,043	173,043	136,259	222,592	49,549	209,093	36,050	21%
OVERTIME	1,080	1,920	1,920	875	2,137	216	1,898	(23)	-1%
AUTO ALLOWANCE	5,875	6,000	6,000	4,075	7,900	1,900	12,000	6,000	100%
LONGEVITY PAY	1,020	1,236	1,236	1,316	1,316	80	280	(956)	-77%
RETIREMENT	26,161	26,323	26,323	20,252	32,569	6,245	56,695	30,372	115%
FICA	12,351	13,938	13,938	9,657	16,687	2,749	17,080	3,142	23%
MEDICAL INSURANCE	12,644	11,894	11,894	4,902	6,539	(5,356)	4,967	(6,927)	-58%
LIFE INSURANCE	708	764	764	357	570	(194)	978	214	28%
DENTAL INSURANCE	611	576	576	276	384	(192)	288	(288)	-50%
VISION INSURANCE	118	126	126	60	84	(42)	63	(63)	-50%
PERSONNEL	\$ 233,900	\$ 235,821	\$ 235,821	\$ 178,028	\$ 290,776	\$ 54,955	\$ 303,342	\$ 67,521	29%
CLEANING SUPPLIES	-	100	100	-	-	(100)	100	-	
PRINTED SUPPLIES	53	100	100	61	62	(38)	100	-	
GENERAL OFFICE SUPPLIES	919	1,500	1,500	492	1,000	(500)	1,500	-	
POSTAGE	856	1,000	1,000	31	100	(900)	200	(800)	-80%
MINOR EQUIP/SMALL TOOLS<\$5K	-	-	-	336	336	336	-	-	
EXPENDABLE SUPPLIES	7,685	1,600	1,600	848	1,600	-	1,700	100	6%
SUPPLIES	\$ 9,513	\$ 4,300	\$ 4,300	\$ 1,769	\$ 3,098	\$ (1,202)	\$ 3,600	\$ (700)	-16%
OFFICE EQUIP/SOFTWARE MAINT	1,841	1,863	1,863	1,277	1,841	(22)	2,074	211	11%
MAINTENANCE	\$ 1,841	\$ 1,863	\$ 1,863	\$ 1,277	\$ 1,841	\$ (22)	\$ 2,074	\$ 211	11%
ASSOC DUES/PUBLICATIONS	6,388	2,294	2,294	6,184	6,385	4,091	5,289	2,995	131%
TRAINING/SEMINARS	3,007	4,905	4,905	214	1,000	(3,905)	2,880	(2,025)	-41%
ELECTRIC SERVICES	14,457	14,700	14,700	7,897	13,750	(950)	14,700	-	
GAS SERVICES	1,600	2,000	2,000	1,768	2,000	-	2,000	-	
SPECIAL SERVICES	4,348	1,000	1,000	25,285	25,285	24,285	1,000	-	
EQUIPMENT RENTAL	6,195	6,204	6,204	4,025	5,800	(404)	6,072	(132)	-2%
TRAVEL	5,475	4,000	4,000	1,741	3,500	(500)	5,000	1,000	25%
ENGINEERING SERVICES	-	2,500	2,500	1,091	2,500	-	2,500	-	
TELEPHONE SERVICES	1,354	1,236	1,236	1,587	2,385	1,149	2,400	1,164	94%
WATER/SEWER SERVICES	3,165	2,800	2,800	2,121	3,320	520	2,800	-	
SUNDRY	\$ 45,989	\$ 41,639	\$ 41,639	\$ 51,913	\$ 65,925	\$ 24,286	\$ 44,641	\$ 3,002	7%
TOTAL EXPENDITURES	\$ 291,243	\$ 283,623	\$ 283,623	\$ 232,987	\$ 361,640	\$ 78,017	\$ 353,657	\$ 70,034	25%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND
01: CITY MANAGER

FY17-18
PROPOSED

5101-01-00	SALARIES	REFER TO PERSONNEL SUMMARY OVERVIEW	209,093	209,093
5107-01-00	OVERTIME	ADDITIONAL PAY OVER 40 HOURS PER WEEK AT 1.5 FOR NON-EXEMPT EMPLOYEES	1,898	1,898
5111-01-00	AUTO ALLOWANCE	MONTHLY ALLOWANCE TO OFFSET MILEAGE AND NORMAL WEAR/TIRE ASSOCIATED WITH ADDITIONAL MEETINGS (\$250 PER MONTH FOR CITY MANAGER)	12,000	12,000
5114-01-00	LONGEVITY PAY	PAID TO EMPLOYEES WITH A MINIMUM OF TWELVE MONTHS OF SERVICE PRIOR TO SEPTEMBER 30TH OF EACH YEAR. EMPLOYEES RECEIVE \$8, \$10 OR \$12 PER MONTH FOR EACH YEAR OF SERVICE COMPLETED WITH THE CITY.	280	280
5115-01-00	RETIREMENT	REQUIRED FOR ANYTHING OVER 1000 CALENDAR HOURS. PAID MONTHLY. BASED ON JAN-DEC CALENDAR YEAR. NEW RATE RECEIVED IN MAY OF CURRENT YEAR FOR JAN-DEC OF UPCOMING FISCAL YEAR. OCT-DEC OF NEW FISCAL YEAR BILLED AT OLD RATE. RATE RECEIVED IN MAY HAS A LAG OF ONE YEAR DUE TO ACTUARIAL STUDY (I.E., JAN 2008 RATE BASED ON DEC 2006 STUDY). ICMA CONTRIBUTION--BASED ON 12%	31,604 25,091	56,695
5117-01-00	FICA	BASED ON 6.20% SOCIAL SECURITY/1.45% FICA, TOTALING 7.65%, ASSESSED ON ANY FORM OF PAY/INCOME TO EMPLOYEE	17,080	17,080
5118-01-00	MEDICAL INSURANCE	BASED ON MONTHLY PREMIUM	4,967	4,967
5120-01-00	LIFE INSURANCE	BASED ON LIFE AND ACCIDENTAL DEATH & DISMEMBERMENT PREMIUM	978	978
5121-01-00	DENTAL INSURANCE	BASED ON MONTHLY PREMIUM	288	288
5122-01-00	VISION INSURANCE	BASED ON MONTHLY PREMIUM	63	63
5230-01-00	CLEANING SUPPLIES	WIPES, PAPER TOWELS, ITEMS TO CLEAN BOARD ROOMS	100	100
5240-01-00	PRINTED SUPPLIES	BUSINESS CARDS MAPS	50 50	100
5260-01-00	GENERAL OFFICE SUPPLIES	PENS, PENCILS NOTEBOOKS, COPY PAPER, ETC.	1,500	1,500
5261-01-00	POSTAGE	CITY PUBLICATION MAILINGS & OTHER MAIL	200	200
5290-01-00	EXPENDABLE SUPPLIES	BREAKROOM SUPPLIES/COFFEE SERVICE MICROWAVE & COFFEE POT FOR BREAKROOM FOOD/REFRESHMENTS FOR CITY MANAGER MEETINGS	1,200 500	1,700
5440-01-00	OFFICE EQUIP/SOFTWARE MAINT	PITNEY BOWES POSTAGE MACHINE ALLIANCE MAINTENANCE (\$127 MONTH); OVERAGES (\$350)	200 1,874	2,074
5510-01-00	ASSOC DUES/PUBLICATIONS	MEMBERSHIPS: ICMA (\$1500), TCMA (\$450), NTCMA (\$75), ROTARY CLUB (\$1500), TEDC (\$450) ATMOS STEERING COMMITTEE(364) ONCOR COMMITTEE (850) SAMS CLUB ANNUAL BUSINESS MEMBERSHIP	3,975 1,214 100	5,289
5525-01-00	TRAINING/SEMINARS	TML (\$425), ICMA (\$730), TCMA (\$375), NLC (\$600) REGISTRATION CONTINUED ED FOR ADMINISTRATIVE ASSISTANT (\$250) BOOKS/VIDEOS FOR STAFF & MANAGER'S MEETINGS	2,380 500	2,880
5530-01-00	ELECTRIC SERVICES	PROVIDED BY GEXA ENERGY	14,700	14,700
5535-01-00	GAS SERVICES	PROVIDED BY ATMOS ENERGY	2,000	2,000
5570-01-00	SPECIAL SERVICES	UTA CAPSTONE PROJECT / TCC PARTNERSHIP (ONE TIME COST)	1,000	1,000
5575-01-00	EQUIPMENT RENTAL	PITNEY BOWES POSTAGE MACHINE (\$684 QUARTERLY) LEAF COPIER RENTAL (\$278 MONTH)	2,736 3,336	6,072
5578-01-00	TRAVEL	TRAVEL ASSOCIATED W/TRAINING & ADDITIONAL BUSINESS LUNCH COSTS	5,000	5,000
5580-01-00	ENGINEERING SERVICES	ENGINEERING SERVICES/DRC MEETINGS	2,500	2,500
5585-01-00	TELEPHONE SERVICES	CITY MANAGER CELL (\$38 BASE/MONTH, \$15 USAGE/MONTH), CITY HALL FAX (\$50 MONTH)	2,400	2,400
5590-01-00	WATER/SEWER SERVICES	PROVIDED BY THE CITY/ARLINGTON/FORT WORTH	2,800	2,800

TOTAL EXPENDITURES \$ 353,657

DEPARTMENT OUTLINE: MAYOR/CITY COUNCIL

FUNCTIONS

City Council is composed of a Mayor and five council members, each elected at-large for a term of two-years, with no term limits. The Mayor and even-numbered places are chosen in the May General Election of even-numbered years, and odd places in odd years. Regular Council meetings are held at 7:00 p.m. the third Monday of each month, with special meetings and joint meetings with advisory boards held as needed.

Council has adopted The (Carver) Policy Governance® Model, under which they act on behalf of the city's ownership – the residents of Kennedale.

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Policy Governance Training (4.1)
- Mayor Brian Johnson (1.4)
 - Chair of Tarrant Regional Transportation Committee (TRTC)
 - Treasurer of the Southeast Tarrant Transportation Partnership (SETTP)
 - National League of Cities (NLC) Youth and Family Council
 - Texas Municipal League (TML) Legislative Policy Committee for Utilities and Transportation
- Liz Carrington, Place 2, became a member of the Lake Arlington-Village Creek Watershed Steering Committee (1.4)
- Mayor Pro Tem Kelly Turner, Place 4, serves on the North Central Texas Council of Governments (NCTCOG) Emergency Management Committee (1.4)

SHORT-TERM GOALS

- Host a Healthy Community Summit based on the Search Institute's "Forty Developmental Assets for Adolescents", a framework identifying skills, experiences, relationships, and behaviors that better children's chances of succeeding in school and becoming happy, healthy, and contributing members of their communities as adults (1.3, 1.5.3)
- Update Strategic Plan (1.0, 6.0)
- Work with TxDOT and Metropolitan Planning Organization to fund the I-20/820/287 Interchange (6.0)
- Work with North Central Texas Council of Governments (NCTCOG) and TxDOT on local traffic access policy (6.0)

LONG-TERM GOALS

- Secure a commuter rail stop (6.0)
- Secure legislative option for transportation funding (6.0)
- Restoration and development of Village Creek Park (3.0)

STAFFING RESOURCES

- The City Council linkage to the organization is through the City Manager, delegation policies are contained in the adopted Governance Policies.
- **Advisory Boards:** Board of Adjustment/Board of Appeals (1st Tuesday), Economic Development Corporation (4th Tuesday), Keep Kennedale Beautiful (2nd Tuesday), Library Advisory Board (Quarterly), Parks & Recreation Board (1st Wednesday), Planning & Zoning Commission (3rd Thursday), Utility and Infrastructure Board (first Thursday), Youth Advisory Council (TBD)

PERFORMANCE MEASURES

THROUGH JUNE 2017 UNLESS OTHERWISE NOTED

- 14 Council Meetings
- 22 Ordinances Approved
- 24 Resolutions Approved
- 9 Public Hearings
- 1 Master Plan Update
- Average Age of Vehicles: 7 years
- Average Age of Equipment: 9 years
- Asset Management Plan Report Card Grade: C
- Financial Risk Model (*to be implemented*)
- Pertinent 2015 Resident Satisfaction Survey Results
 - Participation – 60% have never participated; 32% once or twice

DEPARTMENT SUMMARY BUDGET

01: GENERAL FUND

02: MAYOR/CITY

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
SUPPLIES	1,645	15,800	15,800	11,036	13,160	(2,640)	6,900	(8,900)	-56%
SUNDRY	92,463	124,357	124,357	59,140	107,825	(16,532)	139,233	14,876	12%
TOTAL EXPENDITURES	\$ 94,108	\$ 140,157	\$ 140,157	\$ 70,176	\$ 120,985	\$ (19,172)	\$ 146,133	\$ 5,976	4%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND
02: MAYOR/CITY COUNCIL

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FT16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
PRINTED SUPPLIES	1,539	15,600	15,600	10,900	13,000	(2,600)	600	(15,000)	-96%
GENERAL OFFICE SUPPLIES	106	100	100	-	-	(100)	100	-	
MINOR EQUIP/SMALL TOOLS<\$5K	-	-	-	-	-	-	5,700	5,700	
EXPENDABLE SUPPLIES	-	100	100	136	160	60	500	400	400%
SUPPLIES	\$ 1,645	\$ 15,800	\$ 15,800	\$ 11,036	\$ 13,160	\$ (2,640)	\$ 6,900	\$ (8,900)	-56%
ASSOC DUES/PUBLICATIONS	5,659	6,037	6,037	4,916	6,015	(22)	6,125	88	1%
VOLUNTEER MEETINGS	383	582	582	-	610	28	600	18	3%
CONTRACTUAL SERVICES	-	-	-	-	-	-	-	-	
TRAINING/SEMINARS	2,050	2,150	2,150	580	1,200	(950)	2,500	350	16%
LEGAL SERVICES	67,787	74,000	74,000	49,451	77,000	3,000	75,000	1,000	1%
SPECIAL SERVICES	7,538	30,088	30,088	-	15,500	(14,588)	42,508	12,420	41%
SPECIAL EVENTS	3,954	5,500	5,500	1,315	4,500	(1,000)	6,500	1,000	18%
TRAVEL	5,091	6,000	6,000	2,878	3,000	(3,000)	6,000	-	0%
SUNDRY	\$ 92,463	\$ 124,357	\$ 124,357	\$ 59,140	\$ 107,825	\$ (16,532)	\$ 139,233	\$ 14,876	12%
TOTAL EXPENDITURES	\$ 94,108	\$ 140,157	\$ 140,157	\$ 70,176	\$ 120,985	\$ (19,172)	\$ 146,133	\$ 5,976	4%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND
02: MAYOR/CITY COUNCIL

FY17-18

PROPOSED

5240-02-00	PRINTED SUPPLIES	ALL BOARD NAME PLATES, BUSINESS CARDS	600	600
5260-02-00	GENERAL OFFICE SUPPLIES	PENS, PENCILS NOTEBOOKS, COPY PAPER, ETC.	100	100
5280-02-00	MINOR EQUIP/SMALL TOOLS<\$5K		-	5,700
		IPADs for Council--\$3090 for 6 lpads-2 years plan; \$954 for 6 keyboards-1 time cost; \$900 for 6 drop box accounts; \$720 for 6 data plans	5,700	
5290-02-00	EXPENDABLE SUPPLIES	COUNCIL REFRESHMENTS FOR COUNCIL MEETINGS	500	500
5510-02-00	ASSOC DUES/PUBLICATIONS	NORTH CENTRAL TEXAS COG (OCT)	750	6,125
		MAYOR'S COUNCIL OF TARRANT COUNTY (OCT)	350	
		ASCAP (\$346)/BMI (\$345): MUSIC LICENSES FOR ALL CITY FACILITIES/FUNCTIONS (APR)	691	
		TEXAS MUNICIPAL LEAGUE MEMBERSHIP (SEP)	1,654	
		NATIONAL LEAGUE OF CITIES (JUN)	1,200	
		TARRANT REGIONAL TRANSPORTATION COUNCIL (SEP)	730	
		REGIONAL TRANSPORTATION COUNCIL	250	
		SETP - SOUTHEAST TARRANT TRANSPORTATION PARTNERSHIP	500	
5511-02-00	VOLUNTEER MEETINGS	COUNCIL MEETINGS (\$1 PER MEETING, 6 MEMBERS, 12 MEETINGS/YEAR)	108	600
		(\$1 PER SPECIAL MEETING, 6 MEMBERS, 6 MEETINGS/YEAR)		
		PLANNING & ZONING (\$1 PER MEETING, 9 MEMBERS, 12 PER YEAR)	108	
		BOARD OF ADJUSTMENT/BUILDING BOARD OF APPEALS (\$1 PER MEETING, 9 MEMBERS, 10 PER YEAR)	90	
		LIBRARY ADVISORY BOARD (\$1 PER MEETING, 7 MEMBERS, 12 PER YEAR)	84	
		PARKS & RECREATION BOARD (\$1 PER MEETING, 5 MEMBERS, 12 MEETINGS/YEAR)	60	
		UTILITY AND INFRASTRUCTURE BOARD (\$1 PER MEETING, 7 MEMBERS, 6 MEETINGS/YEAR)	42	
		KEEP KENNEDALE BEAUTIFUL/KBB (\$1 PER MEETING, 9 MEMBERS, 12 PER YEAR)	108	
5525-02-00	TRAINING/SEMINARS	NATIONAL LEAGUE OF CITIES (NLC) (3 MEMBERS)	1,500	2,500
		OTHER COUNCIL TRAINING	1,000	
5565-02-00	LEGAL SERVICES	LEGAL SERVICE TO TAYLOR, OLSON, ADKINS, STRALLA & ELAM, LLP (TOASE)	75,000	75,000
5570-02-00	SPECIAL SERVICES	GOVERNANCE, RETREAT & OTHER MISC. CONSULTANT		42,508
		FORT WORTH TRANSPORTATION AUTHORITY PARATRANSIT PARTICIPATION	1,288	
		AV EQUIPMENT TO RECORD AND POST COUNCIL MEETINGS (ONE TIME)	10,700	
		SLATE COMMUNICATIONS CONSULTANTS- 4HR MONTH/\$115/HR	5,520	
		STRATEGIC PLANNING 2025 UPDATE (ONE TIME COST)	25,000	
5571-02-00	SPECIAL EVENTS	TRUNK OR TREAT/PUMPKINPALOOZA	1,000	6,500
		CHRISTMAS TREE LIGHTING	1,500	
		BOARD APPRECIATION DINNER (DINNER/GIFTS)		
		LEGISLATIVE ACTIVITIES		
		YOUTH ADVISORY COUNCIL SEED MONEY (REVENUE & EXPENSES UNDER FUND 41)	4,000	
5578-02-00	TRAVEL	HOTEL, MILEAGE, FOOD FOR NLC & LEADERSHIP/COUNCIL RELATED TRAINING	6,000	6,000

TOTAL EXPENDITURES \$ 146,133

DEPARTMENT OUTLINE: CITY SECRETARY

FUNCTIONS

The City Secretary's Office primarily serves as the Records Management Office and the Public Information Office for the City of Kennedale. Duties include:

- Attendance at all City Council meetings and recording of all actions taken
- Creation, distribution, and custodianship of City Council agendas, packets, and minutes
- Safekeeping and cataloging of agendas, packets, and minutes for all advisory boards
- Custodianship of the city's charter, legal documents, election records, elected and appointed official records, and all documents necessary for the continued existence and business activities of the city
- Administration of a records retention and destruction policy and management of the conversion of hardcopies to electronic records
- Fulfillment of requests by residents, staff, City Council, and advisory board members for archival, business, legislative, and historical information; Includes open records requests made under the Texas Public Information Act (except those submitted to Municipal Court or the Police Department)
- Response to media inquiries and proactive delivering of news and event information to media
- Publication and posting of required notices and agendas
- Administration of elections, oaths of office, and statements of officials
- Facilitation of advisory board recruitment, application, and appointment process
- Improving staff and public access to municipal information
- Encouraging civic engagement and involvement in our local government, many times through coordination with other departments or entities
- Maintaining the city's online presence through the website and social media, including Facebook, Twitter, and Nextdoor
- Publishing the resident newsletter (*TownCenter Herald*) and employee newsletter (*The Kennedalian*)
- Providing assistance to the City Manager, Mayor, and Council through various secretarial duties
- Coordinating the codification of approved ordinances (MuniCode) and updating local copies of the Code of Ordinances
- Serving as staff liaison for the Youth Advisory Council (YAC) and the Senior Citizen's Center
- Serving as custodian of the city's seal and attesting the City Manager's and Mayor's signatures on official documents
- Filing property records and documents with the Tarrant County Clerk's Office
- Developing and overseeing the budgets for the City Secretary, City Manager, Mayor, Youth Advisory Council, and Senior Citizen's Center

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Regained access to the Library's Twitter account
- Promoted the newsletter, resulting in subscriptions increasing from 205 in April '15 to 580 in June '17 (Avg. Open Rate: 53.2%; Industry Avg.: 24.1%)
- Increased Twitter followers from 284 to 621 since March '16; In April '15, our tweets earned 3.9K total impressions; in May '17 they earned 12.2K
- As Staff Liaison for Youth Advisory Council (YAC), fully filled the 15-person board for the first time for the 2017–18 school year
- Created a Volunteer Newsletter to keep residents informed of opportunities to participate in decisions and events
- Partnered with Slate Communications to evaluate and improve current communications strategies

SHORT-TERM GOALS

- Promote continued growth online subscriptions and social media
- Strengthen civic engagement by increasing posts to news feeds and social media outlets, and encouraging and promoting community events
- Increase regional relationships and coordination with the media and other local entities, including the school district
- Increase media coverage for community events and achievement announcements
- Support integrative culture by developing an intranet for internal communication
- Train city personnel and board members on Open Meetings Act and Public Information Act
- Evaluate retention status of records stored both locally and off-site to free up space and reduce costs
- Complete and present a Communications Plan, including a focus on crisis communications, to staff and Council; oversee the institution of this plan

LONG-TERM GOALS

- Develop brand standards and increase communication through publications, events, and social media
- Continue to expand, promote, and encourage use of online services for requests and payments to enhance service delivery to residents
- Ensure accuracy of municipal code, in all areas, at all times
- Continue to work professionally and efficiently with all city staff, residents, and community entities to foster a hometown feel
- Restructure Laserfiche document storage system and train departments on Laserfiche best practices

STAFFING RESOURCES

- City Secretary & Communications Coordinator: 1.0 Full-Time Equivalent (FTE)

PERFORMANCE MEASURES

THROUGH JUNE 2017 UNLESS OTHERWISE NOTED

- Open Records Requests Fulfilled: 263
- Activities/Events: 45 Events; + Weekly: Crochet Club, Storytime, Babygarten, LEGO Club + Weekly Summer Reading Events: Family Board Games, STEM Clubs, Family Movies
- Newsletter Subscribers: 580
- City E-Newsletters (*TownCenter Herald*) Published: 8
- Employee Newsletters (*The Kennedalian*) Published: 7
- Visits to the city website: Avg. 273 visits/day
(June 16- August 17: 99,822 visits; 221,364 pageviews; 171,572 unique pageviews)
- Total Facebook Likes: 5,580 (there is likely overlap; i.e., single user liking multiple pages)
 - City of Kennedale: 2,775
 - Kennedale Police Department: 878
 - Kennedale Public Library: 519
 - Senior Center: 197
 - Keep Kennedale Beautiful: 486
- Total Twitter Followers: 725
 - City of Kennedale: 621
 - Kennedale Public Library: 104

DEPARTMENT SUMMARY BUDGET

01: GENERAL FUND

03: CITY SECRETARY

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
PERSONNEL	62,920	66,287	66,287	42,126	67,575	1,288	67,673	1,386	2%
SUPPLIES	517	350	350	64	100	(250)	350	-	
MAINTENANCE	43,296	60,659	60,659	32,505	59,850	(809)	51,080	(9,579)	-16%
SUNDRY	29,922	33,033	33,033	17,683	26,530	(6,503)	31,343	(1,690)	-5%
TOTAL EXPENDITURES	\$ 136,655	\$ 160,328	\$ 160,328	\$ 92,378	\$ 154,055	\$ (6,274)	\$ 150,445	\$ (9,883)	-6%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND

03: CITY SECRETARY

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
SALARIES	51,365	54,000	54,000	34,211	54,981	981	55,080	1,080	2%
LONGEVITY PAY	-	96	96	168	168	72	264	168	175%
RETIREMENT	-	7,816	7,816	4,964	7,970	154	7,834	18	0%
FICA	7,411	4,138	4,138	2,633	4,223	85	4,234	95	2%
MEDICAL INSURANCE	3,933	-	-	-	-	-	-	-	-
LIFE INSURANCE	211	237	237	149	233	(4)	261	24	10%
DENTAL INSURANCE	-	-	-	-	-	-	-	-	-
VISION INSURANCE	-	-	-	-	-	-	-	-	-
PERSONNEL	\$ 62,920	\$ 66,287	\$ 66,287	\$ 42,126	\$ 67,575	\$ 1,288	\$ 67,673	\$ 1,386	2%
PRINTED SUPPLIES	459	200	200	-	-	(200)	200	-	-
POSTAGE	58	150	150	64	100	(50)	150	-	-
MINOR EQUIP/SMALL TOOLS<\$5K	-	-	-	-	-	-	-	-	-
SUPPLIES	\$ 517	\$ 350	\$ 350	\$ 64	\$ 100	\$ (250)	\$ 350	\$ -	
BUILDING MAINTENANCE	26,310	40,647	40,647	23,383	40,350	(297)	31,346	(9,301)	-23%
OFFICE EQUIP/SOFTWARE MAINT	16,986	20,012	20,012	9,121	19,500	(512)	19,734	(278)	-1%
MAINTENANCE	\$ 43,296	\$ 60,659	\$ 60,659	\$ 32,505	\$ 59,850	\$ (809)	\$ 51,080	\$ (9,579)	-16%
ADVERTISING	4,538	8,600	8,600	1,317	3,500	(5,100)	6,600	(2,000)	-23%
ASSOC DUES/PUBLICATIONS	1,382	690	690	418	740	50	600	(90)	-13%
TRAINING/SEMINARS	2,515	1,600	1,600	120	1,000	(600)	1,600	-	-
SPECIAL SERVICES	8,938	8,353	8,353	6,636	7,500	(853)	8,653	300	4%
ELECTION SERVICES	9,431	10,000	10,000	7,550	10,000	-	10,100	100	1%
FILING FEES	1,151	1,450	1,450	705	1,450	-	1,450	-	-
TRAVEL	1,967	2,340	2,340	939	2,340	-	2,340	-	-
SUNDRY	\$ 29,922	\$ 33,033	\$ 33,033	\$ 17,683	\$ 26,530	\$ (6,503)	\$ 31,343	\$ (1,690)	-5%
TOTAL EXPENDITURES	\$ 136,655	\$ 160,328	\$ 160,328	\$ 92,378	\$ 154,055	\$ (6,274)	\$ 150,445	\$ (9,883)	-6%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND
03: CITY SECRETARY

		FY17-18 PROPOSED	
5101-03-00	SALARIES	SEE PERSONNEL SUMMARY OVERVIEW	55,080
5114-03-00	LONGEVITY PAY	PAID TO EMPLOYEES WITH A MINIMUM OF TWELVE MONTHS OF SERVICE PRIOR TO SEPTEMBER 30TH OF EACH YEAR. EMPLOYEES RECEIVE \$8, \$10 OR \$12 PER MONTH FOR EACH YEAR OF SERVICE COMPLETED WITH THE CITY.	264
5115-03-00	RETIREMENT	REQUIRED FOR ANYTHING OVER 1000 CALENDAR HOURS. PAID MONTHLY. BASED ON JAN-DEC CALENDAR YEAR. NEW RATE RECEIVED IN MAY OF CURRENT YEAR FOR JAN-DEC OF UPCOMING FISCAL YEAR. OCT-DEC OF NEW FISCAL YEAR BILLED AT OLD RATE. RATE RECEIVED IN MAY HAS A LAG OF ONE YEAR DUE TO ACTUARIAL STUDY (I.E., JAN 2008 RATE BASED ON DEC 2006 STUDY).	7,834
5117-03-00	FICA	BASED ON 6.20% SOCIAL SECURITY/1.45% FICA, TOTALING 7.65%, ASSESSED ON ANY FORM OF PAY/INCOME TO EMPLOYEE	4,234
5118-03-00	MEDICAL INSURANCE	BASED ON MONTHLY PREMIUM	-
5120-03-00	LIFE INSURANCE	BASED ON LIFE AND ACCIDENTAL DEATH & DISMEMBERMENT PREMIUM	261
5121-03-00	DENTAL INSURANCE	BASED ON MONTHLY PREMIUM	-
5122-03-00	VISION INSURANCE	BASED ON MONTHLY PREMIUM	-
5240-03-00	PRINTED SUPPLIES	CITY LETTERHEAD, ENVELOPES & BUSINESS CARDS	100
		PRINTED COMMUNICATION MATERIALS	100
5261-03-00	POSTAGE	POSTAGE COST FOR MAILOUTS	150
5403-03-00	BUILDING MAINTENANCE	CLEANING SERVICE (\$900/MO, TWICE WEEKLY)	10,800
		FLOOR BUFFING (2 TIMES @ \$225/ RED TILES @ \$225) & CARPET CLEANING (1 TIME @ \$500)	1,400
		STANLEY SECURITY MONITORING / FIRE SERVICES / EXTINGUISHER INSPECTIONS (\$221/MO)	2,652
		PEST CONTROL SERVICES (\$79/QTR)	316
		GENERAL BUILDING MAINTENANCE (PAPER TOWELS, TOILET PAPER)	3,600
		HEATING/AC SERVICE (\$435/QTR, PLUS \$750 ANNUAL MAINTENANCE)	2,490
		CARPET REPLACEMENT IN CITY HALL, LIBRARY & COMMUNITY CENTER	
		WINDOW CLEANING (4 TIMES @ \$147)	588
		REPLACE A/C UNIT 6	8,000
		KEYS, LOCK REPLACEMENT & PLUMBING, ELECTRICAL, MISC. REPAIRS	1,500
5440-03-00	OFFICE EQUIP/SOFTWARE MAINT	BOARD SYNC AGENDA MANAGEMENT SOFTWARE (\$326 MONTHLY)	3,912
		CIVICPLUS WEBSITE (\$5287 BASIC PACKAGE/\$1158 FOR MEDIA STORAGE + 5% INCREASE ON TOTAL SUPPORT PACKAGE ANNUALLY	6,768
		LASERFICHE (AVANTE SERVER \$450, 20 NAMED FULL USERS @ \$150 EACH = \$3000, IMPORT AGENT \$448, SCANCONNECT \$50, WEB DISTRIBUTION PORTAL \$2400, WEB ACCESS \$600; OLD COURT PORTION \$2106	9,054
5501-03-00	ADVERTISING	PUBLIC HEARING/LEGAL NOTICES - BIDS, BUDGET, ORDINANCES, TDD (BOA/P&Z/BBA CODE TO PLANNING DEPT; PARKS/PUBLIC WORKS TO STREETS AND WATER OPERATIONS)	6,000
		ELECTION NOTICE	600
5510-03-00	ASSOC DUES/PUBLICATIONS	NORTH TEXAS MUNICIPAL CLERK'S ASSOCIATION (\$100 X 2)	200
		TMCA YELLOW ROSE CHAPTER (\$50 X 2)	100
		STAR-TELEGRAM	300
5525-03-00	TRAINING/SEMINARS	TMCA TRAINING/TESTING (2 SEMINARS) - DEPUTY CS	600
		TMCA/TESTING SEMINAR (\$300 x 2 SEMINARS) - CS	600
		VARIOUS DAY SEMINAR EVENTS (UMANT, TAMIO, NTMCA, ETC)	400
5570-03-00	SPECIAL SERVICES	TINDALL RECORD STORAGE - BOXES STORED	2,000
		MUNICIPAL CODE CORPORATION - CODIFICATION OF CITY CODES (275 PAGES @ \$19.50/PAGE)	5,363
		MUNICIPAL CODE CORPORATION-ONLINE CODE PUBLICATION ANNUAL(\$950); CHARTER LINK (\$50)	1,000
		MUNICIPAL CODE CORPORATION - MONTHLY ONLINE UPDATES	290
5573-03-00	ELECTION SERVICES	GENERAL ELECTION (MAY)	10,100
5574-03-00	FILING FEES	NOTICE OF LIEN & STATEMENT OF EXPENSES - MOWING, RELEASE OF LIENS - MOWING, MYLARS - MNOR PLATS, RE-PLATS, FINAL PLATS, EASEMENTS	1,450
5578-03-00	TRAVEL	TMCA TRAVEL EXPENSE (1 CONFERENCE) - DEPUTY CS	550
		TMCA TRAVEL EXPENSE (2 CONFERENCES) - CS	1,050
		MILEAGE: REGIONAL CONFERENCES/TRAINING; COUNTY FILINGS; WORK ERRANDS	500
		TRAINING LUNCHEONS - TMCA CHAPTER (\$20 X 6= 120 X 2 = 240) - CS & DEPUTY CS	240

TOTAL EXPENDITURES \$ 150,445

DEPARTMENT OUTLINE: MUNICIPAL COURT

FUNCTIONS

The function of this department is provide the highest level of service, in partnership with the community, to foster a safe atmosphere promoting the highest quality of life for all people.

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Transitioned department so that window clerk takes payments for Court and Utility Billing (4.1)
- Upgrade for LT System, to continue the Paperless process (4.1)
- Purchased 5 New Ticket Writers and Printers for Police Department (4.1)

SHORT-TERM GOALS

- Update Procedure Manual with new software changes and new procedures (4.5)
- Update Orders from The Judge (4.5)
- Deputy Court Administration to become Level III Certified (4.5)
- Court Clerk to become Level I Certified (4.5)
- Set up Warrant and Indigency Procedures to current standards (4.5)
-

LONG-TERM GOALS

- Set up a program with KISD for Distracted Driving Alive at 25 (1.3, 4.1)
- Set up information in Community Activities offered in the Town Center Park and Library (1.3, 4.1)
- Purchase 2 total Ticket Writers and Printers for PD and 2 more are needed to meet that goal (4.1)

STAFFING RESOURCES

- Deputy Court Administrator/Juvenile Case Manger (JCM): 1.0 Full-Time Equivalent (FTE)
- Court Clerk/UB Analyst: 1.0 Full-Time Equivalent (FTE)
- Municipal Judge: Contracted
- City Attorney: Contracted

PERFORMANCE MEASURES

THROUGH JUNE 2017 UNLESS OTHERWISE NOTED

- 2 Jury Trials to be set
- 1,315 Warrants Issued
- 1,781 Warrants Cleared
- \$589,563 of Citations Issued
- \$163,724 of Jail-Time Credit Awarded
- Collection Rate: 31%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

- 173 Warrants (totaling \$24,787) were cleared during the 2016 Great Texas Warrant Round-Up
- 3,061 Current Outstanding Warrants (Totaling \$1,233,348)
- 1,979 Citations Issued during 1,774 Stops

DEPARTMENT SUMMARY BUDGET

01: GENERAL FUND

04: MUNICIPAL COURT

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
PERSONNEL	74,871	82,500	82,500	46,572	79,319	(3,181)	89,311	6,812	8%
SUPPLIES	1,872	2,750	2,750	985	1,960	(790)	2,200	(550)	-20%
MAINTENANCE	13,070	8,208	8,208	485	8,300	92	8,291	82	1%
SUNDRY	31,595	27,772	27,772	18,529	27,590	(182)	28,053	281	1%
TOTAL EXPENDITURES	\$ 121,408	\$ 121,230	\$ 121,230	\$ 66,571	\$ 117,169	\$ (4,061)	\$ 127,855	\$ 6,625	5%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND
04: MUNICIPAL COURT

ACCOUNT NAME	FY15-16 ACUTAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
SALARIES	53,075	59,868	59,868	33,904	57,008	(2,860)	61,262	1,394	2%
OVERTIME	976	1,152	1,152	385	744	(408)	700	(452)	-39%
LONGEVITY PAY	256	352	352	152	152	(200)	248	(104)	-30%
RETIREMENT	7,837	8,867	8,867	4,972	8,367	(500)	8,806	(61)	-1%
FICA	3,920	4,695	4,695	2,486	4,185	(510)	4,759	64	1%
MEDICAL INSURANCE	7,955	6,509	6,509	4,111	7,924	1,415	12,452	5,944	91%
LIFE INSURANCE	250	355	355	166	279	(76)	382	27	8%
DENTAL INSURANCE	504	576	576	325	542	(34)	576	-	
VISION INSURANCE	97	126	126	71	119	(7)	126	-	
PERSONNEL	\$ 74,871	\$ 82,500	\$ 82,500	\$ 46,572	\$ 79,319	\$ (3,181)	\$ 89,311	\$ 6,812	8%
PRINTED SUPPLIES	68	800	800	-	200	(600)	250	(550)	-69%
GENERAL OFFICE SUPPLIES	726	650	650	313	700	50	650	-	
POSTAGE	1,011	1,300	1,300	580	950	(350)	1,100	(200)	-15%
EXPENDABLE SUPPLIES	66	-	-	93	110	110	200	200	
SUPPLIES	\$ 1,872	\$ 2,750	\$ 2,750	\$ 985	\$ 1,960	\$ (790)	\$ 2,200	\$ (550)	-20%
OFFICE EQUIP/SOFTWARE MAINT	13,070	8,208	8,208	485	8,300	92	8,291	82	1%
MAINTENANCE	\$ 13,070	\$ 8,208	\$ 8,208	\$ 485	\$ 8,300	\$ 92	\$ 8,291	\$ 82	1%
ASSOC DUES/PUBLICATIONS	1,555	1,311	1,311	868	1,200	(111)	1,190	(121)	-9%
TRAINING/SEMINARS	304	350	350	315	360	10	1,000	650	186%
LEGAL SERVICES	7,747	7,500	7,500	4,650	7,800	300	7,500	-	
SPECIAL SERVICES	500	700	700	131	400	(300)	700	-	
EQUIPMENT RENTAL	3,589	1,691	1,691	704	1,350	(341)	2,043	352	21%
TRAVEL	2,589	1,100	1,100	613	1,400	300	500	(600)	-55%
JUDGE SERVICES	14,400	14,400	14,400	10,800	14,400	-	14,400	-	
TELEPHONE SERVICES	911	720	720	447	680	(40)	720	-	
SUNDRY	\$ 31,595	\$ 27,772	\$ 27,772	\$ 18,529	\$ 27,590	\$ (182)	\$ 28,053	\$ 281	1%
TOTAL EXPENDITURES	\$ 121,408	\$ 121,230	\$ 121,230	\$ 66,571	\$ 117,169	\$ (4,061)	\$ 127,855	\$ 6,625	5%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND
04: MUNICIPAL COURT

FY17-18
PROPOSED

5101-04-00	SALARIES	SEE PERSONNEL SUMMARY OVERVIEW	61,262	61,262
5107-04-00	OVERTIME	ADDITIONAL PAY OVER 40 HOURS PER WEEK AT 1.5 FOR NON-EXEMPT EMPLOYEES	700	700
5114-04-00	LONGEVITY PAY	PAID TO EMPLOYEES WITH A MINIMUM OF TWELVE MONTHS OF SERVICE PRIOR TO SEPTEMBER 30TH OF EACH YEAR. EMPLOYEES RECEIVE \$8, \$10 OR \$12 PER MONTH FOR EACH YEAR OF SERVICE COMPLETED WITH THE CITY.	248	248
5115-04-00	RETIREMENT	REQUIRED FOR ANYTHING OVER 1000 CALENDAR HOURS. PAID MONTHLY. BASED ON JAN-DEC CALENDAR YEAR. NEW RATE RECEIVED IN MAY OF CURRENT YEAR FOR JAN-DEC OF UPCOMING FISCAL YEAR. OCT-DEC OF NEW FISCAL YEAR BILLED AT OLD RATE. RATE RECEIVED IN MAY HAS A LAG OF ONE YEAR DUE TO ACTUARIAL STUDY (I.E., JAN 2008 RATE BASED ON DEC 2006 STUDY).	8,806	8,806
5117-04-00	FICA	BASED ON 6.20% SOCIAL SECURITY/1.45% FICA, TOTALING 7.65%, ASSESSED ON ANY FORM OF PAY/INCOME TO EMPLOYEE	4,759	4,759
5118-04-00	MEDICAL INSURANCE	BASED ON MONTHLY PREMIUM	12,452	12,452
5120-04-00	LIFE INSURANCE	BASED ON LIFE AND ACCIDENTAL DEATH & DISMEMBERMENT PREMIUM	382	382
5121-04-00	DENTAL INSURANCE	BASED ON MONTHLY PREMIUM	576	576
5122-04-00	VISION INSURANCE	BASED ON MONTHLY PREMIUM	126	126
5240-04-00	PRINTED SUPPLIES	ENVELOPES (WINDOW AND REGULAR)	150	250
		BUSINESS CARDS	100	
5260-04-00	GENERAL OFFICE SUPPLIES	GENERAL OFFICE SUPPLIES-PAPER, PENS, LABELS, STAPLES, FILE FOLDERS, ITHACA PAPER, ETC.	650	650
5261-04-00	POSTAGE	DEFENDANT NOTICE, WARNING LETTER, WARRANT NOTICES, JURY SUMMONS, COURT SETTINGS	1,100	1,100
5290-04-00	EXPENDABLE SUPPLIES	RELATIONSHIP BUILDING (TASK FORCE, LUNCHES, MEETINGS, ETC)	200	200
5440-04-00	OFFICE EQUIP/SOFTWARE MAINT	INTOUCH COURT SYSTEM ANNUAL MAINTENANCE CONTRACT (JUN)	4,477	8,291
		BRAZOS TECHNOLOGIES ANNUAL MAINTENANCE FOR TICKET WRITER SOFTWARE (OCT)	3,050	
		SAVIN MONTHLY MAINTENANCE - \$63.63/MTH (50% SPLIT WITH UTILITY BILLING)	764	
5510-04-00	ASSOC DUES/PUBLICATIONS	TMCA COURT CLERKS MEMBERSHIP DUES (OCT 2017 - SEPT 2018), \$60 EACH FOR COURT ADMIN, COURT CLERK	120	1,190
		TLO SKIP TRACING (\$70 MONTH)	840	
		NOTARY FOR DEPUTY COURT ADMINISTRATOR AND NEW NOTARY LICENSE FOR COURT CLERK	150	
		TCCA COURT CLERKS MEMBERSHIP DUES (JAN 2018 - DEC 2018), \$40 EACH FOR COURT ADMIN, COURT CLERK	80	
5525-04-00	TRAINING/SEMINARS	TMCEC COURT CLERKS TRAINING (LOCAL SESSIONS \$100 DEPUTY CLERK/\$150 COURT ADMIN	500	1,000
		JUDGE TCCA CONFERENCE (EVERY 4 YEARS- 2020)	-	
		TMCEC TRAINING(NEW CLERK 5 DAY) DEPUTY CLERK	500	
5565-04-00	LEGAL SERVICES	PROSECUTOR SERVICES PROVIDED BY ATTORNEY FOR MONTHLY COURT HEARINGS & PLEA DOCKETS	7,500	7,500
5570-04-00	SPECIAL SERVICES	COURT REPORTER FOR TRANSCRIPT ON APPEALS	300	700
		COURT INTERPRETER-SPANISH (\$50/HOUR, 2 HOUR MIN)	400	
5575-04-00	EQUIPMENT RENTAL	SAVIN COPIER RENTAL - \$144/MONTH (\$315 FOR YEARLY INSURANCE) (50% SPLIT WITH UB)	2,043	2,043
5578-04-00	TRAVEL	TMCEC COURT CLERKS TRAINING (LOCAL MILEAGE)	100	500
		TMCEC TRAINING(New Clerk 5 day)(MILEAGE, FOOD)	400	
		TMCEC CONFERENCE (HOTEL, MILEAGE, FOOD)	-	
5581-04-00	JUDGE SERVICES	JUDGE CONTRACT	14,400	14,400
		JUDGES CONFERENCE TRAINING (EVERY 4 YRS 2019/2020)		
5585-04-00	TELEPHONE SERVICES	COURT FAX \$60	720	720

TOTAL EXPENDITURES \$ 127,855

DEPARTMENT OUTLINE: HUMAN RESOURCES

FUNCTIONS

Ensures the most effective use of human resources to meet long-term strategic goals

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Continue to refine health insurance structure and manage costs
- Continued evaluation of additional benefit options
- Participated in feasibility study for cooperative purchasing of health insurance with five other cities
- Implementation of on-line benefits open enrollment processes
- Coordination of a visit from sixteen dignitaries from Cambodia, continuation of a YSEALI project through ICMA
- Continued issuing ID badges for all employees, in accordance with state requirements
- Continued recognition of employee's birthdays on a monthly basis
- Developed Cash Handling and Open Records training program for required personnel
- Completion of 2017 Employee Opinion Survey
- Completion of transfer of Alarm and Fire Security Services to a new company for improved service
- Completion of Steep-Slope Roof Repair of City Facilities
- Updated job application to track applicant data
- Completed HIPAA Training for required personnel
- Completed annual analysis of compensation program
- Keep Kennedale Beautiful maintained Affiliate status with Keep Texas Beautiful for sixth year
- Maintained Tree City USA designation for sixth year
- Celebration of Arbor Day at Patterson Elementary
- Completed the fifth year of the Bring It Recycling event with KKB
- Continued to serve as staff liaison for Keep Kennedale Beautiful (KKB) and the Tree Board

SHORT-TERM GOALS

- Continue to refine health insurance structure and manage costs
- Continue evaluation of additional benefit options
- Continue recognition of employee's birthdays on a monthly basis
- Continued to serve as staff liaison for Keep Kennedale Beautiful (KKB) and the Tree Board
- Implement paperless Human Resources Department
- Implementation of an online application process

LONG-TERM GOALS

- Create an orientation video for all new hires
- Develop a Human Resources Continuity Plan for emergency situations
- Evaluate need for a comprehensive wellness program
- Implementation of an intranet for in-house communications with employees

STAFFING RESOURCES

- Human Resources Director: 1.0 Full-Time Equivalent (FTE)

PERFORMANCE MEASURES

OCTOBER 2016–THROUGH JULY 2017 UNLESS OTHERWISE NOTED

- Positions Filled: 11.5 in 2015; and 10 in FY 2017
- Terminations Processed: 12.5 in 2015; and 14 in FY 2017
- Employee Turnover: 17.8% in 2015; and 19.6% in FY 2017
- Absenteeism: 312 days in 2015; and 331 in FY 2017
- Training: 3,323 hours in 2015; and 3,980 in FY 2017
- 55 Performance Reviews Completed in FY 2017
- Workers' Compensation Claims: 8 in 2015; and 6 in FY 2017
 - Lost Time Claims: 2, with a total cost of \$22,002.00

DEPARTMENT SUMMARY BUDGET

01: GENERAL FUND

05: HUMAN RESOURCES

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
PERSONNEL	102,880	106,150	106,150	66,153	107,927	1,776	108,678	2,528	2%
SUPPLIES	724	1,150	1,150	576	860	(290)	1,290	140	12%
SUNDRY	15,536	15,316	15,316	14,358	15,092	(224)	18,399	3,083	20%
TOTAL EXPENDITURES	\$ 119,141	\$ 122,616	\$ 122,616	\$ 81,087	\$ 123,879	\$ 1,262	\$ 128,367	\$ 5,751	5%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND
05: HUMAN RESOURCES

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
SALARIES	76,749	79,190	79,190	50,198	80,655	1,465	80,774	1,584	2%
LONGEVITY PAY	650	770	770	770	770	-	900	130	17%
RETIREMENT	11,168	11,552	11,552	7,359	11,766	214	11,561	9	0%
FICA	5,830	6,117	6,117	3,818	6,072	(45)	6,248	131	2%
MEDICAL INSURANCE	4,828	4,319	4,319	2,818	4,455	135	4,967	648	15%
LIFE INSURANCE	317	351	351	224	350	(1)	377	26	7%
DENTAL INSURANCE	305	288	288	186	294	6	288	-	
VISION INSURANCE	59	63	63	41	64	1	63	-	
TUITION REIMBURSEMENT	2,975	3,500	3,500	740	3,500	-	3,500	-	
PERSONNEL	\$ 102,880	\$ 106,150	\$ 106,150	\$ 66,153	\$ 107,927	\$ 1,776	\$ 108,678	\$ 2,528	2%
PRINTED SUPPLIES	180	250	250	-	260	10	640	390	156%
GENERAL OFFICE SUPPLIES	-	-	-	-	-	-	-	-	
POSTAGE	31	200	200	23	50	(150)	50	(150)	-75%
MINOR EQUIP/SMALL TOOLS<\$5K	-	-	-	238	-	-	-	-	
EXPENDABLE SUPPLIES	513	700	700	315	550	(150)	600	(100)	-14%
SUPPLIES	\$ 724	\$ 1,150	\$ 1,150	\$ 576	\$ 860	\$ (290)	\$ 1,290	\$ 140	12%
ADVERTISING	-	400	400	446	446	46	400	-	
ASSOC DUES/PUBLICATIONS	876	1,310	1,310	1,075	1,100	(210)	6,734	5,424	414%
TRAINING/SEMINARS	1,108	9,390	9,390	9,730	9,730	340	2,491	(6,899)	-73%
SPECIAL SERVICES	13,345	3,816	3,816	3,108	3,816	-	8,004	4,188	110%
TRAVEL	208	400	400	-	-	(400)	770	370	93%
SUNDRY	\$ 15,536	\$ 15,316	\$ 15,316	\$ 14,358	\$ 15,092	\$ (224)	\$ 18,399	\$ 3,083	20%
TOTAL EXPENDITURES	\$ 119,141	\$ 122,616	\$ 122,616	\$ 81,087	\$ 123,879	\$ 1,262	\$ 128,367	\$ 5,751	5%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND
05: HUMAN RESOURCES

FY17-18
PROPOSED

5101-05-00	SALARIES	SEE PERSONNEL SUMMARY OVERVIEW	80,774	80,774
5125-05-00	TUITION REIMBURSEMENT	TUITION REIMBURSEMENT FOR ALL EMPLOYEES	3,500	3,500
5114-05-00	LONGEVITY PAY	PAID TO EMPLOYEES WITH A MINIMUM OF TWELVE MONTHS OF SERVICE PRIOR TO SEPTEMBER 30TH OF EACH YEAR. EMPLOYEES RECEIVE \$8, \$10 OR \$12 PER MONTH FOR EACH YEAR OF SERVICE COMPLETED WITH THE CITY.	900	900
5115-05-00	RETIREMENT	REQUIRED FOR ANYTHING OVER 1000 CALENDAR HOURS. PAID MONTHLY. BASED ON JAN-DEC CALENDAR YEAR. NEW RATE RECEIVED IN MAY OF CURRENT YEAR FOR JAN-DEC OF UPCOMING FISCAL YEAR. OCT-DEC OF NEW FISCAL YEAR BILLED AT OLD RATE. RATE RECEIVED IN MAY HAS A LAG OF ONE YEAR DUE TO ACTUARIAL STUDY (I.E., JAN 2008 RATE BASED ON DEC 2006 STUDY).	11,561	11,561
5117-05-00	FICA	BASED ON 6.20% SOCIAL SECURITY/1.45% FICA, TOTALING 7.65%, ASSESSED ON ANY FORM OF PAY/INCOME TO EMPLOYEE	6,248	6,248
5118-05-00	MEDICAL INSURANCE	BASED ON MONTHLY PREMIUM	4,967	4,967
5120-05-00	LIFE INSURANCE	BASED ON LIFE AND ACCIDENTAL DEATH & DISMEMBERMENT PREMIUM	377	377
5121-05-00	DENTAL INSURANCE	BASED ON MONTHLY PREMIUM	288	288
5122-05-00	VISION INSURANCE	BASED ON MONTHLY PREMIUM	63	63
5240-05-00	PRINTED SUPPLIES	MEDICAL INFORMATION FILES, EMPLOYEE HISTORY FOLDERS, BUSINESS CARDS, EMPLOYEE HANDBOOKS, AND KENNEDALE WAY BOOKLETS	640	640
5261-05-00	POSTAGE	POSTAGE RELATING TO HUMAN RESOURCE FUNCTIONS	50	50
5290-05-00	EXPENDABLE SUPPLIES	EMPLOYEE CARE: PLANTS, FLOWERS, CARDS FOR HOSPITALIZATION/FUNERAL; STAR LUNCHEON CAKES OFFICE MATTS (3 - ONE TIME COST)	600	600
5501-05-00	ADVERTISING	ADVERTISE VACANCIES IN LOCAL NEWSPAPER AND PUBLICATIONS (DO NOT CODE WATER FUND ADVERTISEMENTS TO THIS LINE ITEM, WATER FUND HAS SEPARATE BUDGET LINE ITEM)	400	400
5510-05-00	ASSOC DUES/PUBLICATIONS	KKB DONATION BLR - FLSA, POSTER COMPLIANCE AND TRAINING PROGRAMS TEXAS MUNICIPAL HUMAN RESOURCES ASSOCIATION (TMHRA) SOCIETY FOR HUMAN RESOURCE MANAGEMENT (SHRM) INTERNATIONAL PERSONNEL MANAGEMENT ASSOCIATION (IPMA) NORTH TEXAS SOCIETY FOR HUMAN RESOURCES MANAGEMENT STRATEGIC GOVERNMENT RESOURCES (SGR)	5,000 1,195 90 199 150 100	6,734
5525-05-00	TRAINING/SEMINARS	COBRA/HIPAA (REQUIRED); INVESTIGATIONS (REQUIRED); EMPLOYMENT LAW; ANNUAL TML OR TMHRA CONFERENCE HR SOUTHWEST CONFERENCE	1,400 1,091	2,491
5570-05-00	SPECIAL SERVICES	EMPLOYEE APPRECIATION DINNER (CODE DONATIONS & GUEST DINNER MONEY TO GENERAL FUND MISCELLANEOUS INCOME) EMPLOYEE RECOGNITION EVENTS (QUARTERLY LUNCHEONS, AWARDS) POSTER COMPLIANCE ANNUAL RENEWAL (\$70 RENEWAL: CH, P/W, FD, PD + ADD LIBRARY) BADGES FOR NEW HIRES (\$55.00 * 10 BUDGETED) PRE-EMPLOYMENT: DO NOT INITIALLY BUDGET. WHEN CONDUCTED, HIT INDIVIDUAL DEPT BUDGETS UNDER THIS LINE ITEM. DOT RANDOM DRUG TESTING PROGRAM SHOTS: 5 HEPATITIS B SERIES (\$306.00 EACH) + 2 HEP B TITERS (\$120.00 EACH)	2,500 1,800 550 - 1,384 1,770	8,004
5578-05-00	TRAVEL	TML OR TMHRA HOTEL/MEALS (HR SOUTHWEST & TMHRA)	770	770

TOTAL EXPENDITURES \$ 128,367

DEPARTMENT OUTLINE: FINANCE

FUNCTIONS

The function of this department is to administer, support and guide the financial programs of the City in an effective manner that allows for creation and development of the annual service programs and budgets, monthly report, annual reports and creditable bond ratings.

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Receive the Certificate of Achieve for Excellence in Financial Reporting (4.3)
- Update all internal Finance forms (4.3)
- Auditing processes for improved effectiveness and efficiency (4.3)
- Responded to a plethora of Open Records Requests
- Presented to Council in multiple special sessions
- Continued monthly financials (4.3)
- Created new financial analysis tools to improve tracking and analysis of financial condition (4.3)
- Brady Olsen, Finance Director, member of City of Fort Worth Wholesale Customer Impact Fee Advisory Committee (WCIAC)
- Brady Olsen, Finance Director, continued involvement with Economic Development Corporation (EDC) Board
- Provided a more transparent view to the city's records on the departmental website
- Received NTA Transparency Award and Texas Comptroller's Platinum Star
- Received Bond Rating Upgrade to AA- from S&P

SHORT-TERM GOALS

- Receive the Certificate of Achieve for Excellence in Financial Reporting (4.3)
- Receive Annual Texas Comptroller's Platinum Star Award (4.3)
- Begin initial transition to transform accounts payable and payroll function of Finance (general ledger, account payable, accounts receivable) into a paperless environment (4.3)
- Update and monitor standard processes and controls to improve fiscal accountability across city departments promoting an integrative culture (4.3)
- Update and monitor auditing processes for improved effectiveness and efficiency (4.3)
- Update and maintain Asset Management Plan (4.3)
- Update investment strategy to maximize investments while mitigating risk (4.3)
- Continue participating in Fort Worth Wholesale Water and Wastewater Advisory Committee (4.4)

LONG-TERM GOALS

- Finalize a cross training manual for Utility Billing, Court, and Permits (4.8.1)
- Evaluate software needs for integration of all systems to include court, permits, utility billing, and finance (4.8.1)
- Perform city wide inventory (4.3)

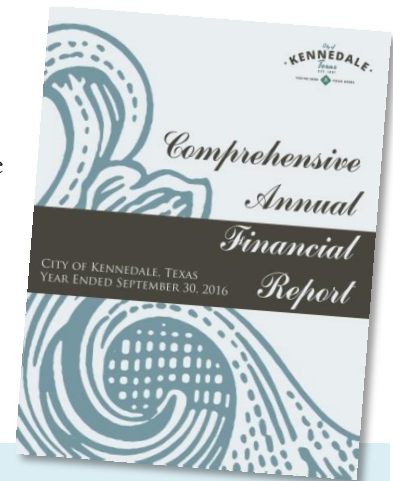
STAFFING RESOURCES

- Finance Director: 1.0 Full-Time Equivalent (FTE)
- Accounting Technician: 1.0 Full-Time Equivalent (FTE)
- Accounts Payable Clerk: 0.67 Full-Time Equivalent (FTE)

PERFORMANCE MEASURES

THROUGH JUNE 2017 UNLESS OTHERWISE NOTED

- Government Finance Officers Association (GFOA) Comprehensive Annual Financial Report (CAFR) Award: Received 2015 Award; Submitted entry for 2016 Award [SEE SIDEBAR>>](#)
- Tax Collection Rate: 100%
- Transactions
 - 1,345 Checks Processed
 - 116 ACH/Wire Transfers Processed
 - \$2,923,508 in Payroll Processed
 - 19 Payrolls Processed
 - 1,564 Journal Entries Processed
- Reporting
 - 9 Financial Reports to City Council
 - 9 Financial Reports to the Economic Development Corporation (EDC) Board
 - 3 Investment Reports to City Council
 - Annual Audit: Unmodified Opinion



What's a CAFR?

(say: cah-FUR)

It's the city's annual report.

A Comprehensive Annual Financial Report (CAFR) is a set of financial statements comprising the financial report of a state, municipal, or other governmental entity that complies with the accounting requirements outlined by the Governmental Accounting Standards Board (GASB).

The document you're reading now is the Annual Program of Services, which serves as the city's budget, and is a roadmap for staff to follow that outlines goals for programs, service delivery, and projects for the upcoming fiscal year. Of course, sometimes plans change, and in that case, an amended budget will be adopted by Council.

DEPARTMENT SUMMARY BUDGET

01: GENERAL FUND

07: FINANCE

01: FINANCE ADMINISTRATION

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
PERSONNEL	195,394	184,884	184,884	105,602	171,631	(13,253)	190,551	5,667	3%
SUPPLIES	2,364	3,811	3,811	2,051	2,813	(998)	3,071	(740)	-19%
MAINTENANCE	15,372	16,753	16,753	10,353	14,500	(2,253)	16,305	(447)	-3%
SUNDRY	99,000	91,240	91,240	89,541	107,256	16,015	93,304	2,063	2%
TOTAL EXPENDITURES	\$ 312,129	\$ 296,688	\$ 296,688	\$ 207,547	\$ 296,200	\$ (488)	\$ 303,231	\$ 6,543	2%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND
07: FINANCE
01: FINANCE ADMINISTRATION

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
SALARIES	149,074	123,635	123,635	68,829	111,626	(12,009)	126,108	2,473	2%
OVERTIME	255	-	-	716	784	784	1,000	1,000	
TEMPORARY/PART-TIME	1,220	19,500	19,500	12,547	19,967	467	19,890	390	2%
LONGEVITY PAY	730	192	192	248	248	56	224	32	17%
RETIREMENT	21,750	20,707	20,707	11,887	19,851	(856)	20,839	132	1%
FICA	11,369	10,965	10,965	6,155	10,209	(756)	11,262	298	3%
MEDICAL INSURANCE	9,655	8,639	8,639	4,545	7,818	(820)	9,934	1,296	15%
LIFE INSURANCE	613	545	545	310	499	(46)	591	46	8%
DENTAL INSURANCE	610	576	576	300	516	(60)	576	-	
VISION INSURANCE	118	126	126	66	113	(13)	126	-	
PERSONNEL	\$ 195,394	\$ 184,884	\$ 184,884	\$ 105,602	\$ 171,631	\$ (13,253)	\$ 190,551	\$ 5,667	3%
PRINTED SUPPLIES	595	1,361	1,361	401	650	(711)	721	(640)	-47%
GENERAL OFFICE SUPPLIES	739	1,250	1,250	989	1,200	(50)	1,250	-	
POSTAGE	1,029	1,200	1,200	647	950	(250)	1,100	(100)	-8%
EXPENDABLE SUPPLIES	-	-	-	13	13	13	-	-	
SUPPLIES	\$ 2,364	\$ 3,811	\$ 3,811	\$ 2,051	\$ 2,813	\$ (998)	\$ 3,071	\$ (740)	-19%
OFFICE EQUIP/SOFTWARE MAINT	15,372	16,753	16,753	10,353	14,500	(2,253)	16,305	(447)	-3%
MAINTENANCE	\$ 15,372	\$ 16,753	\$ 16,753	\$ 10,353	\$ 14,500	\$ (2,253)	\$ 16,305	\$ (447)	-3%
ASSOC DUES/PUBLICATIONS	1,417	1,998	1,998	689	1,554	(444)	1,700	(298)	-15%
TRAINING/SEMINARS	1,950	2,640	2,640	2,440	2,640	-	3,375	735	28%
AUDIT SERVICES	27,500	27,750	27,750	28,250	28,250	500	28,500	750	3%
SPECIAL SERVICES	61,159	54,517	54,517	55,692	71,000	16,483	55,517	1,000	2%
EQUIPMENT RENTAL	3,459	3,460	3,460	1,973	3,082	(378)	3,336	(124)	-4%
TRAVEL	2,949	96	96	-	-	(96)	96	-	
TELEPHONE SERVICES	566	780	780	498	730	(50)	780	-	
SUNDRY	\$ 99,000	\$ 91,240	\$ 91,240	\$ 89,541	\$ 107,256	\$ 16,015	\$ 93,304	\$ 2,063	2%
TOTAL EXPENDITURES	\$ 312,129	\$ 296,688	\$ 296,688	\$ 207,547	\$ 296,200	\$ (488)	\$ 303,231	\$ 6,543	2%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND
07: FINANCE
01: FINANCE ADMINISTRATION

FY17-18
PROPOSED

5101-07-01	SALARIES	REFER TO PERSONNEL SUMMARY OVERVIEW	126,108	126,108
5107-07-01	OVERTIME	REFER TO PERSONNEL SUMMARY OVERVIEW	1,000	1,000
5109-07-01	TEMPORARY/PART-TIME	REFER TO PERSONNEL SUMMARY OVERVIEW	19,890	19,890
5114-07-01	LONGEVITY PAY	PAID TO EMPLOYEES WITH A MINIMUM OF TWELVE MONTHS OF SERVICE PRIOR TO SEPTEMBER 30TH OF EACH YEAR. EMPLOYEES RECEIVE \$8, \$10 OR \$12 PER MONTH FOR EACH YEAR OF SERVICE COMPLETED WITH THE CITY.	224	224
5115-07-01	RETIREMENT	REQUIRED FOR ANYTHING OVER 1000 CALENDAR HOURS. PAID MONTHLY. BASED ON JAN-DEC CALENDAR YEAR. NEW RATE RECEIVED IN MAY OF CURRENT YEAR FOR JAN-DEC OF UPCOMING FISCAL YEAR. OCT-DEC OF NEW FISCAL YEAR BILLED AT OLD RATE. RATE RECEIVED IN MAY HAS A LAG OF ONE YEAR DUE TO ACTUARIAL STUDY (I.E., JAN 2008 RATE BASED ON DEC 2006 STUDY).	20,839	20,839
5117-07-01	FICA	BASED ON 6.20% SOCIAL SECURITY/1.45% FICA, TOTALING 7.65%, ASSESSED ON ANY FORM OF PAY/INCOME TO EMPLOYEE	11,262	11,262
5118-07-01	MEDICAL INSURANCE	BASED ON MONTHLY PREMIUM	9,934	9,934
5120-07-01	LIFE INSURANCE	BASED ON LIFE AND ACCIDENTAL DEATH & DISMEMBERMENT PREMIUM	591	591
5121-07-01	DENTAL INSURANCE	BASED ON MONTHLY PREMIUM	576	576
5122-07-01	VISION INSURANCE	BASED ON MONTHLY PREMIUM	126	126
5240-07-01	PRINTED SUPPLIES	DEPOSIT TICKETS FOR UB/COURT/PERMITS (2 BOXES EACH) (\$97/DEPT) CHECK STOCK FOR AP CHECKS-INTEC BUSINESS (EVERY 2 YEARS) ENVELOPES (\$300 AP WINDOW/\$130 FINANCE REGULAR)	291 - 430	721
5260-07-01	GENERAL OFFICE SUPPLIES	COPY PAPER @ \$40 PER CASE OF 10 REAMS BUGET BOOKS (6 STAFF, 6 COUNCIL, 1 PUBLIC) TAX FORMS BINDERS/FOLDERS/PENS, ETC	400 600 100 150	1,250
5261-07-01	POSTAGE	POSTAGE FOR ACCOUNTS PAYABLE CHECKS TO BE MAILED TO VENDORS	1,100	1,100
5440-07-01	OFFICE EQUIP/SOFTWARE MAINT	STW - ANNUAL SUPPORT/LEASE FOR BASE FINANCIALS STW - ANNUAL STW TOOLS \$1250 STW - BACKUP STW - MINISOFT EZ FORMS ANNUAL UPDATE \$300 STW - ANNUAL POWERHOUSE 4GL \$1430 STW - PER USE/ TROUBLESHOOTING SUPPORT SAVIN MAINTENANCE (\$126.28 MONTH)	7,460 1,500 600 300 1,430 3,500 1,515	16,305
5510-07-01	ASSOC DUES/PUBLICATIONS	GFOAT MEMBERSHIP (\$80 FINANCE DIRECTOR/\$80 ACCT TECHNICIAN) GFOA NATIONAL MEMBERSHIP (FINANCE DIRECTOR) ANNUAL TBPC CO-OP PURCHASING PROGRAM - MEMBERSHIP CERTIFICATE OF EXCELLENCE IN FINANCIAL REPORTING DUES (GFOA) ZACTAX ANNUAL SUBSCRIPTION TEXAS SOCIAL SECURITY PROGRAM AMERICAN PAYROLL ASSOCIATION (ACCT TECH) TRUTH-IN-TAXATION SOFTWARE	160 150 100 435 600 35 220	1,700
5525-07-01	TRAINING/SEMINARS	APA CONFERENCE (ACCOUNTING TECHNICIAN) NEW AND EMERGING FINANCE DIRECTORS ETHICS TRAINING, EVERY 2 YRS-FINANCE DIRECTOR (\$35) GFOAT CONFERENCE REGISTRATION FALL (FINANCE DIRECTOR AND ACCOUNTING TECHNICIAN) CGFO TEST	440 1,300 35 1,500 100	3,375
5567-07-01	AUDIT SERVICES	PATILLO, BROWN & HILL SERVICES FOR INDEPENDENT ANNUAL AUDIT (FY11/12 \$27K, FY12/13 \$27K, FY13/14 \$27.5K, FY14/15 \$27.5K, FY15/16 \$27.75)	28,500	28,500
5570-07-01	SPECIAL SERVICES	TARRANT COUNTY TAX OFFICE CONTRACT (\$.98 PER ACCOUNT)(PAID ANNUALLY) TARRANT APPRAISAL DISTRICT CONTRACT (PAID QUARTERLY) PUBLIC SECTOR DIGEST ASSET MANAGEMENT SOFTWARE (\$2098/ANNUAL) ANNUAL SAFETY DEPOSIT BOX FEE (ANNUAL)	29,000 24,369 2,098 50	55,517
5575-07-01	EQUIPMENT RENTAL	SAVIN COPIER RENTAL - (\$278/MO)	3,336	3,336
5578-07-01	TRAVEL	GFOAT REGION 8 LUNCHEONS (\$48 EACH)(FINANCE DIRECTOR AND ACCOUNTING TECHNICIAN)	96	96
5585-07-01	TELEPHONE SERVICES	FINANCE LOCAL/LONG DISTANCE FAX LINE (\$45/MONTH) AIR CARD (\$20/MO) + USAGE	540 240	780

TOTAL EXPENDITURES \$ 303,231

DEPARTMENT OUTLINE: POLICE

FUNCTIONS

The Kennedale Police Department is a value-driven professional organization dedicated to building a quality of life community through mutual trust, leadership, integrity, excellence, personalized service, and customer relationships. Our department prides itself on providing the highest level of service – in partnership with the community – to foster a safe atmosphere while promoting the highest quality of life for all people.

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Obtained training for one patrol sergeant through the Developing Leaders for Texas Law Enforcement leadership training
- Graduated one sergeant from the Bill Blackwood Command College
- Continued to maintain Police Recognized status through new employee orientation and end-of-year reports (4.2.1)
- Maintained the regional partnership with the City of Mansfield for dispatch and jail services (4.2.1, 4.3) [SEE SIDEBAR>>](#)
- Conducted active shooter training for all officers
- Chief Tommy Williams continued his involvement with the Texas Police Chiefs' Association Ethics Committee (1.4)

SHORT-TERM GOALS

- Continue sending command and supervisory staff to the Developing Leaders for Texas Law Enforcement leadership training sponsored by the Texas Police Chiefs' Association (4.2.1)
- Continue working toward animal services shelter contract while maintaining the regional partnership with Mansfield. (4.2.1)
- Presentation of first Citizens Police Academy in 2017. (4.2)
- Obtain COPS grant for a Community Resource Officer position to provide more citizen interaction with the department. (1.2, 4.2.1)
- Continue to identify and apply for grants for equipment and positions that enhance the department's ability to deliver varied and high quality services. (4.2.1)
- Obtain five-day supervision training for all field training officers (4.2.1)

Did You Know?

In 2013, The Mansfield/Kennedale Emergency Communications Center became Tarrant County's first regional dispatch center. Contact numbers for dispatch remain the same. For all emergencies, dial 9-1-1. To speak with an officer or report a non-emergency situation, call 817-478-5416.

Through this partnership with Mansfield, Kennedale was also able to cease operations of its jail facility. Now, anyone arrested in Kennedale is detained at the Mansfield Law Enforcement Center (at 1601 Heritage Parkway), and the processing time has been cut in half, which means more time on patrol for Kennedale officers and better protection for our residents.

LONG-TERM GOALS

- Continue to develop a strategic plan for future law enforcement personnel and equipment growth needs (4.2.1)
- Continue to work on getting all sergeants through Command College in order to prepare them for future growth needs. (4.2.1)
- Seek out grants for building renovations and improvements. (4.2.1)
- Improve or replace the current police facility with a more efficient building and floor plan (4.2.1)

STAFFING RESOURCES

- Police Chief: 1.0 Full-Time Equivalent (FTE)
- Police Captain: 1.0 Full-Time Equivalent (FTE)
- Sergeant: 4.0 Full-Time Equivalent (FTE)
- Corporal: 5.0 Full-Time Equivalent (FTE)
- Auto Theft Task Force Officer (Grant Funding): 1.0 Full-Time Equivalent (FTE)
- Community Resource Officer (CRO) (Grant Funding Pending): 1.0 Full-Time Equivalent (FTE)
- Patrol Officers: 6.0 Full-Time Equivalent (FTE)
- School Resource Officer (SROs; Shared cost with Kennedale ISD): 2.0 Full-Time Equivalent (FTE)
- Animal Control Officer: 1.0 Full-Time Equivalent (FTE)
- Reserve Officer: 3.0 Sworn Unpaid Volunteers
- Evidence/Records Clerk: 1.0 Full-Time Equivalent (FTE)
- Receptionist: 0.63 Full-Time Equivalent (FTE)

PERFORMANCE MEASURES

JAN THROUGH MAY 2017 UNLESS OTHERWISE NOTED

- 154 Physical Arrests
- 0 Parking Violations
- 2,036 Traffic Violations
- 3:34 Minutes: Average Service Response Time
- 14,761 Calls for Service
- 4,483 Officer-Initiated Field Actions Resulting in a Police Unit Making a Contact
- 3 Complaints Against Sworn Personnel
- 928 Moving Citations Issued

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

- Crime Rates Part 1: 101
 - 7 Unfounded
 - 238 Assigned to Investigator
 - 120 Cleared
 - 57 Arrests (Adult)
 - 2 Arrests (Juvenile)
- Crime Rates Part 2: 125
 - 1 Unfounded
 - 0 Assigned to Investigator
 - 42 Cleared
 - 0 Arrests (Adult)
- Pertinent 2015 Resident Satisfaction Survey Results
 - How Safe Do You Feel Walking Alone in Your Neighborhood After Dark? 78%

DEPARTMENT SUMMARY BUDGET

01: GENERAL FUND

09: POLICE

01: OPERATIONS

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$ CHANGE	% CHANGE
PERSONNEL	1,497,017	1,616,060	1,616,060	958,346	1,500,192	(115,868)	1,648,812	32,752	2%
SUPPLIES	48,352	82,625	82,625	35,218	75,375	(7,250)	77,725	(4,900)	-6%
MAINTENANCE	74,268	112,261	112,261	50,277	103,586	(8,675)	96,366	(15,895)	-14%
SUNDRY	343,181	435,842	435,842	273,771	395,642	(40,200)	454,146	18,304	4%
TOTAL EXPENDITURES	\$ 1,962,819	\$ 2,246,788	\$ 2,246,788	\$ 1,317,612	\$ 2,074,795	\$ (171,992)	\$ 2,277,050	\$ 30,262	1%
	\$ 130,411	\$ 134,482	\$ 134,482	\$ 83,739	\$ 135,698	\$ 1,216	\$ 140,850	\$ 6,368	5%
	2,093,230	2,381,270	2,381,270	1,401,351	2,210,493	(170,777)	2,417,900	36,630	2%

01: GENERAL FUND

09: POLICE

02: SRO PROGRAM/COPS GRANT

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$ CHANGE	% CHANGE
PERSONNEL	130,411	134,482	134,482	83,739	135,698	1,216	140,850	6,368	5%
TOTAL EXPENDITURES	\$ 130,411	\$ 134,482	\$ 134,482	\$ 83,739	\$ 135,698	\$ 1,216	\$ 140,850	\$ 6,368	5%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND
09: POLICE
01: OPERATIONS

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
SALARIES	1,007,693	1,119,099	1,119,099	641,147	1,011,583	(107,516)	1,101,346	(17,753)	-2%
OVERTIME	33,568	43,000	43,000	19,954	35,000	(8,000)	38,000	(5,000)	-12%
TEMPORARY/PART-TIME	18,937	19,760	19,760	11,605	18,779	(981)	20,155	395	2%
UNIFORM ALLOWANCE	750	500	500	250	250	(250)	500	-	
CERTIFICATION PAY	39,730	7,040	7,040	23,630	37,380	30,340	47,450	40,410	574%
LONGEVITY PAY	23,952	25,740	25,740	25,528	25,528	(212)	25,632	(108)	
RETIREMENT	162,596	175,637	175,637	104,268	163,077	(12,560)	175,273	(364)	
FICA	81,149	93,001	93,001	51,914	80,717	(12,284)	94,725	1,724	2%
MEDICAL INSURANCE	117,891	120,541	120,541	73,252	117,228	(3,313)	133,925	13,384	11%
LIFE INSURANCE	4,022	4,785	4,785	2,768	4,296	(489)	4,975	190	4%
DENTAL INSURANCE	5,642	5,760	5,760	3,306	5,226	(534)	5,760	-	
VISION INSURANCE	1,087	1,197	1,197	723	1,129	(68)	1,071	(126)	-11%
PERSONNEL	\$ 1,497,017	\$ 1,616,060	\$ 1,616,060	\$ 958,346	\$ 1,500,192	\$ (115,868)	\$ 1,648,812	\$ 32,752	2%
UNIFORMS	9,908	14,125	14,125	8,893	14,125	-	14,125	-	
CLEANING SUPPLIES	770	950	950	243	750	(200)	950	-	
PRINTED SUPPLIES	1,419	2,850	2,850	1,604	2,850	-	2,850	-	
GENERAL OFFICE SUPPLIES	1,093	3,000	3,000	808	2,500	(500)	2,000	(1,000)	-33%
POSTAGE	293	500	500	91	150	(350)	500	-	
MINOR EQUIP/SMALL TOOLS<\$5K	2,502	14,000	14,000	2,175	14,000	-	15,900	1,900	14%
FUEL	31,420	42,000	42,000	20,416	38,000	(4,000)	34,000	(8,000)	-19%
EXPENDABLE SUPPLIES	948	5,200	5,200	987	3,000	(2,200)	7,400	2,200	42%
SUPPLIES	\$ 48,352	\$ 82,625	\$ 82,625	\$ 35,218	\$ 75,375	\$ (7,250)	\$ 77,725	\$ (4,900)	-6%
BUILDING MAINTENANCE	14,515	41,275	41,275	8,565	35,000	(6,275)	22,235	(19,040)	-46%
MACHINERY/TOOL MAINTENANCE	1,855	2,400	2,400	275	2,000	(400)	3,300	900	38%
MOTOR VEHICLE MAINTENANCE	31,097	30,000	30,000	12,938	28,000	(2,000)	30,000	-	
OFFICE EQUIP/SOFTWARE MAINT	4,448	12,858	12,858	10,404	12,858	0	15,103	2,245	17%
RADIO MAINTENANCE	22,353	25,728	25,728	18,096	25,728	-	25,728	-	
MAINTENANCE	\$ 74,268	\$ 112,261	\$ 112,261	\$ 50,277	\$ 103,586	\$ (8,675)	\$ 96,366	\$ (15,895)	-14%
ADVERTISING	51	500	500	-	-	(500)	50	(450)	-90%
ASSOC DUES/PUBLICATIONS	1,684	2,200	2,200	1,412	2,200	-	2,200	-	
TRAINING/SEMINARS	10,373	14,925	14,925	9,491	14,925	-	14,925	-	
ELECTRIC SERVICES	18,274	18,500	18,500	11,062	19,000	500	20,000	1,500	8%
GAS SERVICES	876	1,000	1,000	1,003	1,500	500	1,500	500	50%
SPECIAL SERVICES	9,244	15,500	15,500	9,021	15,500	-	19,080	3,580	23%
EQUIPMENT RENTAL	4,635	5,789	5,789	2,014	5,789	-	5,154	(635)	-11%
TRAVEL	4,182	5,000	5,000	608	2,000	(3,000)	2,500	(2,500)	-50%
ANIMAL CONTROL	31,942	60,000	60,000	9,979	25,000	(35,000)	60,000	-	
TELEPHONE SERVICES	18,206	19,128	19,128	11,359	19,128	-	21,048	1,920	10%
WATER/SEWER SERVICES	4,525	5,700	5,700	2,121	3,000	(2,700)	5,700	-	
INTERGOV-CITY OF MANSFIELD	239,190	287,600	287,600	215,700	287,600	-	301,989	14,389	5%
SUNDRY	\$ 343,181	\$ 435,842	\$ 435,842	\$ 273,771	\$ 395,642	\$ (40,200)	\$ 454,146	\$ 18,304	4%
TOTAL EXPENDITURES	\$ 1,962,819	\$ 2,246,788	\$ 2,246,788	\$ 1,317,612	\$ 2,074,795	\$ (171,992)	\$ 2,277,050	\$ 30,262	1%
SRO	\$ 130,411	\$ 134,482	\$ 134,482	\$ 83,739	\$ 135,698	\$ 1,216	\$ 140,850	\$ 6,368	5%
COMBINED	\$ 2,093,230	\$ 2,381,270	\$ 2,381,270	\$ 1,401,351	\$ 2,210,493	\$ (170,777)	\$ 2,417,900	\$ 36,630	2%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND
09: POLICE
01: OPERATIONS

FY17-18
PROPOSED

5101-09-01	SALARIES	REFER TO PERSONNEL SUMMARY OVERVIEW	1,101,346	1,101,346
5107-09-01	OVERTIME	ADDITIONAL PAY OVER 40 HOURS PER WEEK AT 1.5 FOR NON-EXEMPT EMPLOYEES.	38,000	38,000
5109-09-01	TEMPORARY/PART-TIME	REFER TO PERSONNEL SUMMARY OVERVIEW	20,155	20,155
5110-09-01	UNIFORM ALLOWANCE	MONTHLY ALLOWANCE TO OFFSET WEAR/TEAR ASSOCIATED WITH ACTIVITIES IN THE FIELD AND ON SCENE (\$500 PER MONTH FOR DETECTIVES)	500	500
5113-09-00	CERTIFICATION PAY	REFER TO PERSONNEL SUMMARY OVERVIEW	47,450	47,450
5114-09-00	LONGEVITY PAY	PAID TO EMPLOYEES WITH A MINIMUM OF TWELVE MONTHS OF SERVICE PRIOR TO SEPTEMBER 30TH OF EACH YEAR. EMPLOYEES RECEIVE \$8, \$10 OR \$12 PER MONTH FOR EACH YEAR OF SERVICE COMPLETED WITH THE CITY.	25,632	25,632
5115-09-01	RETIREMENT	REQUIRED FOR ANYTHING OVER 1000 CALENDAR HOURS. PAID MONTHLY. BASED ON JAN-DEC CALENDAR YEAR. NEW RATE RECEIVED IN MAY OF CURRENT YEAR FOR JAN-DEC OF UPCOMING FISCAL YEAR. OCT-DEC OF NEW FISCAL YEAR BILLED AT OLD RATE. RATE RECEIVED IN MAY HAS A LAG OF ONE YEAR DUE TO ACTUARIAL STUDY (I.E., JAN 2008 RATE BASED ON DEC 2006 STUDY).	175,273	175,273
5117-09-01	FICA	BASED ON 6.20% SOCIAL SECURITY/1.45% FICA, TOTALING 7.65%, ASSESSED ON ANY FORM OF PAY/INCOME TO EMPLOYEE	94,725	94,725
5118-09-01	MEDICAL INSURANCE	BASED ON MONTHLY PREMIUM	133,925	133,925
5120-09-01	LIFE INSURANCE	BASED ON LIFE AND ACCIDENTAL DEATH & DISMEMBERMENT PREMIUM	4,975	4,975
5121-09-01	DENTAL INSURANCE	BASED ON MONTHLY PREMIUM	5,760	5,760
5122-09-01	VISION INSURANCE	BASED ON MONTHLY PREMIUM	1,071	1,071
5220-09-01	UNIFORMS	PD UNIFORM SHIRTS (75 @ \$60) PD UNIFORM PANTS (50 @ \$60) BULLET PROOF VEST P.A.C.A. LEVEL 3A (5 @ \$600) NAME TAGS, LEATHER GEAR, MISC. EQUIPMENT UNIFORM HATS UNIFORM JACKETS	4,500 3,000 3,000 1,000 125 2,500	14,125
5230-09-01	CLEANING SUPPLIES	PINE SOL, TRASH BAGS, MOP HEADS, KLEENEX, PAPER TOWELS, DISH SOAP, HAND SOAP, MISC. SUPPLIES AS NEEDED.	950	950
5240-09-01	PRINTED SUPPLIES	CRIME PREVENTION SUPPLIES OFFICER TRADING CARDS BUSINESS CARDS RECEIPT BOOKS GENERAL PRINTING	500 500 900 250 700	2,850
5260-09-01	GENERAL OFFICE SUPPLIES	BINDERS, LABELS, LEGAL PADS, PENS, PENCILS, SHARPIES, MESSAGE PADS, STENO PADS, LABEL MAKER TAPE, SCOTCH TAPE. PLASTIC REPORT COVERS, ENVELOPES, FILE FOLDERS, HANGING FILES, POST-IT NOTES, CORRECTION TAPE, PRINTER PAPER, BINDER AND PAPER CLIPS, HIGHLIGHTERS, DESK CALENDARS, DAY PLANNERS, DIVIDERS, STAPLES, INK CARTRIDGES, TONER, OTHER SUPPLIES AS NEEDED.	2,000	2,000
5261-09-01	POSTAGE	GENERAL POSTAGE FEES, SHIPPING FEES, ETC.	500	500
5280-09-01	MINOR EQUIP/SMALL TOOLS<\$5K	REPLACEMENT TASERS/PEPPER GUNS REPLACEMENT OFFICE EQUIPMENT (TVS, LOCKERS, DESKS, ETC.) OFFICE CHAIRS BRIEFING CHAIRS UNEXPECTED REPAIRS	5,000 5,000 2,000 2,500 1,400	15,900
5285-09-01	FUEL	USE OF FORT WORTH PURCHASING CONTRACT WITH MARTIN EAGLE OIL COMPANY-VEHICLE FUEL	34,000	34,000
5290-09-01	EXPENDABLE SUPPLIES	AMERICAN/TEXAS FLAGS BATTERIES, CRIME SCENE MEMORY CARDS AND SUPPLIES PATROL SUPPLIES (LATEX GLOVES, WATER, CONES, ETC.) FIRE EXTINGUISHER REFILLS LUNCHEONS, EMPLOYEE MEALS	400 2,500 2,500 1,500 500	7,400
5403-09-01	BUILDING MAINTENANCE	WINDOW CLEANING/PEST CONTROL SERVICES BUILDING PAINTING (INTERIOR), NEW CARPET, NEW TOILETS (ONE TIME COST) CLEANING SERVICE @ \$525 MO., FLOORS @ \$1125, CARPETS @ \$550 STANLEY SECURITY MONITORING / FIRE SERVICES / EXTINGUISHER INSPECTIONS (\$230/MO) A/C, PLUMBING SERVICES AND REPAIR	1,500 7,975 2,760 10,000	22,235
5420-09-01	MACHINERY/TOOL MAINTENANCE	GENERATOR MAINTENANCE	3,300	3,300
5430-09-01	MOTOR VEHICLE MAINTENANCE	BRAKE SERVICE TIRES SUSPENSION WORK GENERAL ENGINE MAINTENANCE BODY REPAIRS ROUTINE MAINTENANCE (OIL CHANGES, TRANS SERVICE, ETC.)	5,000 6,500 4,500 5,000 5,000 4,000	30,000
5440-09-01	OFFICE EQUIP/SOFTWARE MAINT	WARRANTY EXTENSION FOR MOBILE VIDEO SYSTEM (5 UNITS FOR 1 YEAR WARRANTY) (ONE TIME COST) SAVIN SHREDMAN SHREDDER ANNUAL MAINTENANCE AGREEMENT - \$126.28 MO (JUL 2016 -	9,425 1,515	15,103

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND
09: POLICE
02: SRO PROGRAM/COPS GRANT

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
SALARIES	90,696	97,896	97,896	57,524	93,665	(4,231)	95,707	(2,189)	-2%
OVERTIME	1,776	1,500	1,500	879	1,759	259	1,600	100	7%
CERTIFICATION PAY	3,975	-	-	2,575	4,575	4,575	3,900	3,900	
LONGEVITY PAY	1,288	1,504	1,504	1,504	1,504	-	954	(550)	-37%
RETIREMENT	14,103	14,577	14,577	9,022	14,668	91	14,447	(131)	-1%
FICA	7,097	7,719	7,719	4,522	7,341	(378)	7,808	89	1%
MEDICAL INSURANCE	10,358	10,167	10,167	6,992	11,053	885	15,305	5,138	51%
LIFE INSURANCE	390	417	417	267	417	(1)	428	11	3%
DENTAL INSURANCE	610	576	576	372	588	12	576	-	
VISION INSURANCE	118	126	126	81	129	3	126	-	
PERSONNEL	\$ 130,411	\$ 134,482	\$ 134,482	\$ 83,739	\$ 135,698	\$ 1,216	\$ 140,850	\$ 6,368	5%
TOTAL EXPENDITURES	\$ 130,411	\$ 134,482	\$ 134,482	\$ 83,739	\$ 135,698	\$ 1,216	\$ 140,850	\$ 6,368	5%

02: SRO PROGRAM/COPS GRANT

		FY17-18 PROPOSED
5101-09-01 SALARIES	REFER TO PERSONNEL SUMMARY OVERVIEW	95,707 95,707
5107-09-01 OVERTIME	ADDITIONAL PAY OVER 40 HOURS PER WEEK AT 1.5 FOR NON-EXEMPT EMPLOYEES.	1,600 1,600
5113-09-01 INCENTIVE PAY	REFER TO PERSONNEL SUMMARY OVERVIEW	3,900 3,900
5114-09-01 LONGEVITY PAY	PAID TO EMPLOYEES WITH A MINIMUM OF TWELVE MONTHS OF SERVICE PRIOR TO SEPTEMBER 30TH OF EACH YEAR. EMPLOYEES RECEIVE \$8, \$10 OR \$12 PER MONTH FOR EACH YEAR OF SERVICE COMPLETED WITH THE CITY.	954 954
5115-09-01 RETIREMENT	REQUIRED FOR ANYTHING OVER 1000 CALENDAR HOURS. PAID MONTHLY. BASED ON JAN-DEC CALENDAR YEAR. NEW RATE RECEIVED IN MAY OF CURRENT YEAR FOR JAN-DEC OF UPCOMING FISCAL YEAR. OCT-DEC OF NEW FISCAL YEAR BILLED AT OLD RATE. RATE RECEIVED IN MAY HAS A LAG OF ONE YEAR DUE TO ACTUARIAL STUDY (I.E., JAN 2008 RATE BASED ON DEC 2006 STUDY).	14,447 14,447
5117-09-01 FICA	BASED ON 6.20% SOCIAL SECURITY/1.45% FICA, TOTALING 7.65%, ASSESSED ON ANY FORM OF PAY/INCOME TO EMPLOYEE	7,808 7,808
5118-09-01 MEDICAL INSURANCE	BASED ON MONTHLY PREMIUM	15,305 15,305
5120-09-01 LIFE INSURANCE	BASED ON LIFE AND ACCIDENTAL DEATH & DISMEMBERMENT PREMIUM	428 428
5121-09-01 DENTAL INSURANCE	BASED ON MONTHLY PREMIUM	576 576
5122-09-01 VISION INSURANCE	BASED ON MONTHLY PREMIUM	126 126

TOTAL EXPENDITURES \$ 140,850

DEPARTMENT OUTLINE: FIRE

FUNCTIONS

Provides Kennedale residents with fire suppression, technical rescue, and emergency medical services (EMS) at and above the level required by all regulatory agencies governing the fire service industry

HIGHLIGHTS AND GOALS ACCOMPLISHED

- KFD members earned the following training certificates: 2 Driver Operator, 1 Fire Officer I, 1 Firefighter Intermediate, 2 Inspector Basic, 1 Fire Investigator Basic, 1 Infectious Disease Control Officer, and 2 Paramedic Certifications
- Continued to actively seek out grants:
 - U.S. Department of Homeland Security grant allowed purchase and installation of a vehicle exhaust removal system(4.3)
 - North Central Texas Trauma Regional Advisory Council (NCTTRAC) grant allowed purchase of EMS supplies and training equipment (4.3)
 - Tarrant County Emergency Service District grant allowed purchase of forestry monitor and portable air and surface disinfectant lamp (4.3)
 - Koch Pipeline grant allowed purchase of voice amplifiers and facemask brackets
- Speed Fab-Crete donated materials and labor (at an estimated value of \$22,000) to upgrade weatherproofing and appearance of the fire station exterior (4.2.1)
- Reduction of ISO rating from 4 to 3 (1-10 rating system that influences cost of homeowner's insurance in the area; lower scores are better)
- Updated rookie training manual (4.2.2)
- EMS Director and EMS Coordinator updated patient care protocol to reflect the latest standards in emergency medical care (4.2)
- Continued using improved recruitment and application process that resulted in a greater number of qualified candidates last year (4.2.2)
- Updated quality assurance guidelines to ensure excellent patient care and documentation (4.2)
- Chief Mike McMurray is involved with Tarrant County College Fire Service Advisory Board; Tarrant County Fire Chiefs' Association; South Tarrant County Emergency Response Association; and Tarrant County Emergency Management
- EMS Coordinator Ryan Florence is involved with the North Central Texas Regional Emergency Preparedness Planning Council

SHORT-TERM GOALS

- Fire department officers and driver operators will continue classroom and on-line fire strategy and tactics training at Tarrant County College in the "Blue Card Command" certification curriculum

which provides an enhanced level of safety and performance at fire incidents (4.2)

- Enhance fire safety in homes by providing take-home fire safety activity sheets encouraging parental involvement with their children's fire safety homework (4.2)
- Provide CPR training to citizens and employee groups (4.2)
- Conduct a risk assessment of hazards encountered by firefighters during emergency operations to ensure that appropriate personal protective equipment is selected, and provided to firefighters (4.2.1)
- Provide opportunities for personnel to enhance their knowledge and practice emergency medical and fire-rescue skills (4.2.1)
- Train with mutual-aid partners to enhance safety and operational effectiveness (4.2.1)
- Resurface fire station driveways (4.2.1)
- Maintain the EMS service response times in 5 minutes or less within the City of Kennedale (4.2)
- Provide annual fire inspections of commercial buildings (4.6)
- Increase the EMS collection rate to 60% (4.3)
- Continue the Citizen Opinion Survey to evaluate services provided (4.8)
- 120 hours of Fire and EMS training per month (4.2.2)

LONG-TERM GOALS

- Assess the vulnerability of city facilities to serious injury and loss of emergency response capabilities.
- Estimate costs for providing safe rooms within city facilities frequently occupied by visitors, city officials, and staff (4.6)
- Evaluate the need for emergency generators for city facilities (4.2.1)

STAFFING RESOURCES

- Fire Chief: 1.0 Full-Time Equivalent (FTE)
- Administrative Assistant: 1.0 Full-Time Equivalent (FTE)
- Captain: 1.0 Full-Time Equivalent (FTE)
- Lieutenants: 2.0 Full-Time Equivalent (FTE)
- Drivers/Engineers: 3.0 Full-Time Equivalent (FTE)
- Firefighters/Paramedics: 9.0 Full-Time Equivalent (FTE)

PERFORMANCE MEASURES

THROUGH JUNE 2017 UNLESS OTHERWISE NOTED

- 148 Inspections/Certificate of Occupancy (CO) Issued
- 616 Emergency Responses
- 1,662.5 Training Hours
- EMS Collection Rate: 54% (Amount Collected in 1st Month of Billing)
- EMS Outstanding Balance: \$2,848,012.75 (billed, but not payed)
- Fire/EMS Service Response Time
 - Less than Five (5) Minutes: 369 Calls
 - Less than Eight (8) Minutes: 222 Calls
- 8.0 Square Miles Served by Fire/EMS including Extraterritorial Jurisdiction (ETJ)
- 45 Fire Incidents (15 Structure; 30 Non-Structure)
- 337 EMS Transports (4 were cardiac arrest)
- ISO Rating (1-10 rating system that influences cost of homeowner's insurance in the area; lower scores are better): 3
- Pertinent 2015 Resident Satisfaction Survey Results
 - Timeliness of Fire Services: 67%
 - Quality of Fire Services: 72%
 - Quality of EMS Services: 60%

DEPARTMENT SUMMARY BUDGET

01: GENERAL FUND

10: FIRE

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
PERSONNEL	1,425,067	1,428,057	1,428,057	882,479	1,449,415	21,357	1,461,018	32,961	2%
SUPPLIES	56,284	76,102	76,102	47,313	71,368	(4,734)	72,007	(4,095)	-5%
MAINTENANCE	109,251	125,400	125,400	78,534	153,607	28,207	94,760	(30,640)	-24%
SUNDRY	90,076	111,972	111,972	59,565	112,214	242	125,462	13,490	12%
GRANTS	12,272	84,500	84,500	2,500	78,363	(6,137)	92,500	8,000	9%
TOTAL EXPENDITURES	\$ 1,692,949	\$ 1,826,031	\$ 1,826,031	\$ 1,070,391	\$ 1,864,967	\$ 38,936	\$ 1,845,747	\$ 19,716	1%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND

10: FIRE

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
SALARIES	768,011	875,835	875,835	504,442	823,259	(52,575)	832,125	(43,710)	-5%
OVERTIME	138,719	70,000	70,000	51,291	84,300	14,300	85,000	15,000	21%
FLSA OVERTIME	95,033	103,131	103,131	63,844	100,544	(2,587)	79,150	(23,981)	-23%
TEMPORARY/PART-TIME	63,632	30,000	30,000	31,613	73,568	43,568	60,000	30,000	100%
CERTIFICATION PAY	28,475	13,000	13,000	17,650	29,650	16,650	29,640	16,640	128%
LONGEVITY PAY	6,800	8,088	8,088	7,004	7,004	(1,084)	8,706	618	8%
RETIREMENT	147,841	150,609	150,609	92,264	151,938	1,329	177,692	27,082	18%
FICA	80,483	83,850	83,850	48,907	80,478	(3,371)	80,546	(3,304)	-4%
MEDICAL INSURANCE	88,265	84,883	84,883	60,216	90,542	5,659	99,482	14,599	17%
LIFE INSURANCE	2,768	3,747	3,747	2,081	3,307	(440)	3,735	(12)	0%
DENTAL INSURANCE	4,230	4,032	4,032	2,599	3,943	(89)	4,104	72	2%
VISION INSURANCE	811	882	882	568	880	(2)	838	(44)	-5%
PERSONNEL	\$1,425,067	\$1,428,057	\$1,428,057	\$ 882,479	\$ 1,449,415	\$ 21,357	\$1,461,018	\$ 32,961	2%
UNIFORMS	15,124	16,000	16,000	9,389	16,000	-	16,000	-	
CLEANING SUPPLIES	2,125	1,500	1,500	1,292	1,600	100	2,000	500	33%
PRINTED SUPPLIES	316	729	729	-	729	-	729	-	
GENERAL OFFICE SUPPLIES	525	908	908	403	908	1	908	-	
POSTAGE	114	285	285	218	285	-	285	-	
MINOR EQUIP/SMALL TOOLS<\$5K	7,885	15,000	15,000	10,084	15,000	-	11,905	(3,095)	-21%
FUEL	8,040	13,000	13,000	5,978	8,166	(4,834)	11,500	(1,500)	-12%
EXPENDABLE SUPPLIES	22,155	28,680	28,680	19,948	28,680	-	28,680	-	
SUPPLIES	\$ 56,284	\$ 76,102	\$ 76,102	\$ 47,313	\$ 71,368	\$ (4,734)	\$ 72,007	\$ (4,095)	-5%
BUILDING MAINTENANCE	12,580	53,506	53,506	7,000	53,506	-	21,500	(32,006)	-60%
MACHINERY/TOOL MAINTENANCE	17,840	21,700	21,700	13,397	21,700	-	22,843	1,143	5%
MOTOR VEHICLE MAINTENANCE	61,151	33,000	33,000	39,544	59,000	26,000	33,000	-	
OFFICE EQUIP/SOFTWARE MAINT	6,983	4,954	4,954	4,047	4,854	(100)	5,177	223	5%
RADIO MAINTENANCE	10,698	12,240	12,240	14,547	14,547	2,307	12,240	-	
MAINTENANCE	\$ 109,251	\$ 125,400	\$ 125,400	\$ 78,534	\$ 153,607	\$ 28,207	\$ 94,760	\$ (30,640)	-24%
ASSOC DUES/PUBLICATIONS	6,518	7,200	7,200	6,101	7,200	-	7,890	690	10%
TRAINING/SEMINARS	27,444	30,000	30,000	13,596	30,000	-	40,000	10,000	33%
ELECTRIC SERVICES	10,618	10,600	10,600	6,717	11,300	700	11,300	700	7%
GAS SERVICES	1,175	1,100	1,100	978	1,354	254	1,400	300	27%
SPECIAL SERVICES	34,983	51,756	51,756	24,736	51,756	-	53,290	1,534	3%
EQUIPMENT RENTAL	2,079	3,792	3,792	3,213	3,792	-	4,058	266	7%
TRAVEL	491	1,000	1,000	40	280	(720)	1,000	-	
TELEPHONE SERVICES	3,130	3,024	3,024	1,912	3,032	8	3,024	-	
WATER/SEWER SERVICES	3,637	3,500	3,500	2,274	3,500	-	3,500	-	
SUNDRY	\$ 90,076	\$ 111,972	\$ 111,972	\$ 59,565	\$ 112,214	\$ 242	\$ 125,462	\$ 13,490	12%
CITY GRANT MATCH							3,095	3,095	
GRANT FUNDED SUPPLIES	12,272	84,500	84,500	2,500	78,363	(6,137)	89,405	4,905	6%
GRANTS	\$ 12,272	\$ 84,500	\$ 84,500	\$ 2,500	\$ 78,363	\$ (6,137)	\$ 92,500	\$ 8,000	9%
TOTAL EXPENDITURES	\$1,692,949	\$1,826,031	\$1,826,031	\$1,070,391	\$ 1,864,967	\$ 38,936	\$1,845,747	\$ 19,716	1%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND
10: FIRE

FY17-18
PROPOSED

5101-10-00	SALARIES	REFER TO PERSONNEL SUMMARY OVERVIEW	875,921	832,125
5107-10-00	OVERTIME	ADDITIONAL PAY OVER 40 HOURS PER WEEK AT 1.5 FOR NON-EXEMPT EMPLOYEES (COVERS NON-BUILT IN HOURS ASSOCIATED WITH VACATION/SICK/PERSONAL DAY COVERAGE FOR FULL-TIME FIREFIGHTERS)	85,000	85,000
5108-10-00	FLSA OVERTIME	ADDITIONAL PAY OVER 106 HOURS PER PAY PERIOD FOR FULL-TIME, NON-EXEMPT FIREFIGHTERS (HOURS BUILT IN AND GENERALLY RECEIVED, UNLESS SICK TIME TAKEN)	83,316	79,150
5109-10-00	TEMPORARY/PART-TIME	REFER TO PERSONNEL SUMMARY OVERVIEW (REFERS TO PART-TIME FIREFIGHTER COVERAGE)	60,000	60,000
5113-10-00	CERTIFICATION PAY	REFER TO PERSONNEL SUMMARY OVERVIEW	31,200	29,640
5114-10-00	LONGEVITY PAY	PAID TO EMPLOYEES WITH A MINIMUM OF TWELVE MONTHS OF SERVICE PRIOR TO SEPTEMBER 30TH OF EACH YEAR. EMPLOYEES RECEIVE \$8, \$10 OR \$12 PER MONTH FOR EACH YEAR OF SERVICE COMPLETED WITH THE CITY.	9,164	8,706
5115-10-00	RETIREMENT	REQUIRED FOR ANYTHING OVER 1000 CALENDAR HOURS. PAID MONTHLY. BASED ON JAN-DEC CALENDAR YEAR. NEW RATE RECEIVED IN MAY OF CURRENT YEAR FOR JAN-DEC OF UPCOMING FISCAL YEAR. OCT-DEC OF NEW FISCAL YEAR BILLED AT OLD RATE. RATE RECEIVED IN MAY HAS A LAG OF ONE YEAR DUE TO ACTUARIAL STUDY (I.E., JAN 2008 RATE BASED ON DEC 2006 STUDY). Chief Retirement	147,692 30,000	177,692
5117-10-00	FICA	BASED ON 6.20% SOCIAL SECURITY/1.45% FICA, TOTALING 7.65%. ASSESSED ON ANY FORM OF PAY/INCOME TO EMPLOYEE.	84,785	80,546
5118-10-00	MEDICAL INSURANCE	BASED ON MONTHLY PREMIUM	104,718	99,482
5120-10-00	LIFE INSURANCE	BASED ON LIFE AND ACCIDENTAL DEATH & DISMEMBERMENT PREMIUM	3,932	3,735
5121-10-00	DENTAL INSURANCE	BASED ON MONTHLY PREMIUM	4,320	4,104
5122-10-00	VISION INSURANCE	BASED ON MONTHLY PREMIUM	882	838
5220-10-00	UNIFORMS	DUTY UNIFORMS, DRESS UNIFORMS, COATS, GLOVES, BOOTS FIRE-RESCUE PERSONAL PROTECTIVE ENSEMBLE - PPE	7,500 8,500	16,000
5230-10-00	CLEANING SUPPLIES	APPARATUS CLEANING AND POLISHING SUPPLIES CLOTHES CLEANING SUPPLIES KITCHEN CLEANING SUPPLIES STATION CLEANING SUPPLIES	500 500 500 500	2,000
5240-10-00	PRINTED SUPPLIES	ACLS CARDS, SHIFT CALENDARS, BUSINESS CARDS CPR CARDS/BLS, EMS CE FORMS/FIELD NOTES SAFETY EDUCATION, HIPPA FORMS, INSPECTION FORMS INCIDENT RESPONSE, GUIDELINES, PROTOCOL BINDERS	151 151 285 143	729
5260-10-00	GENERAL OFFICE SUPPLIES	COPIER PAPER FILING SUPPLIES GENERAL OFFICE SUPPLIES TRAINING BINDERS AND DIVIDERS	523 95 190 100	908
5261-10-00	POSTAGE	COMPLIANCE: CERTIFICATION, CODE ENFORCEMENT	285	285
5280-10-00	MINOR EQUIP/SMALL TOOLS <\$5K	HYDRAULIC RESCUE TOOLS, SAWS, FIREFIGHTING TOOLS FIRE HOSE - NOZZLES, HAND TOOLS, ROPES, SALVAGE EQUIPMENT	6,055 5,850	11,905
5285-10-00	FUEL	DIESEL PURCHASED VIA INTERLOCAL PURCHASING AGREEMENT GASOLINE PURCHASED VIA INTERLOCAL PURCHASING AGREEMENT	8,500 3,000	11,500
5290-10-00	EXPENDABLE SUPPLIES	OXYGEN, EMS SUPPLIES, MEDICATIONS, DRESSINGS, IV SUPPLIES FIREFIGHTING FOAM, SAW BLADES, HYDRANT REFLECTORS-RINGS HAZMAT SUPPLIES, TARPS, SHOP SUPPLIES, BATTERIES OPEN HOUSE HANDOUTS, STATION SUPPLIES: PAPER GOODS KITCHEN SUPPLIES, HAND CLEANER, EQUIPMENT SANITIZER INTERNATIONAL BUILDING, FIRE, & FUEL GAS CODE BOOKS (EVERY 3 YEARS)	19,500 3,500 1,000 3,000 1,000 680	28,680
	CITY GRANT MATCH	MATCHING AFG GRANT (ONE TIME COST)	3,095	3,095
5291-10-00	GRANT FUNDED SUPPLIES	WILL ONLY EXPEND IF GRANT MONIES RECEIVED: TARRANT COUNTY TDH EMS GRANT ESD GRANT PENDING (ONE TIME COST) NCTTRAC GRANT HELPING HEROES GRANT (KOCH PIPELINES) AFG GRANT (95% OF COST COVERED BY GRANT) (ONE TIME COST)	11,000 10,000 4,000 2,500 61,905	89,405

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5403-10-00	BUILDING MAINTENANCE	FIRE STATION BAY DOOR REPLACEMENT OR REPAIRS (\$1700/DOOR), A/C HEATER REPAIRS, ELECTRICAL REPAIRS, LIGHTS, PLUMBING, LUMBER PEST CONTROL (\$40 MONTHLY), HARDWARE, ROOF REPAIRS TRENCHING & ELECTRICAL FOR GRANT (ONE TIME COST) PARKING LOT REPAIRS (ONE TIME COST)	20,000 1,500	21,500
5420-10-00	MACHINERY/TOOL MAINTENANCE	EKG MAINTENANCE AND REPAIRS (\$1800), SCBA MASK FIT /FLOW TEST (\$2000), BREATHING AIR COMPRESSOR SERVICE HVAC SERVICE (\$800) 4-GAS DETECTOR CALIBRATION AND REPAIRS, GENERATOR, LAWN EQUIPMENT, SCBA AIR COMPRESSOR PHYSIO CONTROL SERVICE CONTRACT (\$500), HOYT SERVICE CONTRACT (2200) CYLINDER HYDROSTAT TESTING, SMALL ENGINE AND HYDRAULIC EXTRICATION TOOLS	4,600 7,380 8,843 2,020	22,843
5430-10-00	MOTOR VEHICLE MAINTENANCE	AMBULANCE OR FIRE VEHICLE MECHANICAL, CHASIS, PUMP, WATER TANK, LADDERS, TIRES, WHEELS, BATTERIES, LUBRICATION, ELECTRONICS, LIGHTS, PUMP MAINTENANCE CONTRACTS	33,000	33,000
5440-10-00	OFFICE EQUIP/SOFTWARE MAINT	SAVIN MONTHLY MAINTENANCE (\$125.78/MO) + (\$63.14/MO - 50% SPLIT WITH PERMITS) OSSI CAD ANNUAL MAINTENANCE FIRE HOUSE SUPPORT - \$970, FIRE HOUSE ADDITIONAL USER UPDATE/SUPPORT RENEWAL - 2 @ \$185, FIRE HOUSE MODULE UPDATE/SUPPORT RENEWAL- \$185, FIRE HOUSE ADDITIONAL USER UPDATE/SUPPORT PER MODULE 2 @ \$60, FIREHOUSE CAD INTERFACE UPDATE/SUPPORT - \$725, FIREHOUSE SUPPORT FOR INSPECT - 2 @ \$150	2,267 240 2,670	5,177
5460-10-00	RADIO MAINTENANCE	REPAIR CONTACT W/DFW COMM (\$34/MO FOR 30 RADIOS) 800 MHZ RADIO CONTRACT W/CITY OF FORT WORTH	12,240	12,240
5510-10-00	ASSOC DUES/PUBLICATIONS	NCTTRAC, DPS, TDSHS, CLIA SERPA, TCFC, TCFA INVESTIGATOR, SFFMA, NFPA, NTFA TCFP DEPARTMENT RENEWAL EMS PROVIDER LICENSE RENEWAL (EVERY 2 YEARS) SAM'S CLUB (\$100), PARAMEDIC RENEWALS, TCFP CERTIFICATIONS NCTCOG EMERGENCY MANAGEMENT CONSORTIUM TARRANT COUNTY HAZ MAP (ANNUAL) FIRE CHIEF MAGAZINE, FIRE ENGINE MAGAZINE, FIRE HOUSE MAG	200 500 1,500 690 600 2,000 2,200 200	7,890
5525-10-00	TRAINING/SEMINARS	EMS CONFERENCE (275X5) ACLS, PHTLS, PALS CONTRACT FIREFIGHTER & PARAMEDIC CONTINUING EDUCATION (TCC) EMS CONTINUING EDUCATION PARAMEDIC SCHOOL FOR NEW HIRES (ONE TIME COST) FIRE TRAINING - INSPECTOR/INVESTIGATOR, COMMISSION TEST FEES	8,000 9,000 9,000 10,000 4,000	40,000
5530-10-00	ELECTRIC SERVICES	PROVIDED BY GEXA ENERGY	11,300	11,300
5535-10-00	GAS SERVICES	PROVIDED BY ATMOS ENERGY	1,400	1,400
5570-10-00	SPECIAL SERVICES	FIT FOR DUTY PHYSICAL ASSESSMENT 2015 DR. JACKSON CONTRACT: PROTOCOLS, CONTINUING EDUCATION, AND MEDICAL CONTROL CABLE TV/INTERNET (\$88/MONTH) AMBULANCE BILLING CONTRACT W/INTERMEDICS (11.5% CONTINGENCY FEE OF AMBULANCE REVENUE) ON CALL MEDICAL WASTE SERVICE (1000), CRIMINAL CHECKS, POLY EXAMS (125X2), NEW HIRE PHYSICALS (300X2)	3,000 24,000 1,056 23,384 1,850	53,290
5575-10-00	EQUIPMENT RENTAL	SAVIN COPIER RENTAL - ENDS 05/2017 (\$194/MO) + ENDS 8/17 (\$144.16/MO - 50% SPLIT WITH PERMITS)	4,058	4,058
5578-10-00	TRAVEL	HOTEL/FOOD/MILEAGE/AIRFARE TIED TO TRAINING	1,000	1,000
5585-10-00	TELEPHONE SERVICES	4 ATT WIRELESS AIR CARDS (\$60 BASE/MO, \$35 USAGE/MO), 2 IPADS (\$20 BASE/MO, \$1 USAGE/MO), 3 PHONES (\$130 BASE/MO, \$6 USAGE/MO)	3,024	3,024
5590-10-00	WATER/SEWER SERVICES	PROVIDED BY THE CITY/ARLINGTON/FORT WORTH	3,500	3,500

TOTAL EXPENDITURES \$ 1,845,747

DEPARTMENT OUTLINE: COMMUNITY DEVELOPMENT

FUNCTIONS

The function of this department is to enhance the quality of life for the citizens of Kennedale by encouraging quality growth, development, and redevelopment through planning, use of development regulations, and enforcement of building and construction codes to ensure the safe and lawful use of buildings and properties, thereby safeguarding each resident's health and welfare and the stability of our neighborhoods.

DEVELOPMENT HIGHLIGHTS

- Hilltop Addition infrastructure under construction by developer
- Falconcrest infrastructure completed; Housing construction underway (seven lots)
- Kennedale Seniors development aiming for completion by start of new fiscal year
- Glen of Village Creek subdivision infrastructure under construction by developer
- Vineyard Phase II -- housing under construction, expected to continue into the next fiscal year
- McDonald's construction completed this fiscal year
- Dickey's Barbeque / Chicken Express building completed

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Completed update of the zoning code and subdivision regulations
- Two substandard buildings abated and five moving through the abatement process
- Reviewed and updated development review process to make process more understandable and business-friendly
- Preservation of Village Creek riparian area through development of Glen of Village Creek neighborhood
- Continued participation in NCTCOG initiatives, such as the SolSmart program, in order to raise Kennedale's profile in the region
- Continued partnership with Friends of Southwest Nature Preserve to provide free birding/outdoor educational opportunities quarterly
- Working with North Central Texas Council of Governments (NCTCOG) and KISD to develop a Safe Routes to School plan for Delaney and Arthur
- Rachel Roberts, Planning Director, continued involvement as Staff Liaison for Planning & Zoning Commission, Board of Adjustments, and Board of Appeals
- Rachel Roberts, Planning Director, continued involvement with Oil/Gas Regulators & Environmental Specialists (OGRES); Bicycle and Pedestrian Advisory Committee (BPAC) meetings; Tarrant Regional Transportation Coalition (TRTC) meetings; and Joint Professionals Organization (JPO)
- Sandra Johnson, Building Official, continued involvement with Floodplain Administrators group with North Central Texas Council of Governments (NCTCOG)

SHORT-TERM GOALS

- Update development applications and checklists, as needed, after adoption of Unified Development Code (to be completed by end of FY 16-17)
- Develop programs or policies that help owners of infill/hard-to-develop sites make sure of their properties while ensuring compatibility
- Code enforcement officer to begin necessary training to obtain plumbing inspection certification if funding permits (cross-training/covering for building official)
- Complete walk and bike safety audit for Delaney Elementary and Arthur Intermediate neighborhoods (partnership with NCTCOG)

LONG-TERM GOALS

- Develop a reputation for easy-to-understand, efficient review and approval processes for development so that Kennedale can attract high-quality developers and businesses to support our community, and so that property owners understand what codes apply to them
- Work with the streets department to establish a bicycle and pedestrian plan
- Maintain programs that work with residents striving to meet city building codes despite disabilities or limited income
- Work with the Kennedale Economic Development Corporation to attract desired or needed businesses and services to TownCenter

STAFFING RESOURCES

- Planning Director: 1.0 Full-Time Equivalent (FTE)
- Building Official: 1.0 Full-Time Equivalent (FTE)
- Code Enforcement Officer: 1.0 Full-Time Equivalent (FTE)
- Permits Clerk: 1.0 Full-Time Equivalent (FTE)

PERFORMANCE MEASURES

THROUGH JUNE 2017 UNLESS OTHERWISE NOTED

- 32.8% of Code Enforcement Complaints Resolved
- Code Enforcement Complaints
 - # of Junk Cars: 4
 - # of Weeds: 24
 - # of Other: 42
- Building Permit Response Time (Days) –
 - New Residential: 4 days

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- New Commercial (typically requires review by multiple staff) 13 days
- Residential Addition or Remodel: 1 day
- Commercial Addition or Remodel: 1-2 days
- # of Permits Issued
 - New Residential: 48
 - New Commercial: 2
- # of Building Inspections Conducted – 564
- ISO Rating (1-10 rating system that influences cost of homeowner's insurance in the area; lower scores are better): 5
- Pertinent 2015 Resident Satisfaction Survey Results
 - Code-Resolution of Complaints: 39%
 - Code-Customer Service: 61%

DEPARTMENT SUMMARY BUDGET

01: GENERAL FUND

12: COMMUNITY DEVELOPMENT

01: PLANNING/PERMITS

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
PERSONNEL	258,148	267,819	267,819	162,932	262,738	(5,082)	270,254	2,435	1%
SUPPLIES	4,627	9,395	9,395	3,076	11,045	1,650	8,470	(925)	-10%
MAINTENANCE	12,590	15,821	15,821	8,567	15,121	(700)	15,398	(424)	-3%
SUNDRY	133,789	39,406	39,406	7,843	18,777	(20,629)	45,556	6,150	16%
GRANTS	-	-	-	-	-	-	-	-	-
TOTAL EXPENDITURES	\$ 409,154	\$ 332,442	\$ 332,442	\$ 182,418	\$ 307,681	\$ (24,761)	\$ 339,678	\$ 7,236	2%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND
12: COMMUNITY DEVELOPMENT
01: PLANNING/PERMITS

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
SALARIES	190,756	194,065	194,065	118,937	195,635	1,570	197,946	3,881	2%
OVERTIME	1,361	5,258	5,258	402	410	(4,849)	1,911	(3,348)	-64%
LONGEVITY PAY	2,532	2,768	2,768	2,764	2,764	(4)	1,510	(1,258)	-45%
RETIREMENT	28,089	29,197	29,197	17,629	29,639	442	28,503	(694)	-2%
FICA	14,382	15,460	15,460	8,862	15,102	(358)	15,405	(55)	
MEDICAL INSURANCE	18,844	18,806	18,806	12,965	17,077	(1,729)	22,645	3,839	20%
LIFE INSURANCE	793	861	861	523	839	(22)	931	70	8%
DENTAL INSURANCE	1,163	1,152	1,152	701	1,048	(104)	1,152	-	
VISION INSURANCE	229	252	252	148	224	(28)	252	-	
PERSONNEL	\$ 258,148	\$ 267,819	\$ 267,819	\$ 162,932	\$ 262,738	\$ (5,082)	\$ 270,254	\$ 2,435	1%
UNIFORMS	147	500	500	60	400	(100)	500	-	
PRINTED SUPPLIES	923	3,200	3,200	426	2,800	(400)	2,500	(700)	-22%
GENERAL OFFICE SUPPLIES	447	1,000	1,000	512	1,000	-	1,000	-	
POSTAGE	1,411	2,000	2,000	1,083	1,750	(250)	1,800	(200)	-10%
MINOR EQUIP/SMALL TOOLS<\$5K	82	375	375	-	375	-	350	(25)	-7%
FUEL	1,520	2,200	2,200	925	4,600	2,400	2,200	-	
EXPENDABLE SUPPLIES	97	120	120	70	120	-	120	-	
SUPPLIES	\$ 4,627	\$ 9,395	\$ 9,395	\$ 3,076	\$ 11,045	\$ 1,650	\$ 8,470	\$ (925)	-10%
MOTOR VEHICLE MAINTENANCE	1,901	2,500	2,500	209	1,800	(700)	2,000	(500)	-20%
OFFICE EQUIP/SOFTWARE MAINT	10,689	13,321	13,321	8,358	13,321	(0)	13,398	76	1%
MAINTENANCE	\$ 12,590	\$ 15,821	\$ 15,821	\$ 8,567	\$ 15,121	\$ (700)	\$ 15,398	\$ (424)	-3%
ADVERTISING	919	2,000	2,000	484	1,100	(900)	1,500	(500)	-25%
ASSOC DUES/PUBLICATIONS	805	1,242	1,242	1,140	1,242	-	1,402	160	13%
TRAINING/SEMINARS	1,905	3,104	3,104	404	2,000	(1,104)	3,605	501	16%
SPECIAL SERVICES	120,907	2,725	2,725	-	2,600	(125)	3,820	1,095	40%
CODE ENFORCEMENT SERVICES	3,207	20,000	20,000	560	3,500	(16,500)	25,000	5,000	25%
EQUIPMENT RENTAL	3,471	4,631	4,631	2,252	4,631	0	4,825	194	4%
TRAVEL	1,286	300	300	10	100	(200)	1,000	700	233%
ENGINEERING SERVICES	-	4,000	4,000	2,166	2,200	(1,800)	3,000	(1,000)	-25%
TELEPHONE SERVICES	1,290	1,404	1,404	828	1,404	-	1,404	-	
SUNDRY	\$ 133,789	\$ 39,406	\$ 39,406	\$ 7,843	\$ 18,777	\$ (20,629)	\$ 45,556	\$ 6,150	16%
TOTAL EXPENDITURES	\$ 409,154	\$ 332,442	\$ 332,442	\$ 182,418	\$ 307,681	\$ (24,761)	\$ 339,678	\$ 7,236	2%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND
12: COMMUNITY DEVELOPMENT
01: PLANNING/PERMITS

**FY17-18
PROPOSED**

5101-12-01	SALARIES	REFER TO PERSONNEL SUMMARY OVERVIEW	197,946	197,946
5107-12-01	OVERTIME	ADDITIONAL PAY OVER 40 HOURS PER WEEK AT 1.5 FOR NON-EXEMPT EMPLOYEES.	1,911	1,911
5114-12-01	LONGEVITY PAY	PAID TO EMPLOYEES WITH A MINIMUM OF TWELVE MONTHS OF SERVICE PRIOR TO SEPTEMBER 30TH OF EACH YEAR. EMPLOYEES RECEIVE \$8, \$10 OR \$12 PER MONTH FOR EACH YEAR OF SERVICE COMPLETED WITH THE CITY.	1,510	1,510
5115-12-01	RETIREMENT	REQUIRED FOR ANYTHING OVER 1000 CALENDAR HOURS. PAID MONTHLY. BASED ON JAN-DEC CALENDAR YEAR. NEW RATE RECEIVED IN MAY OF CURRENT YEAR FOR JAN-DEC OF UPCOMING FISCAL YEAR. OCT-DEC OF NEW FISCAL YEAR BILLED AT OLD RATE. RATE RECEIVED IN MAY HAS A LAG OF ONE YEAR DUE TO ACTUARIAL STUDY (I.E., JAN 2008 RATE BASED ON DEC 2006 STUDY).	28,503	28,503
5117-12-01	FICA	BASED ON 6.20% SOCIAL SECURITY/1.45% FICA, TOTALING 7.65%, ASSESSED ON ANY FORM OF PAY/INCOME TO EMPLOYEE	15,405	15,405
5118-12-01	MEDICAL INSURANCE	BASED ON MONTHLY PREMIUM	22,645	22,645
5120-12-01	LIFE INSURANCE	BASED ON LIFE AND ACCIDENTAL DEATH & DISMEMBERMENT PREMIUM	931	931
5121-12-01	DENTAL INSURANCE	BASED ON MONTHLY PREMIUM	1,152	1,152
5122-12-01	VISION INSURANCE	BASED ON MONTHLY PREMIUM	252	252
5220-12-01	UNIFORMS	SHIRTS FOR CODE COMPLIANCE OFFICER, BUILDING OFFICIAL	500	500
5240-12-01	PRINTED SUPPLIES	BUSINESS CARDS AND ENVELOPES MAPS: COLOR ZONING MAPS PRINTED SIGNS FOR PLANNING & ZONING, BOARD OF ADJUSTMENT, AND BBA CASES	500 700 1,300	2,500
5260-12-01	GENERAL OFFICE SUPPLIES	OFFICE SUPPLIES FOR STAFF & BOARDS, PLOTTER TONER/PAPER	1,000	1,000
5261-12-01	POSTAGE	BOARD LETTER, CODE COMPLIANCE, PERMIT MAILINGS, NOTIFICATION LETTERS, CONTRACTOR RENEWAL LETTERS, ZONING CODE UPDATE	1,800	1,800
5280-12-01	MINOR EQUIP/SMALL TOOLS <\$5	MINOR TOOLS TOOLS FOR BUILDING MAINTENANCE	100 250	350
5285-12-01	FUEL	FUEL FOR 2 STAFF VEHICLES - BUILDING OFFICIAL & CODE COMPLIANCE	2,200	2,200
5290-12-01	EXPENDABLE SUPPLIES	MEETING REFRESHMENTS	120	120

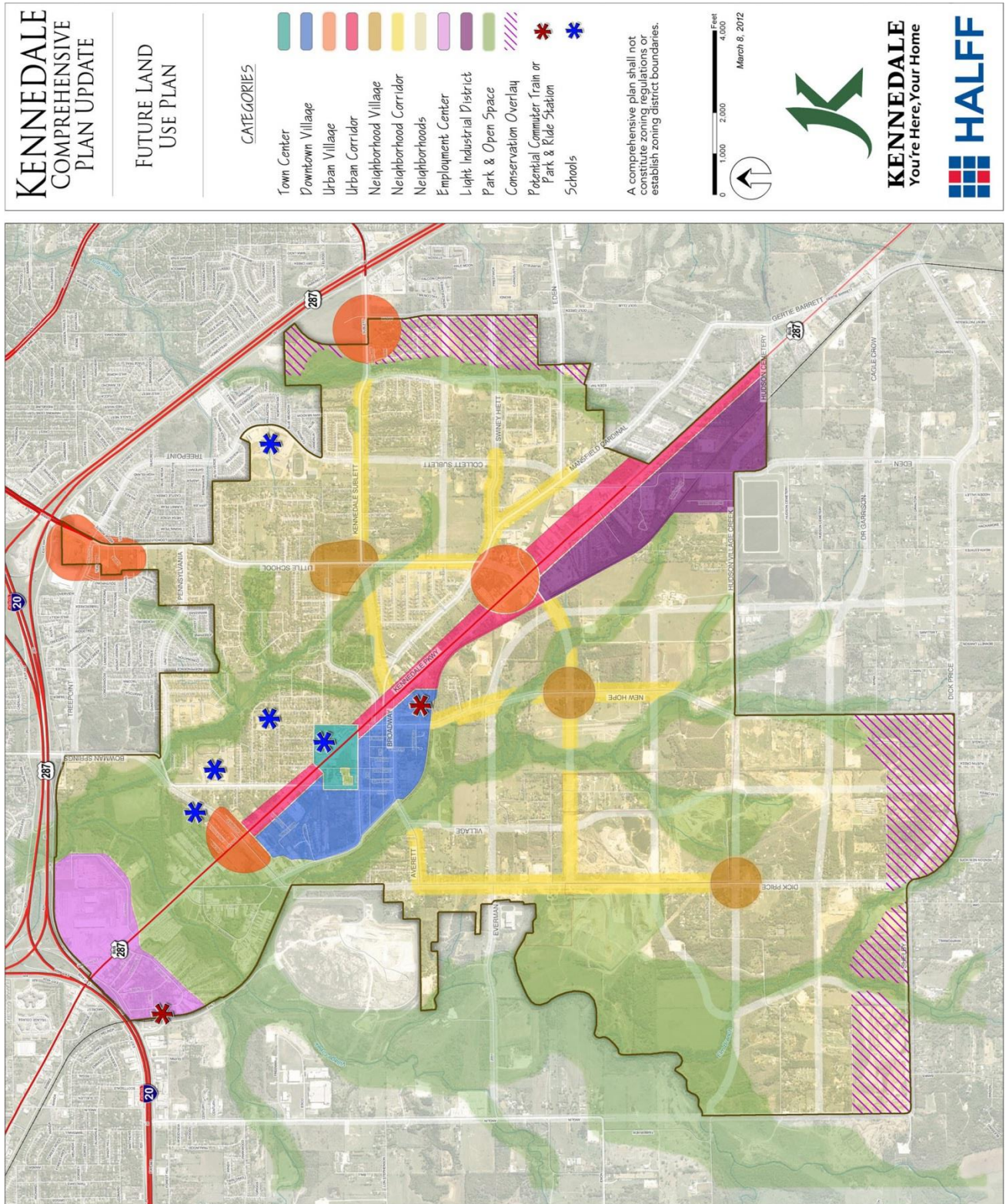
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5430-12-01	MOTOR VEHICLE MAINTENANCE	MAINTENANCE OF 2 STAFF VEHICLES	2,000	2,000
5440-12-01	OFFICE EQUIP/SOFTWARE MAINT	ANNUAL ARCVIEW GIS MAINTENANCE	400	13,398
		PERMITS&CODE ENFORCEMENT SOFTWARE: MY GOV \$1020 TOTAL PER MONTH	12,240	
		SAVIN MONTHLY MAINTENANCE(\$63.14/MO-SPLIT 50% WITH FIRE) + MAINTENANCE FOR WIDE FORMAT (\$0.129 PER PRINT)	758	
5501-12-01	ADVERTISING	LEGAL NOTICES FOR BOA, P&Z AND BBA CASES	1,500	1,500
5510-12-01	ASSOC DUES/PUBLICATIONS	TEXAS STATE BOARD OF PLUMBING EXAMINERS (BUILDING INSPECTOR	180	1,402
		CONGRESSFOR NEW URBANISM MEMBERSHIP, 1 PERSON (\$195 EACH), PLANNING DIRECTOR	195	
		APA MEMBERSHIP DUES (\$0); P&Z COMMISSION (\$555); AICP MEMBERSHIP DUES (\$170) PLANNING DIRECTOR	725	
		FLOODPLAIN MANAGER MEMBERSHIP (TFMA), BUILDING INSPECTOR	90	
		CODE ENFORCEMENT OFFICER LICENSE RENEWAL, \$106 EACH (CODE/INSPECTOR)	212	
5525-12-01	TRAINING/SEMINARS	CODE COMPLIANCE TRAINING (2 EMPLOYEES; TRAINING REQUIRED TO MAINTAIN STATE LICENSE)	300	3,605
		TX APA CONFERENCE (\$445) & CNU CONFERENCE (\$0); COG (\$200); BPI (\$125/DAYx4 daysX3 PEOPLE=\$1,440); TRAINING SUBSCRIPTION	2,085	
		Online training/webinars for permits & planning staff	300	
		PLUMBING INSPECTORS CONTINUING EDUCATION FOR SANDRA (\$85/person for building official and code enforcement officer)	170	
		COG PLANNING AND ZONING SERIES (\$250 PER PERSON UP TO 3 PEOPLE)	750	
5570-12-01	SPECIAL SERVICES	3RD-PARTY INSPECTOR (\$270) & 3RD-PARTY PLAN REVIEWER (10 HRS @ \$85)	1,120	3,820
		MAINTENANCE/CLEANING OF PLOTTER	-	
		MAP UPDATES	2,100	
		TITLE REPORTS FOR BBA 3@\$200 EACH (approx)	600	
5572-12-01	CODE ENFORCEMENT SERVICES	MOWING OF PROPERTY	5,000	25,000
		DEMOLITION OF SUBSTANDARD STRUCTURES (6K PER STRUCTURE * 5 STRUCTURES) (ONE TIME COST)	20,000	
5575-12-01	EQUIPMENT RENTAL	SAVIN COPIER RENTAL - ENDS 08/2017 (\$144.16/MO- 50% SPLIT WITH FIRE); WIDE FORMAT COPIER/SCANNER - ENDS 8/20 (\$258/MO)	4,825	4,825
5578-12-01	TRAVEL	LOCAL TRAVEL EXPENSE ALL STAFF (\$100 local mileage, \$900 conference attendance)	1,000	1,000
5580-12-01	ENGINEERING SERVICES	ENGINEERING SERVICES/DRC MEETINGS	3,000	3,000
5585-12-01	TELEPHONE SERVICES	CELL PHONES (\$76 BASE/MO, \$18 USAGE/MO) AND IPADS (\$20 BASE/MO, \$3 USAGE/MO)	1,404	1,404

TOTAL EXPENDITURES \$ 339,678

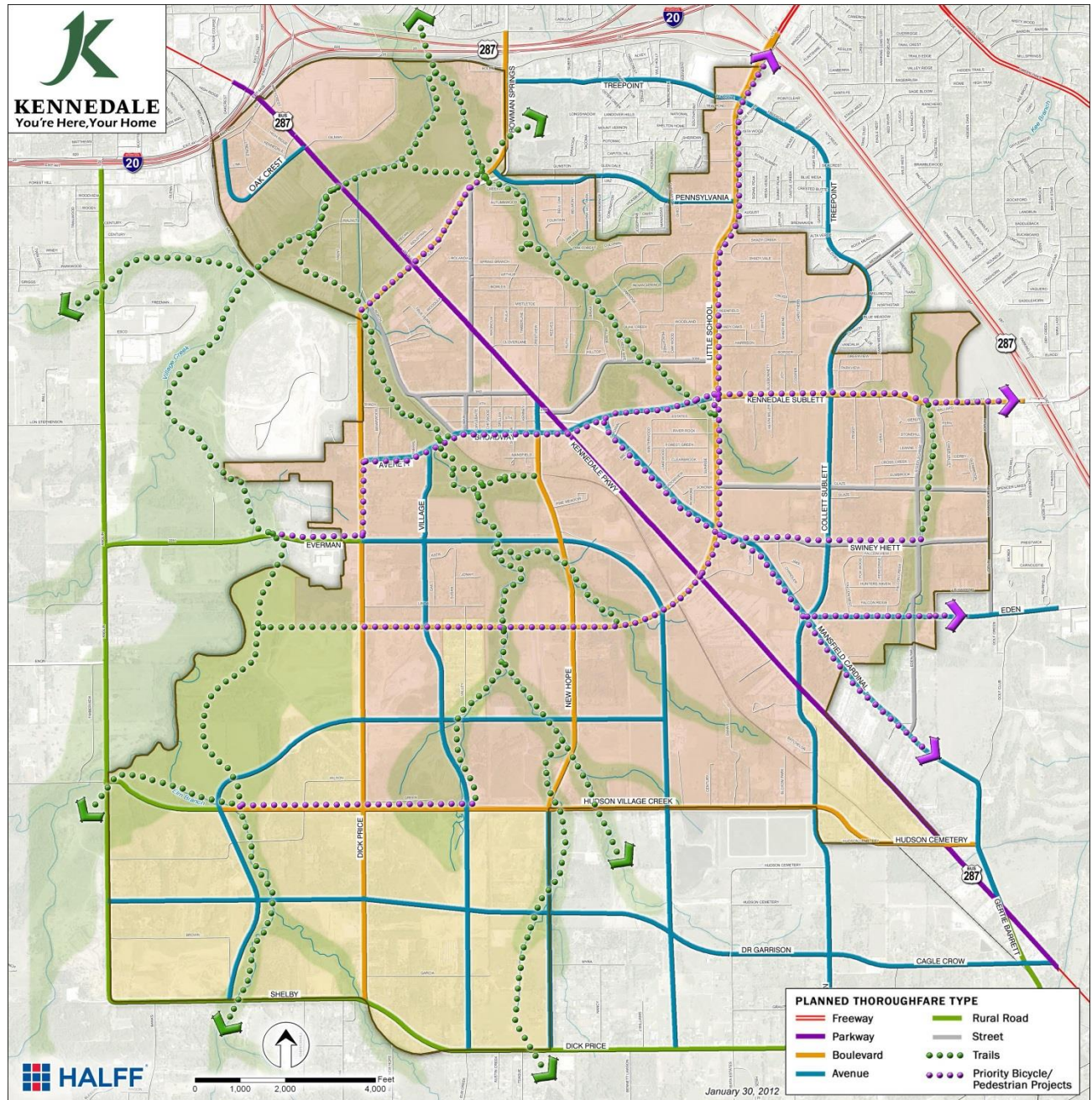
FUTURE LAND USE PLAN

SOURCE: 2012 COMPREHENSIVE PLAN UPDATE | WWW.CITYOFKENNEDEALE.COM/GOVDOCS



FUTURE TRANSPORTATION PLAN: THOROUGHFARE TYPOLOGY

SOURCE: 2016 COMPREHENSIVE PLAN UPDATE | WWW.CITYOFKENNE DALE.COM/GOVDOCS



DEPARTMENT OUTLINE: SENIOR CITIZEN CENTER

FUNCTIONS

The Kennedale Senior Citizen Center provides support to seniors in our community, and is operated through a contract with Sixty & Better (a Tarrant County program). The facility is open weekdays, from 8:30 a.m. to 1:30 p.m. and serves lunch daily for little or no cost. Additionally, members are offered educational and health-focused programming, field trips, games and entertainment, and social opportunities.

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Dependable transportation obtained and utilized for weekly field trips and daily pick-up/drop-off of participants to and from the center
- Craft Room created and utilized weekly with instructor led arts and crafts classes
- Food Bank Pantry created using donations from Kroger's Super Bowl of Caring procured by volunteers from the center; The Senior Center Food Pantry supplements a free monthly TAFB distribution to 45-50 individuals and families in the community
- Completion of a second year of annual events, including craft fair and concert fundraisers
- Added weekly art and Zumba instruction to our programming
- Monthly Book club established, in cooperation with the Kennedale Public Library
- KISD Kindergarten Graduation sponsored and hosted by center members
- Average number of daily meals served increased from 16 to 25

SHORT-TERM GOALS

- Continue to increase number of social and educational opportunities offered to members and the wider community
- Increase membership and meals served through the continued use of social media, community presence at events, and informing surrounding retirement communities of our programs and transportation
- Attract willing and qualified volunteers for daily program assistance and bus driving

LONG-TERM GOALS

- Increase presence in the community by participation in local events and promotion of collaboration with other organizations within the city
- Establish a scholarship with KISD for a KHS Senior student entering a field that benefits the senior citizen population (*e.g. social work, nursing*)
- Increase attendance by community members and funds raised at craft fair and spring venue
- Consistency of posts and increase of followers on social media
- Increase attendance to individual activities (art, book club, Zumba) thereby increasing overall attendance throughout the week

STAFFING RESOURCES

- Provided by contract with Sixty & Better (previously Senior Citizen Services of Greater Tarrant County)

PERFORMANCE MEASURES

THROUGH JUNE 2017 UNLESS OTHERWISE NOTED

- Number of Members (Oct 2016-May 2017): Returning: 66; New: 19; Total: 85
- Number of Meals Served (Mon-Fri): Oct 2016-May 2017 Daily Average 25; 4,064 Total

DEPARTMENT SUMMARY BUDGET

01: GENERAL FUND

16: SENIOR CITIZEN CENTER

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
SUPPLIES	101	150	150	-	-	(150)	1,000	850	567%
MAINTENANCE	13,955	19,830	19,830	8,441	15,900	(3,930)	18,514	(1,315)	-7%
SUNDRY	34,091	34,632	34,632	20,661	35,161	529	35,508	876	3%
TOTAL EXPENDITURES	\$ 48,148	\$ 54,612	\$ 54,612	\$ 29,102	\$ 51,061	\$ (3,551)	\$ 55,022	\$ 411	1%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND
16: SENIOR CITIZEN CENTER

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
GENERAL OFFICE SUPPLIES	-	100	100	-	-	(100)	-	(100)	
POSTAGE	-	50	50	-	-	(50)	-	(50)	
FUEL	-	-	-	-	-	-	1,000	1,000	
EXPENDABLE SUPPLIES	101	-	-	-	-	-	-	-	
SUPPLIES	\$ 101	\$ 150	\$ 150	\$ -	\$ -	\$ (150)	\$ 1,000	\$ 850	567%
BUILDING MAINTENANCE	12,096	14,597	14,597	7,520	13,000	(1,597)	13,829	(768)	-5%
MOTOR VEHICLE MAINTENANCE	40	3,870	3,870	30	1,500	(2,370)	3,170	(700)	-18%
OFFICE EQUIP/SOFTWARE MAINT	1,820	1,363	1,363	891	1,400	37	1,515	153	11%
MAINTENANCE	\$ 13,955	\$ 19,830	\$ 19,830	\$ 8,441	\$ 15,900	\$ (3,930)	\$ 18,514	\$ (1,315)	-7%
ELECTRIC SERVICES	5,932	5,800	5,800	3,498	6,100	300	6,000	200	3%
GAS SERVICES	1,024	1,000	1,000	843	1,075	75	1,100	100	10%
SPECIAL SERVICES	22,660	22,668	22,668	13,218	22,668	-	23,340	672	3%
EQUIPMENT RENTAL	1,137	1,164	1,164	712	1,068	(96)	1,068	(96)	-8%
WATER/SEWER SERVICES	3,338	4,000	4,000	2,390	4,250	250	4,000	-	
SUNDRY	\$ 34,091	\$ 34,632	\$ 34,632	\$ 20,661	\$ 35,161	\$ 529	\$ 35,508	\$ 876	3%
TOTAL EXPENDITURES	\$ 48,148	\$ 54,612	\$ 54,612	\$ 29,102	\$ 51,061	\$ (3,551)	\$ 55,022	\$ 411	1%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND
16: SENIOR CITIZEN CENTER

FY17-18
PROPOSED

5260-16-00	GENERAL OFFICE SUPPLIES	PURCHASE OF PENS, PAPER, PENCILS, NOTEPADS, PAPERCLIPS COPY PAPER		-
5261-16-00	POSTAGE	MINOR POSTAGE EXPENSE		-
5285-16-00	FUEL	FUEL CONTRACT FOR 2 VEHICLES	1,000	1,000
5403-16-00	BUILDING MAINTENANCE	ROUTINE MONTHLY CLEANING (\$700 PER MONTH) MONTHLY BUG SPRAY (\$35 PER MONTH); ANNUAL ROACH TREATMENT (\$200) MISCELLANEOUS REPAIRS TO PLUMBING, LIGHTING & BLDG ANNUAL A/C MAINTENANCE(\$95 QTR) + SERVICE/REPAIRS \$750 ASG FIRE EXTINGUISHER INSPECTION (\$4.50/MONTH) FLOORS STRIP, WAX & BUFFED (1 X PER YR \$825); FLOORS RESTORED (2X PER YR \$275)	8,400 620 2,000 1,380 54 1,375	13,829
5430-16-00	MOTOR VEHICLE MAINTENANCE	3 OIL CHANGES (\$40 EACH), TUNE UP (\$550), 4 TIRES (\$1500), MISCELLANEOUS REPAIRS (\$1500)	3,170	3,170
5440-16-00	OFFICE EQUIP/SOFTWARE MAINT	SAVIN MONTHLY MAINTENANCE - \$126.28/MO	1,515	1,515
5530-16-00	ELECTRIC SERVICES	PROVIDED BY GEXA ENERGY	6,000	6,000
5535-16-00	GAS SERVICES	PROVIDED BY ATMOS ENERGY	1,100	1,100
5570-16-00	SPECIAL SERVICES	SIXTY AND BETTER, INC. (\$1945/MONTH)	23,340	23,340
5575-16-00	EQUIPMENT RENTAL	LEAF COPIER RENTAL (\$89/MO)	1,068	1,068
5590-16-00	WATER/SEWER SERVICES	PROVIDED BY THE CITY/ARLINGTON/FORT WORTH	4,000	4,000

TOTAL EXPENDITURES \$ 55,022

DEPARTMENT OUTLINE: LIBRARY

FUNCTIONS

Serve as a central hub for community information, and connect patrons with their community by offering innovative programs, gathering spaces, and services to enrich their lives

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Secured over \$44,000 in grant funding for new shelving, furnishing and a circulation desk(4.3)(1.3)
- Re-organized materials into a more accessible arrangement (1.7.1)
- Expand children's programs to encompass birth through sixth grade (1.7.1)(1.5.4)(1.3)
- Secured \$7,500 in donations from FOLK and Corporate support for Library services and equipment (4.3)(1.3)
- Added electronic resources, such as Hoopla, to allow for expanded services to residents outside operating hours (1.7.1)
- Attended Family Place Training
- Evaluate and revise the facility's layout to provide more gathering space (1.7.1)

SHORT-TERM GOALS

- Implement Parent-Child Workshops in the Fall of 2017
- Work towards updating the print collection to reflect the current information needs of the community (1.7.1)(1.3)
- Apply for grant funding to expand library programs and services (1.7.1)
- Develop adult programming that is varied and regularly scheduled year-round (1.7.1)(1.5.4)
- Increase resident awareness of library services through effective marketing
- Add automation technologies to improve staff productivity and free up time for additional services to residents

LONG-TERM GOALS

- Become a centralized information access point for the community (1.7.1)(1.2)
- Provide quality programs that enrich patron's lives (1.7.1)(1.5.4)
- Plan for eventual expansion of existing facilities to meet the needs of the community (1.7.1)(4.7)

STAFFING RESOURCES

- Library Director: 1.0 Full-Time Equivalent (FTE)
- Library Clerks: 3.0 Full-Time Equivalent (FTE)

PERFORMANCE MEASURES

THROUGH JUNE 2017 UNLESS OTHERWISE NOTED

- 16,112 Volumes in the Collection
- 15,567 Volumes Borrowed by Patrons
- 72 Databases Available
- 247 Programs Offered
- 3 Grants Received
- 276 Library Cards Issued
- 17,613 Patron Visits to the Facility
- 2,495 Computer Sessions [SEE SIDEBAR>>](#)
- 2,868 Attendees at Library-Sponsored Programs and Events
- Pertinent 2015 Resident Satisfaction Survey Results
 - Quality of Services – 89.8%
 - Customer Service – 67.4%
 - Quality of Programs – 54.5%
 - Availability of Desired Books – 53.9%

Did You Know?

Of course the Library is a great place to find a leisure-time read or research your next school project, but we also have lots of other services.

There are eight computer stations available to use for free, or bring your own device and utilize our WiFi.

Other services are available for a fee, including:

Copies: \$0.10 per black & white page

Printing: \$0.25 per black & white page

CD/DVD Disc Repair: \$1.00 per disc

Local Fax (outgoing) \$1.00 for the page; \$0.25 per additional page

Long Distance Fax (outgoing) \$2.00 for first page; \$0.50 per additional page

Arlington, Kennedale, and Mansfield Library Partnership

A card from any of the three consortium libraries will be honored at all the others if the patron lives within one of the consortium cities.

DEPARTMENT SUMMARY BUDGET

01: GENERAL FUND

17: LIBRARY

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
PERSONNEL	177,100	185,915	185,915	119,970	189,950	4,035	189,828	3,913	2%
SUPPLIES	28,433	28,484	28,484	19,021	29,041	557	30,754	2,270	8%
MAINTENANCE	19,219	14,639	14,639	8,233	14,639	0	15,874	1,236	8%
SUNDRY	24,516	23,553	23,553	12,563	23,865	312	25,595	2,042	9%
GRANTS	2,562	7,000	7,000	8,375	53,087	46,087	-	(7,000)	
TOTAL EXPENDITURES	\$ 251,830	\$ 259,591	\$ 259,591	\$ 168,162	\$ 310,582	\$ 50,991	\$ 262,052	\$ 2,460	1%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND
17: LIBRARY

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
SALARIES	110,597	130,373	130,373	82,814	133,039	2,666	132,981	2,608	2%
OVERTIME	10	-	-	604	891	891	-	-	
TEMPORARY/PART-TIME	15,810	-	-	-	-	-	-	-	
LONGEVITY PAY	5,594	3,098	3,098	2,978	2,978	(120)	2,724	(374)	-12%
RETIREMENT	18,445	19,283	19,283	12,474	19,783	500	19,209	(74)	0%
FICA	9,726	10,211	10,211	6,301	9,967	(243)	10,381	171	2%
MEDICAL INSURANCE	15,453	21,130	21,130	13,449	21,200	70	22,593	1,463	7%
LIFE INSURANCE	410	417	417	412	626	209	536	119	28%
DENTAL INSURANCE	888	1,152	1,152	774	1,206	54	1,152	-	
VISION INSURANCE	166	252	252	164	259	7	252	-	
PERSONNEL	\$ 177,100	\$ 185,915	\$ 185,915	\$ 119,970	\$ 189,950	\$ 4,035	\$ 189,828	\$ 3,913	2%
CLEANING SUPPLIES	174	9	9	78	78	69	86	77	856%
GENERAL OFFICE SUPPLIES	735	300	300	763	763	463	643	343	114%
POSTAGE	249	200	200	205	225	25	200	-	
EXPENDABLES SUPPLIES	1,113	2,575	2,575	2,492	2,575	-	4,425	1,850	72%
LIBRARY PROCESSING SUPPLIES	786	400	400	32	400	-	400	-	
LIBRARY BOOK-CITY FUND	25,377	25,000	25,000	15,450	25,000	-	25,000	-	
SUPPLIES	\$ 28,433	\$ 28,484	\$ 28,484	\$ 19,021	\$ 29,041	\$ 557	\$ 30,754	\$ 2,270	8%
BUILDING MAINTENANCE	13,546	12,110	12,110	7,044	12,110	-	13,106	996	8%
OFFICE EQUIP/SOFTWARE MAINT	5,673	2,529	2,529	1,189	2,529	0	2,768	240	9%
MAINTENANCE	\$ 19,219	\$ 14,639	\$ 14,639	\$ 8,233	\$ 14,639	\$ 0	\$ 15,874	\$ 1,236	8%
ASSOC DUES/PUBLICATIONS	370	430	430	664	664	234	976	546	127%
TRAINING/SEMINARS	280	250	250	-	199	(51)	1,823	1,573	629%
ELECTRIC SERVICES	9,372	9,800	9,800	5,475	9,800	-	9,000	(800)	-8%
GAS SERVICES	858	800	800	772	800	-	950	150	19%
SPECIAL SERVICES	5,513	4,552	4,552	1,294	4,552	-	5,085	533	12%
EQUIPMENT RENTAL	1,711	1,461	1,461	609	1,461	(0)	1,461	-	
TRAVEL	772	680	680	809	809	129	720	40	6%
TELEPHONE SERVICES	797	780	780	536	780	-	780	-	
WATER/SEWER SERVICES	4,843	4,800	4,800	2,404	4,800	-	4,800	-	
SUNDRY	\$ 24,516	\$ 23,553	\$ 23,553	\$ 12,563	\$ 23,865	\$ 312	\$ 25,595	\$ 2,042	9%
LIBRARY GRANT EXPENDITURES	2,562	7,000	7,000	8,375	53,087	46,087	-	(7,000)	
GRANTS	\$ 2,562	\$ 7,000	\$ 7,000	\$ 8,375	\$ 53,087	\$ 46,087	\$ -	\$ (7,000)	-100%
TOTAL EXPENDITURES	\$ 251,830	\$ 259,591	\$ 259,591	\$ 168,162	\$ 310,582	\$ 50,991	\$ 262,052	\$ 2,460	1%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

**01: GENERAL FUND
17: LIBRARY**

**FY17-18
PROPOSED**

5101-17-00	SALARIES	REFER TO PERSONNEL SUMMARY OVERVIEW	132,981	132,981
5107-17-00	OVERTIME	ADDITIONAL PAY OVER 40 HOURS PER WEEK AT 1.5 FOR NON-EXEMPT EMPLOYEES.	-	-
5109-17-00	TEMPORARY/PART-TIME	REFER TO PERSONNEL SUMMARY OVERVIEW	-	-
5114-17-00	LONGEVITY PAY	PAID TO EMPLOYEES WITH A MINIMUM OF TWELVE MONTHS OF SERVICE PRIOR TO SEPTEMBER 30TH OF EACH YEAR. EMPLOYEES RECEIVE \$8, \$10 OR \$12 PER MONTH FOR EACH YEAR OF SERVICE COMPLETED WITH THE CITY.	2,724	2,724
5115-17-00	RETIREMENT	REQUIRED FOR ANYTHING OVER 1000 CALENDAR HOURS. PAID MONTHLY. BASED ON JAN-DEC CALENDAR YEAR. NEW RATE RECEIVED IN MAY OF CURRENT YEAR FOR JAN-DEC OF UPCOMING FISCAL YEAR. OCT-DEC OF NEW FISCAL YEAR BILLED AT OLD RATE. RATE RECEIVED IN MAY HAS A LAG OF ONE YEAR DUE TO ACTUARIAL STUDY (I.E., JAN 2008 RATE BASED ON DEC 2006 STUDY).	19,209	19,209
5117-17-00	FICA	BASED ON 6.20% SOCIAL SECURITY/1.45% FICA, TOTALING 7.65%, ASSESSED ON ANY FORM OF PAY/INCOME TO EMPLOYEE	10,381	10,381
5118-17-00	MEDICAL INSURANCE	BASED ON MONTHLY PREMIUM	22,593	22,593
5120-17-00	LIFE INSURANCE	BASED ON LIFE AND ACCIDENTAL DEATH & DISMEMBERMENT PREMIUM	536	536
5121-17-00	DENTAL INSURANCE	BASED ON MONTHLY PREMIUM	1,152	1,152
5122-17-00	VISION INSURANCE	BASED ON MONTHLY PREMIUM	252	252
5230-17-00	CLEANING SUPPLIES	DISINFECTANT WIPES - CASE OF 4 - NEED 3 CASE @ \$9 EACH CASE PAPER TOWELS -- CASE OF 12 -- NEED 2 @ \$17 EA LARGE TRASH BAGS - 1 BOX @ 15 EA CLEANING CHEMICALS (BLEACH/VINEGAR)	27 34 15 10	86
5240-17-00	PRINTED SUPPLIES		-	-
5260-17-00	GENERAL OFFICE SUPPLIES	PENCILS, FILE LABELS, STAPLES, ENVELOPES ETC. DVD CLEANING MACHINE FLUIDS PRINTER PAPER -- 13 BOXES @ 14.99 EA	350 137 156	643
5261-17-00	POSTAGE	POSTAGE FOR ROUTINE WEEKLY MAIL OUTS TO SUPPORT INTERLIBRARY LOAN PROGRAM	200	200
5290-17-00	EXPENDABLE SUPPLIES	SUMMER READING SUPPLIES STORYTIME CRAFT SUPPLIES YOUTH SPECIAL PROGRAM SUPPLIES SUMMER READING PRIZES POPCORN AND WATER FOR MOVIES ADULT SPECIAL PROGRAM SUPPLIES PUMPKIN PALOOZA SUPPLIES BATTERIES FOR VARIOUS EQUIPMENT	1,500 500 600 500 215 500 600 10	4,425
5292-17-00	LIBRARY PROCESSING SUPPLIES	PURCHASE SUPPLIES TO PROCESS LIBRARY INVENTORY	400	400
5293-17-00	LIBRARY GRANT EXPENDITURES	TSLAC FAMILY PLACE GRANT (FOR CHILDREN'S AREA/PROGRAMS) (ONE TIME COST) TOCKER FOUNDATION GRANT FOR TRAVEL TO FAMILY PLACE TRAINING (ONE TIME COST)		-
5294-17-00	LIBRARY BOOK-CITY FUND	BOOKS PERIODICALS OVERDRIVE AND HOOPLA E-BOOKS DVDS DATABASES	17,450 1,000 3,000 1,000 2,550	25,000

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

5403-17-00	BUILDING MAINTENANCE	JANITORIAL SERVICE - \$550 MONTHLY, 2 TIMES A WEEK	6,600	13,106
		PEST CONTROL - \$70 PER MONTH	840	
		HEATING & A/C MAINTENANCE - \$185 PER QUARTER + \$500 EMERGENCY	1,720	
		WINDOW CLEANING - \$125 QUARTERLY	500	
		STANLEY SECURITY MONITORING / FIRE SERVICES / EXTINGUISHER INSPECTIONS (\$158/MO)	1,200	
		CARPET CLEANING - 2 TIMES @ \$300 & 2 TIMES @ \$150	1,896	
		CLEAN LOBBY TILE TWICE A YEAR @ \$175 EACH	350	
5440-17-00	OFFICE EQUIP/SOFTWARE MAINT	SAVIN MONTHLY MAINTENANCE (\$126.28/MO)	1,515	2,768
		POLARIS (ANNUAL MAINTENANCE)	909	
		LIBRARICA (CASSIE ANNUAL RENEWAL @ 240) FARNONICS (DEEP FREEZE RENEWAL @ 100)	344	
5525-17-00	TRAINING/SEMINARS	TLA ANNUAL CONFERENCE REGISTRATION FOR LIBRARY DIRECTOR @ \$290 AND EACH STAFF ONE DAY ADMISSION @ \$277.50 EA	1,123	1,823
		PLANT ANNUAL CONFERENCE FOR LIBRARY DIRECTOR	700	
5510-17-00	ASSOC DUES/PUBLICATIONS	TEXAS LIBRARY ASSOCIATION DUES	164	976
		ANNUAL MEMBERSHIP IN PLANT(PUBLIC LIBRARY ADMIN OF N. TX)	35	
		TEXSHARE DATABASES - TX STATE LIBRARY	190	
		TEXAS MUNICIPAL LIBRARY DIRECTORS ASSOCIATION	150	
		AMERICAN LIBRARY ASSOCIATION ANNUAL MEMBERSHIP FOR DIRECTOR	330	
		AMAZON PRIME MEMBERSHIP	107	
5530-17-00	ELECTRIC SERVICES	PROVIDED BY GEXA ENERGY	9,000	9,000
5535-17-00	GAS SERVICES	PROVIDED BY ATMOS ENERGY	950	950
5570-17-00	SPECIAL SERVICES	STORYTELLERS & OTHER LIBRARY PROGRAMS - 2 @ \$400 EACH	800	5,085
		MOVIE LICENSE	400	
		CONSORTIUM COSTS (ARLINGTON PARTNERSHIP)	3,700	
		LEGO CLUB AND BABYGARTEN EQUIPMENT	150	
		DOMAIN NAME REGISTRATION	35	
5575-17-00	EQUIPMENT RENTAL	SAVIN COPIER RENTAL - ENDS 08/2017 (\$122/MO)	1,461	1,461
5578-17-00	TRAVEL	PLANT MEETINGS (MONTHLY) 10 MEETINGS -- MILEAGE & MEALS APPROX \$30.00 EA	300	720
		TLA MILEAGE AND MEALS	420	
5585-17-00	TELEPHONE SERVICES	FAX LINE - \$65 PER MONTH	780	780
5590-17-00	WATER/SEWER SERVICES	PROVIDED BY THE CITY/ARLINGTON/FORT WORTH	4,800	4,800

TOTAL EXPENDITURES \$ 262,052



A 2017 STUDY BY THE TEXAS STATE LIBRARIES AND ARCHIVES COMMISSION (TSLAC) FOUND

\$1 SPENT ON LIBRARY SERVICES

TRANSLATES TO

\$4.64 IN COMMUNITY BENEFITS

OUR BUDGET OF \$259K = \$1.2 MILLION IN VALUE FOR KENNEDALE RESIDENTS

STRONG FAMILIES

BUILD

SUCCESSFUL COMMUNITIES

OUR FREE SUMMER READING CLUB BRIDGES THE GAP FOR STUDENTS, MINIMIZING THE 'SUMMER SLIDE'. YEAR-ROUND, WE PROUDLY OFFER A SPECIALIZED CHILDREN'S AREA AND RICH PARENTING COLLECTION, FUNDED IN PART THROUGH A FAMILY PLACE GRANT.

NEXT

- \$44K RENOVATION THROUGH TOCKER FOUNDATION GRANT
- JUNIOR HIGH + TEEN STEM PROGRAMMING AND A NEW TEEN AREA
- **KENNEDALE READS**—A PROGRAM ABOUT CONNECTING WITH KENNEDALE'S PAST, PRESENT, AND FUTURE
Through a partnership with the Historical Society

POSSIBLE FUTURE GRANT-FUNDED PILOT PROGRAMS:

- KISD STEM OUTREACH
- FAMILY LITERACY INITIATIVES
- UPDATING THE YOUNG ADULT BOOK COLLECTION
- DIGITIZING THE *KENNEDALE NEWS* FOR INCLUSION IN THE UNT PORTAL TO TEXAS HISTORY



CONNECT

- COMPUTER ACCESS + FREE WIFI + TECH HELP
- ACCESS TO ARLINGTON + MANSFIELD LIBRARIES
Funding our local library costs about \$32 per resident. For this benefit alone, each resident would pay \$50 annually, if they purchased access from the libraries directly.
- GLOBAL INTERLIBRARY LOAN SERVICE
- AFFORDABLE PRINTING + FAXING
- ACCESS TO PLANETREE MEDICAL REFERENCE
- TEXSHARE CARDS ALLOW ACCESS TO ANY PARTICIPATING LIBRARY IN TEXAS
- MORE CONSORTIUM = ACCESS TO \$9M+ IN RESOURCES



COLLECTION

- 16K BOOKS AND OTHER ASSETS
- 500K DIGITAL BOOKS, COMICS, MOVIES, AND AUDIOBOOKS
- ACCESS TO \$68K IN DATABASES, WHICH COSTS JUST \$180/YEAR



KennedalePublicLibrary.org

FULLY ACCREDITED BY THE STATE OF TEXAS

PROGRAMMING



BABYGARTEN (0-3)	FOSTERS EARLY LITERACY SKILLS AND PARENT-CHILD BONDING
STORYTIME (0-5)	STRENGTHENS PRESCHOOL LITERACY AND PREPARES THEM FOR KINDERGARTEN
LEGO CLUB (K-4)	ENCOURAGES CREATIVITY, THINKING OUTSIDE THE BOX, AND STEM SKILL DEVELOPMENT
FAMILY MOVIES	FREE FAMILY ACTIVITY FOR ALL AGES
HAPPILY HOOKED CROCHET CLUB	ADULT PROGRAM WHERE CRAFTERS CAN CONNECT, LEARN, AND SHARE TECHNIQUES
MISSION OF HOPE QUILTING CLASS	ALL SKILL LEVELS WORK TOGETHER TO LEARN A HOBBY AND CREATE QUILTS FOR LOCAL SHELTERS
GOLDEN READER'S BOOK CLUB (50+)	PROVIDES STIMULATION AND CONNECTION, IN PARTNERSHIP WITH THE SENIOR CENTER

DEPARTMENT OUTLINE: NON-DEPARTMENTAL

FUNCTIONS

For expenditures that affect the whole fund but not necessarily one department

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Replacing phone system
- Began computer replacement project

PERFORMANCE MEASURES

THROUGH JUNE 2017 UNLESS OTHERWISE NOTED

- 10 IT Projects Completed
- 500 IT Help Tickets Closed
- Age of Servers: 4 years
- Age of Telephone System: 9 years (Iwatsu ECS W/TOL)
- Office Product: 2010
- Windows Product: 7

DEPARTMENT SUMMARY BUDGET

01: GENERAL FUND

90: NONDEPARTMENTAL

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
PERSONNEL	82,580	99,610	99,610	71,572	73,023	(26,587)	105,630	6,020	6%
MAINTENANCE	10,455	11,161	11,161	7,875	9,200	(1,961)	8,952	(2,209)	-20%
SUNDRY	201,569	201,330	201,330	163,640	224,215	22,885	237,404	36,073	18%
TRANSFERS	85,338	197,844	197,844	-	197,844	-	183,973	(13,871)	-7%
CAPITAL	-	-	-	-	-	-	-	-	-
TOTAL EXPENDITURES	\$ 379,941	\$ 509,946	\$ 509,946	\$ 243,087	\$ 504,282	\$ (5,664)	\$ 535,959	\$ 26,013	5%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND
90: NONDEPARTMENTAL

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
UNEMPLOYMENT INSURANCE	12,758	11,457	11,457	1,154	2,000	(9,457)	10,431	(1,026)	-9%
WORKERS' COMPENSATION	66,901	64,817	64,817	63,023	63,023	(1,794)	70,887	6,070	9%
HEALTH ADMIN FEES	2,921	23,336	23,336	7,396	8,000	(15,336)	24,312	976	4%
PERSONNEL	\$ 82,580	\$ 99,610	\$ 99,610	\$ 71,572	\$ 73,023	\$ (26,587)	\$ 105,630	\$ 6,020	6%
OFFICE EQUIP/SOFTWARE MAINT	10,455	11,161	11,161	7,875	9,200	(1,961)	8,952	(2,209)	-20%
MAINTENANCE	\$ 10,455	\$ 11,161	\$ 11,161	\$ 7,875	\$ 9,200	\$ (1,961)	\$ 8,952	\$ (2,209)	-20%
INSURANCE-AUTO	21,109	21,109	21,109	22,335	22,335	1,226	23,698	2,589	12%
INSURANCE-PROPERTY	16,242	16,242	16,242	18,115	18,115	1,873	20,289	4,047	25%
INSURANCE-GENERAL LIABILITY	7,148	7,148	7,148	9,132	9,132	1,984	11,132	3,984	56%
INSURANCE-LAW ENFORCEMENT	8,950	8,950	8,950	9,033	9,033	83	9,123	173	2%
IT SUPPORT	125,400	125,400	125,400	73,150	125,400	-	125,400	-	
SPECIAL SERVICES	19,090	18,690	18,690	29,786	36,500	17,810	43,910	25,220	135%
TELEPHONE SERVICES	3,630	3,792	3,792	2,090	3,700	(92)	3,852	60	2%
SUNDRY	\$ 201,569	\$ 201,330	\$ 201,330	\$ 163,640	\$ 224,215	\$ 22,885	\$ 237,404	\$ 36,073	18%
TRANSFER OUT-CAP REPLACE FUND	23,444	197,844	197,844	-	197,844		183,973	(13,871)	-7%
TRANSFER OUT-CAPITAL BOND FUND	61,894	-	-	-	-	-	-	-	
TRANSFERS	\$ 85,338	\$ 197,844	\$ 197,844	\$ -	\$ 197,844	\$ -	\$ 183,973	\$ (13,871)	-7%
TOTAL EXPENDITURES	\$ 379,941	\$ 509,946	\$ 509,946	\$ 243,087	\$ 504,282	\$ (5,664)	\$ 535,959	\$ 26,013	

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND
90: NONDEPARTMENTAL

FY17-18
PROPOSED

5116-90-00	UNEMPLOYMENT INSURANCE	PROVIDED BY TEXASWORKFORCE COMMISSION. CITY PAYS 1% OF THE FIRST \$9,000 OF ALL CURRENT EMPLOYEE SALARIES. PAID QUARTERLY BASED ON # OF CLAIMS AND TURNOVER. BASED ON JAN-DEC CALENDAR YEAR. NEW RATE RECEIVED IN MAR OF NEW FISCAL YEAR. OCT-DEC BILLS AT OLD RATE AND JAN-MAR IS ADJUSTED BASED ON NEW RATE.	10,431	10,431
5119-90-00	WORKERS' COMPENSATION	PROVIDED BY INTERGOVERNMENTAL RISK POOL. PAID UPFRONT IN OCT TO OBTAIN 3% DISCOUNT, UNLESS FUNDED QUARTERLY. BASED ON OCT-SEP OF CURRENT FISCAL YEAR. NEW RATE PROVIDED IN OCT OF NEW FISCAL YEAR AFTER TENTATIVE PAYROLL FIGURES PROVIDED. AUDIT COMPLETED IN DEC OF NEW FISCAL YEAR FOR PREVIOUS YEAR AND CITY EITHER OWES OR IS REFUNDED (USE 90% GENERAL FUND / 10% WATER FUND OF EXPENSE).	70,887	70,887
5123-90-00	HEALTH ADMIN FEES	TASC CHARGES PAID FOR ADMINISTRATION OF CAFETERIA/FLEX 125 SPENDING PROGRAM (SPLIT 50% WITH GENERAL FUND 90) COBRA CHARMERS NOTIFICATION LETTERS MAILED TO EMPLOYEES (SPLIT 50% WITH GENERAL FUND 90) HRA FUNDING FOR HEALTH INSURANCE H.S.A. EMPLOYEES (SPLIT 84% GENERAL FUND 90 AND 16% WATER FUND 90) BRINSON BENEFITS, CONSULT A DOC (ALL SPLIT 50% WITH GENERAL FUND DEPT 90)	1,499 864 19,741 2,208	24,312
5440-90-00	OFFICE EQUIP/SOFTWARE MAINT	ANNUAL EVERBRIDGE NOTIFICATION SYSTEM (PREVIOUSLY CONNECT CTY) RENEWAL (DUE MAR) MY GOV (REQUEST TRACKER MODULE \$380 MONTH, 2 USERS \$100 MONTH) SPLIT 50% WITH WATER DEPT 90 ADP EZLABOR MANAGER SOFTWARE RENTAL SPLIT 50% WITH WATER DEPT 90 (MONTHLY \$286 SOFTWARE, \$17 ACCRUALS, \$57 CREDIT)	6,000 - 2,952	8,952
5540-90-00	INSURANCE-AUTO	PROVIDED BY TML INTERGOVERNMENTAL RISK POOL. AUTOMOBILE INSURANCE PREMIUMS FOR VEHICLES (USE 66% GENERAL FUND / 34% WATER FUND OF EXPENSE).	23,698	23,698
5545-90-00	INSURANCE-PROPERTY	PROVIDED BY TML INTERGOVERNMENTAL RISK POOL. PROPERTY INSURANCE PREMIUMS FOR PROPERTY (USE 66% GENERAL FUND / 34% WATER FUND OF EXPENSE).	20,289	20,289
5550-90-00	INSURANCE-GENERAL LIABILITY	PROVIDED BY TML INTERGOVERNMENTAL RISK POOL. PERSON/PROPERTY COVERAGE FOR VENDORS, CITIZENS, AND CUSTOMERS TO WHICH THE CITY CAUSES DAMAGE TO INCLUDE ERRORS & OMISSIONS, PUBLIC EMPLOYEE DISHONESTY, THEFT AND FRAUD (USE 66% GENERAL FUND / 34% WATER FUND OF EXPENSE).	11,132	11,132
5560-90-00	INSURANCE-LAW ENFORCEMENT	PROVIDED BY TML INTERGOVERNMENTAL RISK POOL. COVERS THE CITY'S LAW ENFORCEMENT CAPABILITIES REGARDING CRIME FIDELITY, JAILS, TRAFFIC STOPS, ETC (USE 100% GENERAL FUND).	9,123	9,123
5569-90-00	IT SUPPORT	PROVIDED BY INTEGRITEK HOLDINGS: ON CALL FEE FOR PROJECTS/TROUBLESHOOTING, \$10,450.00 MONTHLY REMOTE BACKUP HOSTING SERVICES BACKUP SERVICE (\$350 PER MONTH) - COSTS ASSUMED IN BARRACUDA BACKUP SYSTEM PURCHASE	125,400 -	125,400
5570-90-00	SPECIAL SERVICES	FIBER INTERNET SERVICE PROVIDED CHARTER COMMUNICATIONS THROUGHOUT THE ALL CITY FACILITIES (\$1500/MTH INTERNET PLUS \$315 DARK MASTER FIBER MAINTENANCE TOTAL \$1815, SHARED 50% BETWEEN GENERAL FUND & WATER/SEWER FUND, DEPT 90) 2 GODADDY WEB DOMAINS, \$50 EACH EVERY 2 YEARS: CITY OF KENNEDALE (05/5/19), KENNEDALE ARTS FESTIVAL (03/17/17), GO KENNEDALE (09/16/17) CONTRACT WITH MUNISERVICES FOR SALES TAX AUDIT SERVICES, 35% CONTINGENCY IF REALLOCATIONS ARE UNCOVERED DUE TO REPORTING ERRORS (APPLIES TO FIRST 8 CONSECUTIVE REPORTING QUARTERS FOLLOWING CORRECTION, SHARED 75% CITY/ 25 EDC) PROPERTY TAXES 380 REIMBURSEMENT ANNUAL SMARTDATA FEE FOR PURCHASE CARDS CLIENT ANALYSIS CHARGES FOR WELLS FARGO BANK ACCOUNT ACTIVITY (\$383/MTH, SHARED 50% BETWEEN GENERAL FUND & WATER/SEWER FUND UTILITY BILLING) CREDIT CARD: MERCHANT FEES FOR PLANNING, LIBRARY & COURT THROUGH CENTURY (\$320/MO) CREDIT CARD: ONLINE GATEWAY FEES FOR PLANNING (\$10 MONTHLY) THROUGH AUTHORIZE.NET	10,890 60 1,100 25,000 600 2,300 3,840 120	43,910
5585-90-00	TELEPHONE SERVICES	DIGITAL PHONE SERVICE/LOCAL/METRO DISTANCE PROVIDED BY LOGIX (\$632 PER MONTH, SHARED 50% BETWEEN GENERAL FUND & WATER/SEWER FUND, DEPT 90) - 05/01/16 THROUGH 05/01/18	3,852	3,852
5705-90-00	TRANSFER OUT-CAP REPLACE FUND	TRANSFER TO CAPITAL REPLACEMENT FUND TO PROVIDING FUND FOR VEHICLES, EQUIPMENT, AND COMPUTERS ON THE REPLACEMENT SCHEDULE (ONE TIME COST)	183,973	183,973

TOTAL EXPENDITURES \$ 535,959

DEBT SERVICE FUND BUDGET OVERVIEW

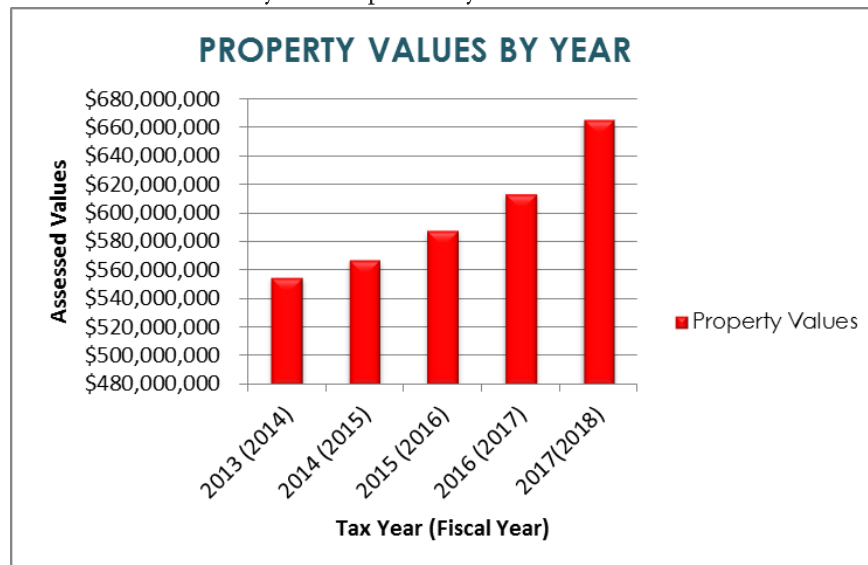
REVENUES

Property Taxes are the main source of revenue for the Debt Service Fund. Money is also transferred in the from the capital projects fund for reimbursement of the debt for Dick Price Road and is anticipated from the stormwater fund for a 2018 debt issuance.

PROPERTY TAXES

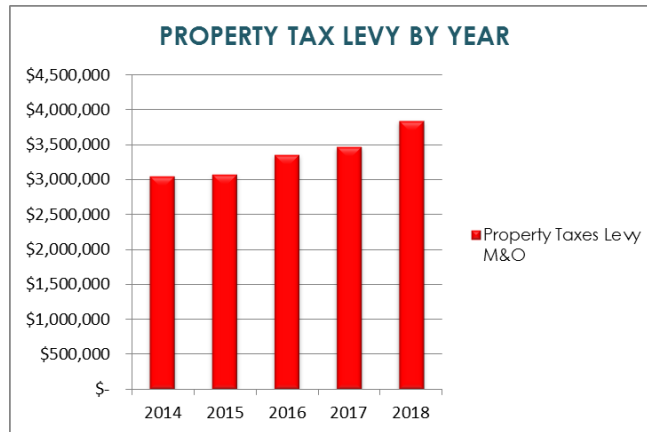
Property Values increased almost 7% in Fiscal 2017-2018, largely due to the favorable location in the D/FW area and improvements through the community. Property Taxes make up 78.6% of the Debt Service Fund Budget revenues. Please see the tax summary information for more information on tax rates and property values.

The charts below show the values and levy for the past five years:

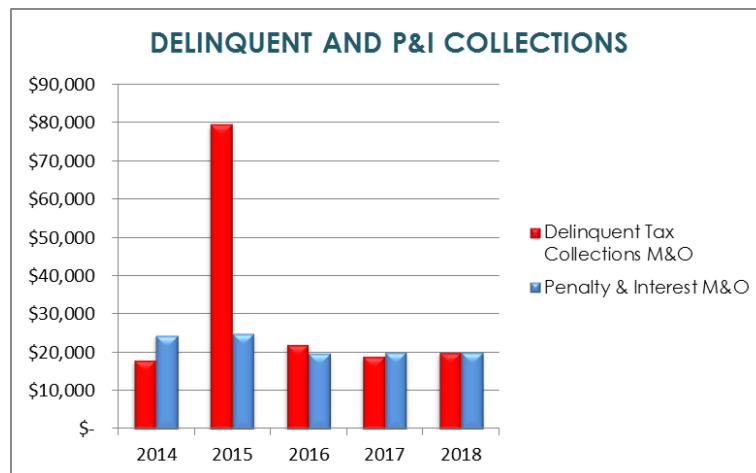


Tax Year (Fiscal Year)	2013 (2014)	2014 (2015)	2015 (2016)	2016 (2017)	2017 (2018)
Property Values	\$ 554,989,355	\$ 567,207,295	\$ 587,891,887	\$ 613,849,961	\$ 665,044,737
Property Values Per Capita	\$ 75,059.42	\$ 70,971.88	\$ 72,117.69	\$ 73,825.50	\$ 79,190.61

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES



Fiscal Year	2014	2015	2016	2017	2018
Property Taxes Levy I&S	\$ 1,017,638	\$ 1,086,476	\$ 1,119,860	\$ 1,105,100	\$ 1,297,246
Property Values Per Capita	\$ 137.63	\$ 135.95	\$ 137.38	\$ 132.91	\$ 154.47



Fiscal Year	2014	2015	2016	2017	2018
Delinquent Tax Collections I&S	\$ 5,191	\$ 21,106	\$ 5,880	\$ 5,800	\$ 5,700
Penalty & Interest I&S	\$ 6,702	\$ 7,650	\$ 6,644	\$ 6,500	\$ 7,000

EXPENDITURES

All expenditures in the Debt Service Fund are associated with principal, interest, and miscellaneous fees. Please see the debt summaries for more detailed information on each bond. The Bond Rating for the City of Kennedale is from Standard & Poor's (AA-).

In 2016-2017, the 2005 COs and portions of the 2008 COs were refunded. In addition, a 4 year government least note was issued. For FYE 2018, the City is proposing a \$4 million CO to be paid for by Stormwater, Water and Sewer, and the Street fund.

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

02: GENERAL DEBT SERVICE FUND

CATEGORY	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$ CHANGE	% CHANGE
BEGINNING FUND BALANCE	\$ 5,308	\$ 9,595	\$ 6,795	\$ 6,795	\$ 6,795		\$ 47,484		
AD VALOREM TAXES	1,132,384	1,139,330	1,139,330	1,078,317	1,117,400	(21,930)	1,309,946	170,616	15%
INVESTMENT EARNINGS	189	162	162	437	520	358	400	238	147%
TRANSFERS	3,947,920	230,820	230,820	154,819	230,820	-	355,588	124,768	54%
TOTAL REVENUES	\$ 5,080,493	\$ 1,370,311	\$ 1,370,311	\$ 1,233,573	\$ 1,348,740	\$ (21,572)	\$ 1,665,933	\$ 295,622	22%
DEBT	5,079,006	1,385,227	1,385,227	1,074,510	1,308,051	(77,176)	1,663,884	278,657	20%
TOTAL EXPENDITURES	\$ 5,079,006	\$ 1,385,227	\$ 1,385,227	\$ 1,074,510	\$ 1,308,051	\$ (77,176)	\$ 1,663,884	\$ 278,657	20%
REVENUES OVER EXPENDITURES	\$ 1,487	\$ (14,915)	\$ (14,915)	\$ 159,062	\$ 40,689	\$ -	\$ 2,050		
ENDING FUND BALANCE	\$ 6,795	\$ (5,320)	\$ (8,120)	\$ 165,857	\$ 47,484	\$ -	\$ 49,533		
FUND BALANCE AS % OF EXP	0.1%	-0.4%	-0.6%	15.4%	3.6%		3.0%		
RESERVE (10% REQUIREMENT)	\$ 507,901	\$ 138,523	\$ 138,523	\$ 107,451	\$ 130,805		\$ 166,388		
RESERVE SURPLUS/(SHORTFALL)	\$ (501,106)	\$ (143,843)	\$ (146,643)	\$ 58,406	\$ (83,321)		\$ (116,855)		

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

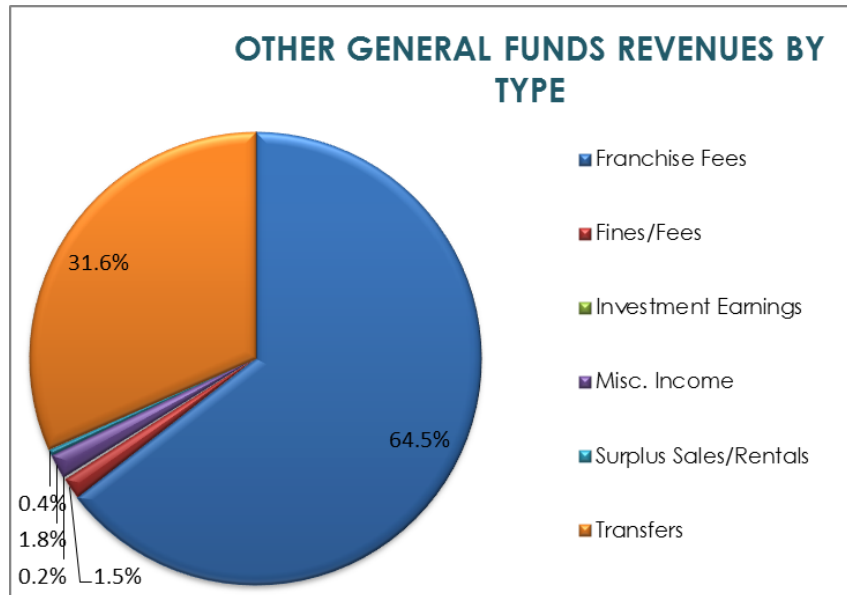
COMBINED OTHER GENERAL FUNDS SUMMARY

CATEGORY	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$ CHANGE	% CHANGE
BEGINNING FUND BALANCE	\$ 721,611	\$ 511,757	\$ 918,632	\$ 918,632	\$ 918,632		\$ 567,532		
FRANCHISE FEES	1,039,912	926,966	926,966	545,321	942,964	15,998	721,244	(205,722)	-22%
FINES/FEES	20,636	16,600	16,600	11,052	16,275	(325)	17,200	600	4%
INVESTMENT EARNINGS	858	154	158	1,208	1,926	1,768	1,681	1,527	967%
MISCELLANEOUS INCOME	440,712	424,698	424,698	10,296	23,700	(400,998)	20,000	(404,698)	-95%
SURPLUS/RENTALS	3,752	4,330	4,330	-	4,670	340	4,850	520	12%
INTERGOVERNMENTAL	-	-	-	-	-	-	17,491	17,491	
TRANSFERS	57,857	283,634	283,634	32,755	280,381	(3,253)	335,713	52,079	18%
TOTAL REVENUES	\$1,563,727	\$1,656,382	\$1,656,386	\$ 600,632	\$1,269,916	\$ (386,470)	\$1,118,179	\$ (538,203)	-32%
PERSONNEL	392,377	441,888	441,888	270,514	425,198	(16,690)	440,968	(920)	0%
SUPPLIES	29,138	42,460	42,460	31,918	48,725	6,265	45,600	3,140	7%
MAINTENANCE	556,981	167,154	167,154	78,713	166,000	(1,154)	220,313	53,159	32%
SUNDRY	244,341	196,747	196,747	105,915	181,406	(15,341)	171,647	(25,100)	-13%
DEBT	-	109,186	109,186	98,136	98,136	(11,050)	-	(109,186)	
TRANSFERS	34,413	74,573	74,573	25,296	75,078	505	60,523	(14,050)	-19%
CAPITAL	109,462	880,380	880,380	132,685	626,474	(253,906)	455,046	(425,334)	-48%
TOTAL EXPENDITURES	\$1,366,713	\$1,912,388	\$1,912,388	\$ 743,177	\$1,621,016	\$ (291,371)	\$1,394,096	\$ (518,291)	-27%
REVENUES OVER EXPENDITURES	\$ 197,014	\$ (256,006)	\$ (256,002)	\$ (142,545)	\$ (351,100)	\$ (95,098)	\$ (275,918)		
ENDING FUND BALANCE	\$ 918,625	\$ 255,751	\$ 662,630	\$ 776,087	\$ 567,532		\$ 291,614		
FUND BALANCE AS % OF EXP	67.2%	13.4%	34.6%	104.4%	35.0%		20.9%		
RESERVE (25% REQUIREMENT)	\$ 341,678	\$ 478,097	\$ 478,097	\$ 185,794	\$ 405,254		\$ 348,524		
RESERVE SURPLUS/(SHORTFALL)	\$ 576,947	\$ (222,346)	\$ 184,533	\$ 590,293	\$ 162,278		\$ (56,910)		

OTHER GENERAL FUNDS BUDGET OVERVIEW

REVENUES

The main source of revenue for Other General Funds is franchise fees that are used for the street improvement fund. Below is the chart showing the distribution of revenues by type:



Below are the revenues for the Other General Funds for the last five years and the percentage of change:

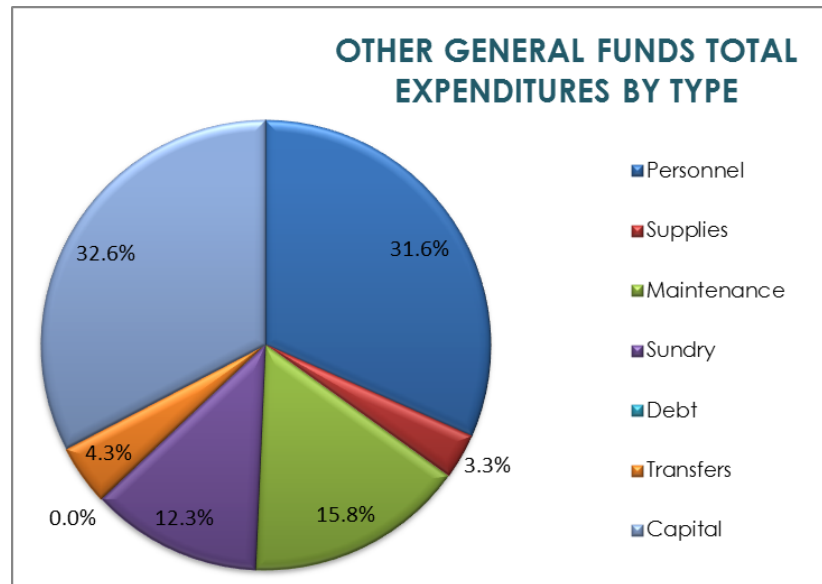
Fiscal Year	2014 (Actual)	2015 (Actual)	2016 (Actual)	2017 (Estimated)	2018 (Budgeted)	% Change (CY-PY)/PY	% Change FY14-18
Other General Funds Franchise Fees	\$ 871,351	\$ 910,886	\$ 1,039,912	\$ 942,964	\$ 721,244	-23.51%	-17.23%
Other General Funds Fines/Fees	\$ 57	\$ 18,107	\$ 20,636	\$ 16,275	\$ 17,200	5.68%	30048.99%
Other General Funds Investment Earnings	\$ 57	\$ 198	\$ 858	\$ 1,926	\$ 1,681	-12.72%	2846.54%
Other General Funds Misc. Income	\$ (27)	\$ 407,177	\$ 440,712	\$ 23,700	\$ 20,000	-15.61%	-74449.44%
Other General Funds Surplus Sales/Rentals	\$ -	\$ 3,600	\$ 3,752	\$ 4,670	\$ 4,850	3.85%	
Other General Funds Transfers	\$ -	\$ 99,852	\$ 57,857	\$ 280,381	\$ 353,204	25.97%	
Other General Funds Total Revenues	\$ 871,438	\$ 1,439,821	\$ 1,563,727	\$ 1,269,916	\$ 1,118,179	-11.95%	28.31%
Other General Funds Revenues Per Capita	\$ 117.86	\$ 180.16	\$ 191.82	\$ 152.73	\$ 133.15	-12.82%	12.97%

FRANCHISE FEES

Franchise Fees make up 65.4% of Other General Funds revenue. This revenue will be discussed further in the Street Fund Budget Overview.

EXPENDITURES

Capital costs make up 32.6% of expenditures from the Capital Replacement Fund and the Street Improvement Fund. Personnel costs make up 31.6% which primarily is from the Street Improvement Fund. Supplies, Maintenance and Sundry expenditures make up the remaining 35.9%. Below is the chart showing the distribution of expenditures by type:



Below are the expenditures for the Other General Funds for the last five years and the percentage of change:

Fiscal Year	2014 (Actual)	2015 (Actual)	2016 (Actual)	2017 (Estimated)	2018 (Budgeted)	% Change (CY-PY)/PY	% Change FY14-18
Other General Funds Personnel	\$ 356,036	\$ 417,039	\$ 392,377	\$ 425,198	\$ 440,968	3.71%	23.85%
Other General Funds Supplies	\$ 28,433	\$ 30,392	\$ 29,138	\$ 48,725	\$ 45,600	-6.41%	60.38%
Other General Funds Maintenance	\$ 967,975	\$ 306,205	\$ 556,981	\$ 166,000	\$ 220,313	32.72%	-77.24%
Other General Funds Sundry	\$ 143,965	\$ 238,738	\$ 244,341	\$ 181,406	\$ 171,647	-5.38%	19.23%
Other General Funds Debt	\$ -	\$ -	\$ -	\$ 98,136	\$ -	-100.00%	
Other General Funds Transfers	\$ -	\$ 18,900	\$ 34,413	\$ 75,078	\$ 60,523	-19.39%	
Other General Funds Capital	\$ -	\$ 203,208	\$ 109,462	\$ 626,474	\$ 455,046	-27.36%	
Other General Funds Total Expenditures	\$ 1,496,409	\$ 1,214,482	\$ 1,366,713	\$ 1,621,016	\$ 1,394,096	-14.00%	-6.84%
Other General Funds Expenditures Per Capita	\$ 202.38	\$ 151.96	\$ 167.66	\$ 194.95	\$ 166.00	-14.85%	-17.98%

PERSONNEL

Personnel make up 32.1% of Other General Funds expenditures. The majority of this cost is from the Street Improvement and will be discussed further on the Street Improvement Budget Overview.

CAPITAL

Capital Costs make up 32% of Other General Funds expenditure. The majority of this cost is from the Capital Replacement Fund & Street Improvement and will be discussed further on the Capital Replacement Fund & Street Improvement Budget Overview.

CAPITAL REPLACEMENT FUND BUDGET OVERVIEW

REVENUES

The Capital Replacement Fund is supported by oil and gas royalties and transfers in from other funds. The Water/Sewer Fund is included on the replacement schedule but is charged directly to the fund.

EXPENDITURES

We use a replacement schedule for vehicles, equipment, and computers. Items have estimated replacement periods but are adjusted as needed. The major purchase scheduled for FYE 2018 is the replacement of an ambulance for the fire department at the cost of approximately \$225,000. In addition, the City moved to a leasing strategy for the majority of vehicles, which should lead to long term savings.

Below is the five-year trend of expenditures and the percentage of change:

Fiscal Year	2014 (Actual)	2015 (Actual)	2016 (Actual)	2017 (Estimated)	2018 (Budgeted)	% Change (CY-PY)/PY	% Change FY14-18
Capital Replacement Fund Motor Vehicle	\$ -	\$ 141,538	\$ 84,230	\$ 140,000	\$ 261,250	86.61%	
Capital Replacement Fund Other Equipment	\$ 22,408	\$ 61,670	\$ 25,232	\$ 160,000	\$ 70,150	-56.16%	213.06%
Capital Replacement Fund Total Expenditures	\$ 22,408	\$ 203,208	\$ 109,462	\$ 300,000	\$ 331,400	10.47%	1378.96%

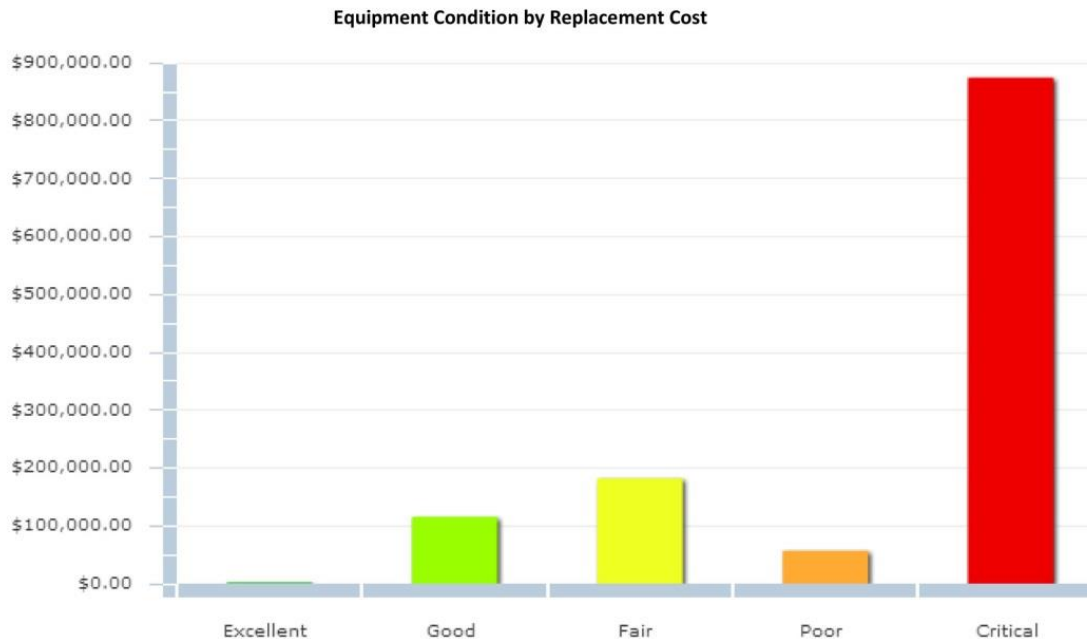
EQUIPMENT SUMMARY

SOURCE: 2015 ASSET MANAGEMENT PLAN | WWW.CITYOFKENNEDEALE.COM/GOVDOCS

Equipment Replacement Value				
Asset Type	Asset Component	Quantity/ Units	2015 Unit Replacement Cost	2015 Overall Replacement Cost
Equipment	Fire	3	User-Defined	\$37,379
	Police	1	User-Defined	\$1,000
	Streets	15	User-Defined	\$261,710
	Information Technology	274	User-Defined	\$930,500
				\$1,230,589

WHAT IS THE COMBINED VALUE OF ALL THE CITY'S EQUIPMENT?

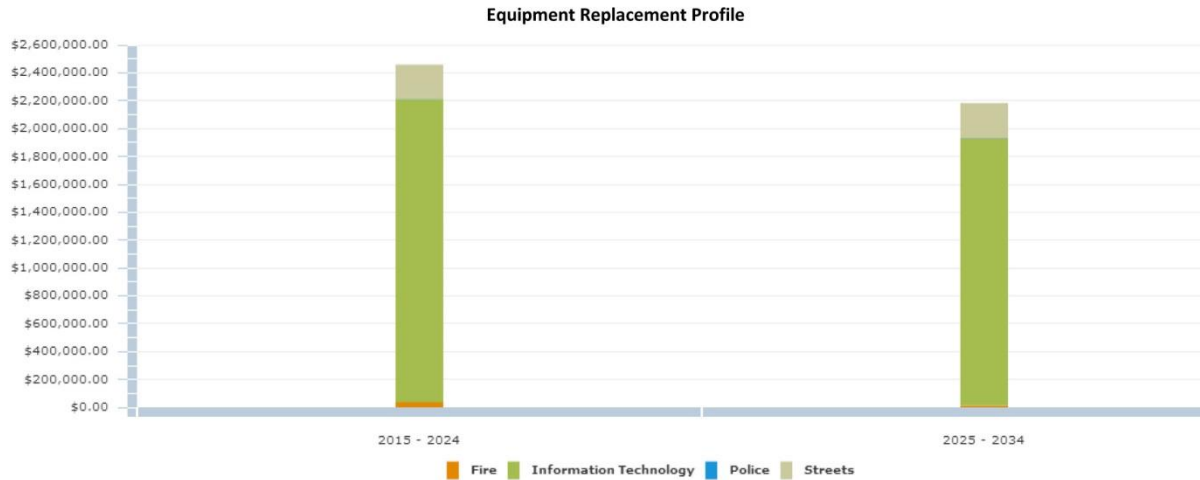
The estimated replacement value of the equipment class, in 2015 dollars, is \$488,000. The cost per household for the equipment network is \$596 based on 2,380 households.



WHAT IS THE OVERALL CONDITION OF THE EQUIPMENT?

Approximately 67% of equipment is in poor to critical condition based on replacement cost. As such, the city received a Condition vs. Performance rating of 'F'.

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HOW DOES THE CITY ACHIEVE SUSTAINABILITY?

The average annual revenue required to sustain Kennedale's equipment class is approximately \$225,000. Based on Kennedale's current annual funding of \$88,000, there is an annual deficit of \$137,000. Given this deficit, the city received a Funding vs. Need rating of 'F'.

The city received an overall rating of 'F' for its Equipment class, calculated from the Condition vs. Performance and the Funding vs. Need ratings.

Update for Current Year: The city is continuing to update computers per the five-year schedule, with 28 scheduled to be replaced. In addition, the city is investing in a new ambulance and some street equipment.

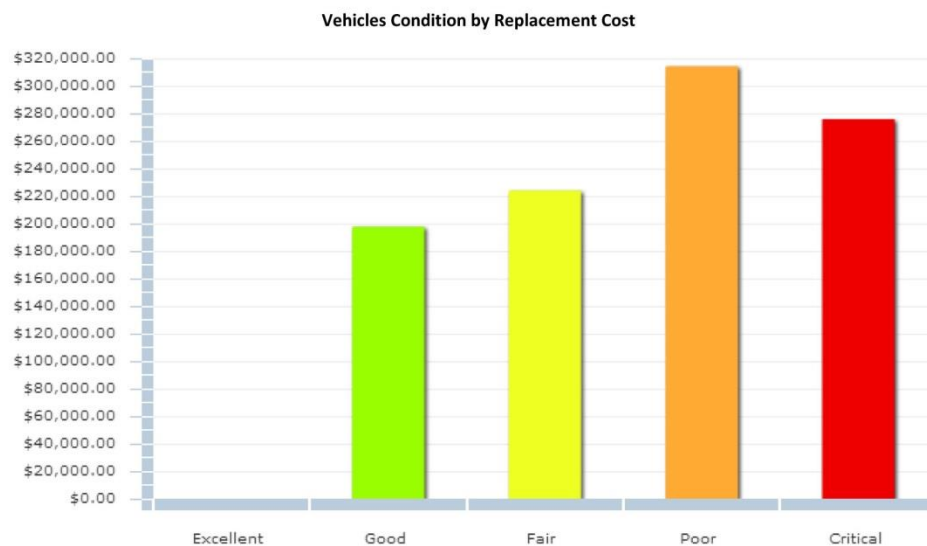
VEHICLE SUMMARY

SOURCE: 2015 ASSET MANAGEMENT PLAN | WWW.CITYOFKENNEDALE.COM/GOVDOCS

Vehicles Replacement Value				
Asset Type	Asset Component	Quantity/ Units	2015 Unit Replacement Cost	2015 Overall Replacement Cost
Vehicles	Administration	5	User-Defined	\$39,407
	Fire	8	User-Defined	\$520,739
	Police	17	User-Defined	\$327,971
	Public Works	16	User-Defined	\$123,509
				\$1,011,626

WHAT IS THE COMBINED VALUE OF ALL THE CITY'S VEHICLES?

The estimated replacement value of the vehicles class, in 2015 dollars, is \$1.1 million. The cost per household for the vehicles class is \$481 based on 2,380 households.



WHAT IS THE OVERALL CONDITION OF THE VEHICLES?

Nearly 42% of vehicles are in fair to excellent condition, with the remaining in poor to critical condition. As such, the city received a Condition vs. Performance rating of 'D'.

HOW DOES THE CITY ACHIEVE SUSTAINABILITY?

The average annual revenue required to sustain Kennedale's vehicles class is approximately \$142,000. Based on Kennedale's current annual funding of \$179,000, there is an annual surplus of \$37,000. As such, the city received a Funding vs. Need rating of 'A'.

The city received an overall rating of 'C+' for its vehicle class, calculated from the Condition vs. Performance and the Funding vs. Needs ratings.

Update for Current Year: The city has leveraged a national company to manage the fleet and implemented a leasing strategy. This should greatly improve the city's ability to maintain a strong fleet and minimize maintenance costs.

CITY OF KENNEDALE, TEXAS
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05: CAPITAL REPLACEMENT FUND

CATEGORY	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
BEGINNING FUND BALANCE	\$ 38,986	\$ 2,686	\$ 374,079	\$ 374,079	\$ 374,079		\$ 201,599		
INVESTMENT EARNINGS	8	5	5	431	570	565	545	540	10800%
MISCELLANEOUS INCOME	386,689	423,000	423,000	10,242	22,000	(401,000)	20,000	(403,000)	-95%
TRANSFERS	57,857	247,626	247,626	-	247,626	-	244,496	(3,130)	-1%
TOTAL REVENUES	\$ 444,555	\$ 670,631	\$ 670,631	\$ 10,673	\$ 270,196	\$ (400,435)	\$ 265,041	\$ (405,590)	-60%
DEBT	-	109,186	109,186	98,136	98,136	(11,050)	-	(109,186)	
CAPITAL	109,462	564,130	564,130	132,685	344,540	(219,590)	455,046	(109,084)	-19%
TOTAL EXPENDITURES	\$ 109,462	\$ 673,316	\$ 673,316	\$ 230,821	\$ 442,676	\$ (230,641)	\$ 455,046	\$ (218,270)	-32%
REVENUES OVER EXPENDITURES	\$ 335,093	\$ (2,685)	(2,685)	(220,148)	(172,480)	(169,794)	(190,005)		
ENDING FUND BALANCE	\$ 374,079	\$ 1	\$ 371,394	\$ 153,932	\$ 201,599		\$ 11,594		
FUND BALANCE AS % OF EXP	341.7%	0.0%	55.2%	66.7%	45.5%		2.5%		
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -		
RESERVE SURPLUS/(SHORTFALL)	\$ 374,079	\$ 1	\$ 371,394	\$ 153,932	\$ 201,599		\$ 11,594		

CITY OF KENNEDALE, TEXAS
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05: CAPITAL REPLACEMENT FUND

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
INVESTMENT INCOME	8	5	5	431	570	565	550	545	10900%
INVESTMENT EARNINGS	\$ 8	\$ 5	\$ 5	\$ 431	\$ 570	\$ 565	\$ 550	\$ 545	10900%
PROCEEDS - DEBT/LOAN/LEASE	367,218	408,000	408,000	-	-	(408,000)	-	(408,000)	
MISCELLANEOUS INCOME	19,471	15,000	15,000	10,242	22,000	7,000	20,000	5,000	33%
MISCELLANEOUS INCOME	\$ 386,689	\$ 423,000	\$ 423,000	\$ 10,242	\$ 22,000	\$ (401,000)	\$ 20,000	\$ (403,000)	-95%
TRANSFER IN-GENERAL FUND	23,444	197,844	197,844	-	197,844	-	183,973	(13,871)	-7%
TRANSFER IN-STREET FUND	34,413	49,782	49,782	-	49,782	-	60,523	10,741	22%
TRANSFERS	\$ 57,857	\$ 247,626	\$ 247,626	\$ -	\$ 247,626	\$ -	\$ 244,496	\$ (3,130)	-1%
TOTAL REVENUES	\$ 444,555	\$ 670,631	\$ 670,631	\$ 10,673	\$ 270,196	\$ (400,435)	\$ 265,046	\$ (405,585)	-60%

05: CAPITAL REPLACEMENT FUND

01: VEHICLE/COMPUTER REPLACEMENT

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
LEASE PRINCIPAL	-	109,186	109,186	93,120	93,120	(16,066)		(109,186)	
LEASE INTEREST	-	-	-	5,016	5,016	5,016		-	
DEBT	\$ -	\$ 109,186	\$ 109,186	\$ 98,136	\$ 98,136	\$ (11,050)	\$ -	\$ (109,186)	
ENTERPRISE LEASE POLICE					27,267	27,267	70,257	70,257	
ENTERPRISE LEASE STREETS					13,439	13,439	24,273	24,273	
ENTERPRISE LEASE SENIOR					3,834	3,834	11,441	11,441	
ENTERPRISE LEASE FIRE						-	6,093	6,093	
ENTERPRISE LEASE COMMDEV						-	11,583	11,583	
MOTOR VEHICLE	84,230	408,000	408,000	121,048	140,000	(268,000)	261,250	(146,750)	-36%
OTHER EQUIPMENT	25,232	156,130	156,130	11,637	160,000	3,870	70,150	(85,980)	-55%
CAPITAL	\$ 109,462	\$ 564,130	\$ 564,130	\$ 132,685	\$ 344,540	\$ (219,590)	\$ 455,046	\$ (109,084)	-19%
TOTAL EXPENDITURES	\$ 109,462	\$ 673,316	\$ 673,316	\$ 230,821	\$ 442,676	\$ (219,590)	\$ 455,046	\$ (218,270)	-32%

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FIVE YEAR VEHICLE & EQUIPMENT REPLACEMENT SCHEDULE

YEAR	MAKE	MODEL	REPLACE	FY17-18 PROJECTED	FY18-19 PROJECTED	FY19-20 PROJECTED	FY20-21 PROJECTED	FY21-22 PROJECTED
2016	FORD	PICKUP - F150	RESERVE					
2000	MPH SPEED TRAILER	CE - TRAILOR	05/04/17		500			
2008	DODGE	DURANGO	01/02/17					
2009	DODGE	CHARGER	01/02/12					
2009	DODGE	CHARGER	01/02/12					
2009	CHEVROLET	PICKUP - 2WD REG CAB	03/06/17					
2016	CHEVROLET	TAHOE	12/31/14					
2016	CHEVROLET	TAHOE	12/31/14					
2010	FORD	EXPEDITION XLT	02/04/18					
2012	CHEVROLET	TAHOE	12/13/16					
2016	CHEVROLET	TAHOE	12/13/16					
2013	CHEVROLET	TAHOE	10/29/17					
2014	CHEVROLET	TAHOE	11/21/19				58,000	
2014	CHEVROLET	TAHOE	11/21/19				58,000	
2014	CHEVROLET	TAHOE	11/21/19				58,000	
2016	CHEVROLET	TAHOE	01/15/20					58,000
POLICE				\$ -	\$ 500	\$ -	\$ 174,000	\$ 58,000

YEAR	MAKE	MODEL	REPLACE	FY17-18 PROJECTED	FY18-19 PROJECTED	FY19-20 PROJECTED	FY20-21 PROJECTED	FY21-22 PROJECTED
1999	EAGLE	AIR COMPRESSOR	03/01/19			25,000		
2001	PIERCE	PUMPER/ENGINE	12/18/21					550,000
2004	FORD	TRUCK - F450 BRUSH	03/01/14		175,000			
2005	FORD	PICKUP - SD CREWCAB	03/01/13		80,000			
2007	FORD	AMBULANCE - F450	03/01/17	225,000				
2009	CHEVROLET	TAHOE	03/10/17					
2011	FORD	AMBULANCE - F450	05/26/21					
2011	PIERCE	PUMPER/ENGINE	05/18/21				550,000	
FIRE				\$ 225,000	\$ 255,000	\$ 25,000	\$ 550,000	\$ 550,000

YEAR	MAKE	MODEL	REPLACE	FY17-18 PROJECTED	FY18-19 PROJECTED	FY19-20 PROJECTED	FY20-21 PROJECTED	FY21-22 PROJECTED
2010	CHEVY	EQUINOX	01/29/18		20,000			
2010	FORD	EXPEDITION 4X4	04/23/18		25,000			
PLANNING/PERMITS				\$ -	\$ 45,000	\$ -	\$ -	\$ -

YEAR	MAKE	MODEL	REPLACE	FY17-18 PROJECTED	FY18-19 PROJECTED	FY19-20 PROJECTED	FY20-21 PROJECTED	FY21-22 PROJECTED
1990	FORD	VAN - 3/4 TON	03/01/10					
1997	FORD	SHUTTLE - E350	07/21/23					
SENIOR CITIZEN CENTER				\$ -	\$ -	\$ -	\$ -	\$ -

YEAR	MAKE	MODEL	REPLACE	FY17-18 PROJECTED	FY18-19 PROJECTED	FY19-20 PROJECTED	FY20-21 PROJECTED	FY21-22 PROJECTED
1981	INTERNATIONAL	DUMP TRUCK 10 YARD	RESERVE					
1986	TFI	TRAILER - UTILITY	03/01/92					
1989	-	TRAILER - UTILITY	03/01/01					
1994	BOMAG	ASPHALT ROLLER	03/01/04					
1995	LONG	TRACTOR 2320	03/01/07					
1996	MILLER	TRAILER - TWO WHEEL W/WELDER	03/01/16	10,000				
1996	LEROY	AIR COMPRESSOR 185	RESERVE					
1998	JOHN DEERE	SKID LOADER	03/01/10		45,000			
2000	ALUMACRAFT	ALUMINUM JON BOAT	03/01/15					
2000	MOHAWK	DECK MOWER	RESERVE					
2000	PAVE-A-LOT	PAVING EQUIPMENT	03/01/20					
2002	CHEVROLET	PICKUP - 3/4 TON	RESERVE					

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FIVE YEAR VEHICLE & EQUIPMENT REPLACEMENT SCHEDULE

YEAR	MAKE	MODEL	REPLACE	FY17-18 PROJECTED	FY18-19 PROJECTED	FY19-20 PROJECTED	FY20-21 PROJECTED	FY21-22 PROJECTED
2003	CARRY ON TRAILER	UTILITY LANDSCAPE	03/01/15					
2005	CIMLINE	TRAILER - CRACK/SEAL MACHINE	03/01/17		80,000			
2006	NEW HOLLAND	TRACTOR/MOWER	03/01/18		65,000			
2006	TRACKER MARINE	ALUMINUM OUTBOARD BOAT	03/01/25					
2006	TRAILSTAR	BOAT TRAILER	03/01/26					
2007	TX BRAGG	TRAILER - EH1R2BP10	03/01/19					
2007	TEXAS TRAILERS	TRAILER - UTILITY	03/01/19					
2008	FORD	PICKUP - F150 XL	12/11/15					
2008	INTERNATIONAL	DUMP TRUCK	05/31/19					
2008	CHEVROLET	PICKUP - 1/2 TON EXTENDED CAB	12/03/16					
2009	CHEVROLET	PICKUP - 2WD REG CAB	03/06/17					
2010	JOHN DEERE	BACKHOE 310J	05/25/20					
2010	KUBOTA	L3400 TRACTOR	08/23/22	26,250				
2011	KUBOTA	"48 MOWER-2D221-48	05/23/17		10,000			
2012	JOHN DEERE	BACKHOE 310J						
2012	HAULMARK	TRAILER						
2013	NEW HOLLAND	WORKMASTER 55 TRACTOR	03/13/25					
2013	CHEVROLET	SILVERADO PICKUP - 3500	05/15/21					
2016	CHEVROLET	SILVERADO PICKUP - 3500	11/15/23					25,000
		MOTORIZED LIFT						
		MOTOR UTILITY VEHICLE						
2016	SCAG	ZERO TURN MOWER	02/25/28					
STREETS/PARKS				\$ 36,250	\$ 200,000	\$ -	\$ -	\$ 25,000

YEAR	MAKE	MODEL	REPLACE	FY17-18 PROJECTED	FY18-19 PROJECTED	FY19-20 PROJECTED	FY20-21 PROJECTED	FY21-22 PROJECTED
1997	PERKINS	SEWER MACHINE	RESERVE					
2004	ROADCLIPPER	TRAILER - FLATBED	03/01/14					
2004	JOHN DEERE	BACKHOE 310G	03/01/16	7,500				
2005	BIG TEX	TRAILER - UTILITY	03/01/17	7,500				
2006	INGERSOLL RAND	AIR COMPRESSOR	03/01/16	7,500				
2007	DODGE	PICKUP 1 TON CREW CAB	03/01/15					
2007	DODGE	RAM	03/01/15					
2007	INTERNATIONAL	VACTOR	03/01/17					
2007	INTERNATIONAL	DUMP TRUCK	03/01/19					
2009	CHEVROLET	PICKUP - 2WD REG CAB	03/06/17					
2010	DODGE	PICKUP 1500	11/29/18					
2011	CHEVROLET	SILVERADO 2WD - 1500	03/31/19					
2011	CHEVROLET	SILVERADO 2WD - 2500	03/30/19					
2012	CHEVROLET	SILVERADO PICKUP - 3500 (MINIDUMP)	02/14/20					
2012	LO-K-TOR	TRAILER - HYDROEXCAVATOR	02/21/21					35,000
2015	CHEVROLET	SILVERADO 1500 1/2 TON 4X4 CREW CAB						
2015	FORD	F450						
2015	JOHN DEERE	BACKHOE 310L						
2016	CHEVROLET	SILVERADO 1500 4X4	11/15/23					27,500
2016	CHEVROLET	SILVERADO	02/23/24					27,500
WATER/SEWER OPERATIONS				\$ 22,500	\$ -	\$ -	\$ -	\$ 140,000

YEAR	MAKE	MODEL	REPLACE	FY17-18 PROJECTED	FY18-19 PROJECTED	FY19-20 PROJECTED	FY20-21 PROJECTED	FY21-22 PROJECTED
2012	ROTA JETTER CLEANER	FC6000	10/01/20				20,000	
STORMWATER				\$ -	\$ -	\$ -	\$ 20,000	\$ -

GENERAL FUND	225,000	300,500	25,000	724,000	608,000
STREET IMPROVEMENT FUND	36,250	200,000	-	-	25,000
WATER/SEWER FUND	22,500	-	-	-	140,000
STORMWATER UTILITY FUND	-	-	-	20,000	-
TOTAL EXPENDITURES	\$ 283,750	\$ 500,500	\$ 25,000	\$ 744,000	\$ 773,000

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FIVE YEAR COMPUTER REPLACEMENT SCHEDULE

EMPLOYEE	FY17-18 PROJECTED	FY18-19 PROJECTED	FY19-20 PROJECTED	FY20-21 PROJECTED	FY21-22 PROJECTED
CITY SECRETARY					1,950
CITY SECRETARY LAPTOP		1,850			-
CONFERENCE ROOM LAPTOP					-
HUMAN RESOURCES					1,550
HUMAN RESOURCES LAPTOP		1,850			-
COUNCIL CHAMBER PC DIOSCE					1,550
ASST CITY SECRETARY	1,550				-
CITY MANAGER					1,550
MAYOR/INTERN OFFICE					-
ADMIN COPIER					-
CONFERENCE ROOM - TV					-
COUNCIL DVR					-
COUNCIL LAPTOP/MEMBERS					-
COUNCIL VOICE RECORDER					-
COUNCIL WIRELESS POINTS					-
HUMAN RESOURCES - TV					-
JURY ROOM - TV					-
MAIL ROOM					-
CITY MANAGER	\$ 1,550	\$ 3,700	\$ -	\$ -	\$ 6,600

COURT COUNCIL CHAMBER					1,550
COURT WINDOW					1,550
COURT ADMINISTRATOR				1,400	-
COURT CLERK				1,400	-
COURT COPIER					-
MUNICIPAL COURT	\$ -	\$ -	\$ -	\$ -	\$ 2,800

FINANCE DIRECTOR	1,550				-
FINANCE LAPTOP		1,850			-
ACCOUNTING TECH.	1,550				-
ACCOUNTING TECH.	1,550				-
IT CONTRACTOR	1,550				-
FINANCE COPIER					-
FINANCE	\$ 6,200	\$ 1,850	\$ -	\$ -	\$ -

FIRE STATION					1,550
FIRE STATION					1,550
FIRE STATION					-
IPAD		850	-	-	-
LIEUTENANTS LAPTOP		1,600	-	-	-
FIRE CHIEF			1,400	-	-
MCMURRAY LAPTOP					-
MCMURRAY LAPTOP					-
TRAINING-ENGINE					5,500
TRAINING-HAZMAT					-
TRAINING-MEDIC					5,500
FIRE ADMIN.	1,550				-
CONFERENCE AREA - TV					-
FIRE COPIER					-
FIRE	\$ 1,550	\$ 2,450	\$ 1,400	\$ -	\$ 14,100

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FIVE YEAR COMPUTER REPLACEMENT SCHEDULE

EMPLOYEE	FY17-18 PROJECTED	FY18-19 PROJECTED	FY19-20 PROJECTED	FY20-21 PROJECTED	FY21-22 PROJECTED
LIBRARY DIRECTOR		1,400	-	-	-
CARD CATALOG		1,400	-	-	-
CARD CATALOG		1,400	-	-	-
CIRCULATION		1,400	-	-	-
CIRCULATION		1,400	-	-	-
LIBRARY					-
LIBRARY SERVER					-
PUBLIC STATION					-
PUBLIC STATION					-
PUBLIC STATION					-
PUBLIC STATION					-
PUBLIC STATION					-
PUBLIC STATION					-
PUBLIC STATION					-
PUBLIC STATION					-
LIBRARY CLERK		1,400	-	-	-
SWITCH					-
LIBRARY FAX/PROJECTOR					-
LIBRARY COPIER					-
LIBRARY					-
FLAT SCREEN					-
LIBRARY	\$ -	\$ 8,400	\$ -	\$ -	\$ -

PLANNING DIRECTOR	1,550				-
PLANNING DIRECTOR LAPTOP		1,850			-
CODE ENFORCEMENT	1,550				-
BUILDING INSPECTOR	1,550				-
PERMITS LAPTOP	1,550				-
PERMITS WINDOW	1,550				-
PERMITS CLERK	1,550				-
PERMITS					-
PERMITS COPIER					-
PLANNER - TV					-
COMMUNITY DEVELOPMENT	\$ 9,300	\$ 1,850	\$ -	\$ -	\$ -

BRIEFING					1,550
CAR LAPTOP		5,500	-	-	-
CAR LAPTOP		5,500	-	-	-
CAR LAPTOP		5,500	-	-	-
CAR LAPTOP		5,500	-	-	-
CAR LAPTOP		5,500	-	-	-
CARLSON	1,550				-
CHARBONNET	1,550				-
DAGNELL	1,550				-
GARCIA	1,550				-
GOODE	1,550				-
HULL					1,550
HULL LAPTOP					-
JAIL PC					-
KJELSEN	1,550				-
STEVENSON	1,550				-

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

FIVE YEAR COMPUTER REPLACEMENT SCHEDULE					-
EMPLOYEEE	FY17-18 PROJECTED	FY18-19 PROJECTED	FY19-20 PROJECTED	FY20-21 PROJECTED	FY21-22 PROJECTED
TBD (WAS VALENTICH)	1,550				-
TLETS					1,550
WHITE	1,550				1,550
POLICE CHIEF	1,550				-
DISPATCH					-
DISPATCH					-
DISPATCH					-
DISPATCH					-
DISPATCH					-
DISPATCH - TV					-
DISPATCH/COURT	1,550				-
LIVESCAN					-
PHONE ROOM					-
POLICE CLOSET					-
POLICE COPIER					-
WHITE/RECORDS/TARRANT CTY					-
WILLIAMS TYPEWRITER					-
POLICE	\$ 17,050	\$ 27,500	\$ -	\$ -	\$ 6,200
SENIOR CITIZEN COPIER					-
SENIOR CITIZEN	\$ -	\$ -	\$ -	\$ -	\$ -
HOOVER			1,400		-
HOOVER LAPTOP		1,500			-
STREETS	\$ -	\$ 1,500	\$ 1,400	\$ -	\$ -
UB BILLING CLERK			1,400	-	-
UB WINDOW			1,400		-
UTILITY BILLING	\$ -	\$ -	\$ 2,800	\$ -	\$ -
LEDBETTER	1,550				-
LEDBETTER LAPTOP					-
TBD (SCHAPPAUGH)	1,550				-
GOZA	1,550				-
GOZA LAPTOP					-
BROWN LAPTOP		1,500			-
RANGEL	1,550				-
ROUNTREE	1,550				-
SHOP					1,550
SHOP					1,550
SHOP					-
ADMIN TRAILER COPIER					-
CONFERENCE AREA - TV					-
SHOP					-
TRAINING ROOM - TV					-
WATER - TV					-
WATER SHOP SCADA					-
WATER/SEWER	\$ 7,750	\$ 1,500	\$ -	\$ -	\$ 3,100

CITY OF KENNEDALE, TEXAS
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FIVE YEAR COMPUTER REPLACEMENT SCHEDULE

EMPLOYEEE	FY17-18 PROJECTED	FY18-19 PROJECTED	FY19-20 PROJECTED	FY20-21 PROJECTED	FY21-22 PROJECTED
BATTERY BACKUP					-
BATTERY BACKUP					-
BATTERY BACKUP					-
FIREWALL	7,500				-
FIREWALL - STW					-
FIREWALL - STW					-
FIRE SERVER - NEW					-
FIRE SERVER - OLD					-
KVM					-
SERVER - LICENSE					-
SERVER - TERMINAL 2					-
SERVER - TERMINAL 1					-
SERVER - CITY HALL					-
SERVER - COURT					-
SERVER - CREDIT CARDS					-
SERVER - LASERFICHE					-
SERVER - MAIL					-
SERVER - PD VOICE RECORDER					-
SERVER - POLICE					-
SERVER - POLICE					-
SERVER - STW					-
SERVER - STW					-
SERVER - VIRTUAL					-
SERVER - VIRTUAL	27,000	27,000			
STORAGE - SAN SYSTEM					-
SWITCH					
SWITCH					
SWITCH					
SWITCH					
SWITCH					
SWITCH					
SWITCH					
SWITCH					
SWITCH - CITY HALL ELECTRICAL					
SWITCH - COUNCIL DIOSCE					
SWITCH - COUNCIL WIFI					
SWITCH - LIBRARY					
TERASTATION					-
TIMECLOCK					-
PHONE SYSTEM					
VOICEMAIL					-
GENERAL ADMINISTRATION	\$ 34,500	\$ 27,000	\$ -	\$ -	\$ -
GENERAL FUND	70,150	72,750	1,400	2,800	30,000
STREET IMPROVEMENT FUND	-	1,500	1,400	-	-
WATER/SEWER FUND	7,750	1,500	2,800	-	3,100
TOTAL EXPENDITURES	\$ 77,900	\$ 75,750	\$ 5,600	\$ 2,800	\$ 33,100

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12: COURT SECURITY FUND

CATEGORY	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
BEGINNING FUND BALANCE	\$ 8,185	\$ 11,082	\$ 10,455	\$ 10,455	\$ 10,455		\$ 14,386		
FINES/FEES	4,869	4,500	4,500	2,621	3,900	(600)	4,500	-	
INVESTMENT EARNINGS	7	-	-	26	31	31	30	30	
TOTAL REVENUES	\$ 4,876	\$ 4,500	\$ 4,500	\$ 2,647	\$ 3,931	\$ (569)	\$ 4,530	\$ 30	1%
PERSONNEL	2,056	1,152	1,152	-	-	(1,152)	700	(452)	-39%
MAINTENANCE	550	-	-	-	-	-	-	-	
TOTAL EXPENDITURES	\$ 2,606	\$ 1,152	\$ 1,152	\$ -	\$ -	\$ (1,152)	\$ 700	\$ (452)	-39%
REVENUES OVER EXPENDITURES	\$ 2,270	\$ 3,348	\$ 3,348	\$ 2,647	\$ 3,931	\$ 583	\$ 3,830		
ENDING FUND BALANCE	\$ 10,455	\$ 14,430	\$ 13,803	\$ 13,101	\$ 14,386		\$ 18,216		
FUND BALANCE AS % OF EXP	401.2%	1252.6%	1198.2%				2602.3%		
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -		
RESERVE SURPLUS/(SHORTFALL)									

16: COURT TECHNOLOGY FUND

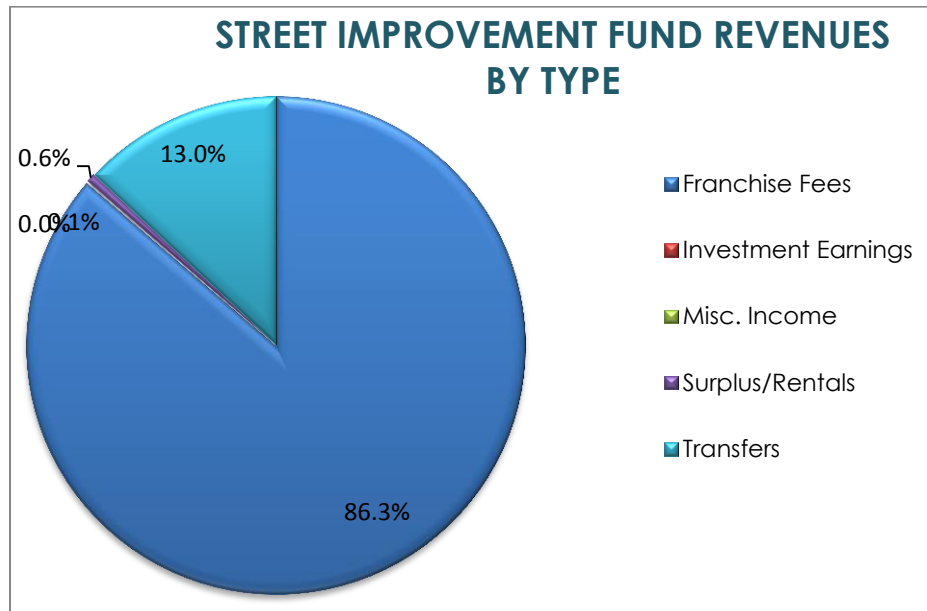
CATEGORY	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
BEGINNING FUND BALANCE	\$ 7,922	\$ 3,070	\$ 11,328	\$ 11,328	\$ 11,328		\$ 2,994		
FINES/FEES	6,492	5,100	5,100	3,495	5,175	75	5,500	400	8%
INVESTMENT EARNINGS	10	4	4	13	16	12	16	12	300%
TOTAL REVENUES	\$ 6,502	\$ 5,104	\$ 5,104	\$ 3,507	\$ 5,191	\$ 87	\$ 5,516	\$ 412	8%
SUPPLIES	-	5,160	5,160	11,915	13,525	8,365	4,500	(660)	-13%
MAINTENANCE	3,096	395	395	-	-	(395)	2,110	1,715	434%
SUNDRY	-	-	-	-	-	-	-	-	
TOTAL EXPENDITURES	\$ 3,096	\$ 5,555	\$ 5,555	\$ 11,915	\$ 13,525	\$ 7,970	\$ 6,610	\$ 1,055	19%
REVENUES OVER EXPENDITURES	\$ 3,406	\$ (451)	\$ (451)	\$ (8,408)	\$ (8,334)	\$ (7,883)	\$ (1,094)		
ENDING FUND BALANCE	\$ 11,328	\$ 2,619	\$ 10,877	\$ 2,920	\$ 2,994		\$ 1,900		
FUND BALANCE AS % OF EXP	365.9%	47.1%	195.8%	24.5%	22.1%		28.8%		
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -		
RESERVE SURPLUS/(SHORTFALL)									

STREET IMPROVEMENT FUND BUDGET OVERVIEW

REVENUES

The 2017-2018 Street Improvement Fund Budget includes \$835,652 in revenues, which is a decrease of 14%, or \$133,405 change from the prior year. This is primarily due to the decrease in the franchise fee charged to the water and sewer system. To counteract the decline in the revenue, a transfer from the park dedication fund to pay for park maintenance was included in the budget.

The primary source of revenue for the Street Improvement Fund is franchise fees, which accounts for 86.3% of all revenue.

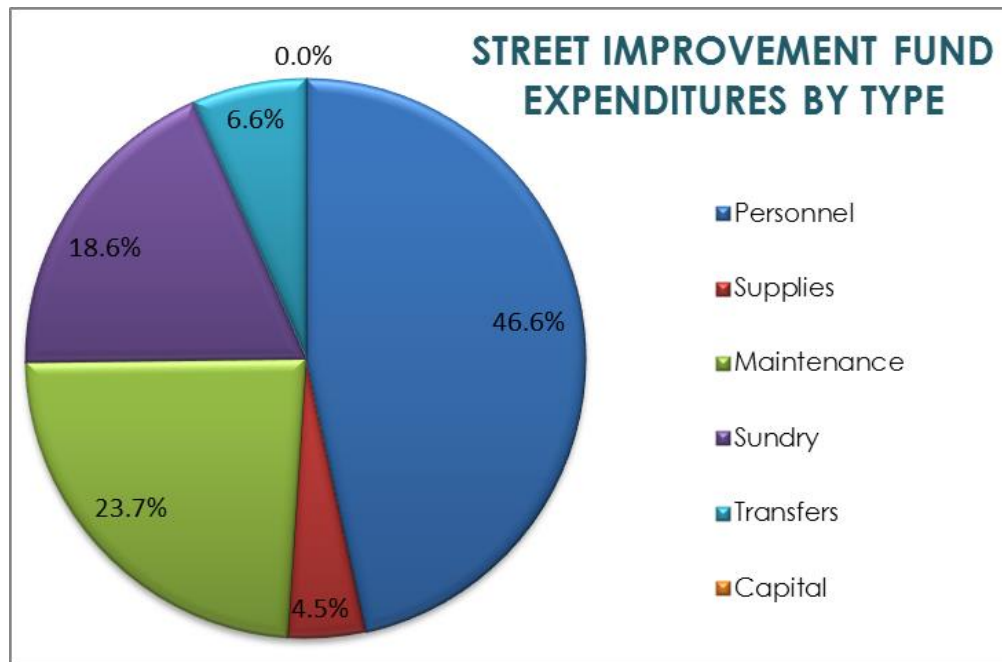


Below is the five-year trend of revenues:

Fiscal Year	2014 (Actual)	2015 (Actual)	2016 (Actual)	2017 (Estimated)	2018 (Budgeted)	% Change (CY-PY)/PY	% Change FY14-18
Street Improvement Fund Franchise Fees	\$ 871,351	\$ 910,886	\$1,039,912	\$ 942,964	\$ 721,244	-23.51%	-17.23%
Street Improvement Fund Investment Earnings	\$ 57	\$ 134	\$ 645	\$ 1,000	\$ 850	-15.00%	1389.92%
Street Improvement Fund Misc. Income	\$ (27)	\$ 353,961	\$ 54,022	\$ 1,700	\$ -	-100.00%	-100.00%
Street Improvement Fund Surplus/Rentals	\$ -	\$ -	\$ -	\$ 4,850	\$ 4,850	0.00%	
Street Improvement Fund Transfers & Intergovmt	\$ -	\$ -	\$ -	\$ 32,755	\$ 108,708	231.88%	
Street Improvement Fund Total Revenues	\$ 871,381	\$ 1,264,981	\$1,094,579	\$ 983,269	\$ 835,652	-15.01%	-4.10%
Street Improvement Fund Revenues Per Capita	\$ 117.85	\$ 158.28	\$ 134.27	\$ 118.25	\$ 99.51	-15.85%	-15.57%

EXPENDITURES

The Street Improvement Fund Budget is illustrated below by type:

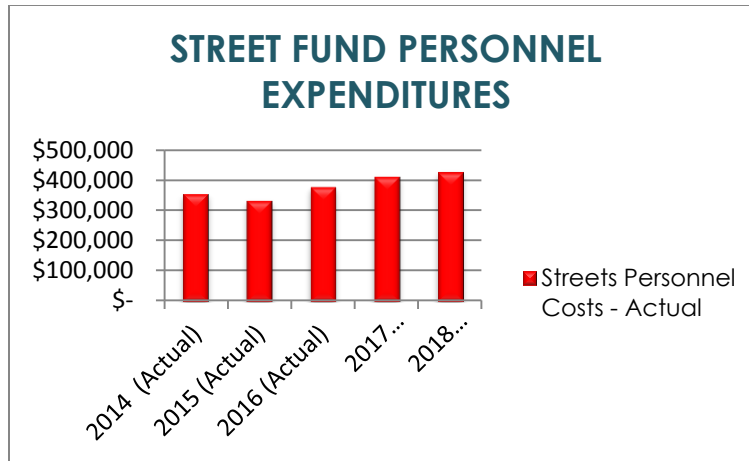


Personnel costs make up 46.6%. Maintenance and Sundry make up 23.7% and 18.6%, respectively. Transfers, capital and supplies make up the remaining 11.1%. For FYE 2018, capital has been eliminated, with any potential street capital projects being funded by a bond issuance. Below is a five year trend of expenditures:

Fiscal Year	2014 (Actual)	2015 (Actual)	2016 (Actual)	2017 (Estimated)	2018 (Budgeted)	% Change (CY-PY)/PY	% Change FY14-18
Street Improvement Fund Personnel	\$ 356,036	\$ 333,659	\$ 379,121	\$ 413,201	\$ 428,073	3.60%	20.23%
Street Improvement Fund Supplies	\$ 28,433	\$ 23,777	\$ 29,138	\$ 35,200	\$ 41,100	16.76%	44.55%
Street Improvement Fund Maintenance	\$ 967,975	\$ 298,125	\$ 553,335	\$ 166,000	\$ 218,203	31.45%	-77.46%
Street Improvement Fund Sundry	\$ 143,965	\$ 235,545	\$ 244,341	\$ 181,306	\$ 171,047	-5.66%	18.81%
Street Improvement Fund Transfers	\$ -	\$ 18,900	\$ 34,413	\$ 49,782	\$ 60,523	21.58%	
Street Improvement Fund Capital	\$ -	\$ -	\$ -	\$ 281,934	\$ -	-100.00%	
Street Improvement Fund Total Expenditures	\$ 1,496,409	\$ 910,006	\$ 1,240,349	\$ 1,127,423	\$ 918,945	-18.49%	-38.59%
Street Improvement Fund Expenditures Per Capita	\$ 202.38	\$ 113.86	\$ 152.16	\$ 135.59	\$ 109.42	-19.30%	-45.93%

PERSONNEL

Salary expenditures are expected to total \$428,073, which is a change of less than 1% from the prior year. Since the director of the street fund is also the director of stormwater activities, an administrative transfer from the stormwater fund will cover a portion of his salary.



Below is a chart of the last five years of budgeted and actual salary and benefit expenditures:

Fiscal Year	2014 (Actual)	2015 (Actual)	2016 (Actual)	2017 (Estimated)	2018 (Budgeted)	% Change (CY-PY)/PY	% Change FY14-18
Streets Personnel Costs - Actual	\$ 356,036	\$ 333,659	\$ 379,121	\$ 413,201	\$ 428,073	3.60%	20.23%

CAPITAL

Capital costs have been included in maintenance in previous years but have been placed into its own department the previous year and this year. Future capital costs will most likely be debt funded.

STREETS SUMMARY

SOURCE: 2015 ASSET MANAGEMENT PLAN | WWW.CITYOFKENNE DALE.COM/GOVDOCS

WHAT IS THE COMBINED VALUE OF ALL THE CITY'S STREETS?

Kennedale has approximately 42 miles of road. The estimated replacement value of all streets, in 2015 dollars, is approximately \$59.6 million. The cost per household for streets is \$25,034 (based on 2,380 households).

Streets Replacement Value				
Asset Type	Asset Component	Quantity/Units	2015 Unit Replacement Cost	2015 Overall Replacement Cost*
Streets	Residential	179,016 ft	User-Defined	\$47,401,166
	Arterial	43,795 ft	User-Defined	\$12,179,244
				\$59,580,410

WHAT IS THE OVERALL CONDITION OF THE STREETS?

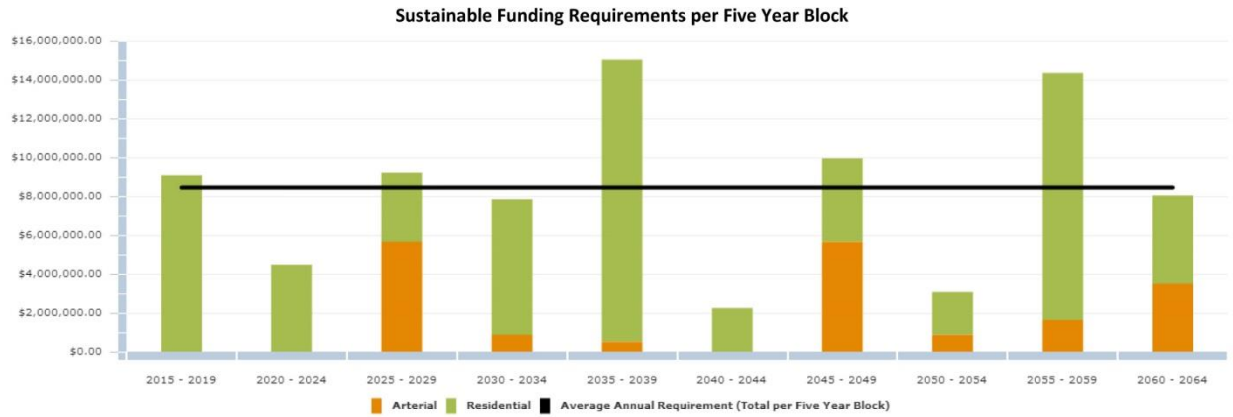
Approximately 90% of all streets, based on field condition data, are in fair to excellent condition. As a result, the city received a Condition vs. Performance rating of 'B'.



HOW DOES THE CITY ACHIEVE SUSTAINABILITY?

The average annual revenue required to sustain Kennedale's streets is approximately \$1,690,000. Based on Kennedale's annual funding of \$287,000, there is an annual deficit of \$1,403,000. As such, the city received a Funding vs. Need rating of 'F' based on a weighted star rating of 0 stars. The following graph illustrates the expenditure requirements in five year increments against the sustainable funding threshold line.

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The city received an overall rating of ‘D’ for its streets, calculated from the Condition vs. Performance and Funding vs. Need ratings.

Update for Current Year: The city is budgeting for one street at a cost of \$40,000, which increases the annual deficit to \$1,650,000.

PARKS SUMMARY

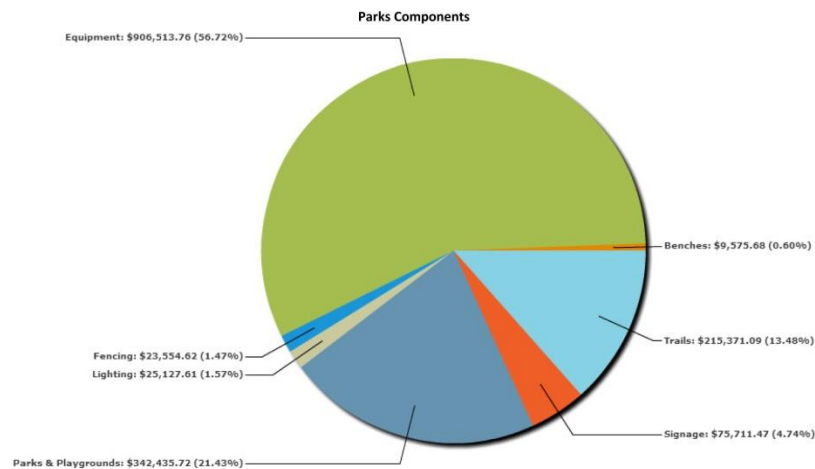
SOURCE: 2015 ASSET MANAGEMENT PLAN | WWW.CITYOFKENNE DALE.COM/GOVDOCS

WHAT IS THE COMBINED VALUE OF ALL THE CITY'S PARKS?

The estimated replacement value of all parks, in 2015 dollars, is \$18 thousand. The cost per household for the Parks is \$672 based on 2.380 households.

Parks Replacement Value				
Asset Type	Asset Component	Quantity/Units	2014 Unit Replacement Cost	2014 Overall Replacement Cost
Parks	Benches	33	CPI	\$9,576
	Equipment	99	CPI	\$906,513
	Fencing	2	CPI	\$23,555
	Lighting	29	CPI	\$25,128
	Parks & Playgrounds	4	CPI	\$342,436
	Signage	10	CPI	\$75,711
	Trails	4	CPI	\$215,371
				\$1,598,290

The pie chart below provides a breakdown of each component of parks:



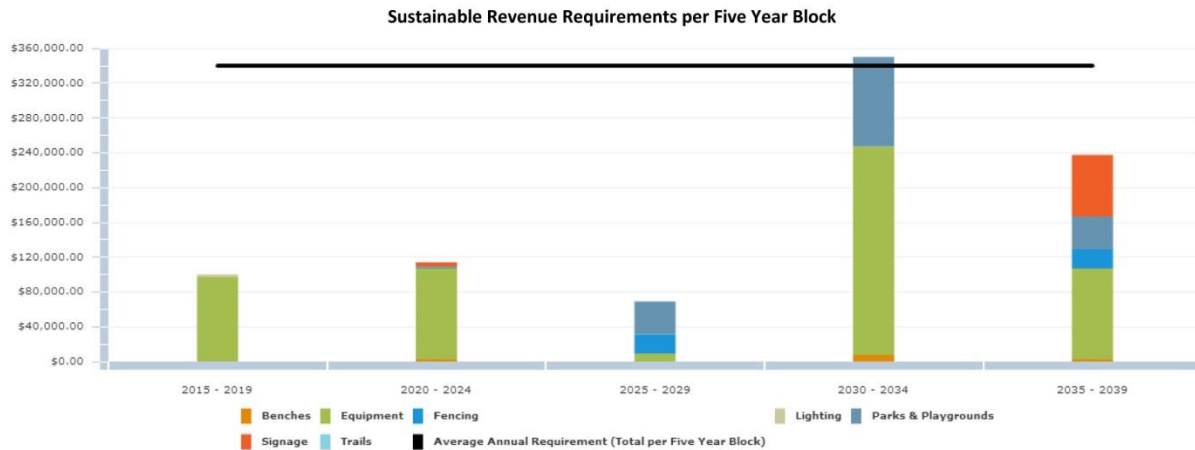
WHAT IS THE OVERALL CONDITION OF THE PARKS?

Based on assessed condition data, 94% of the parks are in fair to excellent condition. As such, the city received a Condition vs. Performance rating of 'B+'.

HOW DOES THE CITY ACHIEVE SUSTAINABILITY?

The average annual revenue required to sustain Kennedale's parks is approximately \$68,000. Based on a current annual funding of \$0, there is a deficit of \$68,000. Given this deficit, the city received a Funding vs. Need rating of 'F'.

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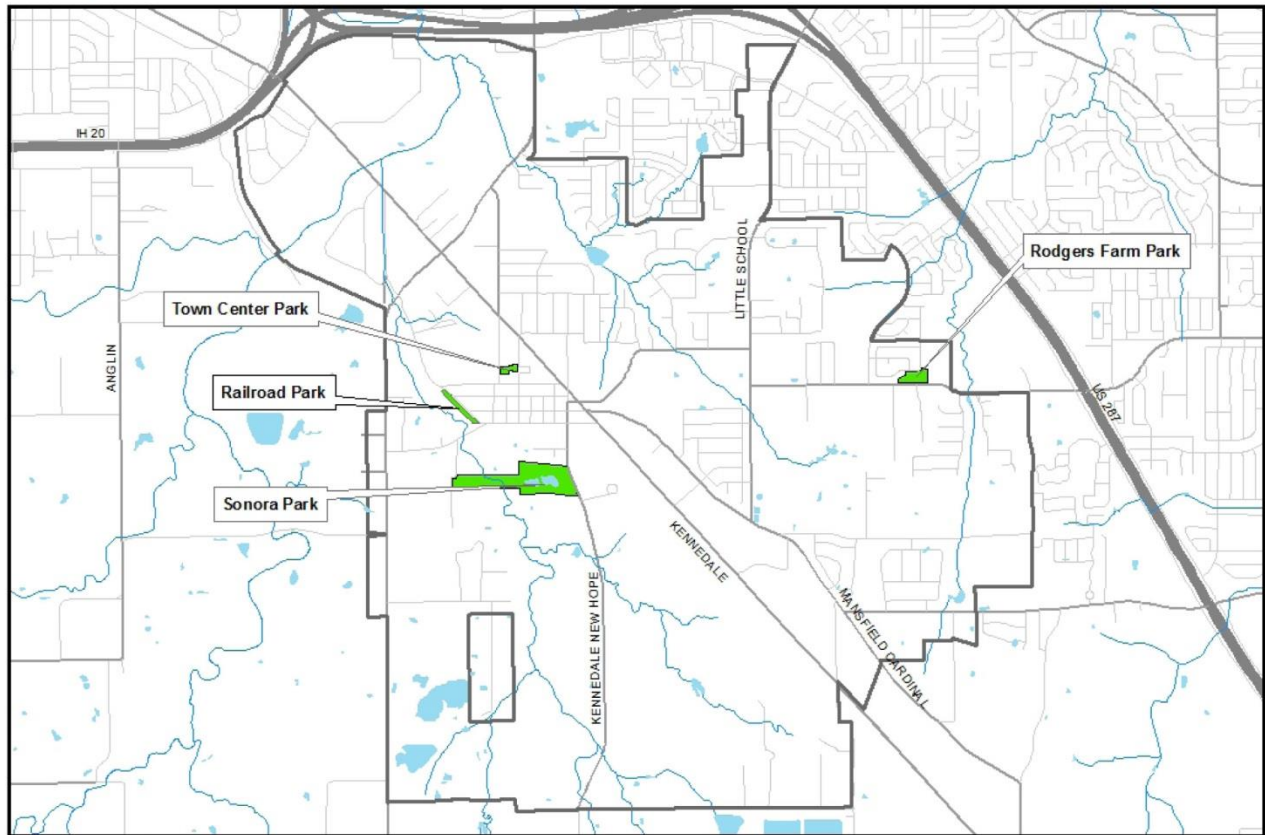
Kennedale's parks are in good to excellent condition, based on assessed condition data. There are needs to be addressed within the next five years totaling approximately \$100,000.

The city received an overall rating of 'D' for its parks, calculated from the Condition vs. Performance and Funding vs. Need ratings.

Update for Current Year: The city is implementing a transfer from the park dedication fund to cover portions of maintenance for the coming year, to help offset rising costs.

CURRENT AND PLANNED PARK LOCATIONS

SOURCE: 2016-2026 PARKS MASTER PLAN | WWW.CITYOFKENNEDALE.COM/GOVDOCS



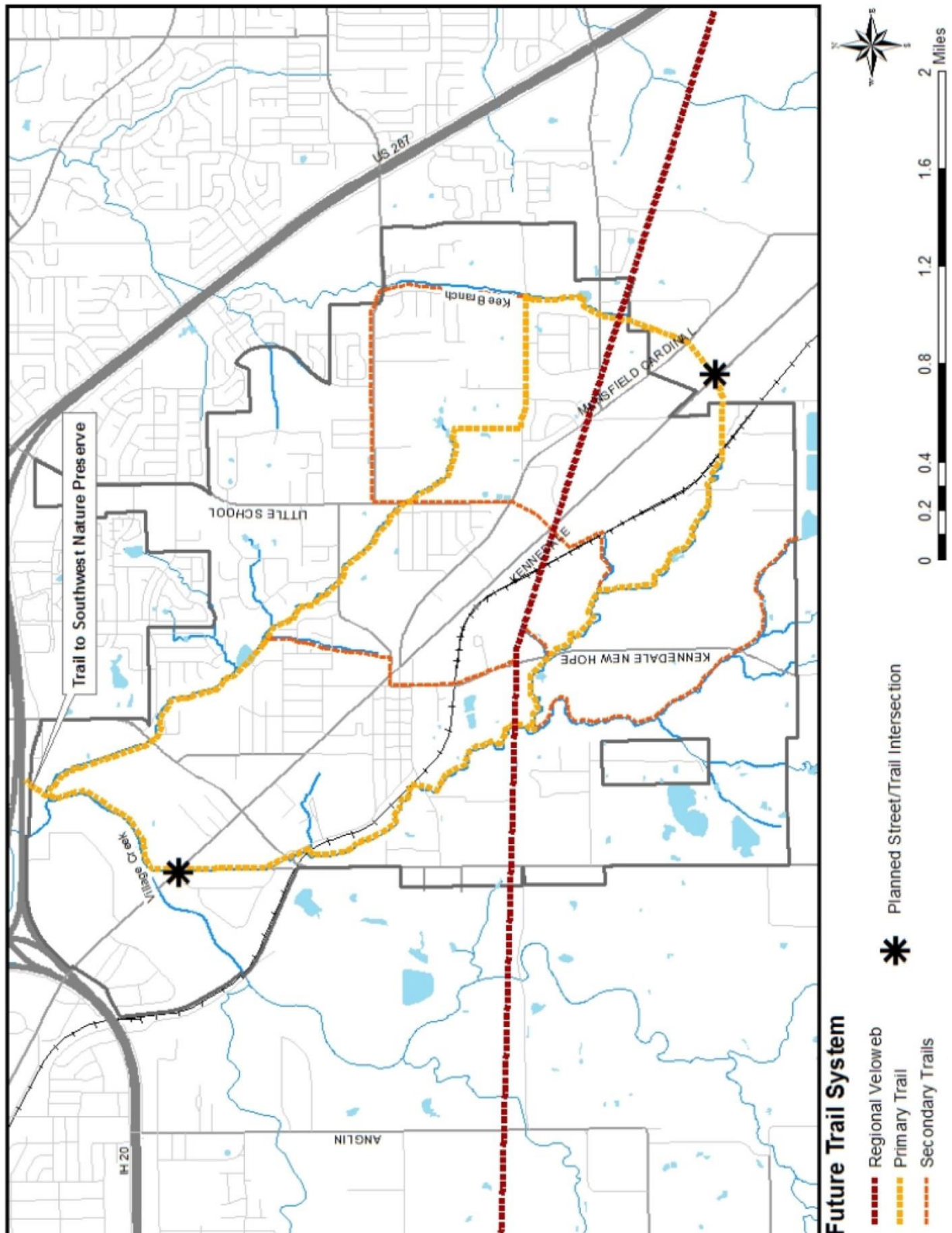
Current and Planned Parks

 Parks



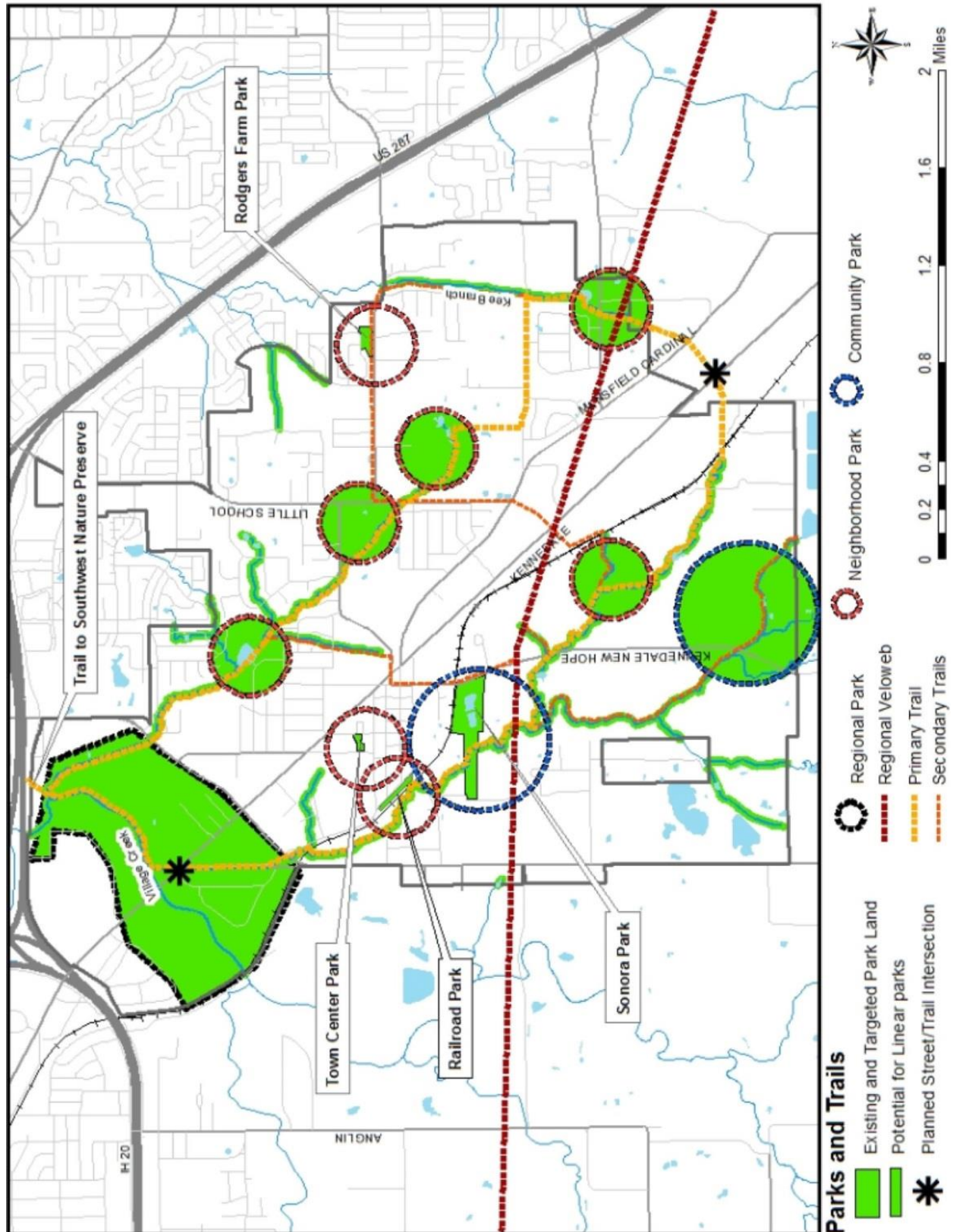
PROPOSED TRAIL SYSTEM

SOURCE: 2016-2026 PARKS MASTER PLAN | WWW.CITYOFKENNE DALE.COM/GOVDOCS



POTENTIAL LOCATIONS FOR PARKS AND TRAILS

SOURCE: 2016-2026 PARKS MASTER PLAN | WWW.CITYOFKENNEDEALE.COM/GOVDOCS



STREET IMPROVEMENT FUND

CATEGORY	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
BEGINNING FUND BALANCE	\$ 550,186	\$ 377,004	\$ 404,416	\$ 404,416	\$ 404,416		\$ 260,262		
FRANCHISE FEES	1,039,912	926,966	926,966	545,321	942,964	15,998	721,244	(205,722)	-22%
INVESTMENT EARNINGS	645	55	55	512	1,000	945	850	795	1445%
MISCELLANEOUS INCOME	54,022	1,698	1,698	53	1,700	2	-	(1,698)	
SURPLUS/RENTALS	-	4,330	4,330	-	4,850	520	4,850	520	12%
INTERGOVERNMENTAL	-	-	-	-	-	-	17,491	17,491	#DIV/0!
TRANSFERS	-	36,008	36,008	32,755	32,755	(3,253)	91,217	55,209	153%
TOTAL REVENUES	\$ 1,094,579	\$ 969,057	\$ 969,057	\$ 578,641	\$ 983,269	\$ 14,212	\$ 835,652	\$ (133,405)	-14%
PERSONNEL	379,121	428,755	428,755	263,051	413,201	(15,554)	428,073	(683)	0%
SUPPLIES	29,138	37,300	37,300	20,003	35,200	(2,100)	41,100	3,800	10%
MAINTENANCE	553,335	166,759	166,759	78,713	166,000	(759)	218,203	51,444	31%
SUNDRY	244,341	196,047	196,047	105,915	181,306	(14,741)	171,047	(25,000)	-13%
TRANSFERS	34,413	49,782	49,782	-	49,782	-	60,523	10,741	22%
CAPITAL	-	316,250	316,250	-	281,934	(34,316)	-	(316,250)	
TOTAL EXPENDITURES	\$ 1,240,349	\$ 1,194,893	\$ 1,194,893	\$ 467,682	\$ 1,127,423	\$ (67,470)	\$ 918,945	\$ (275,948)	-23%
REVENUES OVER EXPENDITURES	\$ (145,770)	\$ (225,836)	\$ (225,836)	\$ 110,959	\$ (144,154)	\$ 81,682	\$ (83,294)		
ENDING FUND BALANCE	\$ 404,416	\$ 151,168	\$ 178,580	\$ 515,375	\$ 260,262		\$ 176,969		
FUND BALANCE AS % OF EXP	32.6%	12.7%	14.9%	110.2%	23.1%		19.3%		
RESERVE (25% REQUIREMENT)	\$ 310,087	\$ 298,723	\$ 298,723	\$ 116,920	\$ 281,856		\$ 229,736		
RESERVE SURPLUS/(SHORTFALL)	\$ 94,329	\$ (147,555)	\$ (120,143)	\$ 398,455	\$ (21,593)		\$ (52,767)		

CITY OF KENNEDALE, TEXAS
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17: STREET IMPROVEMENT FUND

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
FRANCHISE FEES-TELEPHONE	40,496	43,000	43,000	20,930	40,000	(3,000)	40,000	(3,000)	-7%
FRANCHISE FEES-GARBAGE	64,849	52,000	52,000	37,406	65,000	13,000	60,000	8,000	15%
FRANCHISE FEES-GAS	54,891	54,000	54,000	50,085	50,085	(3,915)	53,000	(1,000)	-2%
FRANCHISE FEES-ELECTRICITY	300,145	278,000	278,000	134,233	290,000	12,000	290,000	12,000	4%
FRANCHISE FEES-CABLE	84,759	70,000	70,000	36,879	72,879	2,879	65,000	(5,000)	-7%
FRANCHISE FEES-WATER/SEWER	494,772	429,966	429,966	265,788	425,000	(4,966)	213,244	(216,722)	-50%
FRANCHISE FEES	\$ 1,039,912	\$ 926,966	\$ 926,966	\$ 545,321	\$ 942,964	\$ 15,998	\$ 721,244	\$ (205,722)	-22%
INVESTMENT INCOME	645	55	55	512	1,000	945	850	795	1445%
INVESTMENT EARNINGS	\$ 645	\$ 55	\$ 55	\$ 512	\$ 1,000	\$ 945	\$ 850	\$ 795	1445%
MISCELLANEOUS INCOME	54,022	1,698	1,698	53	1,700	2	-	(1,698)	
MISCELLANEOUS INCOME	\$ 54,022	\$ 1,698	\$ 1,698	\$ 53	\$ 1,700	\$ 2	\$ -	\$ (1,698)	
PARK PAVILLION RENTAL	-	3,600	3,600	3,275	4,500	900	4,500	900	25%
BALLFIELD RENTAL	-	200	200	300	350	150	350	150	75%
KYA BALLFIELD RENTAL	-	530	530	-	-	(530)	-	(530)	
SURPLUS/RENTALS	\$ -	\$ 4,330	\$ 4,330	\$ 3,575	\$ 4,850	\$ 520	\$ 4,850	\$ 520	12%
ADMIN CHARGE-STORM WTR UTIL	-	-	-	-	-	-	17,491	17,491	
INTERGOVERNMENTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,491	\$ 17,491	
TRANSFER IN PARK DEDICATION	-	-	-	-	-	-	80,000	80,000	
TRANSFER IN TIF FUND	-	11,217	11,217	7,459	7,459	(3,758)	11,217	-	
TRANSFER IN DONATION FUND	-	24,791	24,791	25,296	25,296	505	-	(24,791)	
TRANSFERS	\$ -	\$ 36,008	\$ 36,008	\$ 32,755	\$ 32,755	\$ (3,253)	\$ 91,217	\$ 55,209	153%
TOTAL REVENUES	\$ 1,094,579	\$ 969,057	\$ 969,057	\$ 582,216	\$ 983,269	\$ 14,212	\$ 835,652	\$ (133,405)	-14%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

17: STREET IMPROVEMENT FUND

**FY17-18
PROPOSED**

4071-00-00	FRANCHISE FEES-TELEPHONE	ROW: % OF GROSS QUARTERLY REVENUES FOR COMPANIES WITH LANDLINES. BASED ON LINE RATES ADOPTED BY COUNCIL AND SUBMITTED TO PUBLIC UTILITIES COMMISSION . ADJUSTED ANNUALLY MIDYEAR FOR CPI.	40,000	40,000
4072-00-00	FRANCHISE FEES-GARBAGE	ROW: AGREEMENT WITH PROGRESSIVE. 10% OF GROSS MONTHLY REVENUES (6% GROSS BILLINGS IN LIMITS, 4% GROSS BILLING/COLLECTION FEE). 5 YEAR CONTRACT ENDING JAN 2018 UNLESS RENEWED. ADJUSTED ANNUALLY IN FEB FOR CPI.	60,000	60,000
4073-00-00	FRANCHISE FEES-GAS	ROW: AGREEMENT WITH ATMOS ENERGY. PREVIOUSLY 4% BUT INCREASED TO 5% OF GROSS CALENDAR REVENUES. RECEIVED IN FEB.	53,000	53,000
4074-00-00	FRANCHISE FEES-ELECTRICITY	ROW: AGREEMENT WITH ONCOR/GEXA ENERGY. 4% OF GROSS CALENDAR REVENUES. RECEIVED IN MAR.	290,000	290,000
4075-00-00	FRANCHISE FEES-CABLE	ROW: AGREEMENT WITH CHARTER COMMUNICATIONS. 6% OF GROSS QUARTERLY REVENUES.	65,000	65,000
4076-00-00	FRANCHISE FEES-WATER/SEWER	ROW: FRANCHISE FEE/STREET REPAIR FOR WATER/SEWER DAMAGES. BASED ON 9% OF REVENUES LESS TRANSFERS/INTEREST.	213,244	213,244
4401-00-00	INVESTMENT INCOME	EARNING BASED UPON AVERAGE BALANCE/INTEREST RATES	850	850
4409-00-00	MISCELLANEOUS INCOME	TML HAIL DAMAGE REPAIR FOR RESTROOMS (\$4,358.84 - \$1,697.70 FOR DEPRECIATION) (ONE TIME REVENUE)		-
4805-00-00	PARK PAVILLION RENTAL	RENTAL FEES FOR PARK PAVILLION USE	4,500	4,500
4807-00-00	BALLFIELDS RENTAL	RENTAL FEES FOR PARK BALLFIELD USE OTHER THAN KYA	350	350
4808-00-00	KYA BALLFIELD RENTAL	USE OF BALLFIELDS BY KENNEDALE YOUTH ASSOCIATION (KYA)	-	-
4511-00-00	ADMIN CHARGE-STORM WTR UTILI	CHARGE FOR SERVICES PROVIDED BY STREET FUND RESOURCES (CURRENTLY FIXED AMOUNT UNTIL REVENUE/EXPENSE HISTORY IS ESTABLISHED, BUT THIS EQUALS 3% TOTAL REVENUES EXCLUDING INTEREST/TRANSFERS)	17,491	17,491
	TRANSFER IN PARK DEDICATION	TRANSFER	80,000	80,000
4921-00-00	TRANSFER IN TIF FUND	TRANSFER TO COVER BLOXOM PARK ROAD PROJECT	11,217	11,217
4941-00-00	TRANSFER IN DONATION FUND	TRANSFER PARK RENTAL FEE REVENUE TO STREETS FUND	-	-

TOTAL REVENUES \$ 835,652

DEPARTMENT OUTLINE: STREETS

FUNCTIONS

Sustains and optimizes the structural life of the city's streets in the most effective manner and provide preventive maintenance to existing concrete and asphalt streets

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Completed rebuilds of Caylebaite Street, Municipal Drive, and True Gunn Road (6.0)
- Completed new construction of Bloxom Park Road (6.0)
- Successfully maintained irrigation system and landscaping along the parkway, medians, parks, and other areas (2.3)
- Completion of Roadway Impact Fee Study with Freese & Nichols (4.4)

SHORT-TERM GOALS

- Continue partnership with Tarrant County for maintenance needs in the City (4.4, 6.0)
- Update Public Works Manual to current standards (4.4, 6.0)
- Continue to explore efficiencies in Right-of-Way Maintenance (4.3, 4.4)
- Develop a work order/documentation of street activities (4.3)
- Continue a systematic replacement of street signs (4.3, 6.0)
- Continue to analyze chemical versus mechanical control of weeds and pests for efficiency (2.0, 4.3,)
- Continue inspection of streets for proper pavement repairs and maintenance applications (4.4, 6.0)

LONG-TERM GOALS

- Continue utilizing the Asset Management Plan to prioritize road maintenance activities (4.3, 6.0)

STAFFING RESOURCES

- Streets Superintendent: 1.0 Full-Time Equivalent (FTE)
- Crew Leader: 1.0 Full-Time Equivalent (FTE)
- Public Works Technicians: 4.0 Full-Time Equivalent (FTE)
- Part-Time Public Works Technicians: 2.9 Full-Time Equivalent (FTE)

PERFORMANCE MEASURES

THROUGH JUNE 2017 UNLESS OTHERWISE NOTED

- Pertinent 2015 Resident Satisfaction Survey Results
 - Quality of Streets (*to be implemented*)
 - Ease of Travel – 92%
 - Good Traffic Flow – 80%

DEPARTMENT SUMMARY BUDGET

17: STREET IMPROVEMENT FUND

12: COMMUNITY DEVELOPMENT

02: STREETS

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
PERSONNEL	379,121	428,755	428,755	263,051	413,201	(15,554)	428,073	(683)	0%
SUPPLIES	29,138	37,300	37,300	20,003	35,200	(2,100)	41,100	3,800	10%
MAINTENANCE	490,571	116,150	116,150	58,374	121,000	4,850	122,835	6,685	6%
SUNDRY	182,903	130,247	130,247	76,229	118,306	(11,941)	105,047	(25,200)	-19%
TRANSFERS	34,413	-	-	-	-	-	-	-	-
TOTAL EXPENDITURES	\$ 1,116,146	\$ 712,452	\$ 712,452	\$ 417,657	\$ 687,707	\$ (24,745)	\$ 697,054	\$ (15,398)	-2%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

17: STREET IMPROVEMENT FUND
12: COMMUNITY DEVELOPMENT
02: STREETS

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
SALARIES	226,408	235,575	235,575	146,636	233,347	(2,228)	235,513	(62)	0%
OVERTIME	12,608	16,000	16,000	8,464	12,448	(3,552)	14,000	(2,000)	-13%
TEMPORARY/PART-TIME	49,665	69,369	69,369	40,636	64,757	(4,612)	70,755	1,386	2%
INCENTIVE PAY	1,988	1,950	1,950	1,238	1,988	38	1,950	-	-
LONGEVITY PAY	7,006	7,894	7,894	7,772	7,772	(122)	5,716	(2,178)	-28%
RETIREMENT	35,789	47,791	47,791	27,055	43,777	(4,013)	46,702	(1,088)	-2%
FICA	22,179	25,305	25,305	15,275	23,879	(1,427)	25,240	(65)	0%
MEDICAL INSURANCE	20,481	21,777	21,777	13,981	22,096	319	25,044	3,267	15%
LIFE INSURANCE	902	1,051	1,051	674	1,051	0	1,109	58	6%
DENTAL INSURANCE	1,819	1,728	1,728	1,116	1,764	36	1,728	-	-
VISION INSURANCE	277	315	315	203	322	7	315	-	-
PERSONNEL	\$ 379,121	\$ 428,755	\$ 428,755	\$ 263,051	\$ 413,201	\$ (15,554)	\$ 428,073	\$ (683)	0%
CHEMICAL SUPPLIES	464	1,000	1,000	919	1,300	300	4,000	3,000	300%
UNIFORMS	4,651	4,500	4,500	3,606	4,500	-	4,500	-	-
CLEANING SUPPLIES	987	700	700	561	750	50	700	-	-
PRINTED SUPPLIES	419	500	500	171	350	(150)	500	-	-
GENERAL OFFICE SUPPLIES	1,001	800	800	830	900	100	1,000	200	25%
MINOR EQUIP/SMALL TOOLS<\$5K	8,150	10,200	10,200	4,046	10,000	(200)	12,000	1,800	18%
FUEL	11,482	16,000	16,000	9,514	15,000	(1,000)	16,000	-	-
EXPENDABLE SUPPLIES	1,986	3,600	3,600	356	2,400	(1,200)	2,400	(1,200)	-33%
SUPPLIES	\$ 29,138	\$ 37,300	\$ 37,300	\$ 20,003	\$ 35,200	\$ (2,100)	\$ 41,100	\$ 3,800	10%
BUILDING MAINTENANCE	13,981	7,750	7,750	9,177	10,000	2,250	7,835	85	1%
STREET MAINTENANCE	428,690	68,900	68,900	19,036	68,500	(400)	65,000	(3,900)	-6%
IRRIGATION MAINTENANCE	-	-	-	1,970	4,000	4,000	-	-	-
MACHINERY/TOOL MAINTENANCE	10,461	7,500	7,500	4,760	7,500	-	8,000	500	7%
MOTOR VEHICLE MAINTENANCE	14,943	20,000	20,000	17,996	21,000	1,000	20,000	-	-
OFFICE EQUIP/SOFTWARE MAINT	1,000	-	-	-	-	-	-	-	-
SIGNS/FENCE/SIDEWALK MAINT	21,497	12,000	12,000	5,435	10,000	(2,000)	22,000	10,000	83%
MAINTENANCE	\$ 490,571	\$ 116,150	\$ 116,150	\$ 58,374	\$ 121,000	\$ 4,850	\$ 122,835	\$ 6,685	6%
ADVERTISING	28	-	-	-	-	-	-	-	-
ASSOC DUES/PUBLICATIONS	60	357	357	656	656	299	357	-	-
TRAINING/SEMINARS	529	1,270	1,270	115	400	(870)	1,270	-	-
ELECTRIC SERVICES	66,514	66,800	66,800	44,050	66,000	(800)	67,500	700	1%
GAS SERVICES	345	600	600	307	500	(100)	-	(600)	-100%
SPECIAL SERVICES	56,093	15,800	15,800	5,000	5,800	(10,000)	800	(15,000)	-95%
EQUIPMENT RENTAL	4,760	5,000	5,000	6,279	8,000	3,000	5,000	-	-
TRAVEL	21	500	500	50	50	(450)	200	(300)	-60%
ENGINEERING SERVICES	45,405	30,000	30,000	15,185	28,000	(2,000)	20,000	(10,000)	-33%
TELEPHONE SERVICES	1,719	1,920	1,920	900	1,900	(20)	1,920	-	-
TRASH/DISPOSAL/DUMP SERVICES	7,427	8,000	8,000	3,688	7,000	(1,000)	8,000	-	-
SUNDRY	\$ 182,903	\$ 130,247	\$ 130,247	\$ 76,229	\$ 118,306	\$ (11,941)	\$ 105,047	\$ (25,200)	-19%
2006 EQUIPMENT LEASE-PRINCIPAL	-	-	-	-	-	-	-	-	-
2006 EQUIPMENT LEASE-INTEREST	-	-	-	-	-	-	-	-	-
DEBT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TRANSFER OUT-CAP REPLACE FUND	34,413	-	-	-	-	-	-	-	-
TRANSFERS	\$ 34,413	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL EXPENDITURES	\$ 1,116,146	\$ 712,452	\$ 712,452	\$ 417,657	\$ 687,707	\$ (24,745)	\$ 697,054	\$ (15,398)	-2%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

17: STREET IMPROVEMENT FUND
12: COMMUNITY DEVELOPMENT
02: STREETS

			FY17-18 PROPOSED
5101-12-02	SALARIES	REFER TO PERSONNEL SUMMARY OVERVIEW	235,513
5107-12-02	OVERTIME	ADDITIONAL PAY OVER 40 HOURS PER WEEK AT 1.5 FOR NON-EXEMPT EMPLOYEES	14,000
5109-12-02	TEMPORARY/PART-TIME	FLAG WORKERS	70,755
5113-12-02	CERTIFICATION PAY	REFER TO PERSONNEL SUMMARY OVERVIEW	1,950
5114-12-02	LONGEVITY PAY	PAID TO EMPLOYEES WITH A MINIMUM OF TWELVE MONTHS OF SERVICE PRIOR TO SEPTEMBER 30TH OF EACH YEAR. EMPLOYEES RECEIVE \$8, \$10 OR \$12 PER MONTH FOR EACH YEAR OF SERVICE COMPLETED WITH THE CITY.	5,716
5115-12-02	RETIREMENT	REQUIRED FOR ANYTHING OVER 1000 CALENDAR HOURS. PAID MONTHLY. BASED ON JAN-DEC CALENDAR YEAR. NEW RATE RECEIVED IN MAY OF CURRENT YEAR FOR JAN-DEC OF UPCOMING FISCAL YEAR. OCT-DEC OF NEW FISCAL YEAR BILLED AT OLD RATE. RATE RECEIVED IN MAY HAS A LAG OF ONE YEAR DUE TO ACTUARIAL STUDY (I.E., JAN 2008 RATE BASED ON DEC 2006 STUDY).	46,702
5117-12-02	FICA	BASED ON 6.20% SOCIAL SECURITY/7.45% FICA, TOTALING 7.65%. ASSESSED ON ANY FORM OF PAY/INCOME TO EMPLOYEE.	25,240
5118-12-02	MEDICAL INSURANCE	BASED ON MONTHLY PREMIUM	25,044
5120-12-02	LIFE INSURANCE	BASED ON LIFE AND ACCIDENTAL DEATH & DISMEMBERMENT PREMIUM	1,109
5121-12-02	DENTAL INSURANCE	BASED ON MONTHLY PREMIUM	1,728
5122-12-02	VISION INSURANCE	BASED ON MONTHLY PREMIUM	315
5210-12-02	CHEMICAL SUPPLIES	APPLIES TO SHOP ONLY: SOLVENTS & CLEANERS, ANNUAL PARTS CLEANER MAINTENANCE, PESTICIDES	4,000
5220-12-02	UNIFORMS	UNIFORM, SHIRTS, HATS FOR ALL STAFF MEMBERS	4,500
5230-12-02	CLEANING SUPPLIES	APPLIES TO SHOP ONLY: BATHROOM & BUILDING CLEANING SUPPLIES	700
5240-12-02	PRINTED SUPPLIES	LETTERHEAD PAPER FOR NOTICES TO RESIDENTS, BUSINESS CARDS	500
5260-12-02	GENERAL OFFICE SUPPLIES	PRINTING PAPER & MISCELLANEOUS SUPPLIES	1,000
5280-12-02	MINOR EQUIP/SMALL TOOLS<\$5K	WEED EATER REPLACEMENT AS NEEDED CRACK SAW AND BLADES VARIOUS HAND TOOLS REPLACEMENT AS NEEDED	2,000 6,000 4,000
5285-12-02	FUEL	FUEL AND OIL FOR 4 PICKUP TRUCKS, A DUMP TRUCK, CRACK SEAL MACHINE, BACKHOE, SIDE BOOM MOWER, 2 TRACTORS, & OTHER SMALL GAS-POWERED EQUIPMENT	16,000
5290-12-02	EXPENDABLE SUPPLIES	HYDRATING WATER, COOLERS, FOOD ITEMS COUNTY LUNCHEES (\$650/QUARTER)	1,000 1,400
5403-12-02	BUILDING MAINTENANCE	A/C HEATING REPAIRS FOR SERVICE CENTER & TRAILER (50% SHARED W/WATER) STANLEY SECURITY MONITORING / FIRE SERVICES / EXTINGUISHER INSPECTIONS (\$19.58 MO) SHOP & TRAILER MAINTENANCE/REPAIRS (50% SHARED W/WATER) PEST CONTROL SERVICES (\$90 QTR, COST SHARED W/WATER)	2,400 235 5,000 200
5407-12-02	STREET MAINTENANCE	ASPHALT STREET REPAIRS/CONCRETE STREET REPAIRS LINK STREET RELOCATION STRIPPING ROADS, POT HOLES, TRAFFIC BUTTONS, OTHER MISC.	50,000 15,000
5420-12-02	MACHINERY/TOOL MAINTENANCE	SERVICE & PARTS FOR SMALL EQUIPMENT	8,000
5430-12-02	MOTOR VEHICLE MAINTENANCE	VEHICLE REPAIR AND INSPECTIONS MAINTENANCE AND REPAIRS TO OTHER MOBILE EQUIPMENT	10,000 10,000
5480-12-02	SIGNS/FENCE/SIDEWALK MAINT	REPLACE OUTDATED STREET SIGNS THAT DON'T MEET STATE REQUIREMENTS SIDEWALK REPAIRS REPAIRS TO EXISTING FENCES	7,000 10,000 5,000
5510-12-02	ASSOC DUES/PUBLICATIONS	AMERICAN PUBLIC WORKS ASSOCIATION DUES VECTOR CONTROL LICENSE (\$12) & TWUA DUES (\$60) PARKS & WILDLIFE DUES	150 72 135
5525-12-02	TRAINING/SEMINARS	CLASS C WATER (\$111 EACH) CLASS D WATER (2 PEOPLE, \$130 EACH) CLASS C WASTEWATER (\$200 EACH) DEALING W/DIFFICULT PEOPLE (2 PEOPLE, \$130 EACH) MISCELLANEOUS CLASSES	- 260 - 260 750
5530-12-02	ELECTRIC SERVICES	PROVIDED BY DIRECT ENERGY. THIS LINE APPLIES ONLY TO SHOP/STORAGE AND STREET LIGHTS. ALL PARKS AND ENTRANCEWAYS GO TO DEPT 03.	67,500
5535-12-02	GAS SERVICES	PROVIDED BY ATMOS ENERGY. THIS LINE APPLIES ONLY TO 1/2 OF SHOP/STORAGE. NO GAS TO TRAILER. ALL PARKS AND ENTRANCEWAYS GO TO DEPT 03.	-
5570-12-02	SPECIAL SERVICES	NCTCOG PAVEMENT ANALYSIS SERVICES PRE-EMPLOYMENT TESTS	- 800
5575-12-02	EQUIPMENT RENTAL	THIS LINE APPLIES ONLY TO TOOLS AND EQUIPMENT RENTED THROUGHOUT THE YEAR FOR SHOP. INDIVIDUAL PARKS BUDGETED UNDER PARK MAINTENANCE.	5,000
5578-12-02	TRAVEL	MILEAGE REIMBURSEMENT AS NEEDED	200
5580-12-02	ENGINEERING SERVICES	ENGINEERING FEES & SERVICES FOR PROJECTS RELATED TO STREETS & PARKS	20,000
5585-12-02	TELEPHONE SERVICES	CELLPHONE CHARGES (\$108 BASE/MO, \$2 USAGE/MO) + IPHONEREPLACEMENT (\$200) + 1 ON CALL REPLACEMENT (\$100) + DATA CARD (\$20 BASE/MO, \$5 USAGE/MO)	1,920
5591-12-02	TRASH/DISPOSAL SERVICES	HAUL OFF OF BRUSH/SPOIL/ASPHALT/CONCRETE	8,000

TOTAL EXPENDITURES \$ 697,054

DEPARTMENT OUTLINE: PARK MAINTENANCE

FUNCTIONS

Provide quality parks, open space, and trails to enhance residents' quality of life

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Continued involvement as staff liaison for Parks & Recreation Board (1.5, 3.0)
- Updated the Parks, Recreation, and Open Space Master Plan (2016-2026) (3.0)
- Increased the cooperation with and commitment to the Kennedale Youth Association (KYA) (1.3)

SHORT-TERM GOALS

- Foster the relationship between the City and the Kennedale Youth Association (KYA) (1.3, 3.0)
- Develop a documentation process of maintenance activities (4.3)
- Complete a Tree Inventory with the State Forester (2.4)
- Acquire park land on Hudson Village Road (3.0)
- Establish partnership with foundation to hold land for future parks (3.0)

LONG-TERM GOALS

- Develop strategies to fund and develop new parks and amenities (4.3)
- Restore and develop Village Creek Park (3.0)
- Develop linear park system (3.0)

PERFORMANCE MEASURES

THROUGH JUNE 2017 UNLESS OTHERWISE NOTED

- # of Inspections of Playground Equipment (*to be implemented*)
- Frequency of Mowing (*to be implemented*)
- Pertinent 2015 Resident Satisfaction Survey Results
 - Quality of Parks (*to be implemented*)
 - Accessibility of Parks (*to be implemented*)

DEPARTMENT SUMMARY BUDGET

17: STREET IMPROVEMENT FUND

12: COMMUNITY DEVELOPMENT

03: PARK MAINTENANCE

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
MAINTENANCE	62,763	50,609	50,609	20,339	45,000	(5,609)	95,368	44,759	88%
SUNDRY	61,439	65,800	65,800	29,686	63,000	(2,800)	66,000	200	0%
TOTAL EXPENDITURES	\$ 124,202	\$ 116,409	\$ 116,409	\$ 50,025	\$ 108,000	\$ (8,409)	\$ 161,368	\$ 44,959	39%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

17: STREET IMPROVEMENT FUND
12: COMMUNITY DEVELOPMENT
03: PARK MAINTENANCE

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
ROGERS FARM	62,763	5,000	5,000	-	5,000	-	5,000	-	
TOWN CENTER PLAZA	-	14,000	14,000	13,310	15,000	1,000	54,000	40,000	286%
SONORA PARK	-	20,000	20,000	7,029	18,000	(2,000)	20,000	-	
OTHER PARKS/MISCELLANEOUS	-	11,609	11,609	-	7,000	(4,609)	16,368	4,759	41%
MAINTENANCE	\$ 62,763	\$ 50,609	\$ 50,609	\$ 20,339	\$ 45,000	\$ (5,609)	\$ 95,368	\$ 44,759	88%
ELECTRIC SERVICES	14,343	13,800	13,800	7,503	11,000	(2,800)	13,000	(800)	-6%
EQUIPMENT RENTAL	-	2,000	2,000	-	2,000	-	3,000	1,000	50%
WATER/SEWER SERVICES	47,095	50,000	50,000	22,183	50,000	-	50,000	-	
SUNDRY	\$ 61,439	\$ 65,800	\$ 65,800	\$ 29,686	\$ 63,000	\$ (2,800)	\$ 66,000	\$ 200	
TOTAL EXPENDITURES	\$ 124,202	\$ 116,409	\$ 116,409	\$ 50,025	\$ 108,000	\$ (8,409)	\$ 161,368	\$ 44,959	39%

17: STREET IMPROVEMENT FUND
12: COMMUNITY DEVELOPMENT
03: PARK MAINTENANCE

			FY17-18 PROPOSED
5404-12-03	ROGERS PARK	CLEANING SUPPLIES	-
		CHEMICAL SUPPLIES, FERTILIZER AND GRASS SEED	1,500
		REPAIR & MAINTENANCE	3,500
5405-12-03	TOWN CENTER PLAZA	MOWING CONTRACT	40,000
		CHEMICAL SUPPLIES, FERTILIZER AND GRASS SEED	1,000
		REPAIR & MAINTENANCE	13,000
5406-12-03	SONORA PARK	CLEANING SUPPLIES	3,000
		CHEMICAL SUPPLIES, FERTILIZER AND GRASS SEED	4,000
		REPAIR & MAINTENANCE	13,000
5408-12-03	OTHER PARKS/MISCELLANEOUS	CLEANING SUPPLIES	250
		CHEMICAL SUPPLIES, FERTILIZER AND GRASS SEED	2,000
		REPAIR & MAINTENANCE	2,000
		SPLASH PAD GUN REPLACEMENT	9,118
		TRUST/FOUNDATION TO HOLD LAND	3,000
5530-12-03	ELECTRIC SERVICES	PROVIDED BY DIRECT ENERGY. COVERS ALL PARKS AND ENTRANCES.	13,000
5575-12-03	EQUIPMENT RENTAL	MAINTENANCE ONLY. DO NOT INCLUDE ANNUAL SPECIAL EVENTS. COVERS ALL PARKS AND ENTRANCES.	3,000
5590-12-03	WATER/SEWER SERVICES	PROVIDED BY THE CITY/ARLINGTON/FORT WORTH. COVERS ALL PARKS AND ENTRANCES.	50,000

TOTAL EXPENDITURES \$ 161,368

DEPARTMENT OUTLINE: STREETS CAPITAL PROJECTS

FUNCTIONS

For capital projects for the street fund including major street construction

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Completed the rebuilds of Caylbaite Street, Municipal Drive, Village and True Gunn Road through a partnership with Tarrant County Precinct Two Commissioner Andy Nguyen's Office (6.0)
- Completed Bloxom Park Road (new construction) through a partnership with Tarrant County and independent contractors (4.8.2, 6.0)

SHORT-TERM GOALS

- Continue partnership with Tarrant County for maintenance needs (1.4, 6.0)
- Complete reconstruction of selected streets with Tarrant County Precinct Two Commissioner Andy Nguyen's Office (1.4, 6.0)

LONG-TERM GOALS

- Secure legislative option for transportation funding (6.0)
- Utilize the Asset Management Plan to prioritize projects (4.3, 6.0)
- Develop Water, Wastewater, Storm Water, and Street coordinated replacement plan (4.3, 4.4, 5.0, 6.0)

STAFFING RESOURCES

- Contract with Tarrant County Precinct Two Commissioner Andy Nguyen's Office to work on major street projects

PERFORMANCE MEASURES

THROUGH JUNE 2017 UNLESS OTHERWISE NOTED

- 4 Street Projects Completed

DEPARTMENT SUMMARY BUDGET

17: STREET IMPROVEMENT FUND

12: COMMUNITY DEVELOPMENT

04: CAPITAL PROJECTS

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
TRANSFERS	-	49,782	49,782	-	49,782	-	54,430	4,648	9%
CAPITAL	-	316,250	316,250	281,935	281,934	(34,316)	-	(316,250)	
TOTAL EXPENDITURES	\$ -	\$ 366,032	\$ 366,032	\$ 281,935	\$ 331,716	\$ (34,316)	\$ 54,430	\$ (311,602)	-85%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

17: STREET IMPROVEMENT FUND
12: COMMUNITY DEVELOPMENT
04: CAPITAL PROJECTS

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
TRANSFER TO CAPITAL REPLACEMENT FUND	-	49,782	49,782	-	49,782	-	60,523	10,741	22%
TRANSFERS	\$ -	\$ 49,782	\$ 49,782	\$ -	\$ 49,782	\$ -	\$ 60,523	\$ 10,741	22%
LAND	-	236,250	236,250	242,433	242,433	6,183	-	(236,250)	
STREET PROJECTS	-	80,000	80,000	39,501	39,501	(40,499)	-	(80,000)	
CAPITAL	\$ -	\$ 316,250	\$ 316,250	\$ 281,935	\$ 281,934	\$ (34,316)	\$ -	\$ (316,250)	
TOTAL EXPENDITURES	\$ -	\$ 366,032	\$ 366,032	\$ 281,935	\$ 331,716	\$ (34,316)	\$ 60,523	\$ (305,509)	-83%

17: STREET IMPROVEMENT FUND
12: COMMUNITY DEVELOPMENT
04: CAPITAL PROJECTS

			FY17-18 PROPOSED
5705-12-04	TRANSFER OUT-CAP REPLACE FUND	VEHICLES/EQUIPMENT	60,523
		COMPUTER	-
5800-12-04	LAND	LINK STREET LAND PURCHASE	-
5810-12-04	STREET PROJECTS	NEW/RECONSTRUCTION TIED TO 5 YEAR STREET SCHEDULE	-

TOTAL EXPENDITURES \$ 60,523

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

FIVE YEAR STREET SCHEDULE

PROJECT	TYPE	FY17-18 PROJECTED	FY18-19 PROJECTED	FY19-20 PROJECTED	FY20-21 PROJECTED	FY21-22 PROJECTED
OLD TOWN						
MINERAL STREET	RECONSTRUCTION	-	-	15,600	-	-
THIRD STREET	RECONSTRUCTION FROM KENNEDALE PARKWAY TO BOWMAN SPRINGS ROAD	-	195,000	-	-	-
FOURTH STREET	RECONSTRUCTION	-	-	187,200	-	-
FIFTH STREET	RECONSTRUCTION	-	-	-	187,200	-
MAIN STREET	RECONSTRUCTION	-	64,000	-	-	-
		\$ 259,000	\$ 202,800	\$ 187,200	\$ -	-
INDUSTRIAL						
INDUSTRIAL	RECONSTRUCTION	-	-	-	115,000	-
BATCHELOR	RECONSTRUCTION	-	40,000	-	-	-
		\$ 40,000	\$ -	\$ 115,000	\$ -	-
HIGHER MAINTENANCE						
SHORT STREET	RECONSTRUCTION	-	-	9,000	-	-
		\$ -	\$ 9,000	\$ -	\$ -	-
COLLECTOR						
AVERITT ROAD	RECONSTRUCTION	-	-	195,000	-	-
EDEN ROAD	RECONSTRUCTION FROM MANSFIELD CARDINAL ROAD TO KENNEDALE PARKWAY EAST CITY LIMITS	-	124,000	-	-	-
EDEN ROAD	RECONSTRUCTION FROM KENNEDALE PARKWAY TO HUDSON VILLAGE CREEK ROAD	-	-	95,000	-	-
SOUTH NEW HOPE ROAD (TIFF PROJECT)	RECONSTRUCTION FROM KENNEDALE PARKWAY TO SONORA PARK/RAILROAD	-	-	-	111,000	-
SOUTH NEW HOPE ROAD	RECONSTRUCTION FROM SONORA PARK/RAILROAD TO HUDSON VILLAGE CREEK(NEW CONTRACTOR SECTION)	-	-	10,000,000	-	-
		\$ 124,000	\$ 10,290,000	\$ 111,000	\$ -	-
REBUILDS THROUGHOUT THE CITY						
CENTURY DRIVE	RECONSTRUCTION	-	53,000	-	-	-
MAGNOLIA	RECONSTRUCTION	-	80,000	-	-	-
COLLETT SUBLETT	RECONSTRUCTION	-	-	-	165,000	-
CLOVER LANE	RECONSTRUCTION FROM CRESTVIEW TO KENNEDALE PARKWAY	-	120,000	-	-	-
EVERMAN KENNEDALE BURLESON	FROM CITY LIMITS TO DICK PRICE	-	-	-	-	-
JR HAWKINS	RECONSTRUCTION	-	-	180,000	-	-
		\$ 253,000	\$ 180,000	\$ 165,000	\$ -	-
NEW						
BORDER AND HARRISON CONNECTION	CONNECT BORDER TO HARRISON	-	-	-	-	-
BOWERMAN ROAD	NEW CONSTRUCTION	-	-	78,440	-	-
KEVIN MILLER	EXTEND KEVIN MILLER TO THE VINEYARD SUBDIVISION	-	80,000	-	-	-
OAKCREST REALIGNMENT	GILMAN TO OAKCREST REALIGNMENT	-	-	-	-	-
LINK STREET EXTENSION	LINK STREET EXTENSION ON BUSINESS 287	-	-	-	-	-
LITTLE ROAD EXTENSION	EXTEND LITTLE ROAD OVER RAILROAD TRACKS TO NEW HOPE ROAD	-	-	-	-	-
WILDCAT WAY	CONNECT SUBLETT TO COLLETT SUBLETT	-	-	750,000	-	-
		\$ 80,000	\$ 828,440	\$ -	\$ -	-
TOTAL \$ - \$ 11,510,240 \$ 578,200 \$ -						

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

18: JUVENILE CASE MANAGER FUND

CATEGORY	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
BEGINNING FUND BALANCE	\$ 26,671	\$ 24,811	\$ 24,780	\$ 24,780	\$ 24,780		\$ 19,950		
FINES/FEES	9,275	7,000	7,000	4,937	7,200	200	7,200	200	3%
INVESTMENT EARNINGS	35	10	10	50	66	56	65	55	550%
TOTAL REVENUES	\$ 9,310	\$ 7,010	\$ 7,010	\$ 4,987	\$ 7,266	\$ 256	\$ 7,265	\$ 255	4%
PERSONNEL	11,200	11,980	11,980	7,464	11,997	17	12,195	215	2%
SUNDRY	-	700	700	-	100	(600)	600	(100)	-14%
TOTAL EXPENDITURES	\$ 11,200	\$ 12,680	\$ 12,680	\$ 7,464	\$ 12,097	\$ (583)	\$ 12,795	\$ 115	1%
REVENUES OVER EXPENDITURES	\$ (1,891)	\$ (5,670)	\$ (5,670)	\$ (2,477)	\$ (4,831)	\$ 839	\$ (5,530)		
ENDING FUND BALANCE	\$ 24,780	\$ 19,141	\$ 19,110	\$ 22,304	\$ 19,950		\$ 14,420		
FUND BALANCE AS % OF EXP	221.3%	151.0%	150.7%	298.8%	164.9%		112.7%		
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -		
RESERVE SURPLUS/(SHORTFALL)									

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

18: JUVENILE CASE MANAGER FUND

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
JUVENILE CASE MANAGER FEES	9,275	7,000	7,000	4,937	7,200	200	7,200	200	3%
FINES/FEES	\$ 9,275	\$ 7,000	\$ 7,000	\$ 4,937	\$ 7,200	\$ 200	\$ 7,200	\$ 200	3%
INVESTMENT INCOME	35	10	10	50	66	56	65	55	550%
INVESTMENT EARNINGS	\$ 35	\$ 10	\$ 10	\$ 50	\$ 66	\$ 56	\$ 65	\$ 55	550%
TOTAL REVENUES	\$ 9,310	\$ 7,010	\$ 7,010	\$ 4,987	\$ 7,266	\$ 256	\$ 7,265	\$ 255	4%

18: JUVENILE CASE MANAGER FUND

01: EXPENSES

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
SALARIES	9,017	9,812	9,812	6,106	9,807	(5)	9,812	-	
OVERTIME	217	-	-	48	85	85	200	200	
RETIREMENT	1,331	1,418	1,418	889	1,430	12	1,417	(0)	
FICA	635	751	751	421	675	(76)	766	15	2%
PERSONNEL	\$ 11,200	\$ 11,980	\$ 11,980	\$ 7,464	\$ 11,997	\$ 17	\$ 12,195	\$ 215	2%
TRAINING/SEMINARS	-	200	200	-	100	(100)	100	(100)	-50%
TRAVEL	-	500	500	-	-	(500)	500	-	
SUNDRY	\$ -	\$ 700	\$ 700	\$ -	\$ 100	\$ (600)	\$ 600	\$ (100)	-14%
TOTAL EXPENDITURES	\$ 11,200	\$ 12,680	\$ 12,680	\$ 7,464	\$ 12,097	\$ (583)	\$ 12,795	\$ 115	1%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

18: JUVENILE CASE MANAGER FUND

**FY17-18
PROPOSED**

4250-00-00	JUVENILE CASE MANAGER FEES	BASED IN FEE OF \$5 BASED PER CITATION	7,200	7,200
4401-00-00	INVESTMENT INCOME	EARNING BASED UPON AVERAGE BALANCE/INTEREST RATES	65	65

TOTAL REVENUES \$ 7,265

**18: JUVENILE CASE MANAGER FUND
01: EXPENSES**

**FY17-18
PROPOSED**

5101-01-00	SALARIES	DEPUTY COURT & JUVENILE CLERK (3 HRS PER PAY PERIOD)	9,812	9,812
5107-01-00	OVERTIME	REFER TO PERSONNEL SUMMARY OVERVIEW	200	200
5115-01-00	RETIREMENT	REQUIRED FOR ANYTHING OVER 1000 CALENDAR HOURS. PAID MONTHLY. BASED ON JAN-DEC CALENDAR YEAR. NEW RATE RECEIVED IN MAY OF CURRENT YEAR FOR JAN-DEC OF UPCOMING FISCAL YEAR. OCT-DEC OF NEW FISCAL YEAR BILLED AT OLD RATE. RATE RECEIVED IN MAY HAS A LAG OF ONE YEAR DUE TO ACTUARIAL STUDY (I.E., JAN 2008 RATE BASED ON DEC 2006 STUDY).	1,417	1,417
5117-01-00	FICA	BASED ON 6.20% SOCIAL SECURITY/1.45% FICA, TOTALING 7.65%. ASSESSED ON ANY FORM OF PAY/INCOME TO EMPLOYEE.	766	766
5525-01-00	TRAINING/SEMINARS	JUVENILE CASE MANAGER ANNUAL REQUIRED TRAINING	100	100
5578-01-00	TRAVEL	JUVENILE CASE MANAGER HOTEL, MEALS	500	500

TOTAL EXPENDITURES \$ 12,795

Annual Events & Programs

WWW.CITYOFKENNEDEALE.COM/CAL

KIDFISH

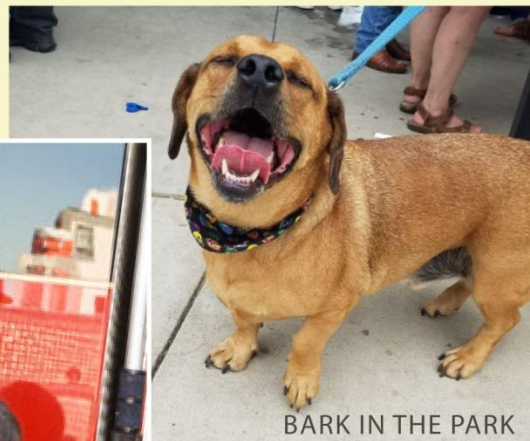


May

- Kids to Parks Day: Bark in the Park and KIDFISH at Sonora Park
- KKB "Don't Mess With Texas" Cleanup
- City-Wide Garage Sale
- The Splash Pad at Sonora Park is typically open from Memorial Day to Labor Day

June & July

- The Mayor's Summer Reading Club
Visit KennedaleLibrary.org/summer for more info!



BARK IN THE PARK

Throughout the Year

- Bird Workshops: January, April, July, and October
- YAC Movies in the Park and Food Truck Nights
- Library Programs Include: LEGO Club, Babygarten, Storytime, Quilting Group, Movie Matinees, STEM Club for Families, Book Clubs, and Family Place events
- KKB Adopt-A-Spot, Cleanups, and Demonstration Garden
- Public Meetings and Town Halls



YAC MOVIES IN THE PARK



SUMMER READING CLUB

September

- KKB Bring It! Cleanup

October

- Public Safety Open House
- KPD Drug Takeback
- Library's Pumpkin-Palooza, YAC Trunk-or-Treat, and Senior Center Craft Fair
- Kennedale Professional Firefighters Association (KPPFA) Golf Tournament

November

- KKB Arbor Day Celebration
- KPPFA Angel Tree

December

- Gingerbread Wonderland at the Library
- Christmas Tree Lighting Festival



KKB BUTTERFLY AND DEMONSTRATION
GARDENS IN TOWNCENTER PARK

YAC FOOD
TRUCK NIGHTS



BIRDING WORKSHOP



TOWNCENTER CHRISTMAS
TREE LIGHTING FESTIVAL

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CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

41: PARK REC/OTHER DONATION FUND

CATEGORY	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
BEGINNING FUND BALANCE	\$ 21,559	\$ 24,904	\$ 25,375	\$ 25,375	\$ 25,375		\$ (48)		
INVESTMENT EARNINGS	64	-	4	32	53	49	25	25	643%
SURPLUS/RENTALS	3,752	-	-	-	(180)	(180)	-	-	
TOTAL REVENUES	\$ 3,816	\$ -	\$ 4	\$ 32	\$ (127)	\$ (131)	\$ 25	\$ 25	643%
TRANSFERS	-	24,791	24,791	25,296	25,296	505	-	-	
TOTAL EXPENDITURES	\$ -	\$ 24,791	\$ 24,791	\$ 25,296	\$ 25,296	\$ 505	\$ -	\$ -	
REVENUES OVER EXPENDITURES	\$ 3,816	\$ (24,791)	\$ (24,787)	\$ (25,264)	\$ (25,423)	\$ (636)	\$ 25		
ENDING FUND BALANCE	\$ 25,375	\$ 113	\$ 588	\$ 111	\$ (48)		\$ (23)		
FUND BALANCE AS % OF EXP	N/A	N/A	N/A	N/A	N/A		N/A		
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -		
RESERVE SURPLUS/(SHORTFALL)									

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

41: PARK REC/OTHER DONATION FND

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
DEPOSIT-OTHER	-	-	-	-	-	-	-	-	
DONATION-SECTION HOUSE	-	-	-	-	-	-	-	-	
FOUNTAIN DONATION	-	-	-	-	670	670	-	-	
DONATION-FIRE	-	-	-	-	336	336	-	-	
DONATION-POLICE	-	-	-	-	2,139	2,139	-	-	
DONATION-KIDFISH	-	-	-	-	-	-	-	-	
DONATION-TURNER SCHOLARSHIP	-	-	-	-	-	-	-	-	
DONATION-BARK/PARK	(215)	2,417	(215)	140	(131)	84	2,369	(48)	-2%
DONATION-ARTS/MARKET COMM	6,109	2,000	6,109	1,452	1,452	(4,657)	1,452	(548)	-27%
DONATION-YAC	2,356	5,356	2,356	15	(10)	(2,366)	3,990	(1,366)	-25%
DONATION-KKB	-	10,500	-	7,818	7,642	7,642	7,642	(2,858)	-27%
DONATION-DISASTER/EMERGENCY	-	-	-	-	-	-	-	-	
TOTAL LIABILITIES	\$ 8,251	\$ 20,273	\$ 8,251	\$ 9,426	\$ 12,099	\$ 3,848	\$ 15,454	\$ (4,819)	-24%

NOTE: WITH THE EXCEPTION OF INVESTMENT INCOME AND RENTAL FEES, THE CITY TRANSITIONED AWAY FROM REVENUE AND EXPENSE LINE ITEMS TO LIABILITY ACCOUNTS IN MIDYEAR FY09-10 FOR ENHANCED TRACKING PURPOSES. THESE ACTIVITIES ARE PRIMARILY FUNDED DIRECTLY FROM DONATIONS RECEIVED, AND THE AMOUNTS ABOVE REFERENCE ONLY THE RUNNING BALANCE AVAILABLE (NET) TO EACH ACTIVITY. THEY DO NOT DETAIL FUNDS RECEIVED OR SPENT.

41: PARK REC/OTHER DONATION FND

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE	BUDGET REMAINING
INVESTMENT INCOME	64	-	4	32	53	49	25	25	643%	(53)
INVESTMENT EARNINGS	\$ 64	\$ -	\$ 4	\$ 32	\$ 53	\$ 49	\$ 25	\$ 25		\$ (53)
RENTAL FEES	3,752	-	-	-	(180)	(180)	-	-		180
SURPLUS SALES/RENTALS	\$ 3,752	\$ -	\$ -	\$ -	\$ (180)	\$ (180)	\$ -	\$ -		\$ 180
TOTAL REVENUES	\$ 3,816	\$ -	\$ 4	\$ 32	\$ (127)	\$ (131)	\$ 25	\$ 25	643%	\$ 127

41: PARK REC/OTHER DONATION FND

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE	BUDGET REMAINING
TRANSFER OUT-STREETS FUND	-	24,791	24,791	25,296	25,296	505	-	(24,791)		(505)
TRANSFERS	\$ -	\$ 24,791	\$ 24,791	\$ 25,296	\$ 25,296	\$ 505	\$ -	\$ (24,791)		\$ (505)
TOTAL EXPENDITURES	\$ -	\$ 24,791	\$ 24,791	\$ 25,296	\$ 25,296	\$ 505	\$ -	\$ (24,791)		\$ (505)

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

41: PARK REC/OTHER DONATION FND

				FY17-18 PROPOSED
2604-00-00 DONATION-BARK/PARK	ROLLING BALANCE ANTICIPATED GIVEN DONATIONS & EXPENSES	(131)		2,369
	SEED MONEY FROM POLICE (TRANSFER IN)	2,500		
2606-00-00 DONATION-ARTS/MARKET COMM	ROLLING BALANCE ANTICIPATED GIVEN DONATIONS & EXPENSES	1,452		1,452
	SEED MONEY FROM MAYOR & CITY COUNCIL (TRANSFER IN)	-		
2607-00-00 DONATION-YAC	ROLLING BALANCE ANTICIPATED GIVEN DONATIONS & EXPENSES	(10)		3,990
	SEED MONEY FROM MAYOR & CITY COUNCIL (TRANSFER IN)	4,000		
2608-00-00 DONATION-KKB	ROLLING BALANCE ANTICIPATED GIVEN DONATIONS & EXPENSES	7,642		7,642
	SEED MONEY FROM STREET/PARK FUND (TRANSFER IN)	-		

TOTAL LIABILITIES \$ 15,454

41: PARK REC/OTHER DONATION FND

				FY17-18 PROPOSED
4401-00-00 INVESTMENT INCOME	EARNING BASED UPON AVERAGE BALANCE/INTEREST RATES	25		25
4805-00-00 RENTAL FEES	NO LONGER USE - IN STREETS FUND	-		-

TOTAL REVENUES \$ 25

41: PARK REC/OTHER DONATION FND

				FY17-18 PROPOSED
5717-00-00 TRANSFER OUT -S STREETS FUND	TRANSFER PARK PAVILLION FEES TO STREETS FUND			-

TOTAL EXPENDITURES \$ -

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

83: TREE REFORESTATION FUND

CATEGORY	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
BEGINNING FUND BALANCE	\$ 67,798	\$ 67,896	\$ 67,894	\$ 67,894	\$ 67,894		\$ 68,084		
INVESTMENT EARNINGS	96	80	80	145	190	110	150	70	88%
TOTAL REVENUES	\$ 96	\$ 80	\$ 80	\$ 145	\$ 190	\$ 110	\$ 150	\$ 70	
TOTAL EXPENDITURES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
REVENUES OVER EXPENDITURES	\$ 96	\$ 80	\$ 80	\$ 145	\$ 190	\$ 110	\$ 150		
ENDING FUND BALANCE	\$ 67,894	\$ 67,976	\$ 67,974	\$ 68,040	\$ 68,084		\$ 68,234		
FUND BALANCE AS % OF EXP	N/A	N/A	N/A	N/A	N/A		N/A		
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -		
RESERVE SURPLUS/(SHORTFALL)									

83: TREE REFORESTATION FUND

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
INVESTMENT INCOME	96	80	80	145	190	110	150	70	88%
INVESTMENT EARNINGS	\$ 96	\$ 80	\$ 80	\$ 145	\$ 190	\$ 110	\$ 150	\$ 70	88%
TOTAL REVENUES	\$ 96	\$ 80	\$ 80	\$ 145	\$ 190	\$ 110	\$ 150	\$ 70	

83: TREE REFORESTATION FUND

01: TREE REFORESTATION

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
SUNDRY	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL EXPENDITURES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

83: TREE REFORESTATION FUND

**FY17-18
PROPOSED**

4197-00-00 TREE REFORESTATION FEES	FEE COLLECTED BEFORE ANY VEGETATION IS REMOVED OR NEW CONSTRUCTION ACTIVITY TAKES PLACE. PARTICULAR ATTENTION GIVEN TO PRESERVATION OF TREES IN PUBLIC RIGHTS-OF-WAY TO HELP STREETS CAPES.	-	-
4401-00-00 INVESTMENT INCOME	EARNING BASED UPON AVERAGE BALANCE/INTEREST RATES	150	150

TOTAL REVENUES \$ 150

**83: TREE REFORESTATION FUND
01: TREE REFORESTATION**

**FY17-18
PROPOSED**

5570-01-00 SPECIAL SERVICES	-	-
------------------------------------	---	---

TOTAL EXPENDITURES \$ -

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

85: UNCLAIMED PROPERTY FUND

CATEGORY	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
BEGINNING FUND BALANCE	\$ 304	\$ 304	\$ 304	\$ 304	\$ 304		\$ 304		
TOTAL REVENUES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL EXPENDITURES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
REVENUES OVER EXPENDITURES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
ENDING FUND BALANCE	\$ 304	\$ 304	\$ 304	\$ 304	\$ 304	\$ -	\$ 304		
FUND BALANCE AS % OF EXP	N/A	N/A	N/A	N/A	N/A		N/A		
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
RESERVE SURPLUS/(SHORTFALL)	\$ 304	\$ 304	\$ 304	\$ 304	\$ 304	\$ -	\$ 304		

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

10: WATER/SEWER FUND

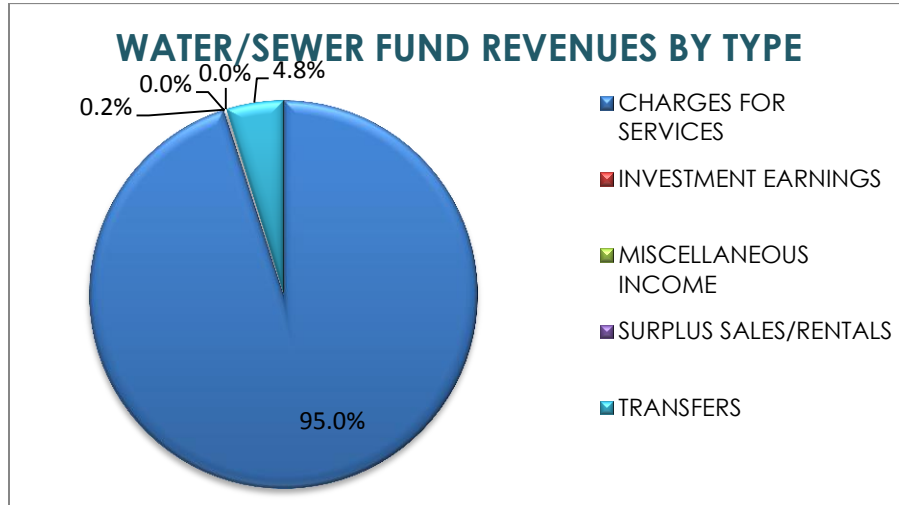
CATEGORY	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
BEGINNING WORKING CAPITAL	\$ (324,348)	\$ 188,530	\$ 58,872	\$ 58,872	\$ 58,872		\$ 464,027		
CHARGE FOR SERVICES	4,288,045	4,767,900	4,767,900	2,947,562	4,667,920	(99,980)	4,256,376	(511,524)	-11%
INVESTMENT EARNINGS	6	20	20	698	1,300	1,280	1,000	980	4900%
MISCELLANEOUS INCOME	4,893	7,500	7,500	5,372	5,000	(2,500)	7,500	-	
SURPLUS SALES/RENTALS	2,118	2,000	2,000	262	262	(1,738)	1,000	(1,000)	-50%
TRANSFERS	314,198	214,415	214,415	-	122,273	(92,142)	213,573	(843)	
TOTAL REVENUES	\$ 4,609,259	\$ 4,991,835	\$ 4,991,835	\$ 2,953,894	\$ 4,796,755	\$ (195,080)	\$ 4,479,449	\$ (512,387)	-10%
PERSONNEL	706,492	725,958	725,958	435,835	694,405	(31,553)	800,929	74,971	10%
SUPPLIES	43,770	62,950	62,950	28,622	52,050	(10,900)	67,175	4,225	7%
MAINTENANCE	173,925	427,575	427,575	87,134	434,180	6,605	425,228	(2,347)	-1%
SUNDRY	2,507,191	2,800,132	2,800,132	1,330,440	2,297,663	(502,469)	2,246,490	(553,643)	-20%
DEBT	501,433	511,309	511,309	461,034	511,309	(0)	677,361	166,052	32%
CAPITAL	290,134	301,850	301,850	49,077	401,992	100,142	39,796	(262,054)	-87%
TOTAL EXPENDITURES	\$ 4,226,040	\$ 4,829,774	\$ 4,829,774	\$ 2,392,142	\$ 4,391,600	\$ (438,175)	\$ 4,256,978	\$ (572,796)	-12%
REVENUES OVER EXPENDITURES	\$ 383,220	\$ 162,061	\$ 162,061	\$ 561,752	\$ 405,155	\$ 243,095	\$ 222,470		
ENDING WORKING CAPITAL	\$ 58,872	\$ 350,591	\$ 220,933	\$ 620,624	\$ 464,027		\$ 686,498		
WORKING CAPITAL AS % OF EXP	1.4%	7.3%	4.6%	25.9%	10.6%		16.1%		
RESERVE (25% REQUIREMENT)	\$ 1,056,510	\$ 1,207,444	\$ 1,207,444	\$ 598,036	\$ 1,097,900		\$ 1,064,245		
RESERVE SURPLUS/(SHORTFALL)	\$ (997,638)	\$ (856,853)	\$ (986,511)	\$ 22,589	\$ (633,873)		\$ (377,747)		

WATER/SEWER FUND BUDGET OVERVIEW

REVENUES

The 2016-2017 Water/Sewer Fund Budget includes \$4,479,449 in revenues, which is 10%, or \$512,387 decrease from the prior year. This is primarily based on the proposed reduction of water and sewer base rates.

The primary source of revenue for the Water/Sewer Budget is charges for services, which accounts for 95% of all revenue. Revenue by major category is depicted below:

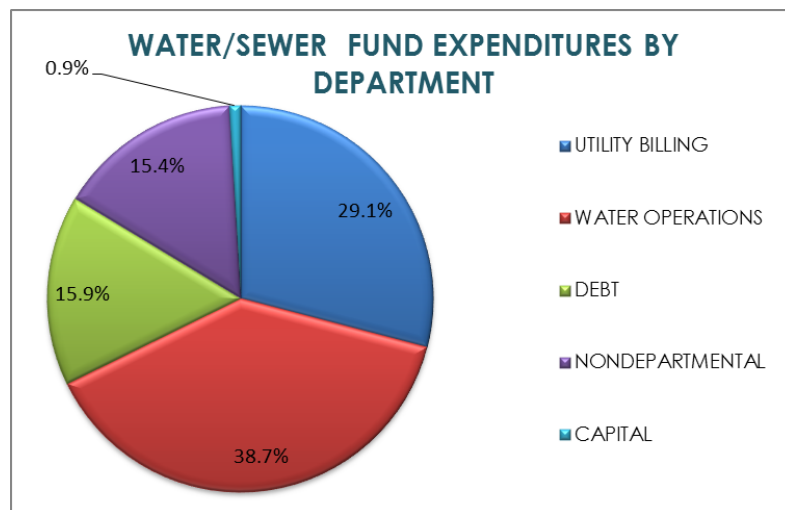


Below is the five-year summary of revenues:

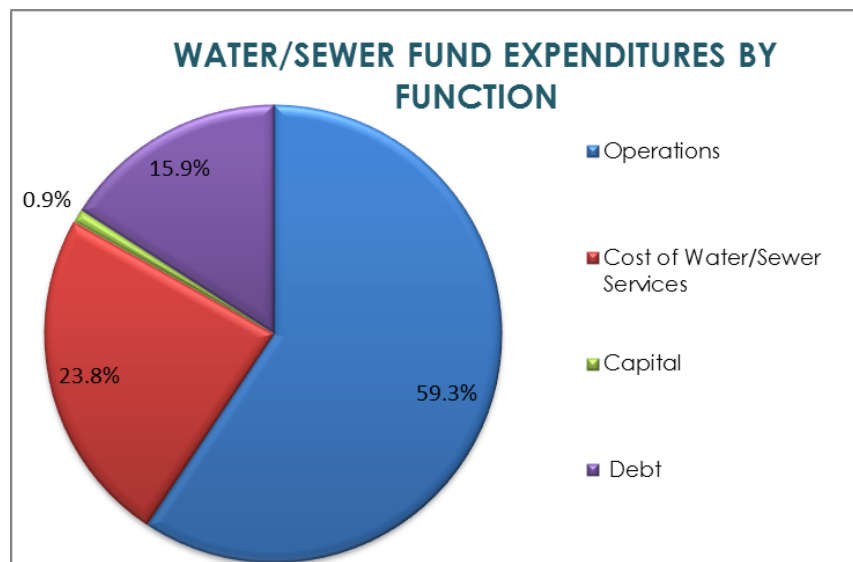
Fiscal Year	2014 (Actual)	2015 (Actual)	2016 (Actual)	2017 (Estimated)	2018 (Budgeted)	% Change (CY-PY)/PY	% Change FY14-18
Water/Sewer Fund Charges for Services	\$ 3,098,883	\$ 3,233,643	\$ 4,288,045	\$ 4,667,920	\$ 4,256,376	-8.82%	37.35%
Water/Sewer Fund Investment Earnings	\$ 133	\$ 167	\$ 6	\$ 1,300	\$ 1,000	-23.08%	651.88%
Water/Sewer Fund Misc. Income	\$ 7,500	\$ 15,806	\$ 4,893	\$ 5,000	\$ 7,500	50.00%	0.00%
Water/Sewer Fund Development	\$ -	\$ -	\$ -	\$ -	\$ -		
Water/Sewer Fund Surplus Sales/Rentals	\$ 2,000	\$ 17,111	\$ 2,118	\$ 262	\$ 1,000	281.68%	-50.00%
Water/Sewer Fund Surplus Transfers	\$ 197,312	\$ 197,312	\$ 314,198	\$ 122,273	\$ 213,573	74.67%	8.24%
Water/Sewer Fund Total Revenues	\$ 3,305,828	\$ 3,464,038	\$ 4,609,259	\$ 4,796,755	\$ 4,479,449	-6.62%	35.50%
Water/Sewer Fund Revenues Per Capita	\$ 447.10	\$ 433.44	\$ 565.43	\$ 576.89	\$ 533.39	-7.54%	19.30%

EXPENDITURES

The Water/Sewer Fund Budget is illustrated below by department:



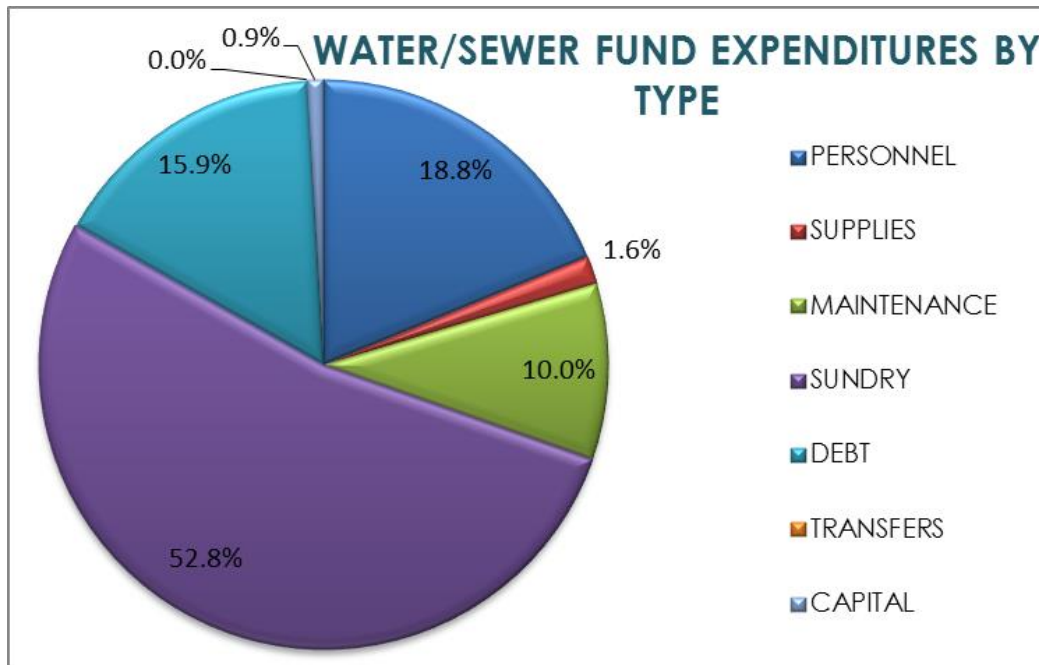
The Water Operations & Utility Billing departments make up over 67.8% of the Water/Sewer Fund Budget. Non-departmental makes up 15.4%, Debt makes up 15.9% and Capital makes up the remaining .9%. The Water/Sewer Fund Budget is illustrated below by operations function:



Operations make up the majority of the expenditures with 59.3%, and cost of water and sewer services to purchase and dispose of sewer is 23.8%. Capital and Debt make up the remaining .9% and 15.9%, respectively.

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Sundry which is utilities, consultants, training, and other miscellaneous items makes up 52.8% while personnel costs makes up only 18.8%. Supplies, maintenance, debt, and capital make up the remaining 28%. The Water/Sewer Fund Budget is illustrated below by expenditure type:

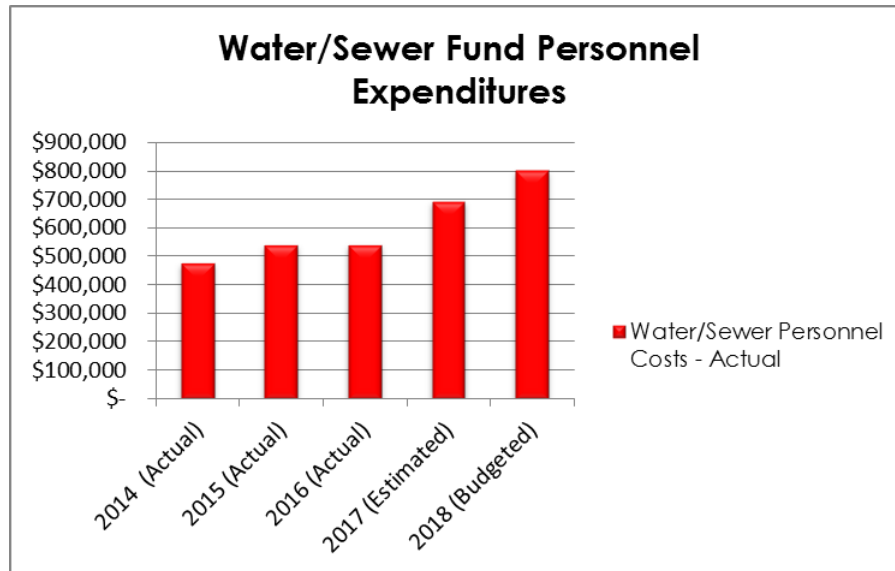


Below is the last five years of expenditures for the Water/Sewer Fund and the percentage of change:

Fiscal Year	2014 (Actual)	2015 (Actual)	2016 (Actual)	2017 (Estimated)	2018 (Budgeted)	% Change (CY-PY)/PY	% Change FY14-18
Water/Sewer Personnel Costs	\$ 477,340	\$ 541,926	\$ 541,926	\$ 694,405	\$ 800,929	15.34%	67.79%
Water/Sewer Supply Costs	\$ 50,890	\$ 47,603	\$ 47,603	\$ 52,050	\$ 67,175	29.06%	32.00%
Water/Sewer Maintenance Costs	\$ 180,485	\$ 316,971	\$ 316,971	\$ 434,180	\$ 425,228	-2.06%	135.60%
Water/Sewer Sundry Costs	\$ 2,222,280	\$ 2,260,673	\$ 2,260,673	\$ 2,297,663	\$ 2,246,490	-2.23%	1.09%
Water/Sewer Debt Costs	\$ 193,497	\$ 186,691	\$ 186,691	\$ 511,309	\$ 677,361	32.48%	250.06%
Water/Sewer Transfers	\$ -	\$ -	\$ -	\$ -	\$ -		
Water/Sewer Capital Costs - Budgeted	\$ 491,213	\$ 696,222	\$ 696,222	\$ 401,992	\$ 39,796	-90.10%	-91.90%
Water/Sewer Total Costs	\$ 3,615,705	\$ 4,050,086	\$ 4,050,086	\$ 4,391,600	\$ 4,256,978	-3.07%	17.74%
Water/Sewer Costs Per Capita	\$ 489.01	\$ 506.77	\$ 496.83	\$ 528.16	\$ 506.90	-4.03%	3.66%

PERSONNEL

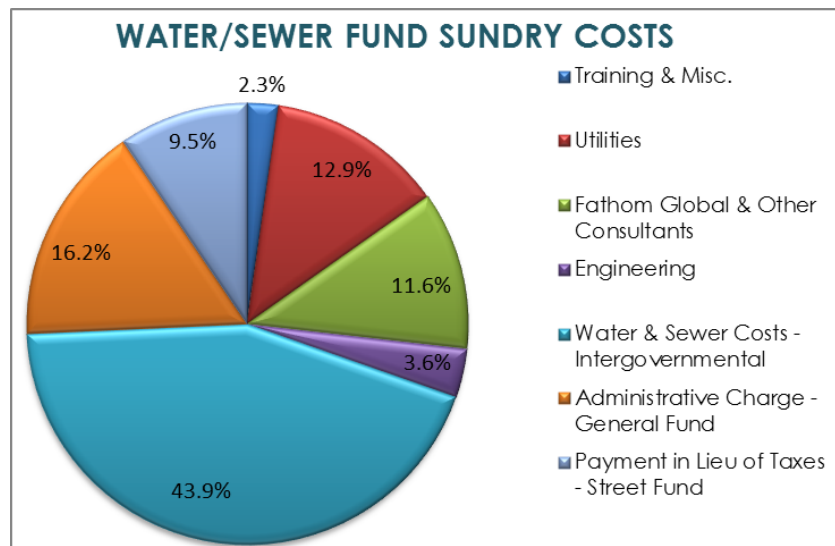
Personnel expenditures are expected to total \$800,929, which is an increase of 15.34% from the prior year. This includes the an additional employee to operate sewer cleaning equipment. Below is a chart of the last five years of budgeted and actual salary and benefit expenditures:



Fiscal Year	2014 (Actual)	2015 (Actual)	2016 (Actual)	2017 (Estimated)	2018 (Budgeted)	% Change (CY-PY)/PY	% Change FY14-18
Water/Sewer Personnel Costs - Actual	\$ 477,340	\$ 541,926	\$ 541,926	\$ 694,405	\$ 800,929	15.34%	67.79%

SUNDRY

Sundry costs include training, utilities, contract with Global Water FATHOM, engineering and other consultants, Fort Worth and Arlington charges, administrative charges to cover overhead to the General Fund, and a PILOT (payment in lieu of taxes) to the Street Fund for use of the streets.



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The majority of Sundry costs are from Water & Sewer Costs that are paid to Fort Worth, Arlington, & Tarrant County Water District for purchase of water and transport of sewer 43.9%. The administrative charge to the general fund and the right of way fee to the street fund represent 25.7%. The city is proposing reducing the franchise fee from 9% to 5% to be more in line with other franchise fees. The city is also proposing changing the administrative charge from a strict percentage of revenues to a cost recovery basis. Engineering, Global Water FATHOM and other consultants, utilities, and training and miscellaneous make up the remaining 30.4%.

Below is a five-year trend and percentage of change:

Fiscal Year	2014 (Actual)	2015 (Actual)	2016 (Actual)	2017 (Estimated)	2018 (Budgeted)	% Change (CY-PY)/PY	% Change FY14-18
Advertising Costs	\$ -	\$ 588	\$ -	\$ 400	\$ 500	25.00%	
Assoc Dues/Publication Costs	\$ 1,590	\$ 1,715	\$ 1,951	\$ 2,509	\$ 2,515	0.24%	58.15%
Training/Seminars Costs	\$ 2,929	\$ 2,156	\$ 2,186	\$ 2,000	\$ 6,393	219.65%	118.30%
Electric Services	\$ 198,872	\$ 192,894	\$ 228,252	\$ 220,000	\$ 265,000	20.45%	33.25%
Gas Services	\$ 615	\$ 651	\$ 345	\$ 700	\$ 800	14.29%	30.12%
Legal Services	\$ -	\$ 490	\$ -	\$ -	\$ -		
Insurance Costs	\$ 23,215	\$ 26,773	\$ 22,923	\$ 25,533	\$ 28,672	12.29%	23.51%
Special Services	\$ 189,839	\$ 212,559	\$ 231,032	\$ 248,900	\$ 258,757	3.96%	36.30%
Equipment Rental Costs	\$ 2,854	\$ 3,254	\$ 4,544	\$ 4,550	\$ 10,869	138.89%	280.79%
Travel Costs	\$ 1,334	\$ 1,295	\$ 215	\$ 500	\$ 2,550	410.00%	91.23%
Engineering Services	\$ 8,490	\$ 45,589	\$ 50,757	\$ 78,000	\$ 80,000	2.56%	842.26%
Telephone Services	\$ 14,268	\$ 10,044	\$ 8,729	\$ 8,630	\$ 13,415	55.45%	-5.98%
Water/Sewer Services	\$ 2,421	\$ 3,320	\$ 3,894	\$ 3,000	\$ 4,500	50.00%	85.87%
Trash/Disposal/Dump Services Costs	\$ 2,535	\$ 2,960	\$ 743	\$ 1,200	\$ 6,000	400.00%	136.73%
Intergov- Fort Worth Sewer	\$ 16,560	\$ 18,727	\$ 16,255	\$ 20,000	\$ 18,200	-9.00%	9.90%
Intergov- Arlington Sewer	\$ 603,344	\$ 572,235	\$ 661,160	\$ 680,000	\$ 696,000	2.35%	15.36%
Intergov- Fort Worth Water	\$ 420,827	\$ 470,110	\$ 246,203	\$ 200,000	\$ 215,159	7.58%	-48.87%
Intergov- Tarrant County Water District	\$ 26,000	\$ 19,000	\$ 21,000	\$ 47,982	\$ 55,000	14.63%	111.54%
Admin Charge - General Fund	\$ 336,144	\$ 325,884	\$ 449,793	\$ 327,123	\$ 362,715	10.88%	7.90%
Payment in Lieu of Tax - Street Fund	\$ 369,098	\$ 358,473	\$ 494,772	\$ 420,586	\$ 213,244	-49.30%	-42.23%
Bad Debt Expense	\$ -	\$ (8,890)	\$ 60,558	\$ 200	\$ -		
Water/Sewer Total Sundry Costs	\$ 2,220,935	\$ 2,259,827	\$ 2,505,311	\$ 2,291,813	\$ 2,240,290	-2.25%	0.87%

WATER DISTRIBUTION SUMMARY

SOURCE: 2015 ASSET MANAGEMENT PLAN | WWW.CITYOFKENNEDEALE.COM/GOVDOCS

WHAT DOES THE CITY OWN?

Kennedale is responsible for the following water distribution system inventory which includes approximately 48 miles of water mains:

Water Distribution System Inventory		
Asset Type	Asset Component	Quantity/Units
Water Distribution System	Water Pipe (1.5 inch)	3,644.62 ft
	Water Pipe (2 inch)	7,079.26 ft
	Water Pipe (6 inch)	73,576.03 ft
	Water Pipe (8 inch)	92,372.76 ft
	Water Pipe (10 inch)	7,301.84 ft
	Water Pipe (12 inch)	44,870.42 ft
	Water Pipe (16 inch)	26,532.19 ft
	Hydrants	487
	Equipment	6
	Facilities	27
	Vehicles	14

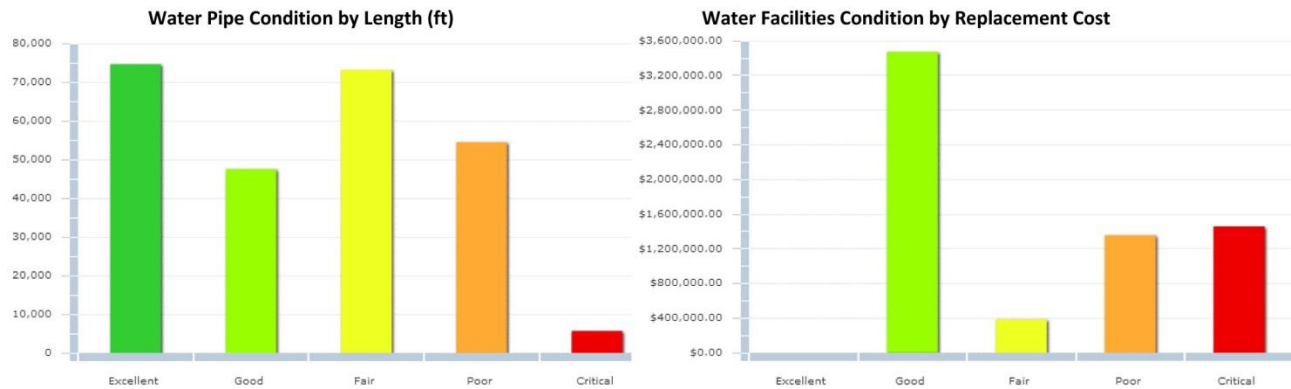
WHAT IS THE VALUE OF THE WATER DISTRIBUTION SYSTEM?

The estimated replacement value of the water distribution system, in 2015 dollars, is approximately \$23.7 million. The cost per household for the water distribution system is \$10,851 based on 2,184 households.

Water Distribution System Replacement Value				
Asset Type	Asset Component	Quantity/Units	2015 Unit Replacement Cost	2015 Overall Replacement Cost*
Water Distribution System	Water Pipe (1.5 inch)	3,644.62 ft	User-Defined	\$153,075
	Water Pipe (2 inch)	7,079.26 ft	User-Defined	\$297,329
	Water Pipe (6 inch)	73,576.03 ft	User-Defined	\$3,090,196
	Water Pipe (8 inch)	92,372.76 ft	User-Defined	\$5,283,722
	Water Pipe (10 inch)	7,301.84 ft	User-Defined	\$522,082
	Water Pipe (12 inch)	44,870.42 ft	User-Defined	\$3,849,883
	Water Pipe (16 inch)	26,532.19 ft	User-Defined	\$3,035,280
	Hydrants	487	User-Defined	\$798,680
	Equipment	6	User-Defined	\$188,215
	Facilities	27	User-Defined	\$6,668,420
	Vehicles	14	User-Defined	\$133,583
				\$24,020,465

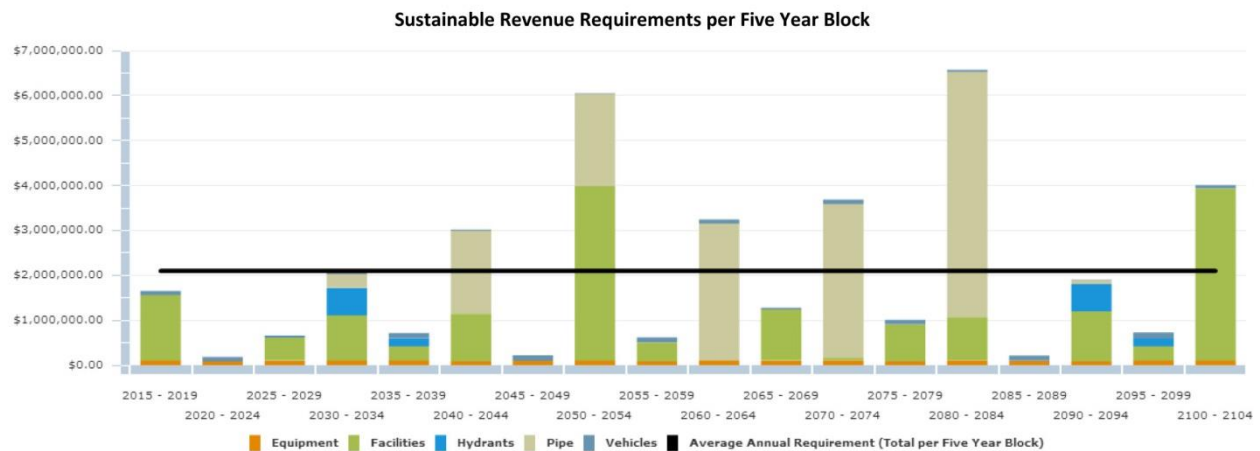
WHAT IS THE CONDITION OF THE WATER DISTRIBUTION SYSTEM?

Based on age based condition, approximately 76% of the city's water mains are in fair to excellent condition, while 24% are poor to critical condition. Nearly 42%, by replacement value, of the city's facilities assets are in poor to critical condition. As such, the city received a Condition vs. Performance rating of 'C'.



HOW DOES THE CITY ACHIEVE SUSTAINABILITY?

The average annual revenue required to sustain Kennedale's water distribution system is approximately \$420,000. Based on Kennedale's annual funding of \$589,000, there is a surplus of \$169,000. Given this surplus, the city received a Funding vs. Need rating of 'A'. The following graph represents five year blocks of expenditure requirements against the sustainable funding threshold line.



The city received an overall rating of 'B' for its water distribution system, calculated from the Condition vs. Performance and the Funding vs. Need ratings.

WASTEWATER COLLECTION SYSTEM SUMMARY

SOURCE: 2015 ASSET MANAGEMENT PLAN | WWW.CITYOFKENNE DALE.COM/GOVDOCS

WHAT DOES THE CITY OWN?

The inventory components of the wastewater collection system are outlined in the table below. The entire system consists of approximately 48 sanitary mains.

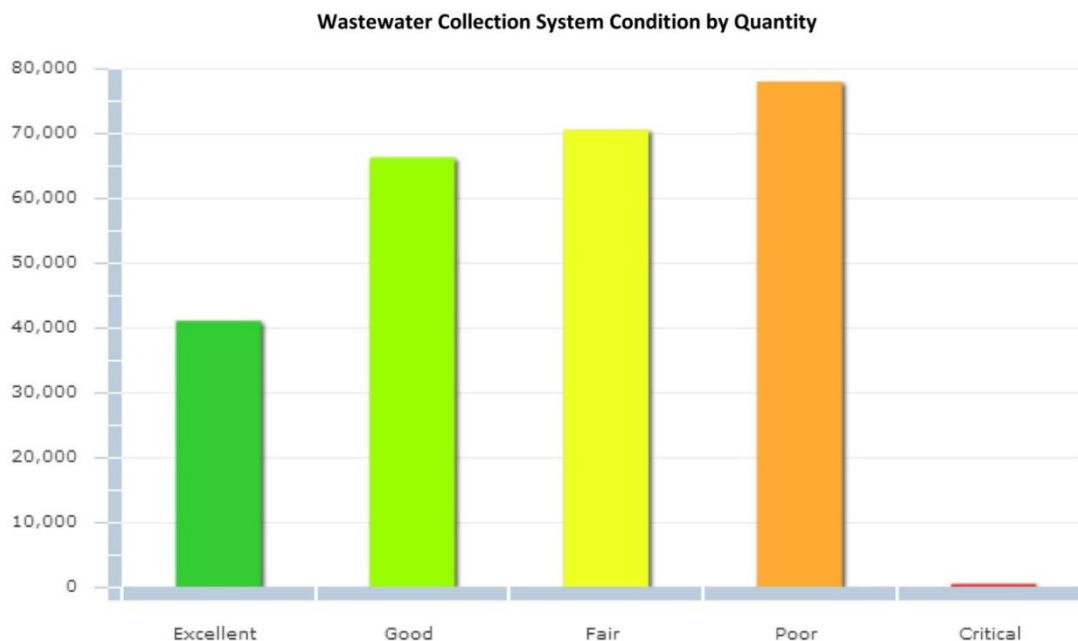
Wastewater Collection System Inventory		
Asset Type	Asset Component	Quantity/Units
Wastewater Collection System	Sewer Pipe (6 Inch)	122,238 ft
	Sewer Pipe (8 Inch)	85,470 ft
	Sewer Pipe (10 Inch)	5,997 ft
	Sewer Pipe (12 Inch)	37,848 ft
	Sewer Pipe (15 Inch)	811 ft
	Sewer Pipe (18 Inch)	3,558 ft

WHAT IS THE VALUE OF THE WASTEWATER COLLECTION SYSTEM?

The estimate replacement value of the wastewater collection system, in 2015 dollars, is approximately \$14.9 million. The cost per household for the wastewater collection is \$7,380 based on 2017 households.

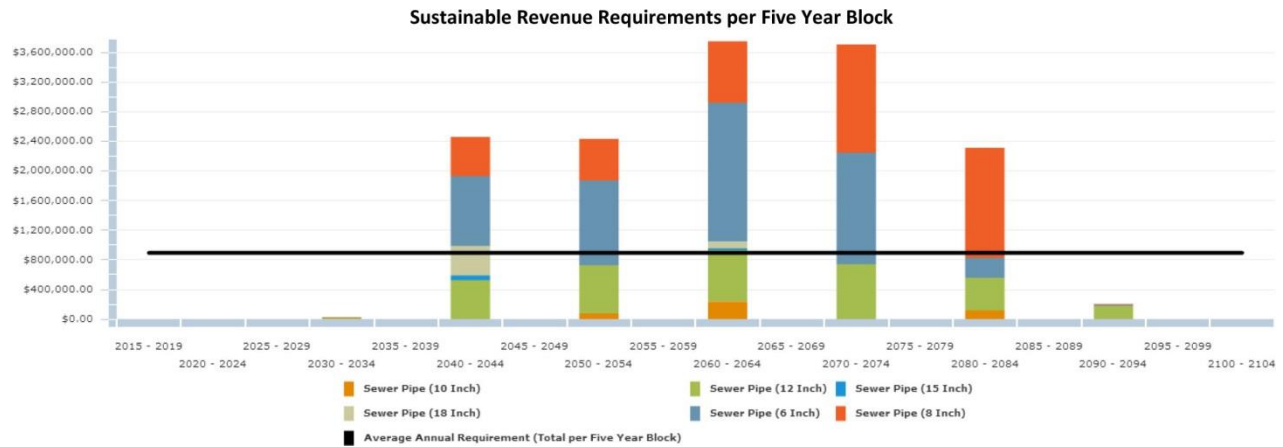
WHAT IS THE CONDITION OF THE WASTEWATER COLLECTION SYSTEM?

Approximately 69% of the city's sewer pipes are in fair to excellent condition, based on age data only, with approximately 31% in poor to critical condition. As such, the city received a Condition vs. Performance rating of 'C'.



HOW DOES THE CITY ACHIEVE SUSTAINABILITY?

The average annual revenue required to sustain Kennedale's wastewater collection system is approximately \$179,000. Based on Kennedale's current annual funding of \$80,000, there is an annual deficit of **\$99,000**. Given this deficit, the city received a Funding vs. Need rating of 'F'. The following graph presents five year blocks of expenditure requirements against the sustainable funding threshold line.



The city received an overall rating of 'D' for its wastewater collection system, calculated from the Condition vs. Performance and the Funding vs. Need ratings.

WATER AND WASTEWATER MASTER PLAN SUMMARY

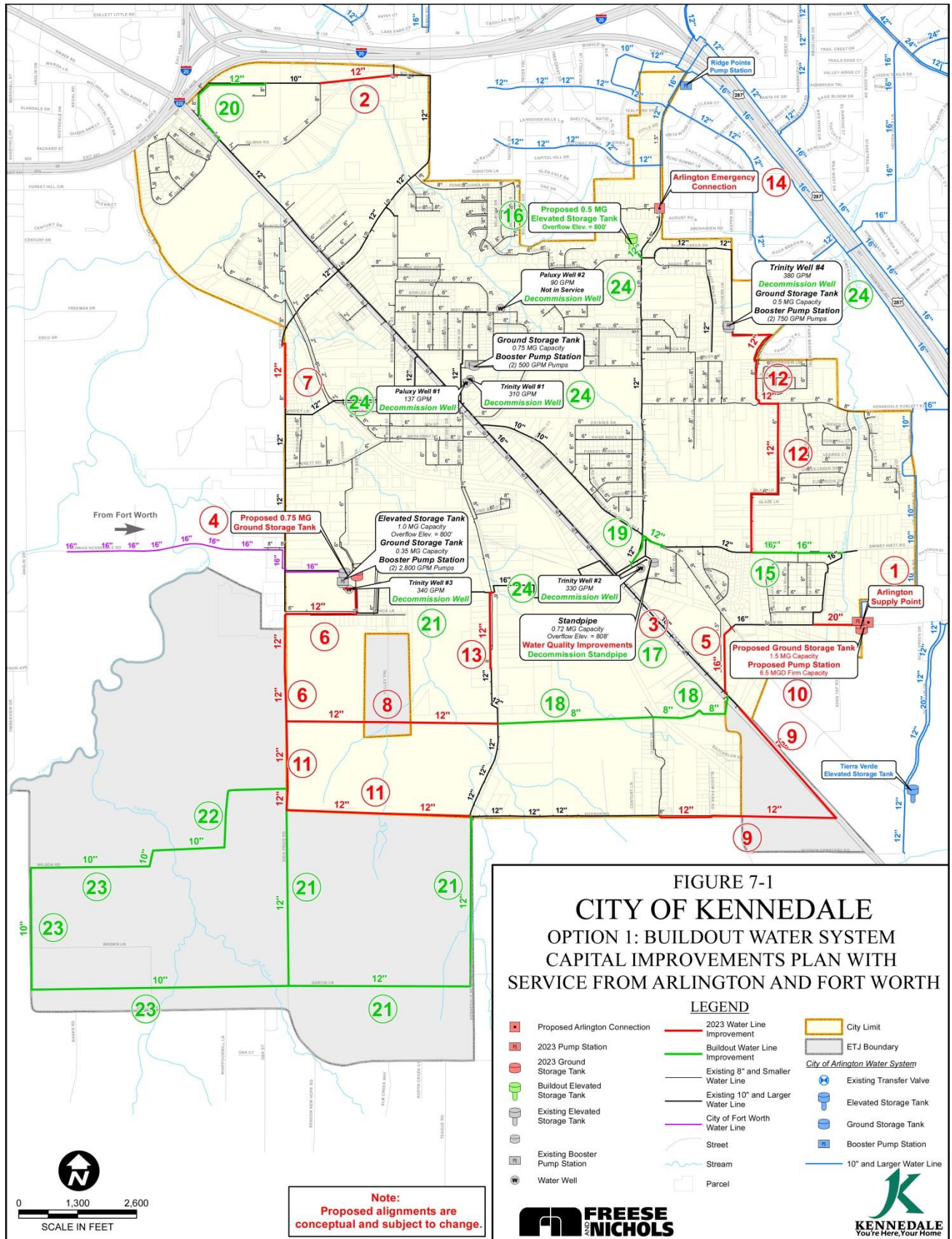
SOURCE: 2014 WATER AND WASTEWATER MASTER PLAN | WWW.CITYOFKENNEDALE.COM/GOVDOCS

Below are the City of Kennedale's water system capital improvement needs (through buildout), if the city plans to source water from our own wells as well as the Cities of Fort Worth and Arlington:

Table 7-1: Option 1 Water System Capital Improvement Plan

	Proj. No.	Project	Cost
2013 - 2023	1	Arlington Water Supply	\$909,420
	2	12-inch water line south of Interstate 20	\$438,830
	3	Standpipe Improvements	\$483,000
	4	0.75 MG Ground Storage Tank	\$1,343,430
	5	16-inch water line along Eden Road	\$495,420
	6	12-inch water lines from Pump Station 3 and along Dick Price Road	\$409,650
	7	12-inch water line between Dick Price Road and New Hope Road	\$319,880
	8	12-inch water line along Dick Price Road	\$767,460
	9	12-inch water line along US 287 Business and along Hudson Road	\$1,235,930
	10	1.5 MG Ground Storage Tank and 6.5 MGD Pump Station	\$3,910,230
	11	12-inch water line along Dick Price Road and Green Circle	\$1,049,530
	12	12-inch water line between Swiney Hiatt Road and Trinity Well #4	\$1,320,480
	13	12-inch water line along New Hope Road	\$390,190
	14	Arlington Emergency Connection	\$172,500
Total 2013 - 2023			\$13,245,950
2024 - Buildout	15	16-inch water line Swiney Hiatt Road	\$386,120
	16	0.5 MG Elevated Storage Tank	\$1,958,670
	17	Decommission Standpipe	\$207,000
	18	8-inch water lines between New Hope Road and US 287 Business	\$571,830
	19	12-inch water line near standpipe	\$158,730
	20	12-inch water line south of Interstate 20 and along US 287 Business	\$275,840
	21	12-inch water lines along Dick Price Road, Garcia Lane and New Hope Road	\$1,932,730
	22	10-inch water line west of Dick Price Road	\$944,750
	23	10-inch water line along Wilson Road and Shelby Road in the ETJ	\$1,769,850
	24	Decommission Wells	\$207,000
Total 2024 - Buildout			\$8,412,520
Grand Total, 2013 - Buildout			\$21,658,470

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES



WATER AND WASTEWATER MASTER PLAN SUMMARY

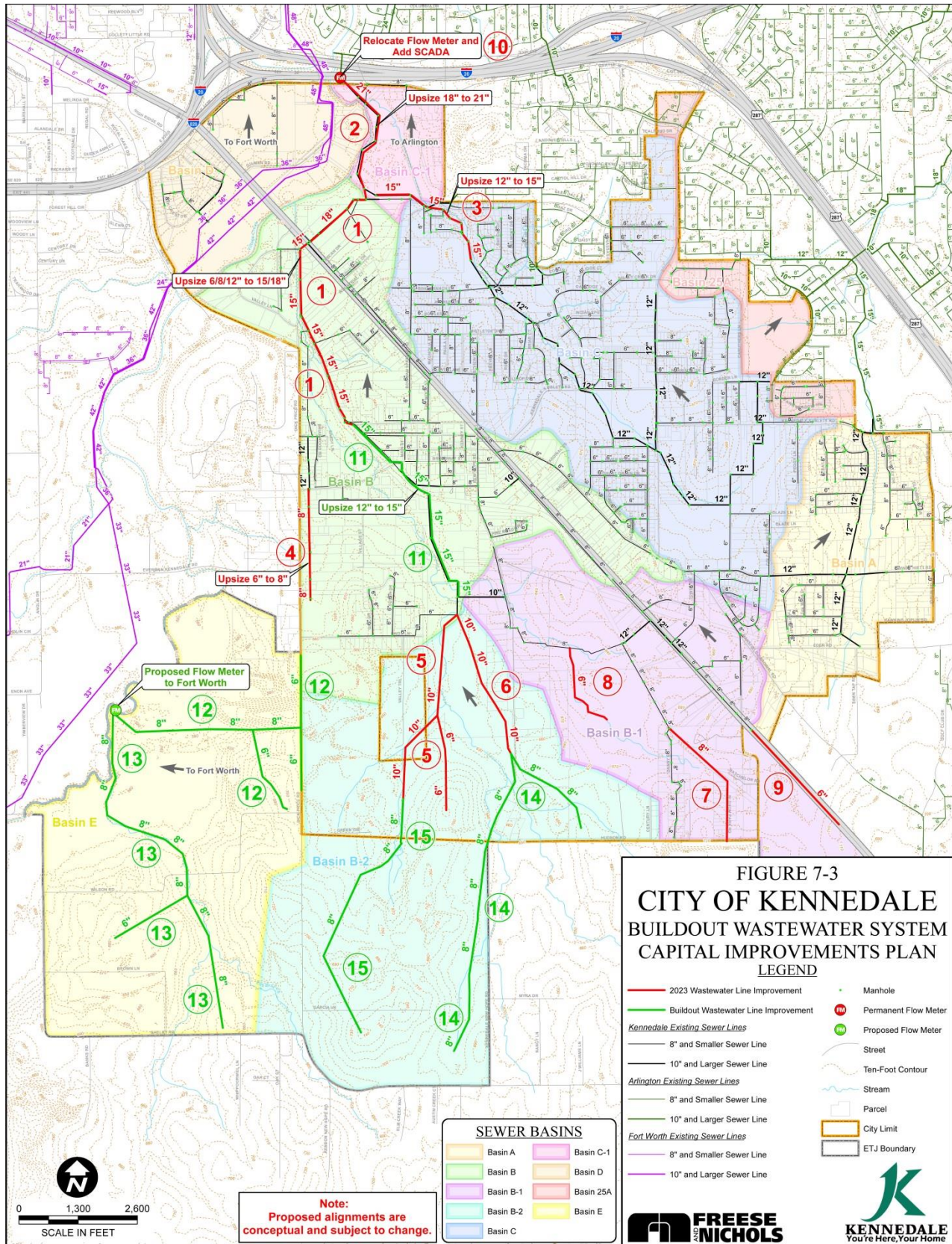
SOURCE: 2014 WATER AND WASTEWATER MASTER PLAN | WWW.CITYOFKENNEDALE.COM/GOVDOCS

Below are the City of Kennedale's wastewater system capital improvement needs (through buildout), if we continue to contract with the City of Arlington:

Table 7-3: Wastewater System Capital Improvement Plan

	Proj. No.	Project	Cost
2013 - 2023	1	15/18-inch interceptor along North Road and Dick Price Road	\$1,442,480
	2	21-inch and interceptor in Basin C-1	\$846,690
	3	15-inch interceptor in Basin C	\$692,210
	4	8-inch line along Dick Price Road	\$601,200
	5	10/6-inch lines in Basin B-2	\$985,990
	6	10-inch line in Basin B-2	\$426,950
	7	8-inch line along Bloxom Park	\$327,090
	8	6-inch line in Basin B-1	\$213,890
	9	6-inch line along Kennedale Parkway	\$244,450
	10	Flow Meter Updates	\$358,800
Total 2013 - 2023			\$6,139,750
2024 - Buildout	11	15-inch interceptor in Basin B	\$1,049,360
	12	6/8-inch lines in Basin E	\$1,512,510
	13	6/8-inch lines in Basin E	\$1,341,910
	14	8-inch lines in Basin B-2	\$1,076,700
	15	8-inch lines in Basin B-2	\$699,700
Total 2024 - Buildout			\$5,680,180
Grand Total, 2013 - Buildout			\$11,819,930

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES



CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

10: WATER/SEWER FUND

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
WATER SERVICE	2,395,416	2,630,000	2,630,000	1,512,893	2,500,000	(130,000)	2,441,584	(188,416)	-7%
SEWER SERVICE	1,673,421	1,992,000	1,992,000	1,323,341	1,992,000	-	1,656,292	(335,708)	-17%
SEWER SURCHARGE	9,300	8,400	8,400	7,782	11,500	3,100	9,600	1,200	14%
PENALTIES	66,561	66,000	66,000	42,571	66,000	-	66,000	-	-
ADMINISTRATIVE FEES	14,900	15,000	15,000	12,520	16,000	1,000	15,000	-	-
WATER TAP FEES	27,693	10,000	10,000	5,622	11,000	1,000	10,000	-	-
METER PURCHASE/INSTALL	47,256	11,000	11,000	23,214	34,300	23,300	20,000	9,000	82%
SEWER TAP FEES	21,901	10,000	10,000	2,050	7,000	(3,000)	10,000	-	-
ENGINEER REVIEW FEES	7,900	5,000	5,000	2,500	2,500	(2,500)	5,000	-	-
SANITATION BILLING FEES	14,505	14,400	14,400	7,339	16,000	1,600	14,400	-	-
OTHER FEES-WATER UTILITY	9,070	6,000	6,000	7,650	11,500	5,500	8,400	2,400	40%
SALES TAX	122	100	100	81	120	20	100	-	-
CHARGE FOR SERVICES	\$ 4,288,045	\$ 4,767,900	\$ 4,767,900	\$ 2,947,562	\$ 4,667,920	\$ (99,980)	\$ 4,256,376	\$ (511,524)	-11%
INVESTMENT INCOME	6	20	20	698	1,300	1,280	1,000	980	4900%
INVESTMENT EARNINGS	\$ 6	\$ 20	\$ 20	\$ 698	\$ 1,300	\$ 1,280	\$ 1,000	\$ 980	4900%
MISCELLANEOUS INCOME	4,892	7,500	7,500	5,372	5,000	(2,500)	7,500	-	-
CASH OVER/(UNDER)	1	-	-	-	-	-	-	-	-
MISCELLANEOUS INCOME	\$ 4,893	\$ 7,500	\$ 7,500	\$ 5,372	\$ 5,000	\$ (2,500)	\$ 7,500	\$ -	
SALE OF PARTS/ASSETS	2,118	2,000	2,000	262	262	(1,738)	1,000	(1,000)	-50%
SURPLUS SALES/RENTALS	\$ 2,118	\$ 2,000	\$ 2,000	\$ 262	\$ 262	\$ (1,738)	\$ 1,000	\$ (1,000)	-50%
TRANSFER IN STORM DRAIN	92,142	-	-	-	(92,142)	(92,142)	-	-	-
TRANSFER IN - TIF FUND	50,856	-	-	-	-	-	-	-	-
TRANSFER IN-WATER IMPACT FUND	171,200	154,415	154,415	-	154,415	-	153,573	(843)	-1%
TRANSFER IN-SEWER IMPACT FUND	-	60,000	60,000	-	60,000	-	60,000	-	-
TRANSFERS	\$ 314,198	\$ 214,415	\$ 214,415	\$ -	\$ 122,273	\$ (92,142)	\$ 213,573	\$ (843)	
TOTAL REVENUES	\$ 4,609,259	\$ 4,991,835	\$ 4,991,835	\$ 2,953,894	\$ 4,796,755	\$ (195,080)	\$ 4,479,449	\$ (512,387)	-10%
NUES (EXCLUDING INTEREST/TRANSFERS)	\$ 4,295,056	\$ 4,777,400	\$ 4,777,400	\$ 2,953,196	\$ 4,673,182	\$ (104,218)	\$ 4,264,876		

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

10: WATER/SEWER FUND

**FY17-18
PROPOSED**

4010-00-00 WATER SERVICE	CHARGE PER ORDINANCE RECEIVED FROM RESIDENTIAL/COMMERCIAL ACCOUNTS GIVEN KENNEDALE'S WATER RATES	2,594,908	2,441,584
4020-00-00 SEWER SERVICE	CHARGE PER ORDINANCE RECEIVED FROM RESIDENTIAL/COMMERCIAL ACCOUNTS GIVEN KENNEDALE'S SEWER RATES	1,962,101	1,656,292
4025-00-00 SEWER SURCHARGE	REVENUE RECEIVE FOR COMMERCIAL ACCOUNTS LOCATED AT NORTH ENTRANCE OF KENNEDALE PARKWAY (FWT, NANCY'S, AND US GALVANIZING,). COMMERCIAL ACCOUNTS DO NOT UTILIZE 3 MONTH AVERAGING FOR SEWER (DIRECT OFFSETTING EXPENSE IN UTILITY BILLING). (\$800/MONTH)	9,600	9,600
4040-00-00 PENALTIES	FEES PER ORDINANCE ON BALANCE OF DELINQUENT ACCOUNTS (\$5500/MONTH)	66,000	66,000
4050-00-00 ADMINISTRATIVE FEES	FEES PER ORDINANCE FOR DELINQUENT ACCOUNTS APPEARING ON CUT LIST, ONCE BALANCE SATISFIED OR PAYMENT ARRANGEMENT MADE SERVICE IS ESTABLISHED (\$1300/MONTH)	15,000	15,000
4060-00-00 WATER TAP FEES	FEE PER ORDINANCE TO TAP INTO WATER SERVICE WITH A NEW METER	10,000	10,000
4061-00-00 METER PURCHASE/INSTALL	FEE PER ORDINANCE TO PURCHASE/INSTALL EITHER NEW OR REPLACEMENT METERS	20,000	20,000
4070-00-00 SEWER TAP FEES	FEE PER ORDINANCE TO TAP INTO SEWER SERVICE WITH A NEW METER	10,000	10,000
4071-00-00 ENGINEER REVIEW FEES	FEES PER ORDINANCE TO CHARGE FOR ENGINEER TO REVIEW PLANS	5,000	5,000
4074-00-00 SANITATION BILLING FEES	4% RIGHT OF WAY BILLING FEE RETAINED GIVEN IESI TRASH BILL (\$1200/MONTH)	14,400	14,400
4076-00-00 OTHER FEES-WATER UTILITY	FEES PER ORDINANCE TO ESTABLISH/TRANSFER UTILITIES TO ANOTHER LOCATION (\$700/MONTH)	8,400	8,400
4081-00-00 SALES TAX	FEES RETAINED FROM SALES TAX TOTAL PAID TO STATE COMPTROLLER (.50% IS DISCOUNTED AMOUNT IF PAYMENT MADE IN TIMELY FASHION)	100	100
4401-00-00 INVESTMENT INCOME	EARNING BASED UPON AVERAGE BALANCE/INTEREST RATES	1,000	1,000
4409-00-00 MISCELLANEOUS INCOME	FEES PER ORDINANCE FOR NON-SUFFICIENT FUNDS CHECKS (NSF), ALSO INCLUDES OTHER INCOME SUCH AS THOSE FROM ANNUAL CITYWIDE CLEANUP, ALLOWING COMPANIES TO USE WATER/SEWER RIGHT OF WAY, TML INSURANCE RETURN OF EQUITY CHECK, WATER WELL PERMITS, WASTEHAULER TRIP TICKET PERMITS/BOOKS	7,500	7,500
4886-00-00 SALE OF PARTS/ASSETS	REVENUE EARNED FROM THE SALE OF MAINLY SCRAP METAL	1,000	1,000
4963-00-00 TRANSFER IN-WATER IMPACT FUND	MONIES TRANSFERRED TO ASSIST IN FUNDING PORTION OF \$2.9M 2007 CO BOND/16" WATER LINE PAYMENT (BASED ON IMPACT FEE REVENUE AND AVAILABLE FUND BALANCE)	153,573	153,573
4964-00-00 TRANSFER IN-SEWER IMPACT FUND	MONIES TRANSFERRED TO ASSIST IN FUNDING PORTION OF \$2.9M 2007 CO BOND/16" WATER LINE PAYMENT (BASED ON IMPACT FEE REVENUE AND AVAILABLE FUND BALANCE)	60,000	60,000

TOTAL REVENUES \$ 4,479,449

DEPARTMENT OUTLINE: UTILITY BILLING

FUNCTIONS

Provides the highest quality cost-effective service to the residents of Kennedale by processing and maintaining utility accounts, collecting payments, and producing and monitor field work orders

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Total replacement of Meter Transmission Units (MTU) due to manufacturing defect (4.4)
- Merged Municipal Court and Utility Billing to improve customer service in both departments (4.4)
- Learn LT Systems (Municipal Court software) to assist court due to merging departments (4.4)
- Reconciled all accounts receiving grandfathered senior trash credit and removed those that no longer qualified (4.4)
- Established a deposit amount for storm drainage-only accounts (4.4)
- Updated policy with Global Water Fathom to correct multi-family deposits (4.4)
- Implemented use of tablets in the field so that work orders could be updated in “real time” (4.4)
- Resolved City Works programming errors with Global Water Fathom (4.4)
- Implemented new water service application to maintain compliance with state regulations (4.4)
- Updated senior/disabled credit application to provide useful documents in determining eligibility (4.4)
- Corrected multipliers on multi-family units for all services (4.4)
- Created new water and sewer tap confirmation sheet to ensure taps are placed and paid for before permits are issued (4.4)
- Implemented fixed-rate for builder accounts so that meters can be set before final inspection to limit damaged equipment (4.4)

SHORT-TERM GOALS

- Continue to work with Global Water FATHOM automated meter reading and work order system (4.4)
- Provide services to the residents such as the City Wide Clean Up and the City Wide Garage Sale (4.4)
- Work with library to host a “Fix a Leak Week” in Kennedale to provide information to residents about leaks and conservation (4.4)
- Fathom software update, providing customer access to better meter read information and other customer portal additions (4.4)
- Purchase receipt printer to enable the printing of customer payments and cash receipts at the window to better serve residents in timeliness and service (4.4)

- Correct accounts with multiple meters to be billed based on each meters consumption in tiers rather than combined consumption (4.4)

LONG-TERM GOALS

- Regularly audit utility billing accounts, meters and boxes to maintain and enhance revenue requirements and quality services. (4.4)
- Complete audit on storm drain account to ensure property owners are receiving the bills and no tenants are being double billed (4.4)
- Complete audit on irrigation only accounts to ensure no meters only providing water for irrigation are receiving sewer charges as well as to lessen the work order for zero usage that public works receives (4.4)
- Continue audit on all internal water account codes to ensure accuracy between the City and Fathom (4.4)
- Implement process to monitor returned payments (4.4)
- Work with permits to create a master address list to update both UB and Permits records to match (4.4)
- Create IVR list each month to determine that phone numbers are up to date and customers are receiving notifications (4.4)
- Update process for average billing and Fort Worth Sewer Surcharge so the process is automated and not manual to eliminate errors (4.4)

STAFFING RESOURCES

- Utility Billing Administrator: 1.0 Full-Time Equivalent (FTE)

PERFORMANCE MEASURES

THROUGH JUNE 2017 UNLESS OTHERWISE NOTED

- 2,927 Water Accounts
- 2,551 Sewer Accounts
- 65 Water Taps
- 63 Sewer Taps
- 22 New Utility Connections
- 350 Billing Field Investigations
- 68 (Avg. monthly) Disconnections
- 15% (Avg.) Water Cases Resolved
- 421.84 (Tons) of Recyclables Picked – Up
- 1,370,919 (Gallons) of Leak Adjustments

- Fathom Global Customer Care Survey
 - 7,136 (792 Avg /monthly) Call Volume
 - 72.6% (60% Min. Per Contract) Service Level
 - 9.42 (Avg.) Customer Satisfaction Survey
 - 96% (Avg.) Call Resolution %
- Pertinent 2015 Resident Satisfaction Survey Results
 - Quality of Services – 74%
 - Accuracy of Water Bill – 70% rated good or better
 - Resolution of Billing Disputes – 39% rated good or better

DEPARTMENT SUMMARY BUDGET

10: WATER/SEWER FUND

01: WATER/SEWER

01: UTILITY BILLING

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
SALARIES	48,457	48,842	48,842	26,143	43,682	(5,160)	46,512	(2,330)	-5%
OVERTIME	195	-	-	-	-	-	-	-	-
TEMPORARY/PART-TIME	-	-	-	-	-	-	-	-	-
LONGEVITY PAY	200	296	296	-	-	(296)	8	(288)	-97%
RETIREMENT	7,048	7,099	7,099	3,777	6,315	(785)	6,585	(514)	-7%
FICA	3,523	3,759	3,759	1,961	3,266	(493)	3,559	(200)	-5%
MEDICAL INSURANCE	6,646	7,575	7,575	2,043	3,680	(3,895)	4,967	(2,608)	-34%
LIFE INSURANCE	189	215	215	110	185	(30)	219	4	2%
DENTAL INSURANCE	305	288	288	138	246	(42)	288	-	-
VISION INSURANCE	59	63	63	30	54	(9)	63	-	-
VACATION/SICK/TERM/LEAVE ADJ	(330)	-	-	-	-	-	-	-	-
PERSONNEL	\$ 66,292	\$ 68,137	\$ 68,137	\$ 34,202	\$ 57,427	\$ (10,710)	\$ 62,201	\$ (5,936)	-9%
PRINTED SUPPLIES	22	475	475	61	200	(275)	350	(125)	-26%
GENERAL OFFICE SUPPLIES	330	400	400	208	350	(50)	400	-	-
POSTAGE	70	250	250	85	150	(100)	200	(50)	-20%
MINOR EQUIP/SMALL TOOLS<\$5K	-	-	-	-	-	-	-	-	-
EXPENDABLE SUPPLIES	279	200	200	138	200	-	200	-	-
SUPPLIES	\$ 701	\$ 1,325	\$ 1,325	\$ 493	\$ 900	\$ (425)	\$ 1,150	\$ (175)	-13%
OFFICE EQUIP/SOFTWARE MAINT	8,154	8,304	8,304	5,223	8,080	(224)	8,081	(223)	-3%
MAINTENANCE	\$ 8,154	\$ 8,304	\$ 8,304	\$ 5,223	\$ 8,080	\$ (224)	\$ 8,081	\$ (223)	-3%
ASSOC DUES/PUBLICATIONS	378	500	500	309	309	(191)	400	(100)	-20%
TRAINING/SEMINARS	95	500	500	-	-	(500)	4,000	3,500	700%
SPECIAL SERVICES	207,521	216,936	216,936	117,284	210,000	(6,936)	223,656	6,720	3%
EQUIPMENT RENTAL	1,794	681	681	704	1,550	869	1,730	1,049	154%
TRAVEL	30	50	50	-	-	(50)	50	-	-
TRASH/DISPOSAL/DUMP SERVICES	1,880	1,700	1,700	4,700	5,850	4,150	6,200	4,500	265%
INTERGOV-FORT WORTH SEWER	16,255	18,245	18,245	8,976	20,000	1,755	18,200	(45)	-
INTERGOV-ARLINGTON SEWER	661,160	936,000	936,000	317,653	680,000	(256,000)	696,000	(240,000)	-26%
INTERGOV-FORT WORTH WATER	246,203	451,818	451,818	93,486	200,000	(251,818)	215,159	(236,659)	-52%
SUNDRY	\$ 1,135,316	\$ 1,626,431	\$ 1,626,431	\$ 543,112	\$ 1,117,709	\$ (508,722)	\$ 1,165,395	\$ (461,036)	-28%
TOTAL EXPENDITURES	\$ 1,210,463	\$ 1,704,197	\$ 1,704,197	\$ 583,030	\$ 1,184,116	\$ (520,081)	\$ 1,236,826	\$ (467,371)	-27%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

10: WATER/SEWER FUND

01: WATER/SEWER

01: UTILITY BILLING

FY17-18

PROPOSED

5101-01-01	SALARIES	REFER TO PERSONNEL SUMMARY OVERVIEW	46,512	46,512
5107-01-01	OVERTIME	ADDITIONAL PAY OVER 40 HOURS PER WEEK AT 1.5 FOR NON-EXEMPT EMPLOYEES.	-	-
5109-01-01	TEMPORARY/PART-TIME	REFER TO PERSONNEL SUMMARY OVERVIEW	-	-
5114-01-01	LONGEVITY PAY	PAID TO EMPLOYEES WITH A MINIMUM OF TWELVE MONTHS OF SERVICE PRIOR TO SEPTEMBER 30TH OF EACH YEAR. EMPLOYEES RECEIVE \$8, \$10 OR \$12 PER MONTH FOR EACH YEAR OF SERVICE COMPLETED WITH THE CITY.	8	8
5115-01-01	RETIREMENT	REQUIRED FOR ANYTHING OVER 1000 CALENDAR HOURS. PAID MONTHLY. BASED ON JAN-DEC CALENDAR YEAR. NEW RATE RECEIVED IN MAY OF CURRENT YEAR FOR JAN-DEC OF UPCOMING FISCAL YEAR. OCT-DEC OF NEW FISCAL YEAR BILLED AT OLD RATE. RATE RECEIVED IN MAY HAS A LAG OF ONE YEAR DUE TO ACTUARIAL STUDY (I.E., JAN 2008 RATE BASED ON DEC 2006 STUDY).	6,585	6,585
5117-01-01	FICA	BASED ON 6.20% SOCIAL SECURITY/1.45% FICA, TOTALING 7.65%, ASSESSED ON ANY FORM OF PAY/INCOME TO EMPLOYEE	3,559	3,559
5118-01-01	MEDICAL INSURANCE	BASED ON MONTHLY PREMIUM	4,967	4,967
5120-01-01	LIFE INSURANCE	BASED ON LIFE AND ACCIDENTAL DEATH & DISMEMBERMENT PREMIUM	219	219
5121-01-01	DENTAL INSURANCE	BASED ON MONTHLY PREMIUM	288	288
5122-01-01	VISION INSURANCE	BASED ON MONTHLY PREMIUM	63	63
5240-01-01	PRINTED SUPPLIES	SIGNS FOR CLEAN-UP CAMPAIGN	50	350
		UB INSERTS	300	
5260-01-01	GENERAL OFFICE SUPPLIES	CALENDARS, PLANNERS, PENCILS, PAPER, PAPER CLIPS, ETC	250	400
		COPY PAPER	150	
5261-01-01	POSTAGE	MAILING OF LETTERS AND CORRESPONDENCE	200	200
5290-01-01	EXPENDABLE SUPPLIES	EMPLOYEE WORKER'S FOOD FOR CLEANUP	200	200
5440-01-01	OFFICE EQUIP/SOFTWARE MAINT	STW - ANNUAL SUPPORT/LEASE FOR UTILITY BILLING (RENEWS ANNUALLY IN SEP, MUST SEND 30 DAY TERMINATION NOTICE TO CANCEL)	1,795	8,081
		STW - ANNUAL SUPPORT/LEASE FOR CASH RECEIPTS	1,590	
		SAVIN MONTHLY MAINTENANCE - (\$63.13/MO SPLIT 50% WITH COURT)	758	
		RECEIPT PRINTER		
		ADCOMP - ANNUAL MAINTENANCE FEE FOR KIOSK	3,938	
5510-01-01	ASSOC DUES/PUBLICATIONS	NOTARY RENEWAL LICENSE \$100 (SARAH EXPIRES FY16/17 OR SEP 2017)		400
		AWWA MEMBERSHIPS (UB, FINANCE DIRECTOR)	400	
5525-01-01	TRAINING/SEMINARS	FRED PRYOR, AWWA WEBINARS, ETC.	500	4,000
		TUITION REIMBURSEMENT	3,500	
5570-01-01	SPECIAL SERVICES	VALLEY COLLECTION SERVICE (\$250/MO)	3,000	223,656
		GLOBAL CREDIT CARD FEES (\$4500 PER MONTH)	54,000	
		GLOBAL WATER FATHOM CIS MONTHLY CHARGES (\$3.61 PER ACCOUNT, 3100 ACCOUNTS, \$11,191 MONTHLY)	137,268	
		GLOBAL WATER FATHOM AMI MONTHLY CHARGES (\$.77 PER ACCOUNT, 3100 ACCOUNTS, \$2,387 MONTHLY)	29,388	
5575-01-01	EQUIPMENT RENTAL	SAVIN COPIER RENTAL - ENDS 08/17 (\$144.16/MO - SPLIT 50% WITH COURT)	1,730	1,730
5578-01-01	TRAVEL	MILEAGE REIMBURSEMENT	50	50
5591-01-01	TRASH/DISPOSAL/DUMP SERVICES	TIRE DISPOSAL FROM BI-ANNUAL CLEANUP	600	6,200
		HAZARDOUS HOUSEHOLD DROP OFF (AVERAGE 3 PER MONTH)+ Clean Up Event	5,600	
5592-01-01	INTERGOV-FORT WORTH SEWER	CHARGES FOR WASTEWATER SERVICE PROVIDED BY FORT WORTH:		18,200
		VOLUME CHARGE	8,500	
		BOD CHARGE	5,400	
		TSS CHARGE	3,400	
		MONTHLY ADMINISTRATIVE CHARGE	900	
5594-01-01	INTERGOV-ARLINGTON SEWER	CHARGES FOR WASTEWATER SERVICE PROVIDED BY ARLINGTON:		696,000
		\$40,000 AVERAGE ANTICIPATED TRA RATE/MONTH	480,000	
		\$18,000 ANTICIPATED ARLINGTON RATE/MONTH	216,000	
5597-01-01	INTERGOV-FORT WORTH WATER	CHARGES FOR WHOLESALE WATER SERVICE PROVIDED BY CITY OF FORT WORTH:		215,159
		CONSUMPTION CHARGE	130,000	
		METER CHARGE	300	
		MAX/PEAK DAY CHARGE	55,700	
		MAX/PEAK HOUR CHARGE	29,159	

TOTAL EXPENDITURES \$ 1,236,826

DEPARTMENT OUTLINE: WATER OPERATIONS

FUNCTIONS

Provides operations and maintenance of the water and wastewater system

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Evaluated the purchase of additional auto flush valves for dead end mains (4.4)
- Added delay start timer to chlorine booster pump at T2 to prevent pump from becoming air locked (4.4)
- Ensured that customer service inspections are performed by the building official and records maintained for future Sanitary Surveys as required by TCEQ (4.4)
- Worked with Planning and Development, developed a Water Conservation Plan (4.4)
- Conducted SCADA training (4.4)
- Upgraded water meter MTU's (4.4)
- Personnel trained to use new meter services tablets and software (4.4)
- Worked with Arlington to develop sewer billing adjustment matrix to deal with erroneous high flows created by Arlington lift station (4.7)
- Replaced P1 and T1 well pumps and well flow meters (4.4)
- Purchased new SCBA's and trained personnel on proper use (4.4)
- Completed Bloxom Drive water and sewer line project (4.4)
- Tarrant County paved Public Works facility parking lot (4.8.2)
- Completed emergency sewer line replacement at Village Creek (4.4)
- Completed phase I of Vineyards development (4.4)
- Upgraded hardware for old booster pumps at T3 site (4.4)
- Conducted triennial Lead and Copper sampling (4.4)
- Completed TCEQ Triannual Compliance Inspection. No Violations. Designated TCEQ Advisory Utility (4.4)
- Completion of Water & Sewer Impact Fee Study with Freese & Nichols (4.4)

SHORT-TERM GOALS

- Purchase and retrofit well sites for mobile emergency generator use (4.4)
- Install booster pumps at the T2 site (4.4)
- Present Water Conservation Plan to City Council (4.4)
- Evaluate the purchase of additional auto flush valves for dead end mains (4.4)
- Work with Planning and Development to develop and implement a Water Conservation Plan (4.8.2)

- Upgrade SCADA field plc's as they out with Ethernet compatible models as they are replaced(4.4)
- Add timer programming for booster pumps in SCADA so pump starts can be staggered to reduce water hammer (4.4)
- Implement a backflow device inspection/tracking and maintenance program (4.4)
- Continue eliminating 2" water lines (4.4)
- Continue sewer and manhole rehabilitation, smoke testing and installation of rain guards in manholes to reduce I&I (4.4)
- Conduct SCADA training as needed(4.4)
- Implement an automated work order system allowing for a more organized approach to inventory (4.4)
- Enable personnel to improve professional licenses and participate in professional organizations (4.4)
- Sewer line replacement along Dick Price Rd (4.4)
- Complete Senior living facility project (4.4)
- Complete phase II of Vineyards development (4.4)
- Rehab T3 elevated tower (4.4)
- Secure chlorine bottle storage facility at T2 (4.4)

LONG-TERM GOALS

- Fund and build a Public Works Administration facility to better serve our customers (4.4)
- Replace all AC water lines in distribution system (12" Dick Price Road) (4.4)
- Fund a full-time Utility Analyst and Water Superintendent position (4.7)
- Rehabilitation of a least one tank a year (4.4)
- Install ground storage and booster pumps at the T2 site and larger ground storage tank at the T3 site (4.4)
- Investigate strategies to reduce water taste and odor issues (4.4)
- Continue reducing I&I by proactively inspecting and maintaining sewer lines (4.4)
- Eliminate all mains less than 6" in the water distribution system (4.4)
- Loop mains as needed to eliminate all dead end mains in the water distribution system (4.4)
- Install inline chlorine residual analyzers and tie the signal into SCADA so the residual can be monitored continually (4.4)
- Upgrade hardware and modify SCADA automation programming, to include old booster pumps at T3 site (4.4)
- Tie customers into Kennedale water that are in Kennedale but currently receive Arlington water (4.4)
- Construct 12" water line along I-20 from Bowman Springs Road to Kennedale Parkway (4.4)

- Continue participating in Community Development Block Grant (CDBG) program through Tarrant County (4.4)
- Continue involvement in a variety of organizations to enhance partnerships across the regions are as follows (1.4):
 - Village Creek/Lake Arlington Watershed protection program (4.4)
 - Fort Worth Wholesale Water and Wastewater Advisory Committee (4.4)
 - Northern Trinity Groundwater Conservation District (4.4)

STAFFING RESOURCES

- Public Works Director: 1.0 Full-Time Equivalent (FTE)
- Chief Crewleader: 1.0 Full-Time Equivalent (FTE)
- Backflow/CSI Inspector: 1.0 Full-Time Equivalent (FTE)
- Utility Inspector: 1.0 Full-Time Equivalent (FTE)
- Administrative Assistant: 1.0 Full-Time Equivalent (FTE)
- Utilities Analyst: 0.5 Full-Time Equivalent (FTE)
- Utilities Operator: 5.0 Full-Time Equivalent (FTE)
- Part Time Public Works Technician: 0.75 Full-Time Equivalent (FTE)

PERFORMANCE MEASURES

THROUGH JUNE 2017 UNLESS OTHERWISE NOTED

- # of Major Breaks Repaired
 - 0 Water Breaks (*ones that were tracked*)
 - 3 Sewer Breaks (*ones that were tracked*)
- Water Lines (miles) Added – 1.0 mile
- Wastewater Lines (miles) Added – .5 mile
- Ground Storage Capacity (gallons) – 2,147,000
- Elevated Storage Capacity (gallons) – 1,144,000
- 8.25 Water Loss % (*Below 10% is considered excellent*)
- 72 Water Samples
- Pertinent 2015 Resident Satisfaction Survey Results
 - Quality of Water – 50%
 - Taste & Odor – 42%
 - Pressure – 72%
 - Informed of Service Disruptions – 70%

DEPARTMENT SUMMARY BUDGET

10: WATER/SEWER FUND

01: WATER/SEWER

02: OPERATIONS

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
SALARIES	383,263	401,524	401,524	247,276	399,130	(2,394)	440,450	38,926	10%
OVERTIME	27,578	25,000	25,000	14,588	22,931	(2,069)	25,000	-	
TEMPORARY/PART-TIME	38,657	34,565	34,565	22,424	36,783	2,219	35,256	691	2%
CERTIFICATION PAY	6,600	2,600	2,600	4,950	7,950	5,350	7,800	5,200	200%
LONGEVITY PAY	3,958	4,614	4,614	4,742	4,742	128	6,406	1,792	39%
RETIREMENT	63,602	65,153	65,153	41,788	67,480	2,328	72,886	7,733	12%
FICA	34,005	35,825	35,825	21,715	34,812	(1,013)	39,391	3,566	10%
MEDICAL INSURANCE	45,566	45,563	45,563	28,313	44,753	(811)	59,985	14,422	32%
LIFE INSURANCE	1,433	1,789	1,789	1,077	1,675	(114)	2,073	284	16%
DENTAL INSURANCE	2,925	2,880	2,880	1,860	2,940	60	3,168	288	10%
VISION INSURANCE	506	630	630	366	579	(51)	693	63	10%
VACATION/SICK/TERM/LEAVE ADJ	8,053	15,000	15,000	-	-	(15,000)	20,000	5,000	33%
PERSONNEL	\$ 616,144	\$ 635,143	\$ 635,143	\$ 389,098	\$ 623,776	\$ (11,367)	\$ 713,107	\$ 77,965	12%
CHEMICAL SUPPLIES	13,485	22,500	22,500	11,660	21,000	(1,500)	28,000	5,500	24%
UNIFORMS	6,120	5,950	5,950	2,803	5,000	(950)	5,950	-	
CLEANING SUPPLIES	625	800	800	818	800	-	1,100	300	38%
PRINTED SUPPLIES	268	1,200	1,200	516	800	(400)	1,400	200	17%
GENERAL OFFICE SUPPLIES	1,018	825	825	537	900	75	825	-	
POSTAGE	221	300	300	49	150	(150)	200	(100)	-33%
MINOR EQUIP/SMALL TOOLS<\$5K	5,846	13,300	13,300	2,804	10,000	(3,300)	13,300	-	0%
FUEL	12,264	14,250	14,250	7,525	12,500	(1,750)	12,750	(1,500)	-11%
EXPENDABLE SUPPLIES	3,221	2,500	2,500	1,417	-	(2,500)	2,500	-	
SUPPLIES	\$ 43,069	\$ 61,625	\$ 61,625	\$ 28,129	\$ 51,150	\$ (10,475)	\$ 66,025	\$ 4,400	7%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

10: WATER/SEWER FUND

01: WATER/SEWER

02: OPERATIONS

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
BUILDING MAINTENANCE	4,983	17,130	17,130	9,204	17,000	(130)	17,215	85	0%
WASTEWATER SYSTEM MAINTENANCE	45,545	165,000	165,000	2,864	210,000	45,000	100,000	(65,000)	-39%
WATER SYSTEM MAINTENANCE	78,086	111,000	111,000	20,383	100,000	(11,000)	76,000	(35,000)	-32%
WATER STORAGE TANK MAINTENANCE	-	8,000	8,000	1,625	6,000	(2,000)	108,000	100,000	1250%
METER/BOXES/HYDRANTS	5,905	40,056	40,056	26,349	40,000	(56)	40,056	-	
MACHINERY/TOOL MAINTENANCE	1,216	4,500	4,500	504	4,000	(500)	4,500	-	
MOTOR VEHICLE MAINTENANCE	18,607	16,500	16,500	14,902	18,000	1,500	16,500	-	
OFFICE EQUIP/SOFTWARE MAINT	1,759	3,224	3,224	894	3,000	(224)	3,224	-	
PUMP/MOTOR MAINTENANCE	4,393	36,000	36,000	2,906	20,000	(16,000)	36,000	-	
SIGNS/FENCE/SIDEWALK MAINT	889	12,700	12,700	383	5,000	(7,700)	12,700	-	
MAINTENANCE	\$ 161,382	\$ 414,110	\$ 414,110	\$ 80,015	\$ 423,000	\$ 8,890	\$ 414,195	\$ 85	0%
ADVERTISING	-	500	500	165	400	(100)	500	-	
ASSOC DUES/PUBLICATIONS	1,573	2,203	2,203	1,812	2,200	(3)	2,115	(88)	
TRAINING/SEMINARS	2,091	2,393	2,393	978	2,000	(393)	2,393	-	
ELECTRIC SERVICES	228,252	210,000	210,000	158,747	220,000	10,000	265,000	55,000	26%
GAS SERVICES	345	785	785	307	700	(85)	800	15	2%
LEGAL SERVICES	-	-	-	-	-	-	-	-	
SPECIAL SERVICES	12,623	20,542	20,542	20,977	25,000	4,458	20,542	-	
EQUIPMENT RENTAL	2,749	8,170	8,170	1,335	3,000	(5,170)	9,139	969	12%
TRAVEL	185	2,500	2,500	1	500	(2,000)	2,500	-	
ENGINEERING SERVICES	50,757	80,000	80,000	40,995	78,000	(2,000)	80,000	-	
TELEPHONE SERVICES	5,099	4,980	4,980	2,700	5,000	20	4,980	-	
WATER/SEWER SERVICES	3,894	4,500	4,500	1,669	3,000	(1,500)	4,500	-	
TRASH/DISPOSAL/DUMP SERVICES	743	6,000	6,000	299	1,200	(4,800)	6,000	-	
INTERGOV-TARRANT COUNTY WATER	21,000	24,496	24,496	47,982	47,982	23,487	55,000	30,504	125%
SUNDRY	\$ 329,311	\$ 367,069	\$ 367,069	\$ 277,968	\$ 388,982	\$ 21,914	\$ 453,469	\$ 86,401	24%
CAPITAL	\$ 285,081	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL EXPENDITURES	\$ 1,434,987	\$ 1,477,946	\$ 1,477,946	\$ 775,210	\$ 1,486,908	\$ 8,962	\$ 1,646,797	\$ 168,850	11%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

10: WATER/SEWER FUND

01: WATER/SEWER

02: OPERATIONS

FY17-18
PROPOSED

5101-01-02	SALARIES	REFER TO PERSONNEL SUMMARY OVERVIEW	440,450	440,450
5107-01-02	OVERTIME	ADDITIONAL PAY OVER 40 HOURS PER WEEK AT 1.5 FOR NON-EXEMPT EMPLOYEES.	25,000	25,000
5109-01-02	TEMPORARY/PART-TIME	REFER TO PERSONNEL SUMMARY OVERVIEW	35,256	35,256
5113-01-02	CERTIFICATION PAY	REFER TO PERSONNEL SUMMARY OVERVIEW	7,800	7,800
5114-01-02	LONGEVITY PAY	PAID TO EMPLOYEES WITH A MINIMUM OF TWELVE MONTHS OF SERVICE PRIOR TO SEPTEMBER 30TH OF EACH YEAR. EMPLOYEES RECEIVE \$8, \$10 OR \$12 PER MONTH FOR EACH YEAR OF SERVICE COMPLETED WITH THE CITY.	6,406	6,406
5115-01-02	RETIREMENT	REQUIRED FOR ANYTHING OVER 1000 CALENDAR HOURS. PAID MONTHLY. BASED ON JAN-DEC CALENDAR YEAR. NEW RATE RECEIVED IN MAY OF CURRENT YEAR FOR JAN-DEC OF UPCOMING FISCAL YEAR. OCT-DEC OF NEW FISCAL YEAR BILLED AT OLD RATE. RATE RECEIVED IN MAY HAS A LAG OF ONE YEAR DUE TO ACTUARIAL STUDY (I.E., JAN 2008 RATE BASED ON DEC 2006 STUDY).	72,886	72,886
5117-01-02	FICA	BASED ON 6.20% SOCIAL SECURITY/1.45% FICA, TOTALING 7.65%, ASSESSED ON ANY FORM OF PAY/INCOME TO EMPLOYEE	39,391	39,391
5118-01-02	MEDICAL INSURANCE	BASED ON MONTHLY PREMIUM	59,985	59,985
5120-01-02	LIFE INSURANCE	BASED ON LIFE AND ACCIDENTAL DEATH & DISMEMBERMENT PREMIUM	2,073	2,073
5121-01-02	DENTAL INSURANCE	BASED ON MONTHLY PREMIUM	3,168	3,168
5122-01-02	VISION INSURANCE	BASED ON MONTHLY PREMIUM	693	693
5190-01-02	VACATION/SICK/TERM/LEAVE ADJ	VACATION/SICK TIME PAYOUT	20,000	20,000
5210-01-02	CHEMICAL SUPPLIES	CHLORINE 150# BOTTLES PLUS RENTAL AND STORAGE TRUCK AND EQUIPMENT WASH LIQUID AMMONIUM SULFATE/CHLORAMINES	20,000 1,000 7,000	28,000
5220-01-02	UNIFORMS	WRANGLER JEANS FOR STAFF UNIFORM COMPANY (\$80 WK) WET & DRY SUITS (2 SUITS, \$600 EACH) POLO SUMMER SHIRTS (SHORT SLEEVES) T-SHIRTS, GLASSES AND VESTS HATS (\$10 EA.) STEEL TOE WORK BOOTS (\$150 EA)	1,400 1,200 1,000 950 1,400	5,950
5230-01-02	CLEANING SUPPLIES	APPLIES TO SHOP ONLY: BATHROOM & BUILDING CLEANING SUPPLIES	1,100	1,100
5240-01-02	PRINTED SUPPLIES	CCRS, INDUSTRIAL WASTE FORMS/LETTERS LIQUID WASTE HAULERS FORMS/LETTERS	1,000 400	1,400
5260-01-02	GENERAL OFFICE SUPPLIES	PENS, PAPER, PENCILS, ETC. SCADA PAPER	400 425	825
5261-01-02	POSTAGE	POSTAGE FOR CCRS AND LIQUID WASTE HAULERS	200	200
5280-01-02	MINOR EQUIP/SMALL TOOLS<\$5K	LIGHT BARS, TOOL BOXES, HEADACHE RACKS ADMIN ASSISTANT DESK/CHAIR, CONFERENCE TABLE/CHAIRS 4 INCH TRASH PUMP AND ATTACHMENTS HAND TOOLS (SCREWDRIVERS, WRENCHES, PIPE WRENCHES, SOCKETS PNEUMATIC IMPACT TOOLS)	4,800 1,500 4,500 2,500	13,300
5285-01-02	FUEL	FUEL FOR GAS POWERED VEHICLES FUEL FOR DIESEL POWERED VEHICLES SMALL ENGINE VEHICLES (PUMPS, SAWS, ETC.)	8,000 3,500 1,250	12,750
5290-01-02	EXPENDABLE SUPPLIES	MARKING FLAGS/MARKING PAINT CHLORINE PILLOWS/LAS REAGENT LATEX GLOVES, BODY SUITS, SAFETY VESTS, & SAFETY GOGGLES	800 1,200 500	2,500
5403-01-02	BUILDING MAINTENANCE	ANNUAL REPAIRS TO BOOSTER ROOMS & CL2 BLDGS A/C HEATING REPAIRS FOR SERVICE CENTER & TRAILER (50% SHARED W/STREETS) STANLEY SECURITY MONITORING / FIRE SERVICES / EXTINGUISHER INSPECTIONS (\$19.58 MO) SHOP & TRAILER MAINTENANCE/REPAIRS (50% SHARED W/STREETS) PEST CONTROL SERVICES (\$90 QTR, COST SHARED W/STREETS)	12,000 2,400 235 2,400 180	17,215
5409-01-02	WASTEWATER SYSTEM MAINTENANCE	WASTEWATER LINE MAINTENANCE AND REPAIRS INCLUDING MANHOLE REPLACEMENTS, TAPPING MATERIALS, & CONTRACTOR SERVICES FOR REPAIRS THAT INCLUDES THE USE OF PUMP TRUCKS AND VIDEO INSPECTIONS	100,000	100,000
5410-01-02	WATER SYSTEM MAINTENANCE	WATER LINE MAINTENANCE AND REPAIRS INCLUDING VALVE REPLACEMENTS AND INSTALLATIONS, LINE TAPPING MATERIALS, CONTRACTOR SERVICES FOR REPAIRS THAT INCLUDES EMERGENCY REPAIRS \$1000 ANNUAL ESG MAINTENANCE FOR 10 YEARS BEGINNING FY11/12	75,000 1,000	76,000
5411-01-02	WATER STORAGE TANK MAINTENANCE	STORAGE TANK INSPECTIONS STORAGE TANK ENGINEERING	8,000 100,000	108,000

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

5412-01-02	METER/BOXES/HYDRANTS	ELECTRONIC METERS 3/4" (\$131.25 EACH)	13,125	40,056
		ELECTRONIC METERS 1"	2,925	
		ELECTRONIC METERS 1.5" AND LARGER	4,800	
		METER BOXES D1200	1,170	
		METER BOXES D2400	636	
		TRAFFIC RATED BOXES	400	
		FIRE HYDRANT AND PARTS	3,000	
		METER TRANSMITTER UNITS (\$77 EACH)	14,000	
5420-01-02	MACHINERY/TOOL MAINTENANCE	SERVICE & PARTS FOR SMALL/NON-DRIVABLE EQUIPMENT	4,500	4,500
5430-01-02	MOTOR VEHICLE MAINTENANCE	MAINTENANCE OF WATER & SEWER VEHICLES, VAC-CON, BACKHOE, DUMP TRUCK & OTHER DRIVABLE EQUIPMENT	16,500	16,500
5440-01-02	OFFICE EQUIP/SOFTWARE MAINT	OVERHEAD PROJECTOR/POWER SUPPLIES	500	3,224
		SAVIN MAINTENANCE (\$113.50/MO * 2)	2,724	
5450-01-02	PUMP MAINTENANCE	REPAIRS TO WATER WELLS, AND HIGH PRESSURE SERVICE PUMPS	36,000	36,000
5480-01-02	SIGNS/FENCE/SIDEWALK MAINT	TRAFFIC SIGNS/CONES	600	12,700
		GENERAL FENCE REPLACEMENT AT WELL AND OTHER SITES	12,000	
		TRAFFIC STAND FOR SIGNS	100	
5501-01-02	ADVERTISING	EMPLOYMENT ADVERTISEMENTS (COORDINATED THROUGH HR)	500	500
5510-01-02	ASSOC DUES/PUBLICATIONS	TCEQ WATER LICENSE RENEWALS	500	2,115
		AMERICAN WATER WORKS	165	
		AMERICAN PUBLIC WORKS ASSOC	480	
		NORTH TEXAS CHAPTER BACKFLOW ASSOCIATION		
		AWWA ANNUAL MEMBERSHIP (1 MEMBERSHIP)	250	
		TWUA ANNUAL MEMBERSHIP (12 MEMBERSHIPS)	720	
5525-01-02	TRAINING/SEMINARS	VARIOUS WATER & WASTEWATER TRAINING COURSES	900	2,393
		CLASS C WATER LICENSE (3 PEOPLE, \$111 EACH)	333	
		TEX WATER CONFERENCE 2014	800	
		NORTH CENTRAL TEXAS WATER CONFERENCE	100	
		GROUNDWATER PRODUCTION CLASS C LICENSE	-	
		CLASS D WATER LICENSE (2 PEOPLE, \$130 EACH)	260	
5530-01-02	ELECTRIC SERVICES	PROVIDED BY DIRECT ENERGY.	265,000	265,000
5535-01-02	GAS SERVICES	PROVIDED BY ATMOS ENERGY. THIS LINE APPLIES ONLY TO 1/2 OF SHOP. NO GAS TO TRAILER.	800	800
5570-01-02	SPECIAL SERVICES	WATER SAMPLING (BACTERIOLOGY TARRANT COUNTY HEALTH)		20,542
		TCEQ WATER RENEWAL FEE	6,500	
		VELOCITY METER STUDY	10,000	
		STATE WATER SAMPLING INDEPENDENT SAMPLER	3,500	
		HR RELATED COSTS, SUCH AS PRE-EMPLOYMENT PHYSICALS (\$160), DOT DRUG TEST PROGRAM (\$382)	542	
5575-01-02	EQUIPMENT RENTAL	SAVIN COPIER RENTAL - ENDS 04/2020 (\$125.28/MO) + ENDS 01/2021 (\$178/MO)	3,639	9,139
		RENTAL OF VARIOUS EQUIPMENT (BACKHOE, TRENCHERS, PUMPS)	5,500	
5578-01-02	TRAVEL	VARIOUS TRAVEL FOR TRAINING & MEALS	350	2,500
		APWA CONFERENCE	650	
		TRAVEL TO CORPUS CHRISTI FOR TEXAS WATER CONFERENCE 2016	1,500	
5580-01-02	ENGINEERING SERVICES	ENGINEERING & MISCELLANEOUS (WATER/SEWER PLAN)	80,000	80,000
5585-01-02	TELEPHONE SERVICES	6 CELL PHONES (\$200 BASE/MO, \$20 USAGE/MO, 5 DATA CARDS (\$60 BASE/MO, \$45 USAGE/MO), 5 GALAXY TABLETS (\$50 BASE/MO, \$5 USAGE/MO)	4,560	4,980
		SCADA SYSTEM PHONE SERVICE FAX (\$35/MO)	420	
5590-01-02	WATER/SEWER SERVICES	PROVIDED BY THE CITY/ARLINGTON/FORT WORTH	4,500	4,500
5591-01-02	TRASH/DISPOSAL/DUMP SERVICES	SPOIL TO IESI/WASTEWATER SLUDGE DISPOSAL TO COLD SPRINGS	6,000	6,000
5593-01-02	INTERGOV-TARRANT COUNTY WATER	TARRANT COUNTY GROUND WATER CONSERVATION FEES (PAID UP FRONT IN FEB FOR ENTIRE YEAR TO RECOGNIZE A DISCOUNT, SETTLE UP COMPLETED AT END OF YEAR, RATE \$.125 PER 1000 GALLONS)	55,000	55,000

TOTAL EXPENDITURES \$ 1,646,797

DEPARTMENT OUTLINE: WATER DEBT SERVICE/CAPITAL PROJECTS

FUNCTIONS

Purpose of these departments is for debt and capital expenditures

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Completed Bloxom Park Water & Sewer line (4.4)
- Completed paving of Public Works Facility (4.4)
- Completed Miller water line (4.4)
- Completed T2 Booster Pump (4.4)

SHORT-TERM GOALS

- Begin projects on bond proposal (4.4)
- Complete engineering study for the water tower

LONG-TERM GOALS

- Complete projects on Water & Sewer Master Plan (4.4)
- Work on coordinating water, sewer, storm drain, and street project schedule (4.4)
- Evaluate available alternatives for water sources and wastewater disposal (4.4)

STAFFING RESOURCES

- N/A

PERFORMANCE MEASURES

THROUGH JUNE 2017 UNLESS OTHERWISE NOTED

- # of Capital Projects Completed
 - 2 Water Projects
 - 2 Sewer Projects
 - 1 Other Project

DEPARTMENT SUMMARY BUDGET

10: WATER/SEWER FUND
01: WATER/SEWER
03: DEBT SERVICE

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
2007 \$4.365M GO RFND-PRINCIPAL	107,100	112,838	112,838	112,838	112,838		116,663	3,825	3%
2007 \$4.365M GO RFND-INTEREST	34,943	31,244	31,244	16,742	31,244		26,688	(4,556)	-15%
2007 \$2.9M CO-INTEREST	79,419	74,415	74,415	38,643	74,415		68,573	(5,843)	-8%
2007 \$2.9M CO-PRINCIPAL	130,000	140,000	140,000	140,000	140,000		145,000	5,000	4%
2012 \$1.721M CO-INTEREST	56,580	55,815	55,815	57,174	57,174	1,359	52,070	(3,744)	-7%
2018 BOND PRINCIPAL							63,000	63,000	
2018 BOND INTEREST							104,625	104,625	
2012 \$1.721M CO-PRINCIPAL	93,392	96,998	96,998	95,639	95,639	(1,359)	100,742	3,744	4%
DEBT	\$ 501,433	\$ 511,309	\$ 511,309	\$ 461,034	\$ 511,309	\$ (0)	\$ 677,361	\$ 166,052	32%
TOTAL EXPENDITURES	\$ 501,433	\$ 511,309	\$ 511,309	\$ 461,034	\$ 511,309	\$ (0)	\$ 677,361	\$ 166,052	

10: WATER/SEWER FUND
01: WATER/SEWER
03: DEBT SERVICE

**FY17-18
PROPOSED**

5603-01-03	2007 \$4.365M GO RFND-PRINCIPAL	DUE 02/15 (SPLIT 61.75% GENERAL FUND/38.25% WATER FUND)	116,663	116,663
5613-01-03	2007 \$4.365M GO RFND-INTEREST	DUE 02/15 (SPLIT 61.75% GENERAL FUND/38.25% WATER FUND)	14,502	26,688
		DUE 08/15 (SPLIT 61.75% GENERAL FUND/38.25% WATER FUND)	12,186	
5621-01-03	PAYING AGENT FEES	AGENT FEES TO HANDLE BOND AMORTIZATIONS		-
5625-01-03	ISSUANCE COSTS	FEES RELATED TO THE ACQUISITION OF NEW DEBT (BANK/BOND ATTORNEY/FINANCIAL ADVISOR)		-
	2018 CO PRINCIPAL		63,000	167,625
	2018 CO INTEREST		104,625	
5643-01-03	2007 \$2.9M CO-INTEREST	DUE 02/15 (REIMBURSE FROM WATER IMPACT FEE FUND)	35,773	68,573
		DUE 08/15 (REIMBURSE FROM WATER IMPACT FEE FUND)	32,800	
5644-01-03	2007 \$2.9M CO-PRINCIPAL	DUE 02/15 (REIMBURSE FROM WATER IMPACT FEE FUND)	145,000	145,000
5653-01-03	2012 \$1.721M CO-INTEREST	DUE 12/01 (INCLUDES ORIGINAL ISSUANCE, PLUS CHANGE ORDER)	52,070	52,070
5654-01-03	2012 \$1.721M CO-PRINCIPAL	DUE 12/01 (INCLUDES ORIGINAL ISSUANCE, PLUS CHANGE ORDER)	100,742	100,742

TOTAL EXPENDITURES \$ 677,361

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

10: WATER/SEWER FUND
01: WATER/SEWER
04: CAPITAL PROJECTS

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
BUILDING IMPROVEMENTS	-	-	-	-	-	-	-	-	
CDBG SEWER PROJECT	-	-	-	18,892	18,892	18,892	-	-	
WATER LINE INSTALLATION	-	48,750	48,750	15,106	150,000	101,250	-	(48,750)	
SEWER LINE INSTALLATION	-	250,000	250,000	15,079	230,000	(20,000)	-	(250,000)	
MOTOR VEHICLES	-	-	-	-	-	-	32,046	32,046	
OTHER EQUIPMENT	-	3,100	3,100	-	3,100	-	7,750	4,650	150%
CAPITAL	\$ -	\$ 301,850	\$ 301,850	\$ 49,077	\$ 401,992	\$ 100,142	\$ 39,796	\$ (262,054)	-87%
TOTAL EXPENDITURES	\$ -	\$ 301,850	\$ 301,850	\$ 49,077	\$ 401,992	\$ 100,142	\$ 39,796	\$ (262,054)	

10: WATER/SEWER FUND
01: WATER/SEWER
04: CAPITAL PROJECTS

**FY17-18
PROPOSED**

5833-01-04 CDBG SEWER PROJECT	CDBG SEWER REPLACEMENT PROJECT . APPLICATIONS RECEIVED IN DEC, SUBMITTED IN FEB, AND AWARDED IN MAR. NOTIFICATION IN MAR INCLUDES CITY PORTION REQUIRED FOR UPCOMING FISCAL YEAR.	-	-
5834-01-04 WATER LINE INSTALLATION	ARLINGTON CONNECTIONS TO KENNEDALE WATER CAPITAL PROJECTS SCHEDULE PROJECTS	-	-
5835-01-04 SEWER LINE INSTALLATION	TIF SEWERLINE & ENGINEERING SERVICES CAPITAL PROJECTS SCHEDULE PROJECTS	-	-
5837-01-04 MOTOR VEHICLES	REPLACE WATER FUND VEHICLES/EQUIPMENT PER REPLACEMENT SCHEDULE VEHICLE LEASES	22,500 9,546	32,046
5838-01-04 OTHER EQUIPMENT	REPLACE WATER FUND COMPUTERS PER REPLACEMENT SCHEDULE	7,750	7,750

TOTAL EXPENDITURES \$ 39,796

FOUR YEAR WATER & WASTEWATER PROJECT SCHEDULE

TYPE	FY17-18 PROJECTED	FY18-19 PROJECTED	FY19-20 PROJECTED	FY20-21 PROJECTED
WATER PROJECTS				
DICK PRICE ELEVATED STORAGE TANK REHAB	-	800,000	-	-
NORTH ARLINGTON INTERCONNECT	439,500	-	-	-
MASTER PLAN OPT 1 PROJECT 2 (OAKCREST)		438,830	-	-
BOLEN 12 INCH LINE	767,900	-	-	-
MASTER PLAN OPT 1 PROJECT 4 T-3 GROUND STORAGE TANK (.75M GALLONS)	-	-	-	1,343,430
MASTER PLAN OPT 1 PROJECT 13 (NEW HOPE)		390,190	-	-
MASTER PLAN OPT 1 PROJECT 9 (287BUS & HUDSON)		-	-	1,235,930
MASTER PLAN OPT 1 PROJECT 20 (12" I-20 & 287BUS)		275,840	-	
	\$ 1,207,400	\$ 1,904,860	\$ -	\$ 2,579,360
WASTEWATER PROJECTS				
CRESTDALE CLAY LINES (4)		250,000	250,000	-
MASTER PLAN PROJECT 5 (NEW HOPE TO RACETRACK)	-	870,000	-	-
MASTER PLAN PROJECT 1 (NORTH ROAD & DICK PRICE ROAD)	-	-	-	1,442,480
MASTER PLAN PROJECT 11 (NEW HOPE)	-	-	1,049,360	-
VILLAGE CREEK SEWER LINE	414,100	-	-	-
	\$ 414,100	\$ 1,120,000	\$ 1,299,360	\$ 1,442,480
TOTAL	\$ 1,621,500	\$ 3,024,860	\$ 1,299,360	\$ 4,021,840

DEPARTMENT OUTLINE: NON-DEPARTMENTAL

FUNCTIONS

Purpose of this department is for expenditures that impact the fund but not necessarily one department like insurance, admin charge, and payment in lieu of tax

DEPARTMENT SUMMARY BUDGET

10: WATER/SEWER FUND
90: NONDEPARTMENTAL

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
RETIREMENT	10,692	-	-	-	-	-	-	-	
UNEMPLOYMENT INSURANCE	2,490	2,223	2,223	141	200	(2,023)	2,394	171	8%
WORKERS' COMPENSATION	7,433	13,100	13,100	7,003	7,003	(6,097)	14,895	1,795	14%
HEALTH ADMIN FEES	3,441	7,355	7,355	5,392	6,000	(1,355)	8,332	977	13%
PERSONNEL	\$ 24,056	\$ 22,678	\$ 22,678	\$ 12,535	\$ 13,203	\$ (9,476)	\$ 25,621	\$ 2,943	13%
OFFICE EQUIP/SOFTWARE MAINT	4,389	5,161	5,161	1,896	3,100	(2,061)	2,952	(2,209)	-43%
MAINTENANCE	\$ 4,389	\$ 5,161	\$ 5,161	\$ 1,896	\$ 3,100	\$ (2,061)	\$ 2,952	\$ (2,209)	-43%
INSURANCE-AUTO	10,874	10,874	10,874	11,497	11,497	623	12,199	1,325	12%
INSURANCE-PROPERTY	8,367	8,367	8,367	9,332	9,332	965	10,452	2,085	25%
INSURANCE-GENERAL LIABILITY	3,682	3,682	3,682	4,704	4,704	1,022	6,021	2,339	64%
SPECIAL SERVICES	10,888	10,890	10,890	9,225	13,900	3,010	14,559	3,669	34%
TELEPHONE SERVICES	3,630	8,435	8,435	2,090	3,630	(4,805)	8,435	-	
ADMIN CHARGE-GENERAL FUND	449,793	334,418	334,418	206,724	327,123	(7,295)	362,715	28,297	8%
FRANCHISE FEE-STREET FUND	494,772	429,966	429,966	265,788	420,586	(9,380)	213,244	(216,722)	-50%
BAD DEBT EXPENSE	60,558	-	-	-	200	200	-	-	
SUNDRY	\$ 1,042,565	\$ 806,632	\$ 806,632	\$ 509,360	\$ 790,972	\$ (15,660)	\$ 627,625	\$ (179,007)	-22%
TRANSFER OUT-STREET FUND	3,094	-	-	-	-	-	-	-	
TRANSFERS	\$ 3,094	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
BUILDING IMPROVEMENTS	-	-	-	-	-	-	-	-	
DEPRECIATION EXPENSE	779,966	-	-	-	-	-	-	-	
MOTOR VEHICLES	2,846	-	-	-	-	-	-	-	
OTHER EQUIPMENT	2,207	-	-	-	-	-	-	-	
CAPITAL	\$ 785,019	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL EXPENDITURES	\$ 1,859,122	\$ 834,472	\$ 834,472	\$ 523,791	\$ 807,275	\$ (27,197)	\$ 656,198	\$ (178,273)	

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

COMBINED OTHER WATER/SEWER FUNDS SUMMARY

CATEGORY	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
BEGINNING FUND BALANCE	\$ 688,123	\$ 817,130	\$ 870,057	\$ 870,057	\$ 870,057	\$ -	\$ 896,583		
GRANTS	-	-	176,000	-	151,000	(25,000)	-	(176,000)	
FINES/FEES	482,310	318,833	318,833	291,819	430,714	111,881	404,489	85,656	27%
INVESTMENT EARNINGS	514	590	590	895	1,555	965	1,250	660	112%
MISCELLANEOUS INCOME	-	93,736	93,736	90,399	90,399	(3,337)	-	(93,736)	
TRANSFERS	-	-	-	-	-	-	-	-	
TOTAL REVENUES	\$ 482,823	\$ 413,159	\$ 589,159	\$ 383,113	\$ 673,668	\$ 84,509	\$ 405,739	\$(183,420)	-31%
SUPPLIES	-	300	300	-	-	(300)	300	-	
MAINTENANCE	3,956	15,243	15,243	10,703	15,243	-	21,855	6,612	43%
SUNDRY	27,873	91,614	91,614	39,419	50,114	(41,500)	79,105	(12,509)	-14%
TRANSFERS	269,060	214,415	214,415	-	214,415	-	353,573	139,158	65%
GRANTS	-	-	176,000	129,808	151,000	(25,000)	-	(176,000)	
CAPITAL	-	288,000	288,000	45,440	216,370	(68,630)	30,000	(258,000)	-90%
TOTAL EXPENDITURES	\$ 300,889	\$ 609,572	\$ 785,572	\$ 225,370	\$ 647,142	\$ (135,430)	\$ 484,832	\$(300,740)	-38%
REVENUES OVER EXPENDITURES	\$ 181,934	\$ (196,413)	\$(196,413)	\$ 157,743	\$ 26,526	\$ 219,939	\$ (79,093)		
ENDING FUND BALANCE	\$ 870,057	\$ 620,717	\$ 673,645	\$ 1,027,800	\$ 896,583		\$ 817,490		
FUND BALANCE AS % OF EXP	289.2%	101.8%	85.8%	456.0%	138.5%		168.6%		
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
RESERVE SURPLUS/(SHORTFALL)									

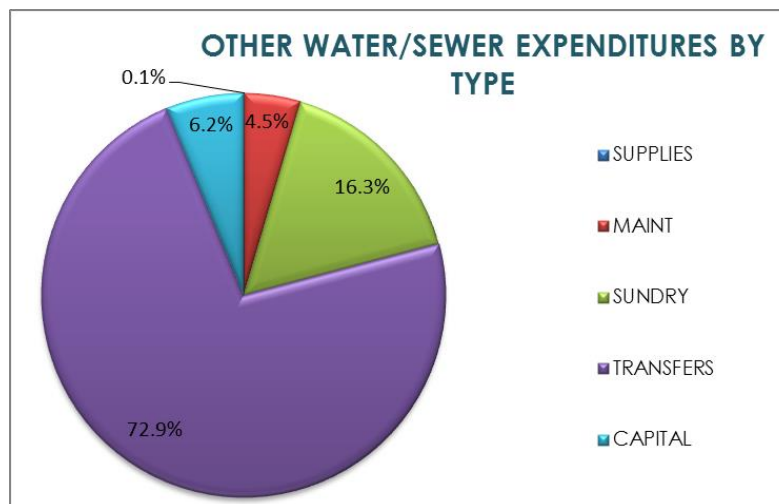
OTHER WATER/SEWER FUNDS BUDGET OVERVIEW

REVENUES

Below is a five-year trend of revenues. “Fines/Fees” include Storm Drain Fees, Water Impact Fees, and Sewer Impact Fees; these are the main source of revenue for the “Other Water/Sewer Funds” category.

Fiscal Year	2014 (Actual)	2015 (Actual)	2016 (Actual)	2017 (Estimated)	2018 (Budgeted)	% Change (CY-PY)/PY	% Change FY14-18
Other Water/Sewer Funds Fines/Fees	\$ 503,054	\$ 416,984	\$ 482,310	\$ 430,714	\$ 404,489	-6.09%	-19.59%
Other Water/Sewer Funds Investment Earnings	\$ 44	\$ 113	\$ 514	\$ 1,555	\$ 1,250	-19.61%	2769.61%
Other Water/Sewer Funds Miscellaneous Income	\$ -	\$ -	\$ -	\$ 241,399	\$ -	-100.00%	
Other Water/Sewer Funds Transfers	\$ -	\$ -	\$ -	\$ -	\$ -		
Other Water/Sewer Funds Total Revenues	\$ 503,097	\$ 417,097	\$ 482,823	\$ 673,668	\$ 405,739	-39.77%	-19.35%
Other Water/Sewer Funds Revenues Per Capita	\$ 68.04	\$ 52.19	\$ 59.23	\$ 81.02	\$ 48.31	-40.37%	-28.99%

EXPENDITURES



Capital and Transfers make up 6.2% and 72.9%, respectively, of the Other Water/Sewer Expenditures. This is money transfer to the Water/Sewer Fund and Debt Service Fund to pay for debt. Sundry makes up 16.3%. Supplies and Maintenance make up the remaining 10.7%. These largely cover the ongoing Stormwater operations. Below is a five-year trend of expenditures:

Fiscal Year	2014 (Actual)	2015 (Actual)	2016 (Actual)	2017 (Estimated)	2018 (Budgeted)	% Change (CY-PY)/PY	% Change FY14-18
Other Water/Sewer Funds Supplies	\$ -	\$ -	\$ -	\$ -	\$ 300	100.00%	100.00%
Other Water/Sewer Funds Maintenance	\$ 11,164	\$ 13,614	\$ 3,956	\$ 15,243	\$ 21,855	43.38%	95.77%
Other Water/Sewer Funds Sundry	\$ 14,048	\$ 48,904	\$ 27,873	\$ 50,114	\$ 79,105	57.85%	463.12%
Other Water/Sewer Funds Transfers	\$ 210,200	\$ 344,846	\$ 269,060	\$ 214,415	\$ 353,573	64.90%	68.21%
Other Water/Sewer Funds Capital & Grants	\$ 3,814	\$ -	\$ -	\$ 367,370	\$ 30,000	-91.83%	686.58%
Other Water/Sewer Funds Total Expenditures	\$ 239,225	\$ 407,364	\$ 300,889	\$ 647,142	\$ 484,832	-25.08%	102.67%
Other Water/Sewer Funds Expenditures Per Capita	\$ 32.35	\$ 50.97	\$ 36.91	\$ 77.83	\$ 57.73	-25.82%	78.44%

STORM WATER UTILITY FUND BUDGET OVERVIEW

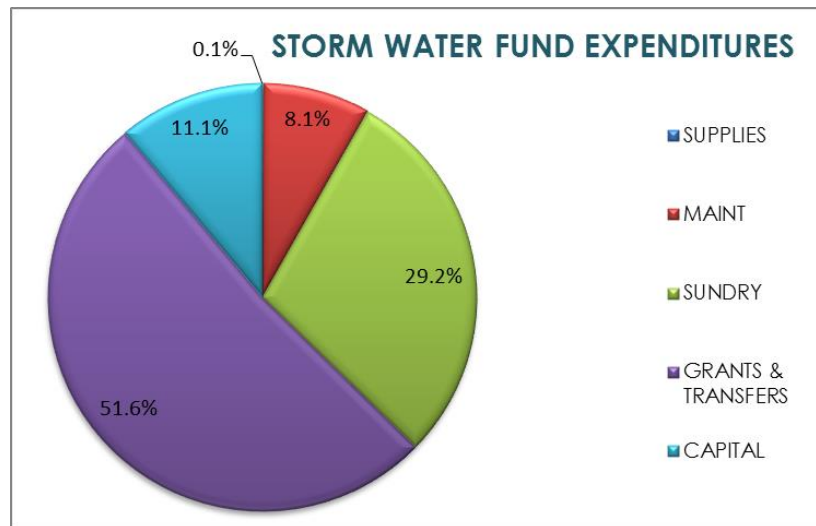
REVENUES

The main source of revenues for the Storm Water Fund are Fines/Fees from the Drainage fee. For FYE 2018, the city is proposing increasing this fee from \$3.50 to \$4.00, to make progress towards the original schedule passed by Council.

Below is the five-year trend of revenues:

Fiscal Year	2014 (Actual)	2015 (Actual)	2016 (Actual)	2017 (Estimated)	2018 (Budgeted)	% Change (CY-PY)/PY	% Change FY14-18
Storm Water Fund Grants	\$ -	\$ -	\$ -	\$ 151,000	\$ -	100.00%	100.00%
Storm Water Fund Fines/Fees	\$ 183,479	\$ 200,069	\$ 237,863	\$ 253,714	\$ 256,214	0.99%	39.64%
Storm Water Fund Investment Earnings	\$ 30	\$ 39	\$ 192	\$ 525	\$ 450	-14.29%	1415.15%
Storm Water Fund Total Revenues	\$ 183,509	\$ 200,108	\$ 238,055	\$ 405,239	\$ 256,664	-36.66%	39.86%
Storm Water Fund Revenues Per Capita	\$ 24.82	\$ 25.04	\$ 29.20	\$ 48.74	\$ 30.56	-37.29%	23.14%

EXPENDITURES



Capital and grants/transfers make up over 11.1% and 51.6%, respectively, with sundry, maintenance, and supplies making up the remaining 37.3%. Below is the five-year trend of expenditures:

Fiscal Year	2014 (Actual)	2015 (Actual)	2016 (Actual)	2017 (Estimated)	2018 (Budgeted)	% Change (CY-PY)/PY	% Change FY14-18
Storm Water Fund Supplies	\$ -	\$ -	\$ -	\$ -	\$ 300	100.00%	100.00%
Storm Water Fund Maintenance	\$ 11,164	\$ 13,614	\$ 3,956	\$ 15,243	\$ 21,855	43.38%	95.77%
Storm Water Fund Sundry	\$ 14,048	\$ 48,904	\$ 27,873	\$ 50,114	\$ 79,105	57.85%	463.12%
Storm Water Fund Transfers	\$ -	\$ 147,534	\$ 97,860	\$ -	\$ 140,000	0.00%	100.00%
Storm Water Fund Grants	\$ -	\$ -	\$ -	\$ 151,000	\$ -	100.00%	0.00%
Storm Water Fund Capital	\$ 3,814	\$ -	\$ -	\$ 216,370	\$ 30,000	100.00%	686.58%
Storm Water Fund Total Expenditures	\$ 29,025	\$ 210,052	\$ 129,689	\$ 432,727	\$ 271,260	-37.31%	834.56%
Storm Water Fund Expenditures Per Capita	\$ 3.93	\$ 26.28	\$ 15.91	\$ 52.04	\$ 32.30	-37.93%	722.83%

STORMWATER DRAINAGE SYSTEM SUMMARY

SOURCE: 2015 ASSET MANAGEMENT PLAN | WWW.CITYOFKENNEDALE.COM/GOVDOCS

WHAT DOES THE CITY OWN?

The inventory components of the stormwater drainage system are outlined in the table below. The entire system consists of approximately 3.7 miles of stormwater main.

Stormwater Drainage System Inventory		
Asset Type	Asset Component	Quantity
Stormwater Drainage System	Stormwater Pipe (12-15 inch)	555 ft
	Stormwater Pipe (16-21 inch)	2,720 ft
	Stormwater Pipe (24 inch)	8,289 ft
	Stormwater Pipe (27 inch)	1,921 ft
	Stormwater Pipe (30 inch)	1,441 ft
	Stormwater Pipe (32-36 inch)	2,775 ft
	Stormwater Pipe (39-42 inch)	915 ft
	Stormwater Pipe (48-51 inch)	1,186 ft
	Stormwater Pipe (54 inch)	70 ft
	Culverts	22
	Ditch	36 miles
	Flume	200 ft
	Inlet	201

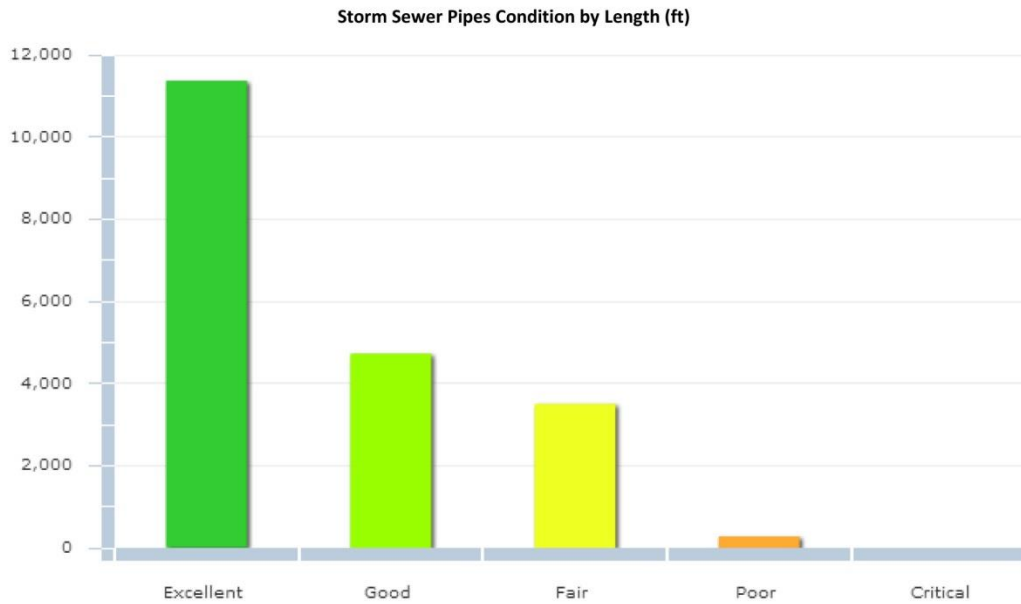
WHAT IS THE VALUE OF THE STORMWATER DRAINAGE SYSTEM?

The estimated replacement value of the stormwater drainage system, in 2014 dollars, is approximately \$3.3 million. The cost per household for the stormwater drainage system is \$1,416 based on 2,380 households.

Stormwater Drainage System Replacement Value				
Asset type	Asset component	Quantity/units	2015 Unit Replacement Cost	2015 Overall Replacement Cost
Stormwater Drainage System	Stormwater Pipe (12-15 inch)	555 ft	User-Defined	\$15,175
	Stormwater Pipe (16-21 inch)	2,720 ft	User-Defined	\$97,800
	Stormwater Pipe (24 inch)	8,289 ft	User-Defined	\$356,427
	Stormwater Pipe (27 inch)	1,921 ft	User-Defined	\$90,287
	Stormwater Pipe (30 inch)	1,441 ft	User-Defined	\$73,443
	Stormwater Pipe (32-36 inch)	2,775 ft	User-Defined	\$185,225
	Stormwater Pipe (39-42 inch)	915 ft	User-Defined	\$77,025
	Stormwater Pipe (48-51 inch)	1,186 ft	User-Defined	\$130,460
	Stormwater Pipe (54 inch)	70 ft	User-Defined	\$9,800
	Culverts	22	User-Defined	\$809,400
	Ditch	36 miles	User-Defined	\$270,000
	Flume	200 ft	User-Defined	\$48,000
	Inlet	201	User-Defined	\$1,206,000
				\$3,369,082

WHAT IS THE CONDITION OF THE STORMWATER DRAINAGE SYSTEM?

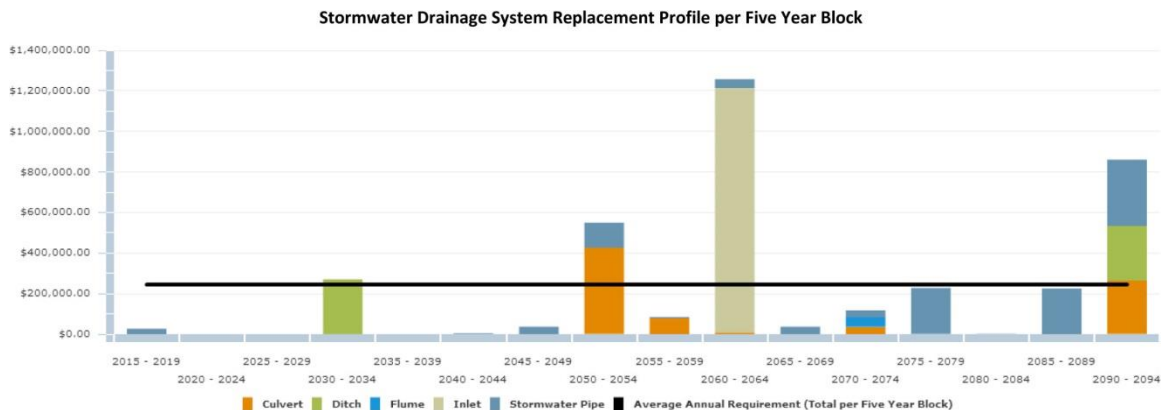
Based on assessed condition ratings, 87% of the city's stormwater pipes and 100% of culvers are in good to excellent condition. As such, the city received a Condition vs. Performance rating of 'B'.



HOW DOES THE CITY ACHIEVE SUSTAINABILITY?

The average annual revenue required to sustain Kennedale's stormwater drainage system is approximately \$349,000. Based on Kennedale's current annual funding of \$265,000, there is an annual deficit of **\$84,000**. As such, the city received a Funding vs. Need rating of 'C'.

Update for Current Year: The city has 5 stormwater projects planned in the bond proposal at a cost of \$891,000.



Kennedale's storm pipes are largely in excellent condition. There are needs to be addressed within the next 5 years totaling approximately \$27,000. The city received an overall rating of 'C' for its stormwater drainage system, calculated from the Condition vs. Performance and the Funding vs. Need ratings.

DEPARTMENT OUTLINE: STORMWATER UTILITY

FUNCTIONS

Identify, prevent, and abate stormwater issues

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Completed Erosion Master Plan with Halff & Associates (4.4, 6.0)
- Completed Water Quality Testing with University of Texas Arlington (4.4, 6.0)
- Completed 3rd Street drainage improvements (4.4, 6.0)
- Completed 5th Street culvert improvements (4.4, 6.0)
- Applied for Integrated Stormwater Management (iSWM) compliance (4.4, 6.0)

SHORT-TERM GOALS

- Complete Storm Water/Drainage Master Plan (4.4, 6.0)
- Utilize the Stormwater Utility Fund to fund storm water improvement projects (4.4)
- Complete Creek Geomorphology study to establish design and priority guidelines for erosion issues along creek banks within the city (4.4)
- Continue ditch cleaning program with Tarrant County (4.4, 6.0)
- Complete document preparation and review for beginning the process to join the Community Rating System (CRS) program (5.0)

LONG-TERM GOALS

- Develop tools and policies that reduce flood damage and flood risk to residents and buildings along Village Creek and its tributaries (4.2.2)

STAFFING RESOURCES

- N/A

PERFORMANCE MEASURES

THROUGH JUNE 2017 UNLESS OTHERWISE NOTED

- 2 Drainage Projects Completed

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

07: STORMWATER UTILITY FUND

CATEGORY	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
BEGINNING FUND BALANCE	\$ 537,248	\$ 621,296	\$ 645,614	\$ 645,614	\$ 645,614		\$ 708,525		
PENALTIES	-	-	-	-	-	-	-	-	
GRANTS	-	-	176,000	-	151,000	(25,000)	-	-	
FINES/FEES	237,863	222,000	222,000	170,046	253,714	31,714	256,214	34,214	15%
INVESTMENT EARNINGS	192	450	450	318	525	75	450	-	
MISCELLANEOUS INCOME	-	93,736	93,736	90,399	90,399	(3,337)	-	(93,736)	
TOTAL REVENUES	\$ 238,055	\$ 316,186	\$ 492,186	\$ 260,763	\$ 495,638	\$ 3,452	\$ 256,664	\$ (59,522)	-12%
SUPPLIES	-	300	300	-	-	(300)	300	-	
MAINTENANCE	3,956	15,243	15,243	10,703	15,243	-	21,855	6,612	43%
SUNDRY	27,873	91,614	91,614	39,419	50,114	(41,500)	79,105	(12,509)	-14%
TRANSFERS	97,860	-	-	-	-	-	140,000	140,000	
GRANTS	-	-	176,000	129,808	151,000	(25,000)	-	-	
CAPITAL	-	288,000	288,000	45,440	216,370	(68,630)	30,000	(258,000)	-90%
TOTAL EXPENDITURES	\$ 129,689	\$ 395,157	\$ 571,157	\$ 225,370	\$ 432,727	\$ (135,430)	\$ 271,260	\$ (123,897)	-22%
REVENUES OVER EXPENDITURES	\$ 108,366	\$ (78,971)	\$ (78,971)	\$ 35,393	\$ 62,911		\$ (14,595)		
ENDING FUND BALANCE	\$ 645,614	\$ 542,325	\$ 566,643	\$ 681,007	\$ 708,525		\$ 693,929		
FUND BALANCE AS % OF EXP	497.8%	137.2%	99.2%	302.2%	163.7%		255.8%		
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -		
RESERVE SURPLUS/(SHORTFALL)									

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

07: STORMWATER UTILITY FUND

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
GRANT REVENUE	-	-	176,000	-	151,000	(25,000)	-	-	
GRANTS	\$ -	\$ -	\$ 176,000	\$ -	\$ 151,000	\$ (25,000)	\$ -	\$ -	
PENALTIES	4,689	-	-	2,013	3,000	3,000	2,500	2,500	
DRAINAGE FEES	237,863	222,000	222,000	170,046	253,714	31,714	253,714	31,714	14%
FINES/FEES	\$ 237,863	\$ 222,000	\$ 222,000	\$ 170,046	\$ 253,714	\$ 31,714	\$ 256,214	\$ 34,214	15%
INVESTMENT INCOME	192	450	450	318	525	75	450	-	
INVESTMENT EARNINGS	\$ 192	\$ 450	\$ 450	\$ 318	\$ 525	\$ 75	\$ 450	\$ -	
MISCELLANEOUS INCOME	-	93,736	93,736	90,399	90,399	(3,337)	-	(93,736)	
MISCELLANEOUS INCOME	\$ -	\$ 93,736	\$ 93,736	\$ 90,399	\$ 90,399	\$ (3,337)	\$ -	\$ (93,736)	
TOTAL REVENUES	\$ 238,055	\$ 316,186	\$ 492,186	\$ 260,763	\$ 495,638	\$ 28,452	\$ 256,664	\$ (59,522)	-12%

07: STORMWATER UTILITY FUND

01: STORMWATER UTILITY FEE

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	CY - PY CHANGE	
PRINTED SUPPLIES	-	250	250	-	-	(250)	250	-	
POSTAGE	-	50	50	-	-	(50)	50	-	
SUPPLIES	\$ -	\$ 300	\$ 300	\$ -	\$ -	\$ (300)	\$ 300	\$ -	
DITCH MAINTENANCE	2,836	13,000	13,000	10,703	13,000	-	20,000	7,000	54%
OFFICE EQUIP/SOFTWARE MAINT	1,120	2,243	2,243	-	2,243	-	1,855	(388)	-17%
MAINTENANCE	\$ 3,956	\$ 15,243	\$ 15,243	\$ 10,703	\$ 15,243	\$ -	\$ 21,855	\$ 6,612	43%
ADVERTISING	-	250	250	-	-	(250)	250	-	
ASSOC DUES/PUBLICATIONS	6,592	9,014	9,014	6,598	9,014	-	9,014	-	
TRAINING/SEMINARS	-	250	250	-	-	(250)	250	-	
LEGAL SERVICES	6,100	25,000	25,000	-	-	(25,000)	25,000	-	
SPECIAL SERVICES	4,868	15,000	15,000	-	-	(15,000)	-	(15,000)	
FILING FEES	100	100	100	100	100	-	100	-	
TRAVEL	-	-	-	-	-	-	-	-	
ENGINEERING SERVICES	10,214	37,000	37,000	32,721	37,000	-	22,000	(15,000)	-41%
TRASH/DISPOSAL/DUMP SERVICES	-	5,000	5,000	-	4,000	(1,000)	5,000	-	
ADMIN CHARGE-STREET FUND	-	-	-	-	-	-	17,491	17,491	
SUNDRY	\$ 27,873	\$ 91,614	\$ 91,614	\$ 39,419	\$ 50,114	\$ (41,500)	\$ 79,105	\$ (12,509)	-14%
TRANSFER OUT-W/S FUND	92,142	-	-	-	-	-	-	-	
TRANSFER OUT-DEBT SERVICE FUND	-	-	-	-	-	-	140,000	-	
TRANSFER OUT-STREET FUND	5,718	-	-	-	-	-	-	-	
TRANSFERS	\$ 97,860	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 140,000	\$ -	
GRANT EXPENDITURES	-	-	176,000	129,808	151,000	(25,000)	-	-	
GRANTS	\$ -	\$ -	\$ 176,000	\$ 129,808	\$ 151,000	\$ (25,000)	\$ -	\$ -	
LAND	-	95,000	95,000	26,370	26,370	(68,630)	30,000	(65,000)	-68%
DRAINAGE IMPROVEMENTS	-	193,000	193,000	19,070	190,000	-	-	(193,000)	
CAPITAL	\$ -	\$ 288,000	\$ 288,000	\$ 45,440	\$ 216,370	\$ (68,630)	\$ 30,000	\$ (258,000)	-90%
TOTAL EXPENDITURES	\$ 129,689	\$ 395,157	\$ 571,157	\$ 225,370	\$ 432,727	\$ (110,430)	\$ 271,260	\$ (263,897)	-46%

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07: STORMWATER UTILITY FUND

**FY17-18
PROPOSED**

4040-00-00 PENALTIES	FEES PER ORDINANCE ON BALANCE OF DELINQUENT ACCOUNTS	2,500	2,500
4085-00-00 GRANT REVENUE	FEMA GRANT		-
4201-00-00 DRAINAGE FEES	MONTHLY UTILITY FEES ASSESSED ON PROPERTY AND ITS CORRESPONDING IMPERVIOUS COVERAGE (BASED ON INCREASE TO \$4.00)	253,714	253,714
4401-00-00 INVESTMENT INCOME	EARNING BASED UPON AVERAGE BALANCE/INTEREST RATES	450	450
4409-00-00 MISCELLANEOUS INCOME	CORP OF ENGINEERS REFUND		-

TOTAL REVENUE \$ 256,664

07: STORMWATER UTILITY FUND

01: STORMWATER UTILITY FEE

**FY17-18
PROPOSED**

5240-01-00 PRINTED SUPPLIES	STORM WATER PHAMPLETS TO FURTHER EDUCATE THE PUBLIC	250	250
5261-01-00 POSTAGE	EXPENSE TO MAIL EDUCATION PHAMPLETS	50	50
5408-01-00 DITCH MAINTENANCE	ANNUAL CONTRACT WITH TARRANT COUNTY FOR DITCH CLEANING, CULVERT REPLACEMENT, DITCH BOTTOM RIP RAP REPLACEMENT AND OUTLET REPAIRS AS NEEDED AND SUPPLIES FOR STORM WATER MANAGEMENT	20,000	20,000
5440-01-00 OFFICE EQUIP/SOFTWARE MAINT	GIS AERIAL MAPPING	1,855	1,855
5501-01-00 ADVERTISING	EDUCATIONAL TIPS & OTHER RELATED ITEMS FOR PUBLIC NOTICES	250	250
5510-01-00 ASSOC DUES/PUBLICATIONS	ANNUAL MEMBERSHIP FOR URBANIZED PLANNING	2,415	9,014
	REGIONAL PUBLIC WORKS PROGRAM	3,934	
	ANNUAL COG MEMBERSHIP FOR STORMWATER PARTICIPATION	2,665	
5525-01-00 TRAINING/SEMINARS	STORM WATER CLASSES THROUGH THE NORTH CENTRAL TEXAS COUNCIL OF GOVERNMENTS (NCTCOG)	250	250
5565-01-00 LEGAL SERVICES	REVIEW OF STORM WATER MATERIALS FOR PROGRAM	2,500	25,000
	ENVIRONMENTAL LEGAL	22,500	
5570-01-00 SPECIAL SERVICES			-
5574-01-00 FILING FEES	STORM WATER PERMIT FEE WITH TCEQ/STATE (\$100 ANNUALLY, \$100 EVERY 5 YEARS BEGINNING FY13/14)	100	100
5680-01-00 ENGINEERING SERVICES	HALF ANNUAL STORM WATER REPORT FOR ANNUAL TCEQ PERMIT	7,000	22,000
	DRAINAGE REVIEW	10,000	
	ZONING/UTILITY MAPS	5,000	
5591-01-00 TRASH/DISPOSAL/DUMP SERVICES	HAZMAT CLEANUP FOR HOUSEHOLD HAZARDOUS WASTE	5,000	5,000
5598-01-00 ADMIN CHARGE-STREET FUND	CHARGE FOR SERVICES PROVIDED BY STREET FUND RESOURCES (EQUALS 10% TOTAL REVENUES EXCLUDING INTEREST/TRANSFERS)	17,491	17,491
5713-01-00 TRANSFER OUT-DEBT SERVICE FUND	REIMBURSE FOR DEBT PROJECT EXPENSE	140,000	140,000
5800-01-00 LAND	VILLAGE CREEK LAND ACQUISITION	30,000	30,000
	BOWMAN SPRINGS FLOOD PLAIN ACQUISITION		
5801-00-00 GRANT EXPENDITURES			-
5821-01-00 DRAINAGE IMPROVEMENTS	PER STORM WATER CAPITAL SCHEDULE		-

TOTAL EXPENDITURES \$ 271,260

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

THREE YEAR STORMWATER CAPITAL SCHEDULE

PROJECT	TYPE	FY17-18 PROJECTED	FY18-19 PROJECTED	FY19-20 PROJECTED
BEACON HILL	REINFORCED PIPE AND END TREATMENTS	150,000	-	-
1033 ESTATES	OUTFALL IMPROVEMENTS	-	-	-
BLOXOM PARK	POND OUTFALL/CURB AND GUTTER	-	-	-
3RD STREET	DRAINAGE IMPROVEMENTS	100,000	-	-
5TH STREET	CULVERT	-	-	-
VALLEY LANE	BRIDGE REPAIR TXDOT		125,000	
VALLEY LANE	EROSION REPAIR	156,000	-	-
PENNSYLVANIA AVE	GABION WALL	360,000	360,000	-
BRIAR COURT SEWER LINE	GABION WALL	-		350,000
LINK & HIGH RIDGE	DRAINAGE	-	-	-
TOTAL		\$ 766,000	\$ 485,000	\$ 350,000

61: WATER IMPACT FUND

CATEGORY	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
BEGINNING FUND BALANCE	\$ 104,311	\$ 99,036	\$ 119,579	\$ 119,579	\$ 119,579		\$ 110,714		
FINES/FEES	186,245	68,558	68,558	100,713	145,000	76,442	120,000	51,442	75%
INVESTMENT EARNINGS	223	100	100	335	550	450	450	350	350%
TOTAL REVENUES	\$ 186,468	\$ 68,658	\$ 68,658	\$ 101,048	\$ 145,550	\$ 76,892	\$ 120,450	\$ 51,792	75%
TRANSFERS	171,200	154,415	154,415	-	154,415	-	153,573	(843)	-1%
TOTAL EXPENDITURES	\$ 171,200	\$ 154,415	\$ 154,415	\$ -	\$ 154,415	\$ -	\$ 153,573	\$ (843)	-1%
REVENUES OVER EXPENDITURES	\$ 15,268	\$ (85,757)	\$ (85,757)	\$ 101,048	\$ (8,865)	\$ 76,892	\$ (33,123)		
ENDING FUND BALANCE	\$ 119,579	\$ 13,279	\$ 33,822	\$ 220,627	\$ 110,714	\$ 76,892	\$ 77,592		
FUND BALANCE AS % OF EXP	69.8%	8.6%	21.9%		71.7%		50.5%		
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
RESERVE SURPLUS/(SHORTFALL)	\$ 119,579	\$ 13,279	\$ 33,822	\$ 220,627	\$ 110,714	\$ 76,892	\$ 77,592		

CITY OF KENNEDALE, TEXAS
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61: WATER IMPACT FUND

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
IMPACT FEES	186,245	68,558	68,558	100,713	145,000	76,442	120,000	51,442	75%
FINES/FEES	\$ 186,245	\$ 68,558	\$ 68,558	\$ 100,713	\$ 145,000	\$ 76,442	\$ 120,000	\$ 51,442	75%
INVESTMENT INCOME	223	100	100	335	550	450	450	350	350%
INVESTMENT EARNINGS	\$ 223	\$ 100	\$ 100	\$ 335	\$ 550	\$ 450	\$ 450	\$ 350	350%
TOTAL REVENUES	\$ 186,468	\$ 68,658	\$ 68,658	\$ 101,048	\$ 145,550	\$ 76,892	\$ 120,450	\$ 51,792	75%

61: WATER IMPACT FUND

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	
TRANSFER OUT-W/S FUND	171,200	154,415	154,415	-	154,415	-	153,573	(843)	-1%
TRANSFERS	\$ 171,200	\$ 154,415	\$ 154,415	\$ -	\$ 154,415	\$ -	\$ 153,573	\$ (843)	-1%
TOTAL EXPENDITURES	\$ 171,200	\$ 154,415	\$ 154,415	\$ -	\$ 154,415	\$ -	\$ 153,573	\$ (843)	-1%

61: WATER IMPACT FUND

			FY17-18 PROPOSED	
4201-00-00 IMPACT FEES	BASED ON CURRENT IMPACT FEE STUDY:		120,000	120,000
	SIMPLE 3/4" METER (2007-2017): \$1,958.79			
	SIMPLE 1" METER (2007-2017): \$4,895.51			
	SIMPLE 3/4" METER (2002-2007): \$2,936.72			
	SIMPLE 1" METER (2002-2007): \$4,895.51			
4401-00-00 INVESTMENT INCOME	EARNING BASED UPON AVERAGE BALANCE/INTEREST RATES		450	450

TOTAL REVENUES \$ 120,450

61: WATER IMPACT FUND

			FY17-18 PROPOSED	
5710-00-00 TRANSER OUT-W/S FUND	MONIES TRANSFERRED TO ASSIST IN FUNDING PORTION OF \$2.9M 2007 CO BOND/16" WATER LINE PAYMENT (BASED ON IMPACT FEE REVENUE AND AVAILABLE FUND BALANCE)		153,573	153,573

TOTAL EXPENDITURES \$ 153,573

WATER IMPACT FEE PROJECTS

SOURCE: 2016 IMPACT FEE STUDY

WATER AND WASTEWATER IMPACT FEE ANALYSIS

Table 4-3: Water System Impact Fee Eligible Projects

Proj. No.	Description of Project	Percent Utilization			Capital Cost	Costs Based on 2016 Dollars		
		2016*	2026	2016-2026		Current Development	10-Year (2016-2026)	Beyond 2026
EXISTING								
A	16" B Water Line	55%	80%	25%	\$689,271	\$379,099	\$172,318	\$137,854
B	Bowman Springs 12" Water Line	5%	45%	40%	\$303,243	\$15,162	\$121,297	\$166,784
C	Swiney Hiatt Road Water Line	20%	55%	35%	\$18,477	\$3,695	\$6,467	\$8,314
D	2014 Water/Wastewater Master Plan (Water Portion)	10%	60%	50%	\$49,874	\$4,987	\$24,937	\$19,950
E	2016 Impact Fee Study (Water Portion)	0%	100%	100%	\$32,340	\$0	\$32,340	\$0
PROPOSED								
1	12-inch Water Line South of Interstate 20	10%	40%	30%	\$438,830	\$43,883	\$131,649	\$263,298
2	0.75 MG Ground Storage Tank	47%	100%	53%	\$1,343,430	\$631,412	\$712,018	\$0
3	16-inch Water Line along Eden Road	0%	45%	45%	\$495,420	\$0	\$222,939	\$272,481
4	12-inch Water Lines from Pump Station 3	0%	80%	80%	\$409,650	\$0	\$327,720	\$81,930
5	12-inch Water Line along Dick Price Road	30%	65%	35%	\$319,880	\$95,964	\$111,958	\$111,958
6	12-inch Water Line between Dick Price Road and New Hope Road	0%	40%	40%	\$767,460	\$0	\$306,984	\$460,476
7	12-inch Water Line along US 287 Business and Hudson Road	0%	75%	75%	\$1,235,930	\$0	\$926,948	\$308,983
8	12-inch Water Line between Swiney Hiatt Road and Trinity Well #4	45%	70%	25%	\$1,320,480	\$594,216	\$330,120	\$396,144
9	12-inch Water Line along New Hope Road	20%	50%	30%	\$390,190	\$78,038	\$117,057	\$195,095
Total Water Capital Improvements Cost					\$7,814,475	\$1,846,457	\$3,544,751	\$2,423,267

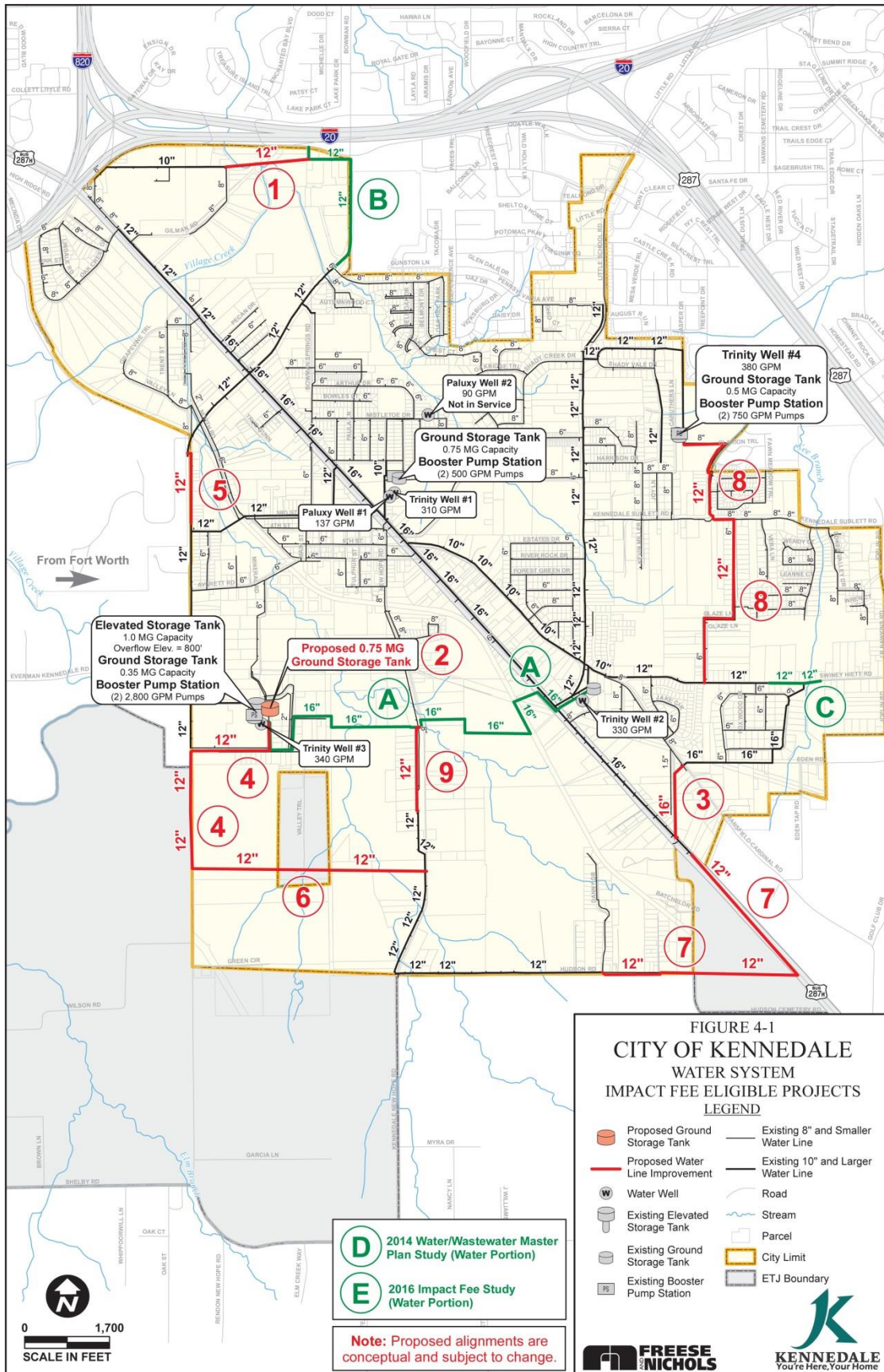
* Utilization in 2016 on Proposed Projects indicates a portion of the project that will be used to address deficiencies within the existing system, and therefore are not eligible for impact fee cost recovery for future growth.

MAXIMUM ALLOWABLE WATER IMPACT FEE

The cost of water capital improvements to serve development projected to occur between 2016 and 2026 is \$4,441,608. The increase in the number of service units due to growth over the next ten years is projected as 1,493 service units. The maximum allowable water impact fee with the state mandated 50% credit is \$1,487 per service unit. This reflects a decrease in the cost per service unit from \$2,937 in 2007. The maximum allowable water impact fee calculation is summarized as follows:

Total Eligible Capital Improvement Costs	= \$4,441,608
Growth in Service Units	= 1,493
Maximum Water Impact Fee	= Total Eligible Costs / Growth in Service Units
	= \$4,441,608 / 1,493
	= \$2,975 per Service Unit
Maximum Allowable Water Impact Fee	= Maximum Impact Fee – Credit (50%)
	= \$2,975 – \$1,488
	= \$1,487 per Service Unit

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CITY OF KENNEDALE, TEXAS
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62: SEWER IMPACT FUND

CATEGORY	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
BEGINNING FUND BALANCE	\$ 46,564	\$ 96,798	\$ 104,864	\$ 104,864	\$ 104,864		\$ 77,344		
FINES/FEES	58,202	28,275	28,275	21,060	32,000	3,725	28,275	(0)	
INVESTMENT EARNINGS	99	40	40	242	480	440	350	310	775%
TOTAL REVENUES	\$ 58,300	\$ 28,315	\$ 28,315	\$ 21,302	\$ 32,480	\$ 4,165	\$ 28,625	\$ 310	1%
TRANSFERS	-	60,000	60,000	-	60,000	-	60,000	-	
TOTAL EXPENDITURES	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ 60,000	\$ -	\$ 60,000	\$ -	
REVENUES OVER EXPENDITURES	\$ 58,300	(31,685)	(31,685)	\$ 21,302	\$ (27,520)	\$ 4,165	(31,375)		
ENDING FUND BALANCE	\$ 104,864	\$ 65,113	\$ 73,179	\$ 126,167	\$ 77,344		\$ 45,969		
FUND BALANCE AS % OF EXP		108.5%					76.6%		
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
RESERVE SURPLUS/(SHORTFALL)									

62: SEWER IMPACT FUND

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
IMPACT FEES	58,202	28,275	28,275	21,060	32,000	3,725	28,275	(0)	
FINES/FEES	\$ 58,202	\$ 28,275	\$ 28,275	\$ 21,060	\$ 32,000	\$ 3,725	\$ 28,275	\$ (0)	
INVESTMENT INCOME	99	40	40	242	480	440	350	310	775%
INVESTMENT EARNINGS	\$ 99	\$ 40	\$ 40	\$ 242	\$ 480	\$ 440	\$ 350	\$ 310	
TOTAL REVENUES	\$ 58,300	\$ 28,315	\$ 28,315	\$ 21,302	\$ 32,480	\$ 4,165	\$ 28,625	\$ 310	1%

62: SEWER IMPACT FUND

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
TRANSFER OUT-W/S FUND	-	60,000	60,000	-	60,000	-	60,000	-	
TRANSFERS	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ 60,000	\$ -	\$ 60,000	\$ -	
TOTAL EXPENDITURES	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ 60,000	\$ -	\$ 60,000	\$ -	

62: SEWER IMPACT FUND

**FY17-18
PROPOSED**

4201-00-00 IMPACT FEES	BASED ON CURRENT IMPACT FEE STUDY: SIMPLE 3/4" METER (2007-2017): \$807.85 SIMPLE 1" METER (2007-2017): \$2,019.02 SIMPLE 3/4" METER (2002-2007): \$167.98 SIMPLE 1" METER (2002-2007): \$280.02	28,275	28,275
4401-00-00 INVESTMENT INCOME	EARNING BASED UPON AVERAGE BALANCE/INTEREST RATES	350	350

TOTAL REVENUES \$ 28,625

62: SEWER IMPACT FUND

**FY17-18
PROPOSED**

5710-00-00 TRANSFER OUT-W/S FUND	MONIES TRANSFERRED TO ASSIST IN FUNDING PORTION OF \$2.9M 2007 CO BOND/16" WATER LINE PAYMENT (BASED ON IMPACT FEE REVENUE AND AVAILABLE FUND BALANCE)	60,000	60,000
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TOTAL EXPENDITURES \$ 60,000

WASTEWATER IMPACT FEE PROJECTS

SOURCE: 2016 IMPACT FEE STUDY

WATER AND WASTEWATER IMPACT FEE ANALYSIS

Table 4-4: Wastewater System Impact Fee Eligible Projects

Proj. No.	Description of Project	Percent Utilization			Capital Cost	Costs Based on 2016 Dollars		
		2016*	2026	2016-2026		Current Development	10-Year (2016-2026)	Beyond 2026
EXISTING								
A	2014 Water/Wastewater Master Plan (Wastewater Portion)	10%	60%	50%	\$49,874	\$4,987	\$24,937	\$19,950
B	2016 Impact Fee Study (Wastewater Portion)	0%	100%	100%	\$32,340	\$0	\$32,340	\$0
PROPOSED								
1	15/18-inch Interceptor along North Road and Dick Price Road	25%	70%	45%	\$1,442,480	\$360,620	\$649,116	\$432,744
2	21-inch Interceptor in Basin C-1	40%	80%	40%	\$846,690	\$338,676	\$338,676	\$169,338
3	15-inch Interceptor in Basin C	40%	70%	30%	\$692,210	\$276,884	\$207,663	\$207,663
4	8-inch Line along Dick Price Road	30%	70%	40%	\$601,200	\$180,360	\$240,480	\$180,360
5	10/12-inch Lines in Basin B-2	0%	40%	40%	\$985,990	\$0	\$394,396	\$591,594
6	10-inch Line in Western Basin B-2	0%	35%	35%	\$426,950	\$0	\$149,433	\$277,518
7	10-inch Line in Southern Basin B-2	0%	65%	65%	\$318,000	\$0	\$206,700	\$111,300
8	6-inch Line in Basin B-1	0%	60%	60%	\$213,890	\$0	\$128,334	\$85,556
9	6-inch Line along Kennedale Parkway	0%	65%	65%	\$244,450	\$0	\$158,893	\$85,558
Total Wastewater Capital Improvements Cost					\$5,854,074	\$1,161,527	\$2,530,967	\$2,161,580

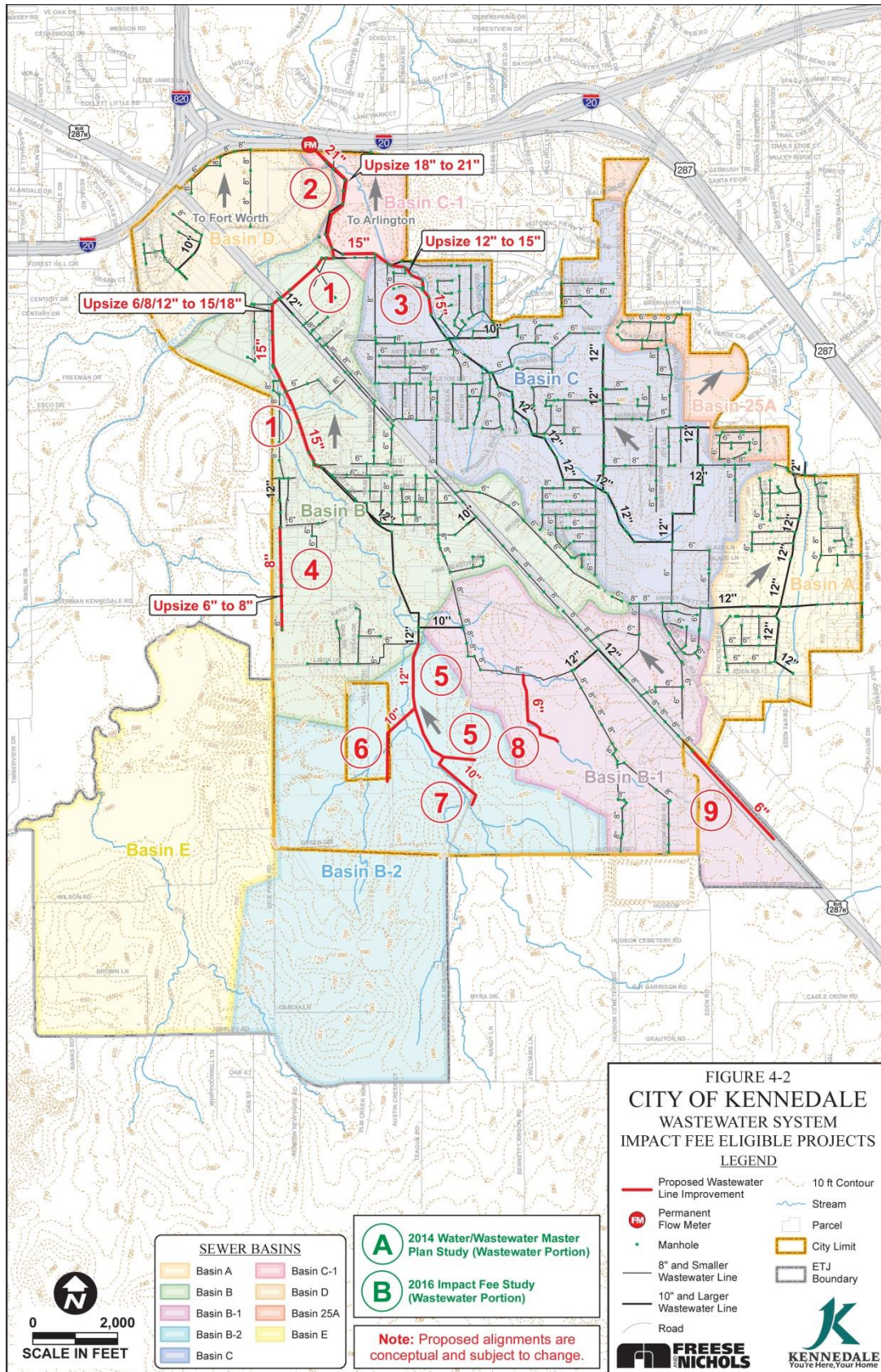
* Utilization in 2016 on Proposed Projects indicates a portion of the project that will be used to address deficiencies within the existing system, and therefore are not eligible for impact fee cost recovery for future growth.

MAXIMUM ALLOWABLE WASTEWATER IMPACT FEE

The cost of wastewater system capital improvements to serve development projected to occur between 2016 and 2026 is \$3,227,005. The increase in the number of service units due to growth over the next ten years is projected as 1,493 service units. The maximum allowable wastewater impact fee with the state mandated 50% credit is \$1,080 per service unit. This reflects a decrease in the cost per service unit from \$1,211 in 2007. The maximum allowable wastewater impact fee calculation is summarized as follows:

Total Capital Improvement Costs	= \$3,227,005
Growth in Service Units	= 1,493
Maximum Wastewater Impact Fee	= Total Eligible Costs/Growth in Service Units
	= \$3,227,005 / 1,493
	= \$2,161 per Service Unit
Maximum Allowable Wastewater Impact Fee	= Maximum Impact Fee – Credit (50%)
	= \$2,161 – \$1,081
	= \$1,080 per Service Unit

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES



CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

EDC 4B FUND

COMBINED EDC4B FUNDS SUMMARY

CATEGORY	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$ CHANGE	% CHANGE
BEGINNING FUND BALANCE	\$ 313,866	\$ 248,862	\$ 223,530	\$ 223,522	\$ 223,522	\$ -	\$ 134,784		
AD VALOREM TAXES	34,335	48,462	48,462	2,360	35,000	(13,462)	35,000	(13,462)	-28%
SALES/BEVERAGE TAXES	376,545	349,351	349,351	182,122	342,000	(7,351)	373,835	24,484	7%
INVESTMENT EARNINGS	333	260	260	435	713	453	365	105	40%
MISCELLANEOUS INCOME	115,841	435,796	435,796	59,445	146,000	(289,796)	45,120	(390,676)	-90%
SURPLUS SALES/RENTALS	100,606	99,358	99,358	58,779	80,746	(18,612)	121,858	22,500	23%
TRANSFERS	-	-	-	-	-	-	29,719	-	
TOTAL REVENUES	\$ 627,660	\$ 933,227	\$ 933,227	\$ 303,141	\$ 604,459	\$ (328,768)	\$ 605,897	\$ (357,049)	-38%
SUPPLIES	5,110	3,100	3,100	-	1,000	(2,100)	2,100	(1,000)	-32%
MAINTENANCE	19,709	95,403	95,403	13,264	90,000	(5,403)	25,112	(70,291)	-74%
SUNDRY	353,786	291,959	291,959	132,548	196,816	(95,142)	214,233	(77,726)	-27%
DEBT	166,773	168,600	168,600	150,539	168,561	(38)	169,777	1,178	1%
TRANSFERS	151,919	154,819	154,819	154,819	154,819	0	182,307	27,488	18%
CAPITAL	20,707	90,000	90,000	23,080	82,000	(8,000)	-	(90,000)	
TOTAL EXPENDITURES	\$ 718,004	\$ 803,880	\$ 803,880	\$ 474,249	\$ 693,197	\$ (110,684)	\$ 593,529	\$ (210,352)	-26%
REVENUES OVER EXPENDITURES	\$ (90,344)	\$ 129,347	\$ 129,347	\$ (171,109)	\$ (88,738)	\$ (218,084)	\$ 12,369		
ENDING FUND BALANCE	\$ 223,522	\$ 378,209	\$ 352,877	\$ 52,413	\$ 134,784		\$ 147,153		
FUND BALANCE AS % OF EXP	31.1%	47.0%	43.9%	11.1%	19.4%		24.8%		
RESERVE (\$115,000) REQUIREMENT)	\$ -	\$ 115,000	\$ -	\$ -	\$ -		\$ 115,000		
RESERVE SURPLUS/(SHORTFALL)	\$ 223,522	\$ 263,209	\$ 352,877	\$ 52,413	\$ 134,784		\$ 32,153		

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

EDC 4B FUND

15: EDC4B FUND

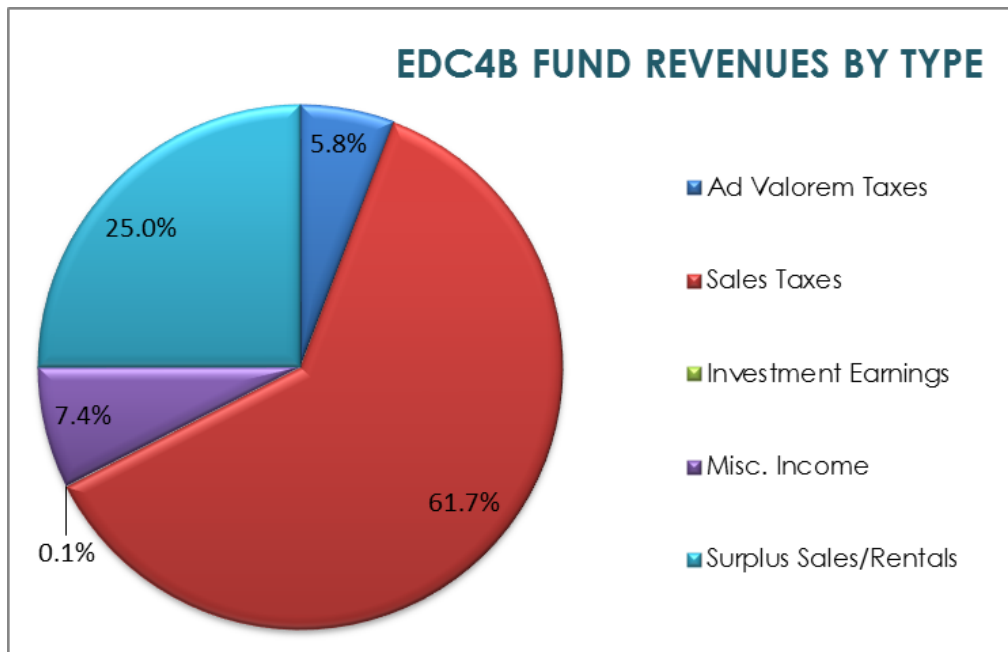
CATEGORY	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
BEGINNING FUND BALANCE	\$ 164,460	\$ 99,198	\$ 73,861	\$ 73,861	\$ 73,861		\$ (15,517)		
AD VALOREM TAXES	34,335	48,462	48,462	2,360	35,000	(13,462)	35,000	(13,462)	-28%
SALES/BEVERAGE TAXES	376,545	349,351	349,351	182,122	342,000	(7,351)	373,835	24,484	7%
INVESTMENT EARNINGS	78	40	40	68	73	33	65	25	63%
MISCELLANEOUS INCOME	115,841	435,796	435,796	59,445	146,000	(289,796)	45,120	(390,676)	-90%
SURPLUS SALES/RENTALS	100,606	99,358	99,358	58,779	80,746	(18,612)	121,858	22,500	23%
TRANSFERS	-	-	-	-	-	-	29,719	-	
TOTAL REVENUES	\$ 627,405	\$ 933,007	\$ 933,007	\$ 302,774	\$ 603,819	\$ (329,188)	\$ 605,597	\$ (357,129)	-38%
SUPPLIES	5,110	3,100	3,100	-	1,000	(2,100)	2,100	(1,000)	-32%
MAINTENANCE	19,709	95,403	95,403	13,264	90,000	(5,403)	25,112	(70,291)	-74%
SUNDRY	353,786	291,959	291,959	132,548	196,816	(95,142)	214,233	(77,726)	-27%
DEBT	166,773	168,600	168,600	150,539	168,561	(38)	169,777	1,178	1%
TRANSFERS	151,919	154,819	154,819	154,819	154,819	0	152,588	(2,231)	-1%
CAPITAL	20,707	90,000	90,000	23,080	82,000	(8,000)	-	(90,000)	
TOTAL EXPENDITURES	\$ 718,004	\$ 803,880	\$ 803,880	\$ 474,249	\$ 693,197	\$ (110,684)	\$ 563,810	\$ (240,071)	-30%
REVENUES OVER EXPENDITURES	\$ (90,599)	\$ 129,127	\$ 129,127	\$ (171,475)	\$ (89,378)		\$ 41,788		
ENDING FUND BALANCE	\$ 73,861	\$ 228,324	\$ 202,987	\$ (97,615)	\$ (15,517)		\$ 26,270		
FUND BALANCE AS % OF EXP	10.3%	28.4%	25.3%	-20.6%	-2.2%		4.7%		
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
RESERVE SURPLUS/(SHORTFALL)									

EDC 4B FUND BUDGET OVERVIEW

REVENUES

The 2017-2018 Economic Development Corporation 4B (EDC4B) includes \$605,987 in revenues is a 38%, or \$357,049 reduction from the prior year. The majority of the change comes from the removal of a land sale from the prior budget.

The main sources of revenue in the EDC4B Fund are sales taxes and rental income, which accounts for 61.7% and 25%, respectively of all revenue. Revenue by major category is depicted below:



Below is the five-year trend of revenues:

Fiscal Year	2014 (Actual)	2015 (Actual)	2016 (Actual)	2017 (Estimated)	2018 (Budgeted)	% Change (CY-PY)/PY	% Change FY14-18
EDC4B Fund Ad Valorem Taxes	\$ 52,329	\$ 38,861	\$ 34,335	\$ 35,000	\$ 35,000	0.00%	-33.12%
EDC4B Fund Sales Taxes	\$ 325,630	\$ 457,222	\$ 376,545	\$ 342,000	\$ 373,835	9.31%	14.80%
EDC4B Fund Investment Earnings	\$ 48	\$ 112	\$ 333	\$ 713	\$ 365	-48.81%	654.13%
EDC4B Fund Misc. Income	\$ 1,008,096	\$ 57,855	\$ 115,841	\$ 146,000	\$ 45,120	-69.10%	-95.52%
EDC4B Fund Surplus Sales/Rentals & Transfers	\$ 149,950	\$ 116,845	\$ 100,606	\$ 80,746	\$ 151,577	87.72%	1.08%
EDC4B Fund Total Revenues	\$ 1,536,053	\$ 670,895	\$ 627,660	\$ 604,459	\$ 605,897	0.24%	-60.55%
EDC4B Fund Revenues Per Capita	\$ 207.74	\$ 83.95	\$ 77.00	\$ 72.70	\$ 72.15	-0.75%	-65.27%

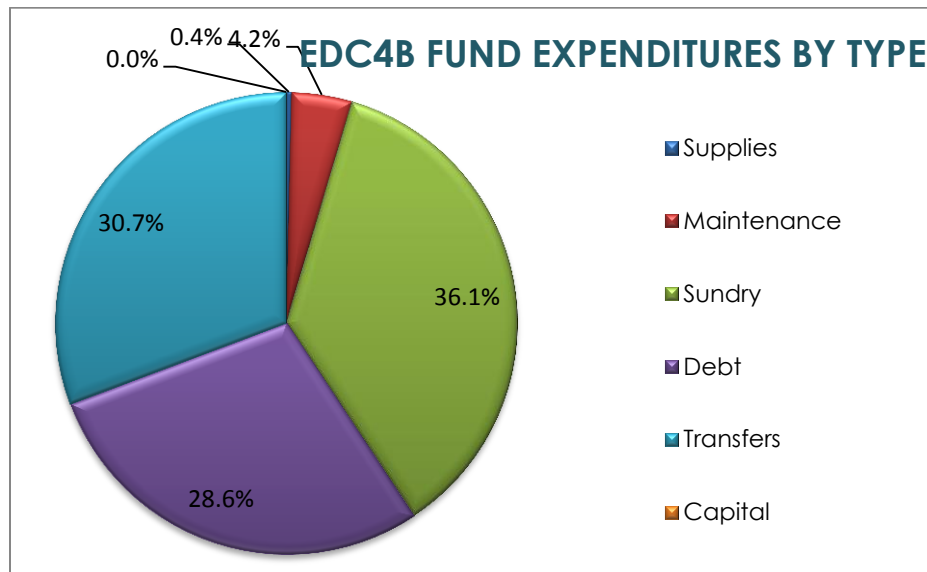
SALES TAXES

Sales Taxes continue to follow the projected path of growth based on economic development within the community and economic projects around the state. We collect .5 cents of sales taxes for our EDC4B Fund. Sales Taxes make up 61.7% of the EDC4B Budget revenues. Below is the chart of sales taxes over the last five years:

Fiscal Year	2014	2015	2016	2017	2018
Sales Taxes	\$ 325,630	\$ 457,222	\$ 376,545	\$ 342,000	\$ 373,835
Sales Taxes Per Capita	\$ 44.04	\$ 57.21	\$ 46.19	\$ 41.13	\$ 44.51

EXPENDITURES

The EDC4B Expenditures are illustrated below by type:



Sundry makes up 36.1% of expenditures with maintenance, debt, and transfers are 4.2%, 28.6%, and 30.7%, respectively. Supplies and capital make up the remaining .4%. Discretionary spending for the fund was greatly reduced to begin recovering unrestricted reserves. In addition, the capital bond fund's leftover funds are being used to pay for debt service in the current year. Along with the City's funds, the EDC will move towards an administrative charge on a cost basis, as opposed to a revenue basis. Below is the five-year trend of expenditures:

Fiscal Year	2013 (Actual)	2014 (Actual)	2015 (Actual)	2016 (Estimated)	2017 (Budgeted)	% Change (CY-PY)/PY	% Change FY14-18
EDC4B Fund Supplies	\$ -	\$ 4,625	\$ 5,110	\$ 1,000	\$ 2,100	110.00%	
EDC4B Fund Maintenance	\$ 26,036	\$ 39,375	\$ 19,709	\$ 90,000	\$ 25,112	-72.10%	-3.55%
EDC4B Fund Sundry	\$ 345,864	\$ 243,725	\$ 353,786	\$ 196,816	\$ 214,233	8.85%	-38.06%
EDC4B Fund Debt	\$ 167,937	\$ 169,796	\$ 166,773	\$ 168,561	\$ 169,777	0.72%	1.10%
EDC4B Fund Transfers	\$ 155,119	\$ 153,519	\$ 151,919	\$ 154,819	\$ 182,307	17.75%	17.53%
EDC4B Fund Capital	\$ 59,241	\$ 122,078	\$ 20,707	\$ 82,000	\$ -	-100.00%	-100.00%
EDC4B Fund Total Expenditures	\$ 754,197	\$ 733,119	\$ 718,004	\$ 693,197	\$ 593,529	-14.38%	-21.30%
EDC4B Fund Expenditures Per Capita	\$ 102.00	\$ 91.73	\$ 88.08	\$ 83.37	\$ 70.67	-15.23%	-30.71%

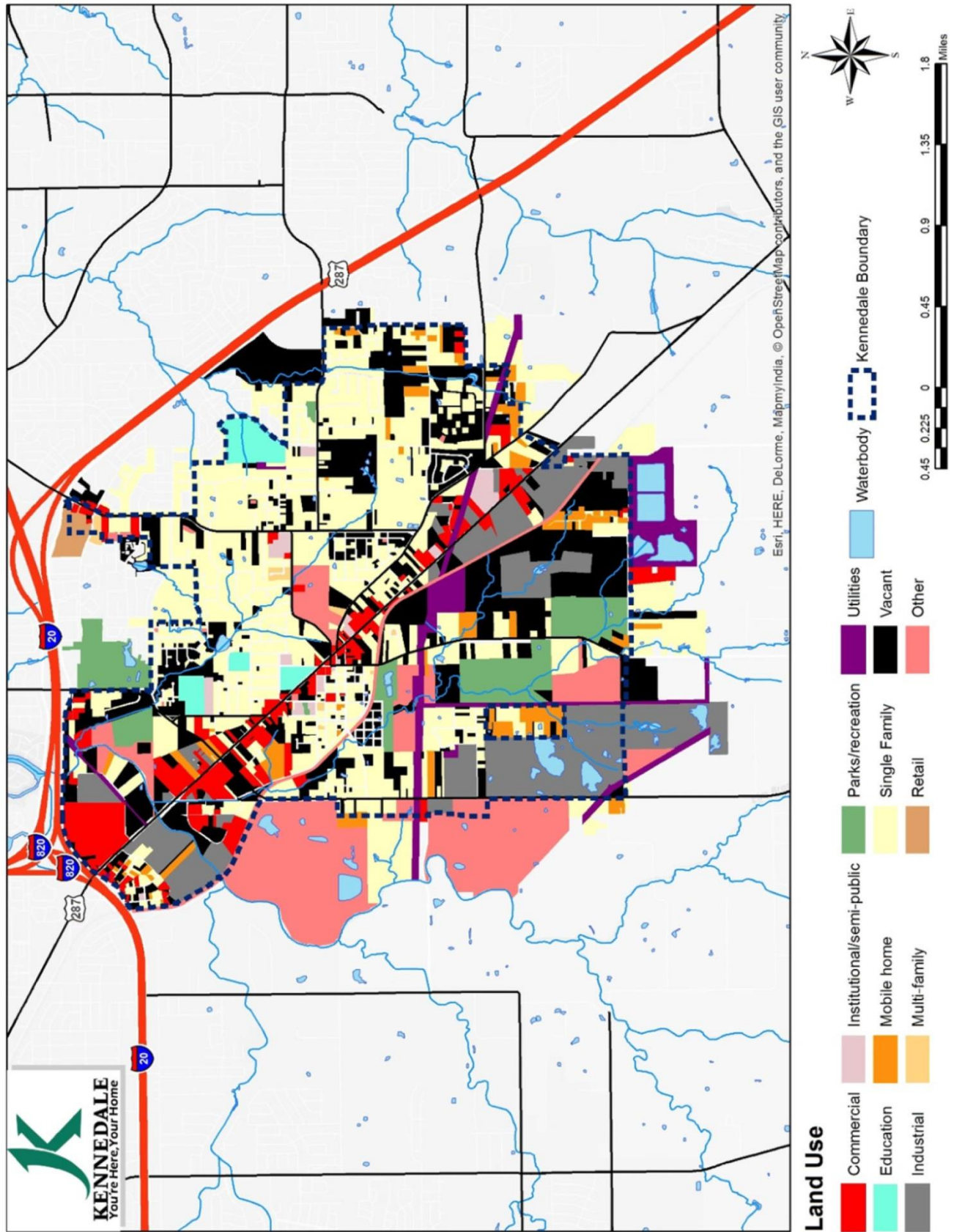
LAND USE ANALYSIS

SOURCE: 2016 2016-2026 PARKS MASTER PLAN | WWW.CITYOFKENNEDEALE.COM/GOVDOCS

The most dominant land use in the City of Kennedale is single-family residential, which constitutes 30% of the total area. One of the land use strengths of the City is the availability of vacant lands, with 293 parcels. Another dominant land use is industrial, with about 11% of the land area coverage.

Category	Counts	Acres	Percentage
Cemeteries	2	43.48	0.82%
Commercial	107	281.15	5.32%
Communication	1	0.88	0.02%
Education	4	80.49	1.52%
Group quarters	1	2.71	0.05%
Industrial	29	574.30	10.87%
Institutional/semi-public	14	51.22	0.97%
Landfill	2	496.61	9.40%
Mobile home	50	173.84	3.29%
Multi-family	7	14.54	0.28%
Parks/recreation	7	264.58	5.01%
Railroad	5	44.20	0.84%
Ranch land	15	147.16	2.79%
Residential acreage	3	68.78	1.30%
Retail	1	26.07	0.49%
Single family	264	1629.51	30.85%
Small water bodies	8	18.66	0.35%
Under construction	6	2.82	0.05%
Utilities	20	229.36	4.34%
Vacant	293	1098.35	20.80%
Others	3	32.84	0.62%
Grand Total	842	5281.57	100

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES



TOWN CENTER PROJECT (CURRENT AND PROPOSED)



Building 1 Suite 100 | 20,000 sf
Suite 160 | 8,000 sf

Building 2 9,945 sf (Proposed)

Building 3 11,220 sf (Proposed)

Building 4 4,500 sf (Proposed)

Building 5 Suite 512 | 972 sf
Suite 508 | 1,441 sf
Suite 516 | 1,000 sf

Building 6 6,600 sf (Proposed)

Building 7 Under Construction |
Fully Leased

- Restaurant and retail spaces available from 972 SF to 11,220 sf
- 4,500 sf stand-alone restaurant build-to-suit facility available

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

15: EDC4B FUND

ACCOUNT	ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
4002-00-00	MMD TAX-CURRENT YEAR	34,335	48,462	48,462	2,360	35,000	(13,462)	35,000	(13,462)	-28%
	AD VALOREM TAXES	\$ 34,335	\$ 48,462	\$ 48,462	\$ 2,360	\$ 35,000	\$ (13,462)	\$ 35,000	\$ (13,462)	-28%
4081-00-00	SALES TAX	376,545	349,351	349,351	182,122	342,000	(7,351)	373,835	24,484	7%
	SALES/BEVERAGE TAXES	\$ 376,545	\$ 349,351	\$ 349,351	\$ 182,122	\$ 342,000	\$ (7,351)	\$ 373,835	\$ 24,484	7%
4401-00-00	INVESTMENT INCOME	78	40	40	68	73	33	65	25	63%
	INVESTMENT EARNINGS	\$ 78	\$ 40	\$ 40	\$ 68	\$ 73	\$ 33	\$ 65	\$ 25	63%
4409-00-00	MISCELLANEOUS INCOME	115,841	435,796	435,796	59,445	146,000	(289,796)	45,120	(390,676)	-90%
	MISCELLANEOUS INCOME	\$ 115,841	\$ 435,796	\$ 435,796	\$ 59,445	\$ 146,000	\$ (289,796)	\$ 45,120	\$ (390,676)	-90%
4805-00-00	RENTAL FEES-SHOPPING CENTER	98,580	98,612	98,612	58,418	80,000	(18,612)	121,112	22,500	23%
4806-00-00	RENTAL INSURANCE	2,026	746	746	361	746	-	746		
	SURPLUS SALES/RENTALS	\$ 100,606	\$ 99,358	\$ 99,358	\$ 58,779	\$ 80,746	\$ (18,612)	\$ 121,858	\$ 22,500	23%
4902-00-00	PROCEEDS- DEBT/LOAN/LEASE	-	-	-	-	-	-	29,719	29,719	
	TRANSFERS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 29,719	\$ 29,719	
	TOTAL REVENUES	\$ 627,405	\$ 933,007	\$ 933,007	\$ 302,774	\$ 603,819	\$ (329,188)	\$ 605,597	\$ (327,410)	-35%
	TOTAL REVENUES (EXCLUDING INTEREST/TRANSFERS)	\$ 627,327	\$ 932,967	\$ 932,967	\$ 302,706	\$ 603,746	\$ (329,221)	\$ 575,813	\$ (357,154)	-38%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

15: EDC4B FUND

**FY17-18
PROPOSED**

4002-00-00 MMD TAX-CURRENT YEAR	BASED ON FY13/14 ASSESSED VALUE OF \$2,783,693 AND TOTAL TAX RATE OF 2.880965 PER \$100 (MINUS TRACT 1R FOR SURPLUS) CITY OF KENNEDALE: \$0.747500 KENNEDALE ISD: \$1.492068 TARRANT COUNTY: \$0.264000 TARRANT HOSPITAL: \$0.227897 TARRANT COLLEGE: \$0.149500	35,000	35,000
4081-00-00 SALES TAX	GENERALLY BUDGET BASED ON PRIOR 3 YEARS OF HISTORY	373,835	373,835
4401-00-00 INVESTMENT INCOME	EARNING BASED UPON AVERAGE BALANCE/INTEREST RATES	65	65
4409-00-00 MISCELLANEOUS INCOME	SALE OF 1121 WEST KENNEDALE PARKWAY (APACHE/NACHO/FOX/WHEELER/HUNDE PURCHASED FY09/10) - 3RD PADSITE, 4TH PADSITE REMAINING MONTHLY RENT FROM REDSROADHOUSE (\$1750/MO - 1 YEAR LEASE EXTENSION) 21,000 MONTHLY FEE FROM CHAMBER FOR SERVICES (\$2000 MONTH) 24,000 TML INSURANCE CHECK FOR HAIL DAMAGE FOR BUILDING 1 (\$70,291.21 - \$27,042.44 FOR DEPRECIATION) TML INSURANCE CHECK FOR HAIL DAMAGE FOR CHICKEN EXPRESS (\$49,858.61 - \$22,029.33 FOR DEPRECIATION) MONTHLY FEE FROM CHAMBER PER RENTAL AGREEMENT (\$10 MONTH) PLUS \$100 DEPOSIT 120		45,120
4805-00-00 RENTAL FEES-SHOPPING CENTER	CHICKEN EXPRESS (\$2518 MONTH, RELOCATION JUL 2013, LEASE EXPIRES 05/31/17, GOES TO \$0 UPON MOVE) DOLLAR GENERAL (\$4719 MONTH, LEASE EXPIRES 07/31/17, 2% MANAGEMENT FEE FOR AT RENEWAL) V FIT 12,000 BASEBALL (\$8400 MONTH) 10,500 PREPAID TENANT FEES RECEIVED BUT CORRESPONDING OFFSET OCCURS WHEN BOOKED AGAINST CAM EXPENSES (EXCLUDES RENTAL INSURANCE CAM) 41,984	- 56,628 12,000 10,500 41,984	121,112
4806-00-00 RENTAL INSURANCE	RENTAL CAM COLLECTED ON LEASE AGREEMENTS AND THEN USED TO PAY TML INSURANCE (OFFSETTING EXPENSE UNDER TOWN SHOPPING CENTER) (\$62.16/MO)	746	746

TOTAL REVENUES \$ 575,878

DEPARTMENT OUTLINE: ADMINISTRATION

FUNCTIONS

Provides administration for the general business of growing economic development using the EDC4B funds

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Eliminated all Sexually Oriented Business buildings (SOB) (5.0)
- Secured McDonald's, Dickey's Barbeque, and new Chicken Express location (7.0)
- Helped with R E Watson Glass expansion (7.0)

SHORT-TERM GOALS

- Secure additional business for the employment district on Kennedale Parkway near Interstate 20 (7.0)
- Recruitment of new light manufacturing businesses within Bloxom Business Park and along east Kennedale Parkway (7.0)
- Development of an access plan along Kennedale Parkway to facilitate the elimination of the continuous turn lane (7.0)

LONG-TERM GOALS

- Increase sales taxes to property taxes ratio from 25% to 50% (4.8)

STAFFING RESOURCES

- Contract with Orasi for management services

PERFORMANCE MEASURES

THROUGH JUNE 2017 UNLESS OTHERWISE NOTED

- 4 Land Deals
- 3 380 Agreements to Businesses
- 0 Visual Grants to Businesses
- Pertinent 2015 Resident Satisfaction Survey Results
 - Business Friendly – 53%
 - Shopping Opportunities – 47%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

DEPARTMENT SUMMARY BUDGET

15: EDC4B FUND
01: ADMINISTRATION

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 YTD MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY 17-18 PROPOSED	\$\$ CHANGE	% CHANGE
SUPPLIES	5,110	3,100	3,100	-	1,000	(2,100)	2,100	(1,000)	-32%
SUNDRY	328,873	267,067	267,067	114,325	173,879	(93,187)	193,983	(73,084)	-27%
CAPITAL	1,968	-	-	22,000	22,000	22,000	-	-	
TOTAL EXPENDITURES	\$ 335,951	\$ 270,167	\$ 270,167	\$ 136,325	\$ 196,879	\$ (73,287)	\$ 196,083	\$ (74,084)	

15: EDC4B FUND
01: ADMINISTRATION

			FY17-18 PROPOSED
5240-01-00	PRINTED SUPPLIES	PRINTED MAPS OF ENTIRE CITY	2,000
5260-01-00	GENERAL OFFICE SUPPLIES	FILES/FOLDERS/PAPER/PENCILS	50
5261-01-00	POSTAGE	FOR MAIL OUTS/MARKETING PACKAGES	50
5501-01-00	ADVERTISING	PROMOTIONAL ADVERTISING, LEGAL NOTICES AND BUDGET HEARING AD (\$1200) OAK CREST LAND SIGN (\$1000)	1,200
5510-01-00	ASSOC DUES/PUBLICATIONS	TEXAS ECONOMIC DEVELOPMENT COMMISSION CITY (\$1925) & EDC (\$1925) KENNEDALE CHAMBER MEMBERSHIP DALLAS CHAMBER (\$870) & TX MONTHLY ECONOMIC GUIDE AD (\$0), DALLAS CHAMBER MAP ADD (\$400)	200 3,850 1,270
5525-01-00	TRAINING/SEMINARS	EDC TRAINING THROUGH VARIOUS ASSOCIATIONS BY BOARD	250
5565-01-00	LEGAL SERVICES	BILLABLE HOURS FOR CITY ATTORNEY ON EDC RELATED PROJECTS (I.E., HOTEL, OTHER POTENTIAL OPPORTUNITIES)	10,000
5567-01-00	AUDIT SERVICES	PATTILLO, BROWN & HILL SERVICES FOR INDEPENDENT ANNUAL AUDIT (FY11/12 \$1500, FY12/13 \$1500, FY13/14 \$2K, FY14/15 \$2K, FY15/16 \$2250)	2,250
5570-01-00	SPECIAL SERVICES	TOWN CENTER CONSULTING FIRM (APPROXIMATELY \$5500/MONTH BEGINNING JUL 2014, TO INCLUDE \$3500 FOR EDC SERVICES, \$2000 FOR CHAMBER SERVICES) - \$2000 DIRECT REVENUE OFFSET FROM CHAMBER EACH MONTH CONTRACT WITH MUNISERVICES FOR SALES TAX AUDIT SERVICES, 35% CONTINGENCY IF REALLOCATIONS ARE UNCOVERED DUE TO REPORTING ERRORS (APPLIES TO FIRST 8 CONSECUTIVE REPORTING QUARTERS FOLLOWING CORRECTION, SHARED 75% CITY/%25 EDC) DUE NORTH MEDIA WEBSITE MAINTENANCE BY CONSULTANT (\$200/MONTH)	66,000 - 250 2,400
5578-01-00	TRAVEL	TRAVEL RELATED TO OTHER EDC TRAINING/SEMINARS BY STAFF/BOARD	100
5580-01-00	ENGINEERING	TIED TO POTENTIAL ACTIVITIES/PROJECTS (I.E., HOTEL, ETC.)	-
5595-01-00	ADMIN CHARGE-GENERAL FUND	CHARGE FOR SERVICES PROVIDED BY GENERAL FUND RESOURCES (10% TOTAL REVENUES EXCLUDING INTEREST/TRANSFERS)	82,213
5610-01-00	VISUAL GRANT	MONTGOMERY MANUFACTURING GRANT NANCY'S LIQUOR GRANT	-
5615-01-00	FUNCTIONAL GRANT	H20 380 SALES TAX AGREEMENT WATSON GLASS 380 PROPERTY TAX AGREEMENT (MAY 2019) H&O DIE SUPPLY 380 PROPERTY TAX AGREEMENT (MAY 2019)	24,000

TOTAL EXPENDITURES \$ 196,083

DEPARTMENT OUTLINE: DEBT SERVICE

FUNCTIONS

Provides debt-related transactions relating to economic development

DEPARTMENT SUMMARY BUDGET

15: EDC4B FUND
01: ADMINISTRATION
03: DEBT SERVICE

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 YTD MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
DEBT	166,773	168,600	168,600	150,539	168,561	(38)	169,777	1,178	1%
TRANSFER	151,919	154,819	154,819	154,819	154,819	0	152,588	(2,231)	-1%
TOTAL EXPENDITURES	\$ 318,692	\$ 323,419	\$ 323,419	\$ 305,358	\$ 323,380	\$ (38)	\$ 322,365	\$ (1,054)	

15: EDC4B FUND
01: ADMINISTRATION
03: DEBT SERVICE

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
2007 \$1.2M TAX BOND-INTEREST	62,135	58,728	58,728	58,689	58,689	(39)	54,905	(3,823)	-7%
2007 \$1.2M TAX BOND-PRINCIPAL	50,000	55,000	55,000	55,000	55,000	-	60,000	5,000	9%
2011 \$1.7M TX LEVERAGE-INT	15,930	15,672	15,672	10,537	15,672	-	14,278	(1,394)	-9%
2011 \$1.7M TX LEVERAGE-PRI	38,709	39,200	39,200	26,313	39,200	0	40,594	1,394	4%
DEBT	\$ 166,773	\$ 168,600	\$ 168,600	\$ 150,539	\$ 168,561	\$ (38)	\$ 169,777	\$ 1,178	1%
TRANSFER OUT-DEBT SERVICE FUND	151,919	154,819	154,819	154,819	154,819	0	152,588	1,300	1%
TRANSFER	\$ 151,919	\$ 154,819	\$ 154,819	\$ 154,819	\$ 154,819	\$ 0	\$ 152,588	\$ 1,300	1%
TOTAL EXPENDITURES	\$ 318,692	\$ 323,419	\$ 323,419	\$ 305,358	\$ 323,380	\$ (38)	\$ 322,365	\$ 2,477	1%

DEPARTMENT OUTLINE: TOWNCENTER SHOPPING

FUNCTIONS

Provides services and maintenance to TownCenter merchants

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Secured Dickey's Barbeque (7.0)
- Secured Station 287 Bar & Grill (7.0)
- Secured new Chicken Express location (7.0)
- Secured new dental office: Kennedale Family Dental and Orthodontics in TownCenter (7.0)
- Renovated Building One space (7.0)

SHORT-TERM GOALS

- Demolition of old Chicken Express building and finishing out of parking lot (7.0)

LONG-TERM GOALS

- Build out of all planned buildings of TownCenter (7.0)
- Secure a sit down restaurant in TownCenter (7.0)
- Have all locations in TownCenter filled with businesses (7.0)

STAFFING RESOURCES

- Contract with Hughes Commercial Real Estate & Development for management of TownCenter

PERFORMANCE MEASURES

THROUGH JUNE 2017 UNLESS OTHERWISE NOTED

- New Businesses in TownCenter Shopping Area: 3

DEPARTMENT SUMMARY BUDGET

15: EDC4B FUND
02: TOWN SHOPPING CENTER

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 YTD MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
MAINTENANCE	19,709	95,403	95,403	13,264	90,000	(5,403)	25,112	(70,291)	-74%
SUNDRY	24,914	24,892	24,892	18,223	22,937	(1,955)	20,250	(4,642)	-19%
TOTAL EXPENDITURES	\$ 44,622	\$ 120,295	\$ 120,295	\$ 31,487	\$ 112,937	\$ (7,358)	\$ 45,362	\$ (74,933)	-92%

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15: EDC4B FUND
02: TOWN SHOPPING CENTER

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$ CHANGE	% CHANGE
BUILDING MAINTENANCE	19,709	95,403	95,403	13,264	90,000	(5,403)	25,112	(70,291)	-74%
MAINTENANCE	\$ 19,709	\$ 95,403	\$ 95,403	\$ 13,264	\$ 90,000	\$ (5,403)	\$ 25,112	\$ (70,291)	-74%
ELECTRIC SERVICES	5,401	5,000	5,000	4,185	6,700	1,700	6,700	1,700	34%
INSURANCE-PROPERTY	6,121	6,500	6,500	6,507	6,507	7	6,500	-	
SPECIAL SERVICES	13,392	13,392	13,392	7,530	9,730	(3,662)	7,050	(6,342)	-47%
SUNDRY	\$ 24,914	\$ 24,892	\$ 24,892	\$ 18,223	\$ 22,937	\$ (1,955)	\$ 20,250	\$ (4,642)	-19%
TOTAL EXPENDITURES	\$ 44,622	\$ 120,295	\$ 120,295	\$ 31,487	\$ 112,937	\$ (7,358)	\$ 45,362	\$ (74,933)	-62%

15: EDC4B FUND
02: TOWN SHOPPING CENTER

**FY17-18
PROPOSED**

5403-02-00 BUILDING MAINTENANCE	WATER (\$460/MONTH)	5,520	25,112
	FIRE SPRINKLER-CAM (\$200/QUARTER)	800	
	TML HAIL DAMAGES ON BUILDING 1		
	LANDSCAPE/MATERIALS-CAM (\$1166/MONTH)	13,992	
	MAINTENANCE-CAM (\$400/MONTH)	4,800	
5530-02-00 ELECTRIC SERVICES	ELECTRICITY-CAM	6,700	6,700
5545-02-00 INSURANCE-PROPERTY	COVERAGETHROUGH TEXAS MUNICIPAL LEAGUE (CHICKEN EXPRESS/DOLLAR GENERAL BUILDING ON TML SCHEDULE, ALL OTHER BUILDINGS CARRIED ON CYPRESS INSURANCE)	6,500	6,500
5570-02-00 SPECIAL SERVICES	PROPERTY/ASSET MANAGEMENT (\$500 PER MONTH)	6,000	7,050
	SEP 2015 - FEB 2017: SUBWAY \$150, ACE \$466 OR \$7392		
	FY15/16 - FY16/17 ANNUAL		
	MAR 2017 - AUG 2018: SUBWAY \$150 OR \$1800 FY17/18 ANNUAL	1,050	

TOTAL EXPENDITURES \$ 45,362

DEPARTMENT OUTLINE: TOWNCENTER REDEVELOPMENT

FUNCTIONS

Growth and redevelopment of the TownCenter shopping center

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Secured Dickey's Barbeque (7.0)
- Secured new Chicken Express location (7.0)
- Secured Station 287 Bar & Grill (7.0)
- Secured new dental office Kennedale Family Dental and Orthodontics in TownCenter (7.0)
- Renovated Building One space (7.0)
- Demolition of old Chicken Express building and finishing out of parking lot (7.0)

GOALS

- Build out of all planned buildings of TownCenter (7.0)
- Secure a sit down restaurant in TownCenter (7.0)
- Have all locations in TownCenter filled with businesses (7.0)

DEPARTMENT SUMMARY BUDGET

15: EDC4B FUND

03: TOWN CENTER REDEVELOPMENT

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 YTD MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
CAPITAL	-	90,000	90,000	1,080	60,000	(30,000)	-	(90,000)	
TOTAL EXPENDITURES	\$ -	\$ 90,000	\$ 90,000	\$ 1,080	\$ 60,000	\$ (30,000)		\$ (90,000)	

15: EDC4B FUND

03: TOWN CENTER REDEVELOPMENT

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
ENGINEERING SERVICES	-	10,000	10,000	-	8,000	(2,000)	-	(10,000)	
CONSTRUCTION	-	80,000	80,000	1,080	52,000	(28,000)	-	(80,000)	
CAPITAL	\$ -	\$ 90,000	\$ 90,000	\$ 1,080	\$ 60,000	\$ (30,000)	\$ -	\$ (90,000)	
TOTAL EXPENDITURES	\$ -	\$ 90,000	\$ 90,000	\$ 1,080	\$ 60,000	\$ (30,000)	\$ -	\$ (90,000)	

DEPARTMENT OUTLINE: TEXAS LEVERAGE PROGRAM

FUNCTIONS

Expand our economic development presence

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Secured land for development opportunity

DEPARTMENT SUMMARY BUDGET

15: EDC4B FUND

04: TEXAS LEVERAGE PROGRAM

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
LAND	18,739	-	-	-	-	-	-	-	-
CAPITAL	\$ 18,739	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL EXPENDITURES	\$ 18,739	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-

19: EDC4B CAPITAL BOND FUND

CATEGORY	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
BEGINNING FUND BALANCE	\$ 29,444	\$ 29,524	\$ 29,529	\$ 29,529	\$ 29,529		\$ 29,719		
INVESTMENT EARNINGS	85	60	60	109	190	130	-	(60)	
TOTAL REVENUES	\$ 85	\$ 60	\$ 60	\$ 109	\$ 190	\$ 130	\$ -	\$ (60)	
CAPITAL	-	-	-	-	-	-	-	-	
DEBT SERVICE							29,719	29,719	
TOTAL EXPENDITURES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 29,719	\$ 29,719	
REVENUES OVER EXPENDITURES	\$ 85	\$ 60	\$ 60	\$ 109	\$ 190	\$ 130	\$ (29,719)		
ENDING FUND BALANCE	\$ 29,529	\$ 29,584	\$ 29,589	\$ 29,638	\$ 29,719		\$ 0		
FUND BALANCE AS % OF EXP	N/A	N/A	N/A	N/A	N/A		N/A		
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -		
RESERVE SURPLUS/(SHORTFALL)									

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19: EDC4B CAPITAL BOND FUND

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
INVESTMENT INCOME	85	60	60	109	190	130	-	(60)	
INVESTMENT EARNINGS	\$ 85	\$ 60	\$ 60	\$ 109	\$ 190	\$ 130	\$ -	\$ (60)	
TOTAL REVENUES	\$ 85	\$ 60	\$ 60	\$ 109	\$ 190	\$ 130	\$ -	\$ (60)	

19: EDC4B CAPITAL BOND FUND

01: TOWN CENTER REDEVELOPMENT

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
CAPITAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TRANSFER FOR DEBT SERVICE							\$ 29,719	\$ 29,719	
DEBT SERVICE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 29,719	\$ 29,719	
TOTAL EXPENDITURES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 29,719	\$ 29,719	

95: EDC4B RESERVE FUND

CATEGORY	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
BEGINNING FUND BALANCE	\$ 119,962	\$ 120,141	\$ 120,141	\$ 120,132	\$ 120,132		\$ 120,582		
INVESTMENT EARNINGS	170	160	160	257	450	290	300	140	88%
TOTAL REVENUES	\$ 170	\$ 160	\$ 160	\$ 257	\$ 450	\$ 290	\$ 300	\$ 140	88%
TOTAL EXPENDITURES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
REVENUES OVER EXPENDITURES	\$ 170	\$ 160	\$ 160	\$ 257	\$ 450	\$ 290	\$ 300		
ENDING FUND BALANCE	\$ 120,132	\$ 120,301	\$ 120,301	\$ 120,390	\$ 120,582		\$ 120,882		
FUND BALANCE AS % OF EXP									
RESERVE (\$112,606 REQUIREMENT)	\$ 112,606	\$ 112,606	\$ 112,606	\$ 112,606	\$ 112,606		\$ 112,606		
RESERVE SURPLUS/(SHORTFALL)	\$ 7,526	\$ 7,695	\$ 7,695	\$ 7,784	\$ 7,976		\$ 8,276		

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COMBINED CAPITAL PROJECTS FUNDS SUMMARY

CATEGORY	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$ CHANGE	% CHANGE
BEGINNING FUND BALANCE	\$ 373,457	\$ 350,665	\$ 400,201	\$ 400,201	\$ 400,201		\$ 420,167		
FINES/FEES	314,536	49,210	49,210	33,078	90,400	41,190	80,000	30,790	63%
INVESTMENT EARNINGS	755	160	160	829	1,535	1,375	1,135	975	609%
MISCELLANEOUS INCOME	536,584	73,100	73,100	40,645	89,950	16,850	79,400	6,300	9%
INTERGOVERNMENTAL	1,558	1,550	1,550	3,608	4,100	2,550	2,000	450	29%
TRANSFERS	7,220	-	-	-	-	-	-	-	
TOTAL REVENUES	\$ 860,654	\$ 124,020	\$ 124,020	\$ 78,160	\$ 185,985	\$ 61,965	\$ 162,535	\$ 38,515	31%
SUPPLIES	-	-	-	4,989	4,989	4,989	-	-	
MAINTENANCE	1,270	2,000	2,000	1,138	1,400	(600)	2,000	-	
SUNDRY	162	-	-	72	172	172	170	170	
DEBT	17,174	-	-	-	-	-	-	-	
TRANSFERS	373,061	214,239	214,239	122,881	159,631	(54,609)	173,000	(41,239)	-19%
CAPITAL	442,243	-	-	-	-	-	-	-	
TOTAL EXPENDITURES	\$ 833,910	\$ 216,239	\$ 216,239	\$ 129,080	\$ 166,192	\$ (50,048)	\$ 175,170	\$ (41,069)	-19%
REVENUES OVER EXPENDITURES	\$ 26,744	\$ (92,219)	\$ (92,219)	\$ (50,919)	\$ 19,794		\$ (12,635)		
ENDING FUND BALANCE	\$ 400,201	\$ 258,446	\$ 307,982	\$ 349,282	\$ 419,995		\$ 407,532		
FUND BALANCE AS % OF EXP	48.0%	119.5%	142.4%	270.6%	252.7%		232.6%		
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -		
RESERVE SURPLUS/(SHORTFALL)									

CITY OF KENNEDALE, TEXAS
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04: CAPITAL PROJECTS FUND

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
INVESTMENT INCOME	86	50	50	124	280	230	250	200	400%
INVESTMENT EARNINGS	\$ 86	\$ 50	\$ 50	\$ 124	\$ 280	\$ 230	\$ 250	\$ 200	400%
MISCELLANEOUS INCOME	82,833	72,000	72,000	39,251	88,300	16,300	78,000	6,000	8%
MISCELLANEOUS INCOME	\$ 82,833	\$ 72,000	\$ 72,000	\$ 39,251	\$ 88,300	\$ 16,300	\$ 78,000	\$ 6,000	8%
TOTAL REVENUES	\$ 82,919	\$ 72,050	\$ 72,050	\$ 39,375	\$ 88,580	\$ 16,530	\$ 78,250	\$ 6,200	9%

**04: CAPITAL PROJECTS FUND
00: TRANSFERS**

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
TRANSFER OUT-DEBT SERVICE FUND	76,001	76,001	76,001	39,251	76,001	-	83,000	6,999	9%
TRANSFERS	\$ 76,001	\$ 76,001	\$ 76,001	\$ 39,251	\$ 76,001	\$ -	\$ 83,000	\$ 6,999	9%
TOTAL EXPENDITURES	\$ 76,001	\$ 76,001	\$ 76,001	\$ 39,251	\$ 76,001	\$ -	\$ 83,000	\$ 6,999	9%

04: CAPITAL PROJECTS FUND

**FY17-18
PROPOSED**

4401-00-00 INVESTMENT INCOME	EARNING BASED UPON AVERAGE BALANCE/INTEREST RATES	250	250
4409-00-00 MISCELLANEOUS INCOME	ROYALTY REVENUE RECEIVED FROM LANDFILL, CITY PAID \$.25 PER TON MONTHLY (AVERAGE 26,000 TONS PER MONTH)	78,000	78,000

TOTAL REVENUES \$ 78,250

**04: CAPITAL PROJECTS FUND
00: TRANSFERS**

**FY17-18
PROPOSED**

5702-00-00 TRANSFER OUT-DEBT SERVICE FUND	ASSIST IN REPAYMENT OF 2008 CO BOND VIA LANDFILL ROYALTY INCOME (\$1.5M OF \$4.5M FOR DICK PRICE ROAD, SCHEDULED PORTION PAYMENT OF \$110700)	83,000	83,000
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TOTAL EXPENDITURES \$ 83,000

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14: PARK DEDICATION FUND

CATEGORY	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
BEGINNING FUND BALANCE	\$ 31,286	\$ 195,280	\$ 195,281	\$ 195,281	\$ 195,281		\$ 234,891		
FINES/FEES	163,600	14,000	14,000	-	38,400	24,400	30,000	16,000	114%
INVESTMENT INCOME	218	60	60	419	760	700	500	440	733%
MISCELLANEOUS INCOME	339	-	-	450	450	450	300	300	
TOTAL REVENUES	\$ 164,157	\$ 14,060	\$ 14,060	\$ 869	\$ 39,610	\$ 25,550	\$ 30,800	\$ 16,740	119%
SUNDRY	162	-	-	72	172	172	170	170	
DEBT	-	-	-	-	-	-	-	-	
TRANSFERS	-	-	-	-	-	-	80,000	80,000	
CAPITAL	-	-	-	-	-	-	-	-	
TOTAL EXPENDITURES	\$ 162	\$ -	\$ -	\$ 72	\$ 172	\$ 172	\$ 80,170	\$ 80,170	
REVENUES OVER EXPENDITURES	\$ 163,995	\$ 14,060	\$ 14,060	\$ 869	\$ 39,610	\$ 25,550	\$ (49,370)		
ENDING FUND BALANCE	\$ 195,281	\$ 209,340	\$ 209,341	\$ 196,150	\$ 234,891		\$ 185,521		
FUND BALANCE AS % OF EXP	120543.7%			272430.4%	136564.4%		231.4%		
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -		
RESERVE SURPLUS/(SHORTFALL)									

CITY OF KENNEDALE, TEXAS
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14: PARK DEDICATION FUND

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
PARK DEDICATION FEES	163,600	14,000	14,000	-	38,400	24,400	30,000	16,000	114%
FINES/FEES	\$ 163,600	\$ 14,000	\$ 14,000	\$ -	\$ 38,400	\$ 24,400	\$ 30,000	\$ 16,000	114%
INVESTMENT INCOME	218	60	60	419	760	700	500	440	733%
INVESTMENT EARNINGS	\$ 218	\$ 60	\$ 60	\$ 419	\$ 760	\$ 700	\$ 500	\$ 440	733%
TOTAL REVENUES	\$ 163,818	\$ 14,060	\$ 14,060	\$ 419	\$ 39,160	\$ 25,100	\$ 30,500	\$ 16,440	117%

14: PARK DEDICATION FUND

01: PAVER REVENUE

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
MISCELLANEOUS INCOME	339	-	-	450	450	450	300	300	
MISCELLANEOUS INCOME	\$ 339	\$ -	\$ -	\$ 450	\$ 450	\$ 450	\$ 300	\$ 300	
TOTAL REVENUES	\$ 339	\$ -	\$ -	\$ 450	\$ 450	\$ 450	\$ 300	\$ 300	

14: PARK DEDICATION FUND

00: PARK EXPENDITURES

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
TRANSFER TO PARK MAINTENANCE	-	-	-	-	-	-	-	-	
TRANSFERS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,000	\$ 80,000	
TOTAL EXPENDITURES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,000	\$ -	

14: PARK DEDICATION FUND

01: PAVER EXPENDITURES

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
BRICK PAVERS	162	-	-	72	172	172	170	170	
SUNDRY	\$ 162	\$ -	\$ -	\$ 72	\$ 172	\$ 172	\$ 170	\$ 170	
TOTAL EXPENDITURES	\$ 162	\$ -	\$ -	\$ 72	\$ 172	\$ 172	\$ 170	\$ 170	

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14: PARK DEDICATION FUND

				FY17-18 PROPOSED
4194-00-00	PARK DEDICATION FEE	DEVELOPER GENERALLY DONATES LAND OR PAYS EQUIVALENT FUNDS PER ACRE UPON FINAL PLAT (SWINEY DEVELOPMENT - 35 LOTS)	30,000	30,000
4401-00-00	INVESTMENT INCOME	EARNING BASED UPON AVERAGE BALANCE/INTEREST RATES	500	500
4409-01-00	MISCELLANEOUS INCOME	PAVER REVENUES	300	300
			TOTAL REVENUES	\$ 30,800

**14: PARK DEDICATION FUND
00: PARK EXPENDITURES**

				FY17-18 PROPOSED
5580-01-00	BRICK PAVERS	PAVERS FOR TOWN CENTER	170	170
			TRANSFER TO PARK MAINTENANCE	80,000
			TOTAL EXPENDITURES	\$ 80,170

32: LIBRARY BUILDING FUND

CATEGORY	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
BEGINNING FUND BALANCE	\$ 10,147	\$ 10,989	\$ 11,668	\$ 11,668	\$ 11,668		\$ 10,624		
INVESTMENT EARNINGS	16	10	10	25	45	35	35	25	250%
MISCELLANEOUS INCOME	1,217	1,100	1,100	944	1,200	100	1,100	-	-
INTERGOVERNMENTAL	1,558	1,550	1,550	3,608	4,100	2,550	2,000	450	29%
TOTAL REVENUES	\$ 2,791	\$ 2,660	\$ 2,660	\$ 4,577	\$ 5,345	\$ 2,685	\$ 3,135	\$ 475	18%
SUPPLIES	-	-	-	4,989	4,989	4,989	-	-	
MAINTENANCE	1,270	2,000	2,000	1,138	1,400	(600)	2,000	-	
TOTAL EXPENDITURES	\$ 1,270	\$ 2,000	\$ 2,000	\$ 6,127	\$ 6,389	\$ 4,389	\$ 2,000	\$ -	
REVENUES OVER EXPENDITURES	\$ 1,521	\$ 660	\$ 660	\$ (1,550)	\$ (1,044)	\$ (1,704)	\$ 1,135		
ENDING FUND BALANCE	\$ 11,668	\$ 11,649	\$ 12,328	\$ 10,118	\$ 10,624		\$ 11,759		
FUND BALANCE AS % OF EXP	918.7%	582.4%	616.4%	165.1%	166.3%		587.9%		
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -		
RESERVE SURPLUS/(SHORTFALL)									

CITY OF KENNEDALE, TEXAS
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32: LIBRARY BUILDING FUND

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
INVESTMENT INCOME	16	10	10	25	45	35	35	25	250%
INVESTMENT EARNINGS	\$ 16	\$ 10	\$ 10	\$ 25	\$ 45	\$ 35	\$ 35	\$ 25	250%
LIBRARY FINES	1,217	1,100	1,100	944	1,200	100	1,100	-	0%
MISCELLANEOUS INCOME	\$ 1,217	\$ 1,100	\$ 1,100	\$ 944	\$ 1,200	\$ 100	\$ 1,100	\$ -	0%
CONTRIBUTION - LIBRARY	1,558	1,550	1,550	3,608	4,100	2,550	2,000	450	29%
INTERGOVERNMENTAL	\$ 1,558	\$ 1,550	\$ 1,550	\$ 3,608	\$ 4,100	\$ 2,550	\$ 2,000	\$ 450	29%
TOTAL REVENUES	\$ 2,791	\$ 2,660	\$ 2,660	\$ 4,577	\$ 5,345	\$ 2,685	\$ 3,135	\$ 475	18%

32: LIBRARY BUILDING FUND

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
MINOR EQUIP/SMALL TOOLS<	-	-	-	4,989	4,989	4,989	-	-	
SUPPLIES	\$ -	\$ -	\$ -	\$ 4,989	\$ 4,989	\$ 4,989	\$ -	\$ -	
BUILDING MAINTENANCE	1,270	2,000	2,000	1,138	1,400	(600)	2,000	-	
MAINTENANCE	\$ 1,270	\$ 2,000	\$ 2,000	\$ 1,138	\$ 1,400	\$ (600)	\$ 2,000	\$ -	
TOTAL EXPENDITURES	\$ 1,270	\$ 2,000	\$ 2,000	\$ 6,127	\$ 6,389	\$ 4,389	\$ 2,000	\$ -	

32: LIBRARY BUILDING FUND

			FY17-18 PROPOSED
4401-00-00 INVESTMENT INCOME	EARNING BASED UPON AVERAGE BALANCE/INTEREST RATES	35	35
4406-00-00 LIBRARY FINES	FINES RECEIVED FOR OVERDUE LIBRARY MATERIALS	1,100	1,100
4501-00-00 CONTRIBUTION - LIBRARY	DONATIONS RECEIVED ON UTILITY BILLS	2,000	2,000
TOTAL REVENUES		\$ 3,135	

32: LIBRARY BUILDING FUND

			FY17-18 PROPOSED
5403-00-00 BUILDING MAINTENANCE	REPAIRS FOR LIBRARY BUILDING	2,000	2,000
TOTAL EXPENDITURES		\$ 2,000	

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45: ROADWAY IMPACT FUND

CATEGORY	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
BEGINNING FUND BALANCE	\$ 300,683	\$ 109,154	\$ 154,995	\$ 154,995	\$ 154,995		\$ 123,815		
FINES/FEES	150,936	35,210	35,210	33,078	52,000	16,790	50,000	14,790	42%
INVESTMENT EARNINGS	435	40	40	261	450	410	350	310	775%
TOTAL REVENUES	\$ 151,372	\$ 35,250	\$ 35,250	\$ 33,339	\$ 52,450	\$ 17,200	\$ 50,350	\$ 15,100	43%
TRANSFERS	297,060	138,238	138,238	83,630	83,630	(54,609)	10,000	(128,238)	-93%
TOTAL EXPENDITURES	\$ 297,060	\$ 138,238	\$ 138,238	\$ 83,630	\$ 83,630	\$ (54,609)	\$ 10,000	\$ (128,238)	-93%
REVENUES OVER EXPENDITURES	\$(145,688)	\$ (102,988)	\$(102,988)	\$(50,290)	\$ (31,180)	71,809	\$ 40,350		
ENDING FUND BALANCE	\$ 154,995	\$ 6,166	\$ 52,007	\$ 104,704	\$ 123,815		\$ 164,165		
FUND BALANCE AS % OF EXP	52.2%	4.5%	37.6%	125.2%	148.1%		1641.7%		
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
RESERVE SURPLUS/(SHORTFALL)									

45: ROADWAY IMPACT FUND

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
IMPACT FEES	150,936	35,210	35,210	33,078	52,000	16,790	50,000	14,790	42%
FINES/FEES	\$ 150,936	\$ 35,210	\$ 35,210	\$ 33,078	\$ 52,000	\$ 16,790	\$ 50,000	\$ 14,790	42%
INVESTMENT INCOME	435	40	40	261	450	410	350	310	775%
INVESTMENT EARNINGS	\$ 435	\$ 40	\$ 40	\$ 261	\$ 450	\$ 410	\$ 350	\$ 310	775%
TOTAL REVENUES	\$ 151,372	\$ 35,250	\$ 35,250	\$ 33,339	\$ 52,450	\$ 17,200	\$ 50,350	\$ 15,100	43%

45: ROADWAY IMPACT FUND

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
TRANSFER OUT-TIF #1 FUND	297,060	138,238	138,238	83,630	83,630	(54,609)	10,000	(128,238)	-93%
TRANSFERS	\$ 297,060	\$ 138,238	\$ 138,238	\$ 83,630	\$ 83,630	\$ (54,609)	\$ 10,000	\$ (128,238)	-93%
TOTAL EXPENDITURES	\$ 297,060	\$ 138,238	\$ 138,238	\$ 83,630	\$ 83,630	\$ (54,609)	\$ 10,000	\$ (128,238)	-93%

BUILDINGS INFORMATION

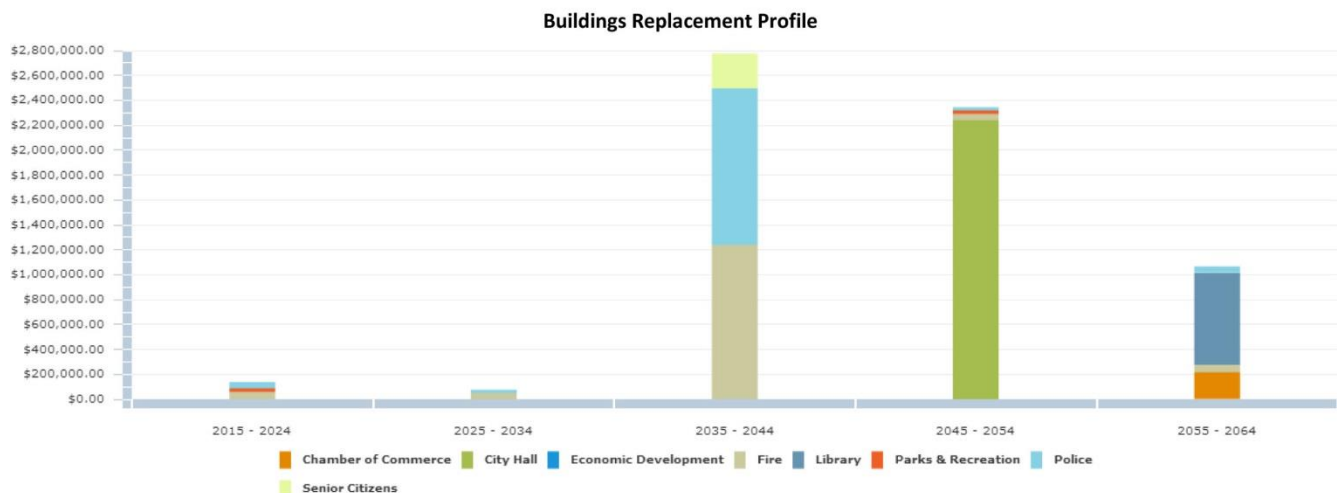
SOURCE: 2015 ASSET MANAGEMENT PLAN | WWW.CITYOFKENNEDALE.COM/GOVDOCS

Buildings Replacement Value				
Asset Type	Asset Component	Quantity/Units	2015 Unit Replacement Cost	2015 Overall Replacement Cost
Buildings	City Hall	1	User-Defined	\$2,240,460
	Chamber of Commerce	1	User-Defined	\$215,258
	Fire	4	User-Defined	\$1,238,392
	Library	1	User-Defined	\$738,619
	Parks	1	User-Defined	\$26,730
	Police	1	User-Defined	\$1,232,707
	Senior Citizen	1	User-Defined	\$280,665
				\$5,972,830

WHAT IS THE COMBINED VALUE OF ALL THE CITY'S BUILDINGS?

The estimated replacement value of the city's buildings, in 2015 dollars, is approximately \$11.3 million. The cost per household for buildings is \$4,760 based on 2,380 households.

The following graph shows the current projection of structure replacements based on the age of the asset only.



WHAT IS THE OVERALL CONDITION OF THE BUILDINGS?

Based on age data only, approximately 79% of the city's buildings are in fair to excellent condition, while over 21% are in poor to critical condition. As such, the city received a Condition vs. Performance rating of 'C'.

HOW DOES THE CITY ACHIEVE SUSTAINABILITY?

The average annual revenue required to sustain Kennedale's buildings is \$127,000. Based on Kennedale's current annual funding of \$55,000, there is annual deficit of \$72,000. As such, the city received a Funding vs Need rating of 'F'.

The city received an overall rating of 'D' for its buildings.

ROADWAY IMPACT FEE PROJECTS

SOURCE: 2016 IMPACT FEE STUDY

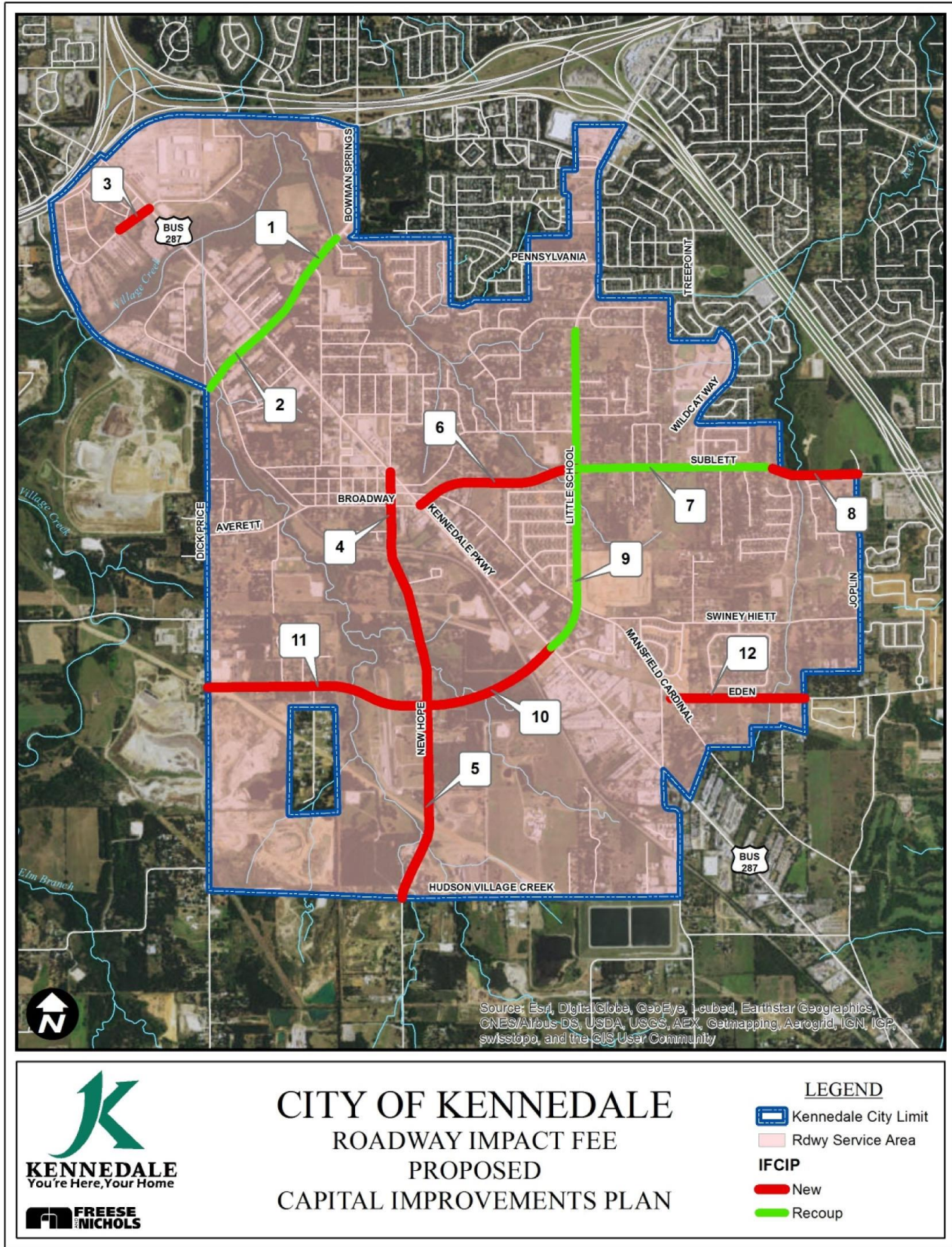
2016 Kennedale Roadway Impact Fee Study Update Roadway Capital Improvements Plan

CIP Proj Number	Roadway	From	To	Length (mi)	No. of Lanes	Rdwy. Type	Pct. in Serv. Area	Project Cost
1	Bowman Springs Rd	City Limit	Bus. US 287	0.49	5	SA	100%	\$3,199,838
2	Dick Price Rd	Bus. US 287	SP RR	0.31	2	DA	100%	\$1,154,564
3	Oak Crest Dr	W of Kennedale St	Kennedale Pkwy	0.14	2	UC	100%	\$416,136
4	New Hope Rd	Bus. US 287	S of SP RR	0.56	2	DC	100%	\$2,560,467
5	New Hope Rd	S of SP RR	Hudson Village	1.68	4	DA	100%	\$9,828,404
6	Sublett Rd	Bus. US 287	Little School Rd	0.66	4	DC	100%	\$3,093,589
7	Sublett Rd	Little School Rd	E of Vera Ln	0.77	2	DA	100%	\$3,642,228
8	Sublett Rd	E of Vera Ln	City Limit	0.37	2	DA	100%	\$1,172,734
9	Little School Rd	S of Pennsylvania Ave	Bus. US 287	1.31	2	DA	100%	\$5,330,961
10	Little School Rd	Bus. US 287	New Hope Rd	0.57	4	DA	100%	\$5,987,342
11	Little School Rd	New Hope Rd	Dick Price Rd	0.91	4	DA	100%	\$4,216,419
12	Eden	Mansfield Cardinal	City Limit	0.53	4	DC	100%	\$1,959,266
Sub-total SA 1				6.86				\$42,561,949
Totals:				6.86				\$42,561,949

Totals:	Engineering Cost	\$3,355,032
	Right-of-Way Cost	\$3,057,035
	Construction Cost	\$22,666,692
	Finance Cost	\$13,483,189

TOTAL NET COST	\$42,561,949
Future Impact Fee Update Cost **	\$80,000
TOTAL IMPLEMENTATION COST	\$42,641,949

CITY OF KENNEDALE, TEXAS
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COMBINED SPECIAL REVENUE FUNDS SUMMARY

CATEGORY	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
BEGINNING FUND BALANCE	\$ 5,286	\$ 0	\$ 50,858	\$ 50,858	\$ 50,858		\$ 209		
INVESTMENT EARNINGS	10	-	-	2	3	3	-	-	
INTERGOVERNMENTAL	-	11,217	11,217	8,162	9,960	(1,257)	13,300	2,083	19%
GRANTS	3,017	1,767	1,767	1,800	1,800	33	1,767	-	
TRANSFERS	297,062	138,238	138,238	83,630	83,630	(54,609)	10,000	(128,238)	-93%
TOTAL REVENUES	\$ 300,090	\$ 151,223	\$ 151,223	\$ 93,594	\$ 95,393	\$ (55,830)	\$ 25,067	\$(126,156)	-83%
SUPPLIES	6,544	-	-	-	-	-	-	-	
SUNDRY	7,768	1,767	1,767	6,000	7,803	6,036	1,767	-	
CAPITAL	240,206	138,238	138,238	80,902	138,238	-	10,000	(128,238)	-93%
TRANSFERS	-	11,217	-	-	-	(11,217)	11,217	-	
TOTAL EXPENDITURES	\$ 254,518	\$ 151,222	\$ 140,005	\$ 86,902	\$ 146,041	\$ (5,181)	\$ 22,984	\$(128,238)	-92%
REVENUES OVER EXPENDITURES	\$ 45,572	\$ 1	\$ 11,218	\$ 6,692	\$ (50,649)	(50,649)	\$ 2,083		
ENDING FUND BALANCE	\$ 50,858	\$ 1	\$ 62,075	\$ 57,549	\$ 209		\$ 2,292		
FUND BALANCE AS % OF EXP	20.0%	0.0%	44.3%	66.2%	0.1%		10.0%		
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -		
RESERVE SURPLUS/(SHORTFALL)									

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

21: TIF #1 (NEW HOPE) FUND

CATEGORY	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
BEGINNING FUND BALANCE	\$ -	\$ -	\$ 50,857	\$ 50,857	\$ 50,857		\$ 209		
INVESTMENT EARNINGS	2	-	-	-	-	-	-	-	
INTERGOVERNMENTAL	-	11,217	11,217	8,162	9,960	(1,257)	13,300	2,083	19%
TRANSFERS	297,062	138,238	138,238	83,630	83,630	(54,609)	10,000	(128,238)	-93%
TOTAL REVENUES	\$ 297,064	\$ 149,456	\$ 149,456	\$ 91,792	\$ 93,590	\$ (55,866)	\$ 23,300	\$ (126,156)	-84%
SUNDRY	6,000	-	-	6,000	6,000	6,000	-	-	
CAPITAL	240,206	138,238	138,238	80,902	138,238	-	10,000	(128,238)	-93%
TRANSFERS	-	11,217	-	-	-	(11,217)	11,217	-	
TOTAL EXPENDITURES	\$ 246,206	\$ 149,455	\$ 138,238	\$ 86,902	\$ 144,238	\$ (5,217)	\$ 21,217	\$ (128,238)	-93%
REVENUES OVER EXPENDITURES	\$ 50,857	\$ 1	\$ 11,218	\$ 4,890	\$ (50,649)	\$ (50,649)	\$ 2,083		
ENDING FUND BALANCE	\$ 50,857	\$ 1	\$ 62,075	\$ 55,747	\$ 209		\$ 2,292		
FUND BALANCE AS % OF EXP	20.7%	0.0%	44.9%	64.1%	0.1%		10.8%		
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
RESERVE SURPLUS/(SHORTFALL)									

CITY OF KENNEDALE, TEXAS
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21: TIF #1 (NEW HOPE) FUND

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
INVESTMENT INCOME	2	-	-	-	-	-	-	-	
INVESTMENT EARNINGS	\$ 2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
INTERGOV - TARRANT COUNTY	-	1,924	1,924	-	1,068	856	2,500	576	30%
INTERGOV - TARRANT HOSPITAL	-	1,107	1,107	-	730	377	1,300	193	17%
INTERGOV - TARRANT COLLEGE	-	726	726	703	703	23	1,000	274	38%
INTERGOV - CITY OF KENNEDALE	-	7,459	7,459	7,459	7,459	0	8,500	1,041	14%
INTERGOVERNMENTAL	\$ -	\$ 11,217	\$ 11,217	\$ 8,162	\$ 9,960	\$ 1,257	\$ 13,300	\$ 2,083	19%
TRANSFER IN - ROADWAY IMPACT	297,062	138,238	138,238	83,630	83,630	54,609	10,000	(128,238)	-93%
TRANSFERS	\$ 297,062	\$ 138,238	\$ 138,238	\$ 83,630	\$ 83,630	\$ 54,609	\$ 10,000	\$ (128,238)	-93%
TOTAL REVENUES	\$ 297,064	\$ 149,456	\$ 149,456	\$ 91,792	\$ 93,590	\$ 55,866	\$ 23,300	\$ (126,156)	-84%

21: TIF #1 (NEW HOPE) FUND

01: EXPENSES

ACCOUNT NAME	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
SPECIAL SERVICES	6,000	-	-	6,000	6,000	(6,000)	-	-	
SUNDRY	\$ 6,000	\$ -	\$ -	\$ 6,000	\$ 6,000	\$ (6,000)	\$ -	\$ -	
ENGINEERING SERVICES	240,206	138,238	138,238	80,902	138,238	-	10,000	(128,238)	-93%
CAPITAL	\$ 240,206	\$ 138,238	\$ 138,238	\$ 80,902	\$ 138,238	\$ -	\$ 10,000	\$ (128,238)	
TRANSFER OUT - W/S FUND	50,856	-	-	-	-	-	-	-	
TRANSFER OUT - STREETS FUND	-	11,217	11,217	7,459	7,459	3,758	11,217	-	
TRANSFERS	\$ 50,856	\$ 11,217	\$ 11,217	\$ 7,459	\$ 7,459	\$ 3,758	\$ 11,217	\$ -	
TOTAL EXPENDITURES	\$ 297,062	\$ 149,455	\$ 149,455	\$ 94,361	\$ 151,697	\$ (2,242)	\$ 21,217	\$ (128,238)	-86%

CITY OF KENNEDALE, TEXAS
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21: TIF #1 (NEW HOPE) FUND

**FY17-18
PROPOSED**

4401-00-00 INVESTMENT INCOME		-	-
4516-00-00 INTERGOV - TARRANT COUNTY	2012 BASE YEAR EQUALS \$17,700,978; 75% PARTICIPATION RATE, MAX PARTICIPATION \$2,481,849	2,500	2,500
4517-00-00 INTERGOV - TARRANT HOSPITAL	2012 BASE YEAR EQUALS \$17,700,978; 50% PARTICIPATION RATE, MAX PARTICIPATION \$1,427,690	1,300	1,300
4518-00-00 INTERGOV - TARRANT COLLEGE	2012 BASE YEAR EQUALS \$17,700,978; 50% PARTICIPATION RATE, MAX PARTICIPATION \$939,000	1,000	1,000
4519-00-00 INTERGOV - CITY OF KENNEDALE	2012 BASE YEAR EQUALS \$17,700,978; 100% PARTICIPATION RATE	8,500	8,500
4945-00-00 TRANSFER IN - ROADWAY IMPACT	FUND INITIAL TIF PROJECT EFFORTS	10,000	10,000

TOTAL REVENUES \$ 23,300

21: TIF #1 (NEW HOPE) FUND

01: EXPENSES

**FY17-18
PROPOSED**

5580-01-00 ENGINEERING SERVICES	NEW HOPE ROAD ENGINEERING (\$225,676 CONTRACT WITH FREESE AND NICHOLS) NEW HOPE ROAD ENGINEERING FOR SEWER LINE EXTENSION TO TEXAS RACEWAY (\$119,920 CONTRACT WITH FREESE AND NICHOLS)	10,000	10,000
5717-01-00 TRANSFER OUT - STREETS FUND	TRANSFER OUT TO RETURN BLOXOM PARK ROAD FUNDS	11,217	11,217

TOTAL EXPENDITURES \$ 21,217

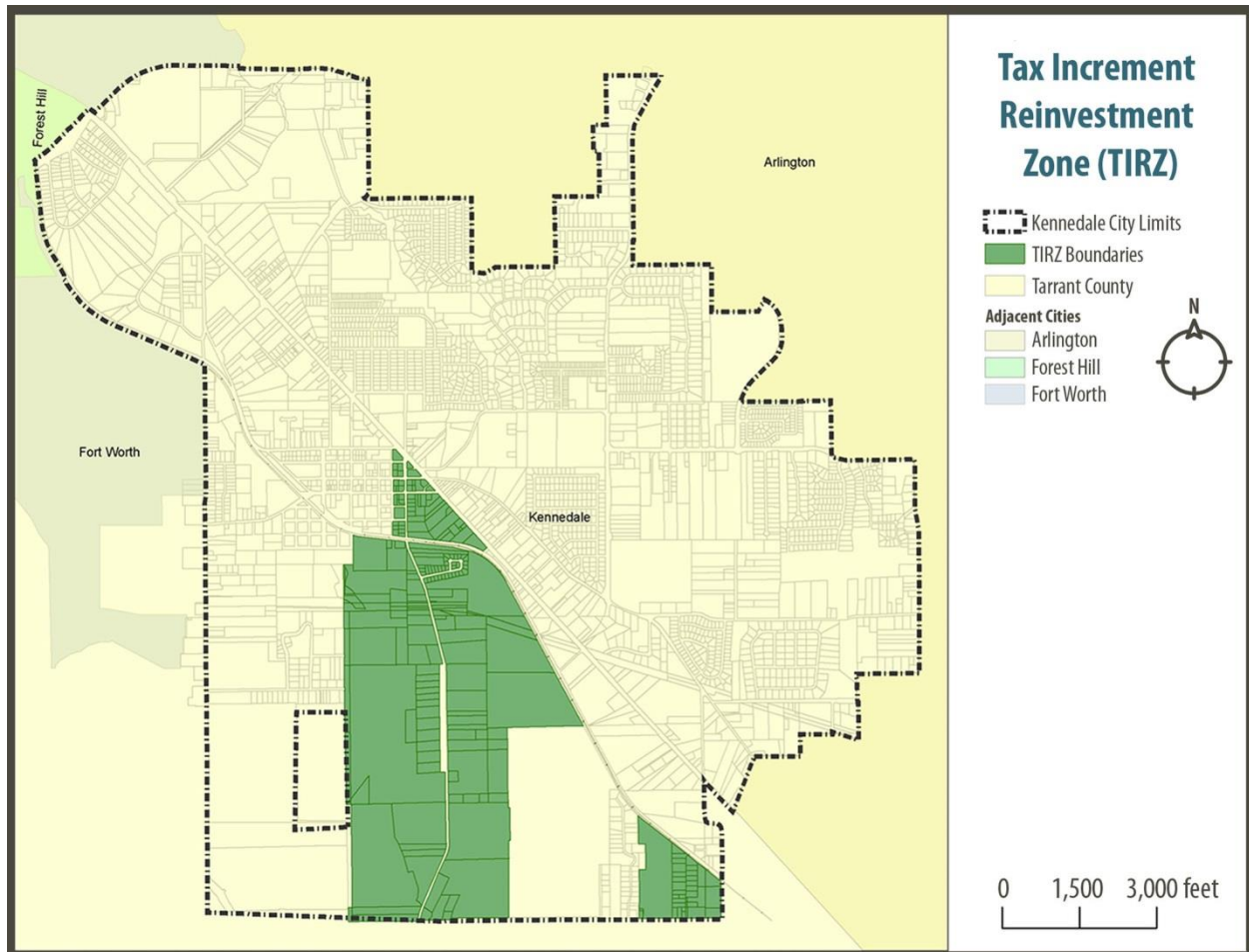
CITY OF KENNEDALE, TEXAS
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34: LEASE FUND

CATEGORY	FY15-16 ACTUAL	FY16-17 ADOPTED	FY16-17 AMENDED	FY16-17 MAY	FY16-17 PROJECTED	PROJECTED VS BUDGET	FY17-18 PROPOSED	\$\$ CHANGE	% CHANGE
BEGINNING FUND BALANCE	\$ -	\$ (0)	\$ -	\$ -	\$ -		\$ -		
GRANTS	1,767	1,767	1,767	1,800	1,800	33	1,767	-	
INVESTMENT EARNINGS	0	-	-	2	3	-	-	-	
TOTAL REVENUES	\$ 1,768	\$ 1,767	\$ 1,767	\$ 1,802	\$ 1,803	\$ 33	\$ 1,767	\$ -	
SUNDRY	1,768	1,767	1,767	-	1,803	(36)	1,767	-	
TOTAL EXPENDITURES	\$ 1,768	\$ 1,767	\$ 1,767	\$ -	\$ 1,803	\$ (36)	\$ 1,767	\$ -	
REVENUES OVER EXPENDITURES	\$ -	\$ -	\$ -	1,802	\$ -		\$ -		
ENDING FUND BALANCE	\$ -	\$ (0)	\$ -	\$ 1,802	\$ -		\$ -		
FUND BALANCE AS % OF EXP	N/A	N/A	N/A	N/A	N/A		N/A		
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -		
RESERVE SURPLUS/(SHORTFALL)	\$ -	\$ (0)	\$ -	\$ 1,802	\$ -		\$ -		

TAX INCREMENT REINVESTMENT ZONE (TIRZ) PROJECTS

A **tax increment reinvestment zone (TIRZ)** is a political subdivision of a municipality created to implement tax increment financing in order to encourage desired development.



PROJECTS COMPLETED

- New Hope Road Sewer Line Route Study
- Bloxom Park Road Water line
- Bloxom Park Road Sewer line
- Bloxom Park Road Street

PROJECTS STARTED

- New Hope Sewer Line Engineering
 - New Hope Road Street Engineering
- Developments Secured:
- Kennedale Seniors, Ltd.

PARTICIPATING ENTITIES

- City of Kennedale:
100% (Max. \$2,481,849)
- Tarrant County:
75% (Max. \$2,481,849)
- Tarrant County College District:
50% (Max. \$939,000)
- Tarrant County Hospital District:
50% (Max. \$1,427,690)