



KENNEDALE CITY COUNCIL BUDGET WORKSHOP AGENDA

BUDGET WORKSHOP | JUNE 24, 2026 AT 8:30 AM
CITY HALL COUNCIL CHAMBERS | 405 MUNICIPAL DRIVE, KENNEDALE, TX
76060

I. CALL TO ORDER

A. ROLL CALL

B. INVOCATION AND PLEDGES OF ALLEGIANCE TO THE U.S. AND TEXAS FLAGS

I pledge Allegiance to the Flag, of the United States of America, and to the Republic, for which it stands,
One Nation, Under God, Indivisible, with Liberty and Justice for all."

"Honor the Texas Flag; I Pledge Allegiance to Thee, Texas, One State under God; One and Indivisible."

II. PUBLIC COMMENT

The Kennedale City Council welcomes comments from the public. Those wishing to speak must sign in prior to the start of the meeting. Speakers may speak on any topic, whether on the agenda or not. The Kennedale City Council cannot act upon, discuss issues raised or make any decisions at this time. Speakers under citizens' comments shall observe a three-minute time limit. Inquiries regarding matters not listed on this agenda may be referred to staff for research and/or possible future action by the board.

III. WORK SESSION ** Budget Workshop for the City of Kennedale Fiscal Year 2026-2027 Budget

- A. Department Budget Presentation- Library/Communications
- B. Department Budget Presentations- Public Safety- Fire Department
- C. Department Budget Presentation- Public Safety- Police
- D. Department Budget Presentation- Public Works
- E. Department Budget Presentation- Courts
- F. Department Budget Presentation- Community Development
- G. Department Budget Presentation- Administration
- H. Department Budget Presentation- Finance

IV. EXECUTIVE SESSION

IN ACCORDANCE WITH CHAPTER 551 OF THE TEXAS GOVERNMENT CODE. If, during the course of the meeting and discussion of any items covered by this notice, the Kennedale City Council determines that a Closed or Executive session of the Board is required, then such closed meeting will be held as authorized by Texas Government Code, Chapter 551, Section 551.071 consultation with counsel on legal matters; Section 551.074 personnel matters (1) to deliberate the appointment, employment, evaluation, reassignment, duties, discipline, or dismissal of a public officer or employee; or (2) to hear a complaint or charge against an officer or employee. (b) Subsection (a) does not apply if the officer or employee who is the subject of the deliberation or hearing requests a public hearing. Section 551.072 - deliberation regarding purchase, exchange, lease or value of real property; Section 551.073 - deliberation regarding a prospective gift; Section 551.087 - deliberation regarding economic development negotiation; Section 551.089 - deliberation regarding security devices or security audits, and/or other matters as authorized under the Texas Government Code. If a Closed or Executive Session is held in accordance with the Texas Government Code as set out above, the Kennedale City Council will reconvene in Open Session in order to take action, if necessary, on the items addressed during Executive Session.

**V. RECONVENE INTO OPEN SESSION, AND TAKE ANY ACTION NECESSARY
PURSUANT TO EXECUTIVE SESSION**

VI. ADJOURNMENT

A handwritten signature in black ink, appearing to read "Barbara J. Cole". The signature is fluid and cursive, with the first name "Barbara" being more prominent than the last name "Cole".

CERTIFICATION: I DO HEREBY CERTIFY THAT THE JUNE 24, 2026 KENNEDALE CITY COUNCIL AGENDA WAS POSTED INSIDE THE MAIN ENTRANCE OF CITY HALL (405 MUNICIPAL DRIVE), IN A PLACE CONVENIENT AND READILY ACCESSIBLE TO THE GENERAL PUBLIC AT ALL TIMES; AND THAT SAID AGENDA WAS POSTED AT LEAST THREE (3) BUSINESS DAYS PRECEDING THE SCHEDULED TIME OF SAID MEETING, IN ACCORDANCE WITH CHAPTER 551 OF THE TEXAS GOVERNMENT CODE.

IN COMPLIANCE WITH THE AMERICANS WITH DISABILITIES ACT (ADA), THE CITY OF KENNEDALE WILL PROVIDE FOR REASONABLE ACCOMMODATIONS FOR PERSONS ATTENDING MEETINGS. THIS FACILITY IS WHEELCHAIR ACCESSIBLE AND ACCESSIBLE PARKING SPACES ARE AVAILABLE. REQUESTS FOR SIGN INTERPRETER SERVICES MUST BE MADE FORTY-EIGHT (48) HOURS PRIOR TO THE MEETING BY CALLING 817-985-2104 OR (TTY) 1-800-735-2989.

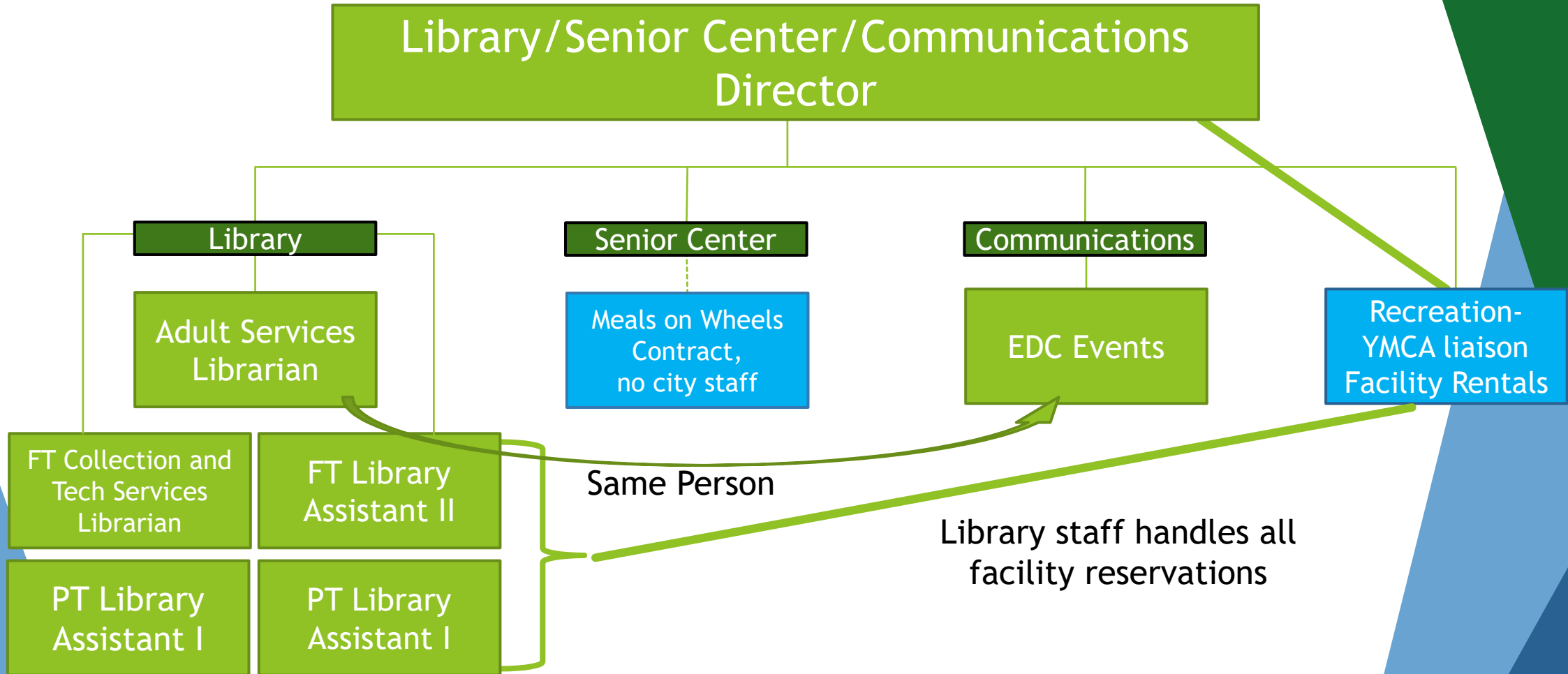
A POTENTIAL QUORUM OF THE KENNEDALE CITY COUNCIL, KENNEDALE EDC, THE KENNEDALE PLANNING AND ZONING COMMISSION, BOARD OF ADJUSTMENT, KEEP KENNEDALE BEAUTIFUL COMMISSION, PARKS AND RECREATION BOARD, BUILDING BOARD OF APPEALS, TOWNCENTER DEVELOPMENT DISTRICT, OR TAX INCREMENT REINVESTMENT DISTRICT MAY BE PRESENT. NO ACTION WILL BE TAKEN BY THE ABOVE-LISTED BOARDS.



Library, Senior Center, Communications

2026-2027 and the Future

Current Structure



Current Library Services/ Programming

Adult Services

- Book Club
- Craft programs
- Gardening programs
- Workshops for makerspace equipment
- Game Nights
- Advocate (formerly ROCK) group twice per month
- Teen programming in the summer—design and lead the programs
- Outreach to Kennedale Senior Apartments, career days at schools, and local organizations
- Advertising/social media
- Monthly displays—design signage, select books to display
- Seed library
- Special events and partnerships
- Computer questions, printing, etc.— customer service

Youth Services

- Preschool Storytime and special events like Touch-a-truck and Storytime Tea (0-5 years)
- Babygarten (0-18 months)
- Lego Club
- Monthly STEM Club
- School partnerships and program collaborations
- Afterschool programming for Hammack Creek
- Community outreach – Thrive storytime, schools, events
- Summer Reading Program
- Storywalk at Sonora Park
- Facebook stories, videos, crafts, and lego challenges
- Monthly displays—design signage, select books to display

Future Library Programs and Services

Adult Services

- Library of Things – includes things like power washers and tools, as well as games and kits.
- Fix-It Clinic – community volunteers help fix small appliances or devices on drop-in basis
- Memoir Writing/Journaling for seniors
- Homestead/Prep program
- Language class—beginner Spanish
- Gaming tournaments
- Puzzle swaps
- Regular outreach programs for adults – trivia night
- Senior Apartments—monthly programs for seniors that don't drive
- Homebound delivery program — book delivery for people who are no longer able to visit the library due to mobility or health issues

Youth Services

- Add more youth programming and grow the participation in what we do have
- Homeschool help program
- Afterschool tutoring/homework help
- Crafts and hands-on programming with technology
- Intergenerational programming
- **Outreach**
- Regular community outreach programs for children
- Kennedale ISD literacy events

Current Senior Center Services/ Programming

Meals on Wheels Contract

- Monday – Friday breakfast (recently returned) and hot lunches
- Activities and Programs
 - Craft programs
 - Technology Workshops
 - Bingo and Games
 - Educational sessions on health, nutrition, etc.
 - Scrapbooking and Bridge groups
- Community and Special Events

Future Senior Center Services/ Programming

Full-time Center Activities Director

- Keep Meals on Wheels lunches
- Grow Activities and Programs
- Participate in more Community and Special Events
- Conduct focused outreach to local groups, living facilities, and individual homes
- Increase public awareness and advocacy for our Seniors

Current Communications Services

- City external communication to the public
- Event publicity, advertising, promotion
- Social Media posting and monitoring
- City webpage management – departments update their own information
- Press releases and public notifications
- Monthly newsletter
- City templates, letterhead, signatures, branding
- Serve as PIO

Future Communications Services

- Extend awareness to larger audience
- Establish new contacts for event promotion and publicity to grow attendance
- Create Social Media campaigns designed to increase traffic and followers
- Complete webpage management and maintenance – departments will no longer update their own information
- Conduct outreach and community information gathering activities for better connections

Future Recreation Services

- Develop programs in City parks and community areas
- Coordinate facility rentals and use of ballfields
- Promote new trails and open spaces
- Help with event coordination and management

2026/27 Project/Material Wish List

Library

- \$25,000
 - Outdoor fenced area for children – includes percussion play garden and seating/garden features

Recreation

- \$7,000 initial and \$3,000 annually thereafter
 - Facility reservation software

2026/27 Library Staff Wish List

Staff

- Convert PT Library Assistant I into FT Library Assistant I
- Convert Adult Services Librarian to Adult Services/Supervising Librarian

2026/27 Senior Center Staff Wish List

Staff

- FT dedicated Activities Director
 - Coordinate center activities
 - Conduct community outreach
 - Coordinate Meals on Wheels meals

2026/27 Communications Staff Wish List

Staff

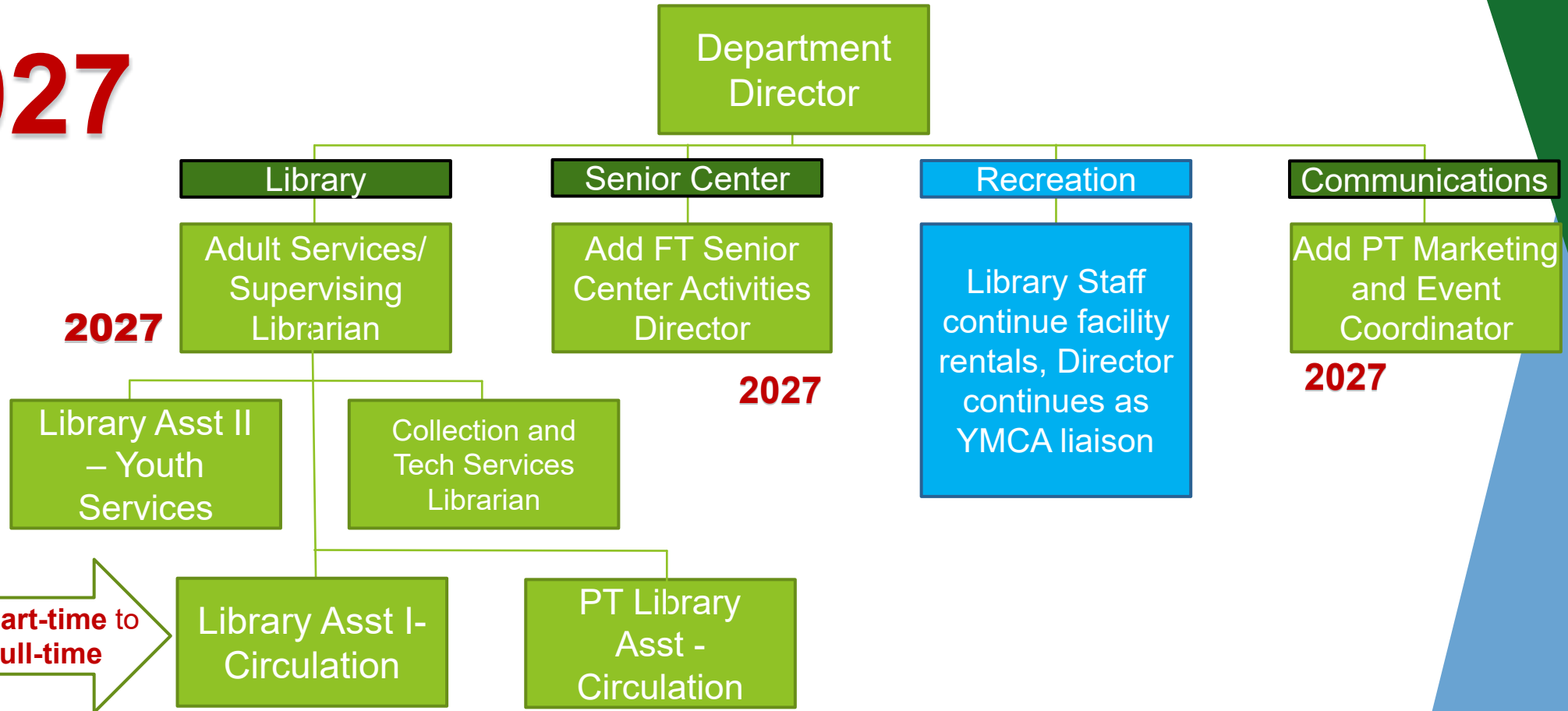
- PT (25 hrs) Event Coordinator and marketing assistant (not library staff, events still under EDC)
 - Concentration on social media and graphic design

Create Department of Community Resources

- Combine Library, Senior Center, Communications, and Community Events/Recreation under one department
- Offer One-Stop-Shop concept for community members of all stages of life
- Set the foundation for a community center where all of these services are located and working together

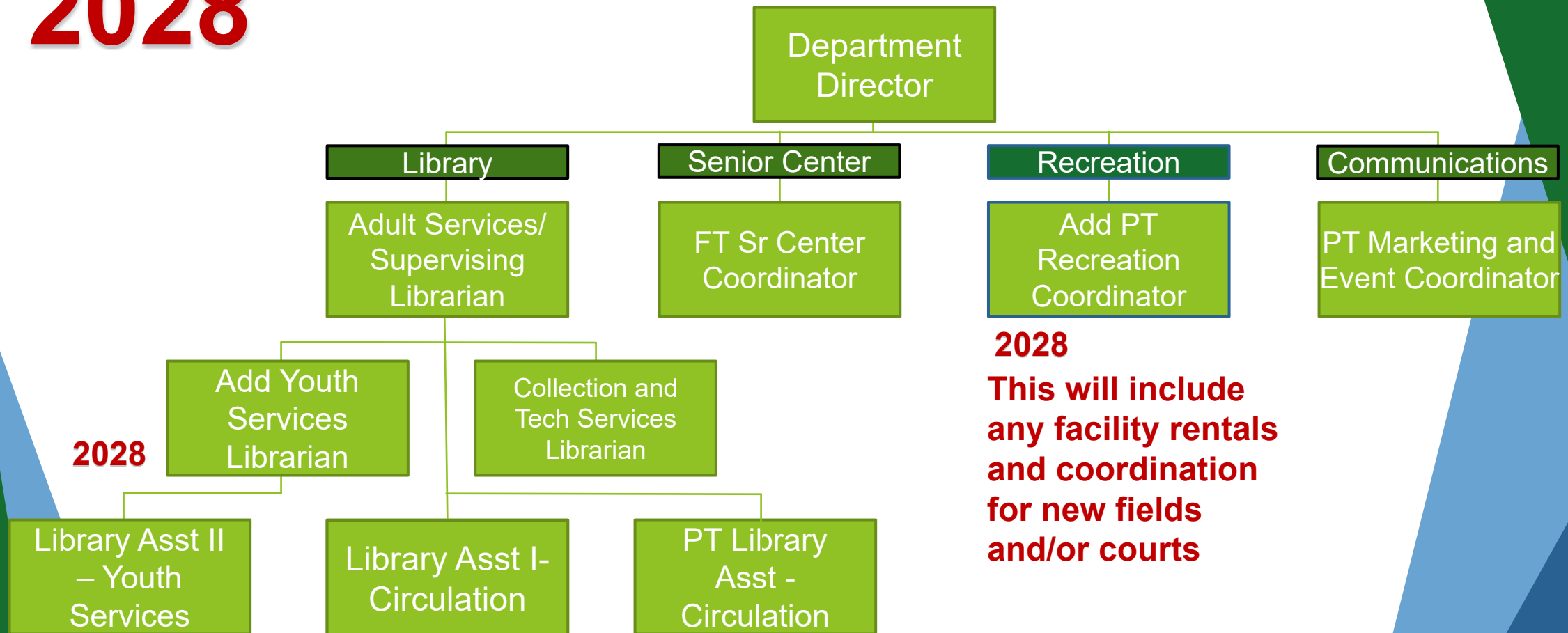
Department of Community Resources

2027



Department of Community Resources

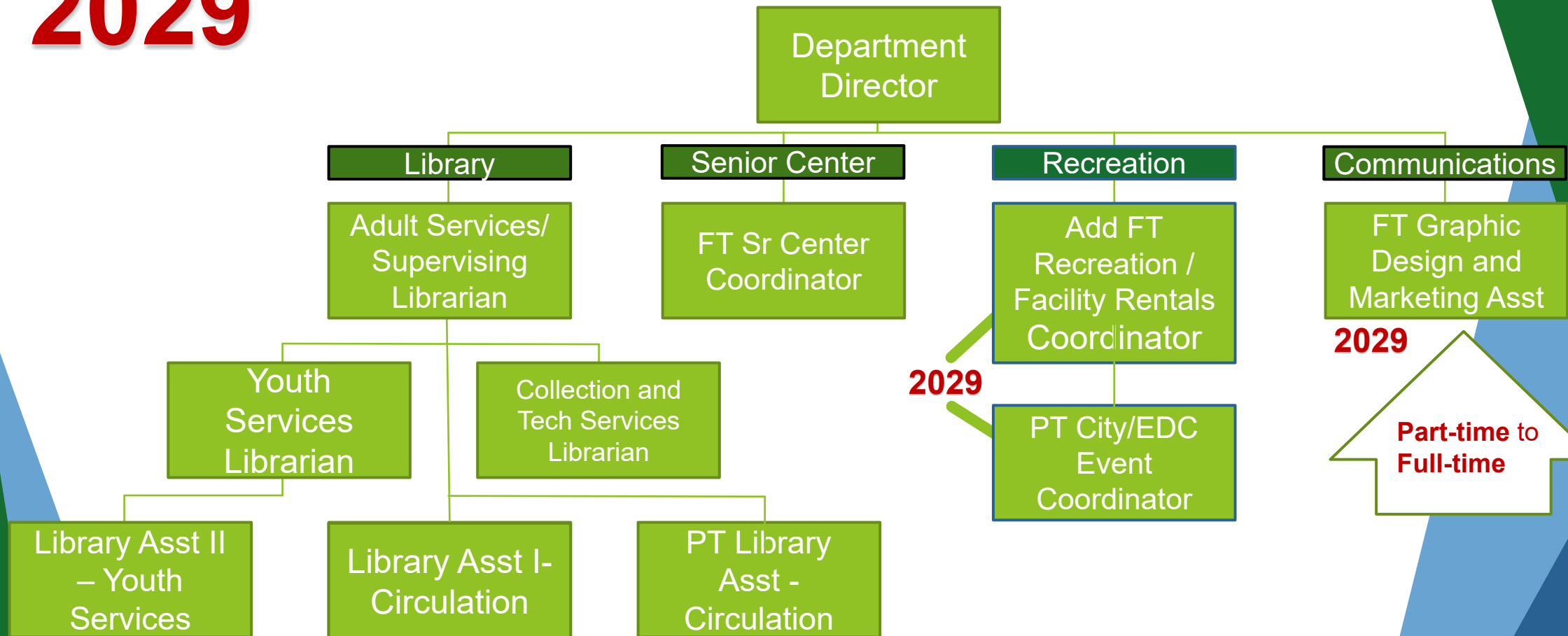
2028



2028
**This will include
any facility rentals
and coordination
for new fields
and/or courts**

Department of Community Resources

2029



2027

Department of Community Resources Wish List

- Convert Adult Services to Adult Services/
Supervising Librarian
- Convert PT Library Assistant I to FT
Library Assistant I
- Add FT Senior Center Activities Director
- Add PT Marketing and Event Coordinator

2028

Department of Community Resources Wish List

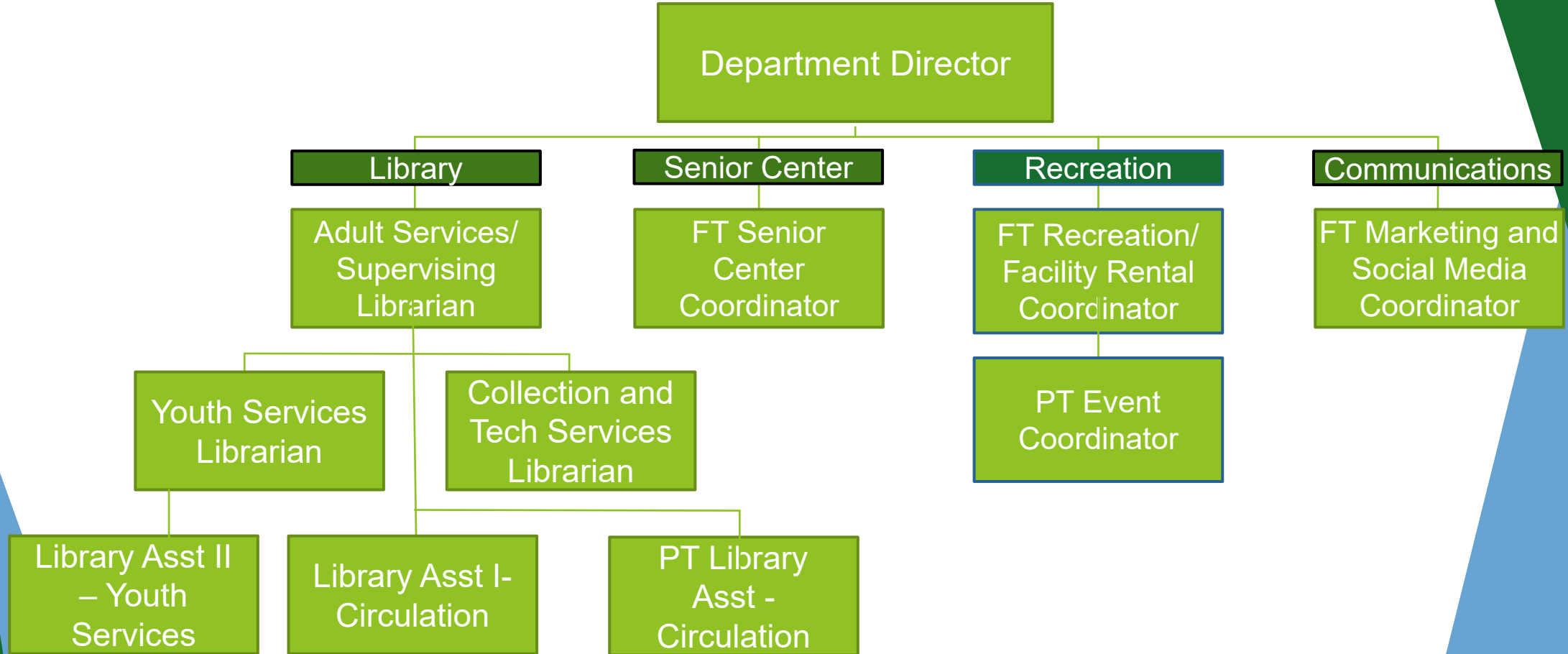
- Add Youth Services Librarian (MLS)
- Add PT Recreation/Facilities Rentals Staff

2029

Department of Community Resources Wish List

- Add PT Event Coordinator to Recreation
- Convert PT to FT Recreation / Facility Rentals Coordinator
- Convert PT to FT Marketing and Social Media Coordinator

2030 Vision for Department of Community Resources



2030

Department of Community Resources Wish List

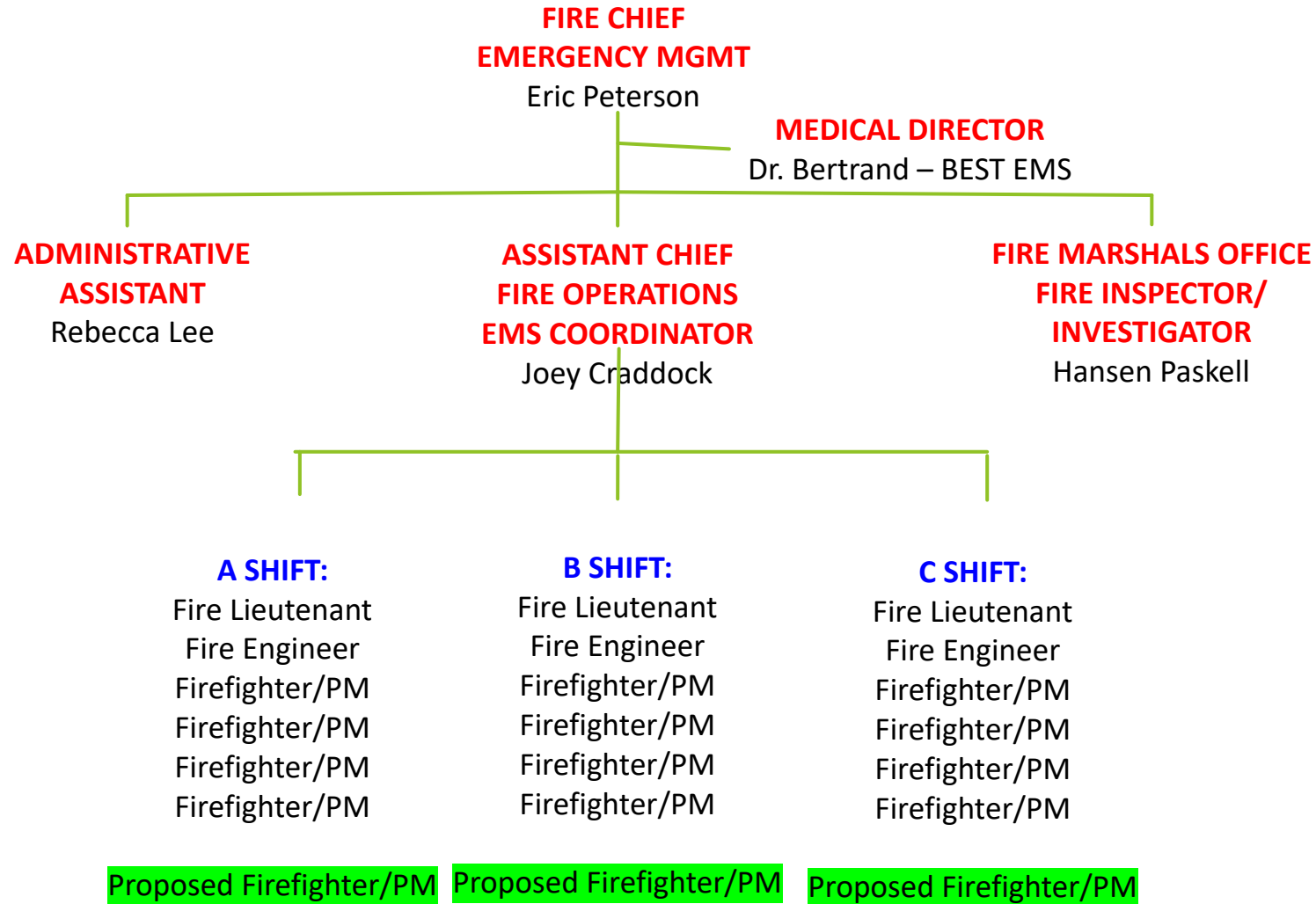
Build a Community Center



City of Kennedale Fire Department FY27

Presented by Eric Peterson, Fire Chief

KFD Organizational Chart



Operations

- All Kennedale Firefighters are certified as Firefighter Paramedics
- Kennedale Fire Department operates 24/7 on a three shift basis of 48/96 work schedule
- Firefighters/paramedics work shifts begin at 7:00 am and end at 7:00 am.
- As a general rule, firefighters rotate between ambulance assignments on each scheduled tour.
- About 80% of the emergency incidents received through dispatch are for Emergency Medical Services.



Department Projects and Accomplishments

- ◆ Fire Administration became fully staffed with Fire Chief, Assistant Fire Chief, Fire Inspector and Administrative Assistant.
- ◆ Completed move to a temporary fire station and started the construction of the new Fire Station 59.
- ◆ Increased training with the police department. CPR/AED training for city employees.
- ◆ Replaced Brush 59
- ◆ Reimbursement of two ambulance purchases from Tarrant County ESD totaling \$1,147,000
- ◆ Completed our Hazard Mitigation Action Plan and submitted it to FEMA
- ◆ Completed successful review and certification of Fire and EMS services as mandated by state agencies.

FY 27 Staffing Requests

- ◆ Add 3 Firefighter Paramedics - \$318,579
- ◆ Add Resource / EMS Officer - \$60,000
- ◆ Add Fire Inspector - \$80,518

Total cost for requested positions - \$459,097

FY 27 Capital Requests

- ◆ Design and purchase a Quint – 107' aerial ladder truck - \$2,202,149
- ◆ Replace outdated portable radios for communications - \$49,299
- ◆ Replace older technology AEDS in city buildings - \$15,998
- ◆ Implement fire hydrant maintenance plan (painting and reflectors) - \$60,490

- ◆ Total cost of requested capital items - \$2,327,936

FY27 Budget Requests

- ◆ Increase Fire and EMS training opportunities
- ◆ Increase uniform and protective gear to outfit new personnel
- ◆ Combine expendables accounts into one line item
- ◆ Increased costs of vehicle maintenance
- ◆ Increase software programs for department and community engagement
- ◆ Public Safety Education
- ◆ Office Equipment
 - ◆ Desktop computers and monitors
 - ◆ Copier for fire administration/training
- ◆ Total additional cost: \$ 190,276

FY 26 – FY 27 Budget Comparison

FY26

Personnel	\$ 2,921,036
Operations	\$ 382,961
TOTAL	\$ 3,303,997

FY 27 Proposed

Personnel	\$ 3,380,133
Operations	\$ 568,238
TOTAL	\$ 3,948,371

Short Term Goals

- ◆ Evaluate and maintain quality reaction and response times to all dispatched Fire and EMS incidents.
- ◆ Evaluate our Emergency Management Plan – conduct annual drills, review and increase training on Everbridge.
- ◆ Implement an outdoor public alerting system at Sonora Park
- ◆ Complete the process for Best Practices accreditation for Kennedale Fire Department.
- ◆ Replacement of outdated portable radios for our personnel
- ◆ Replacement of outdated Automated External Defibrillators in city buildings
- ◆ Implement a Citizens Fire Academy program for citizens and businesses within the City of Kennedale.
- ◆ Host training courses within our department.

Long Term Goals

- ◆ Develop a citizen support group from graduates of our Citizen Fire Academy program
- ◆ Stay updated on current technology and changes in National Standards on Fire Protection (NFPA) and the quality standards of EMS care.
- ◆ Evaluate call volume and response times to help predict future staffing needs.
- ◆ Continued involvement on recruitment and retention of fire personnel
- ◆ Evaluate 4-man engine staffing and staffing of a second ambulance

Kennedale Fire Department

◆ Questions, Concerns, Comments ?



STAFF REPORT
TO THE HONORABLE MAYOR AND CITY COUNCIL

MEETING DATE: JUNE 24, 2026

AGENDA ITEM NUMBER: WORK SESSION ITEM III.C.

SUBJECT
Department Budget Presentation- Public Safety- Police

ORIGINATED BY

SUMMARY

RECOMMENDATION

ATTACHMENTS

1.	12026- 2027 DRAFT BUDGET OVERVIEW 04-23-2026 POLICE BUDGET	12026- 2027 DRAFT BUDGET OVERVIEW 04-23-2026 POLICE BUDGET.pptx
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Kennedale Police Department FY-2026-2027 Budget Presentation



2026-2027 BUDGET CONSIDERATIONS

- One FTE Police Officer
- Two Police Vehicles
- One Police Motorcycle
- Three Digital Speed Limit/Data Signs
- Office Furniture/Refresh
- Two Motorola APX N70 Radios (SRO's)
- Four Dell Computers



2026-2027 BUDGET CONSIDERATIONS

One FTE Police Officer

- **School Resource Position Created by Fellowship Contract.**
- **Backfill Patrol When Not Committed to School Duties Summer Break/Holidays**

1 Officer

@ \$71,489 YR

Budget Impact

2026-2027 BUDGET CONSIDERATIONS

Two Police Vehicles

- Replacement Vehicles for Previous Tahoe's
- Meet Future Staffing Needs (SRO Position)
- Half of Existing Fleet is 4 Years Old. (2022 Models)

2 New 2026
Police Vehicles
= \$168,832
Budget Impact



2026-2027 BUDGET CONSIDERATIONS

- **Motorcycle Traffic Unit Program**
- **Dedicated Traffic Enforcement**
- **Higher Mobility In School Zones & On Roadways During Peak Traffic**
- **Public Relations Tool & Visibility At Events**

**1 New Police Motorcycle
= \$25,500
Budget Impact**

2026-2027 BUDGET CONSIDERATIONS

- **Graphic Display Speed Limit Signs**
- **Serve As Interactive Warning/Advisory Devices**
- **Increased Public Awareness Increases Compliance & Safety**
- **Web Based Traffic Volume/Density/Speed Data Analysis**

**3 New Pole Mounted
Graphic Display Speed
Limit/Data Counter Signs
= \$17,000
Budget Impact**

2026-2027 BUDGET CONSIDERATIONS

- Office Refresh Furniture Upgrades. Existing Furnishings Are Handoffs From City Hall Early 2000's
- Replace Office Furnishings for Four Offices. Command, Property and Records, Detective Offices.
- Price Inclusive of Paint, Carpet, and Furniture.

Replace Carpet, Furniture,
Re-Paint Five Offices

= \$12,624.00

Budget Impact

2026-2027 BUDGET CONSIDERATIONS

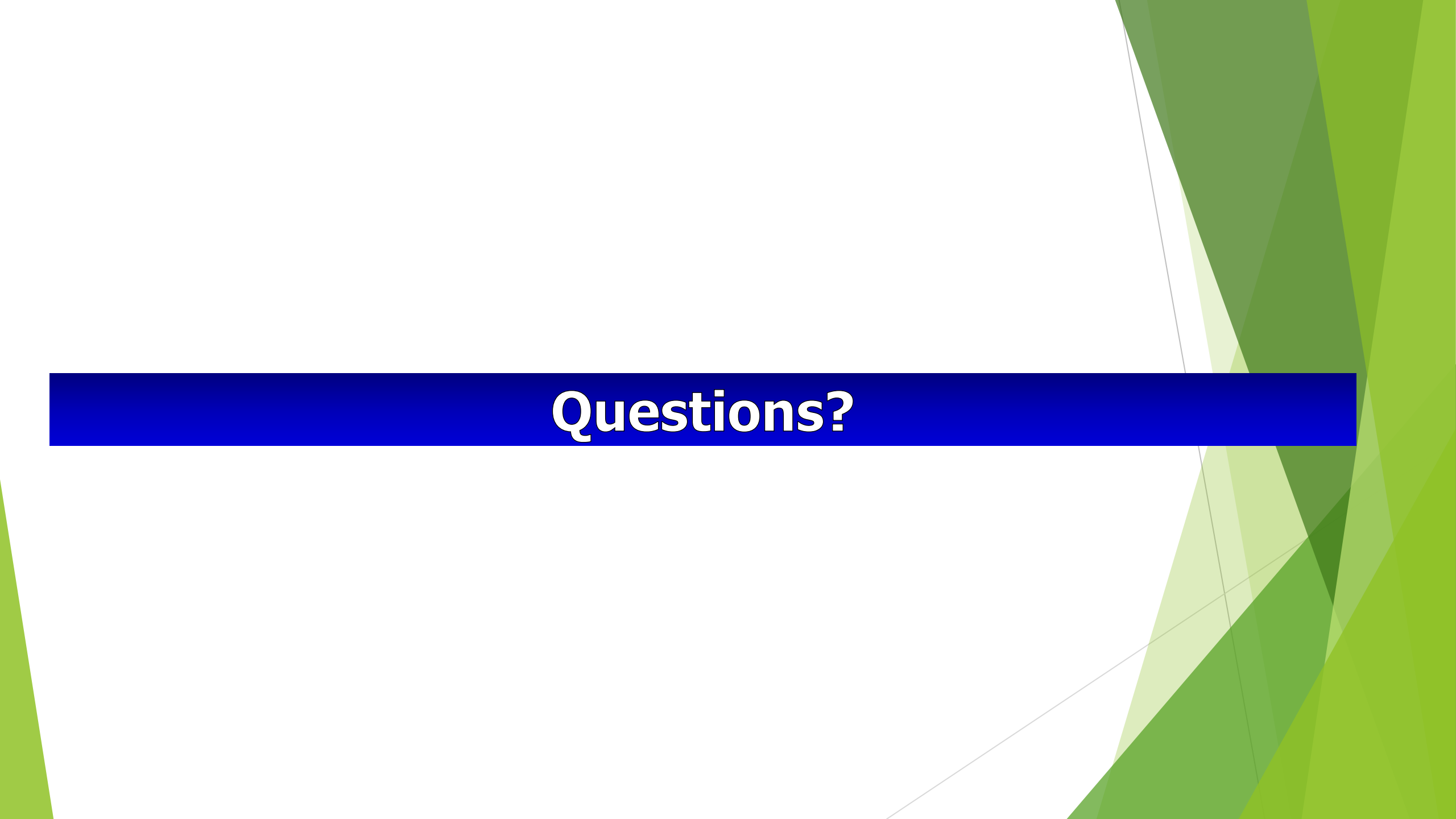
- **Two New Motorola APX N70 Radios for School Resource Officers.**
- **Allows Full Coverage in School Buildings**

**Two New Motorola APX N70
Radios for SRO's
= \$16,148.00
Budget Impact**

2026-2027 BUDGET CONSIDERATIONS

- **Two New Dell Laptop Computers to Replace Existing Desktops (Chief, CID)**
- **Two New Desktop CPU's for Report Writing.**

**Four New Computers
= \$ 10,000
Budget Impact**

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Questions?

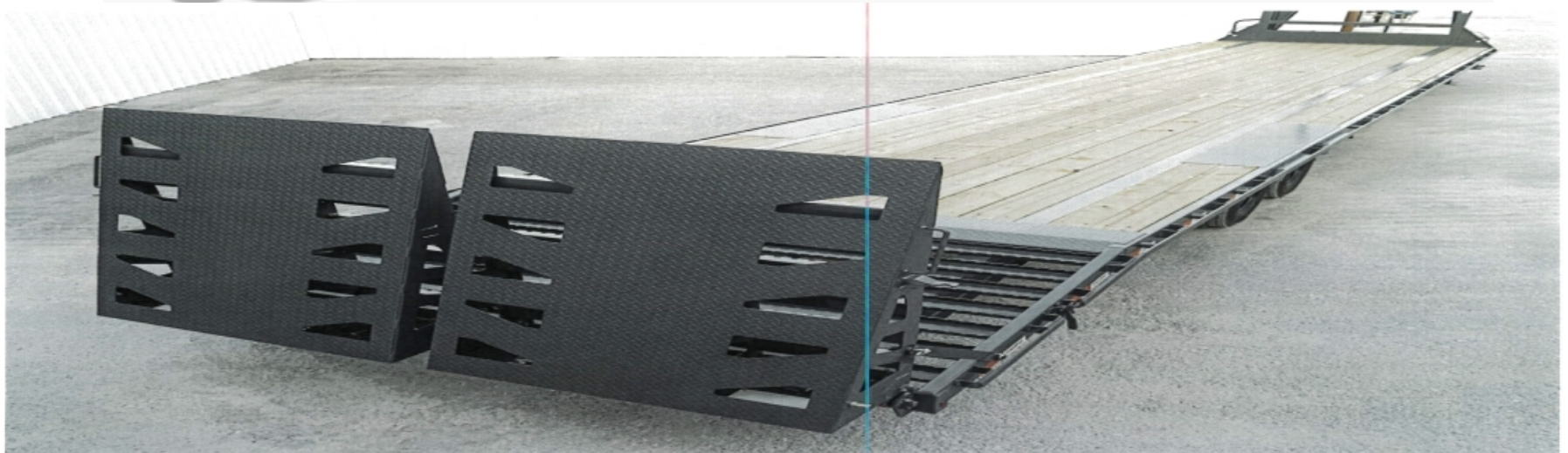


Public Works Budget Request Wishlist FY 26-27

City of Kennedale

Major Capital Equipment New Heavy Duty Trailer

- 5XPH-28+5, 33' L; 8.5' W
- Cargo Capacity – 47150 Lbs.
- \$45,502 w/ TTL.



Minor Capital Equipment

- Snow Plow Attachment
- 8' Wide Heavy Duty Multi-Purpose Blade
- \$7,200.00



Minor Capital Equipment

- 60" mulching width
- Handles large cleaning jobs and dense vegetation
- \$32,000.00



Capital Infrastructure Street Rehabilitation



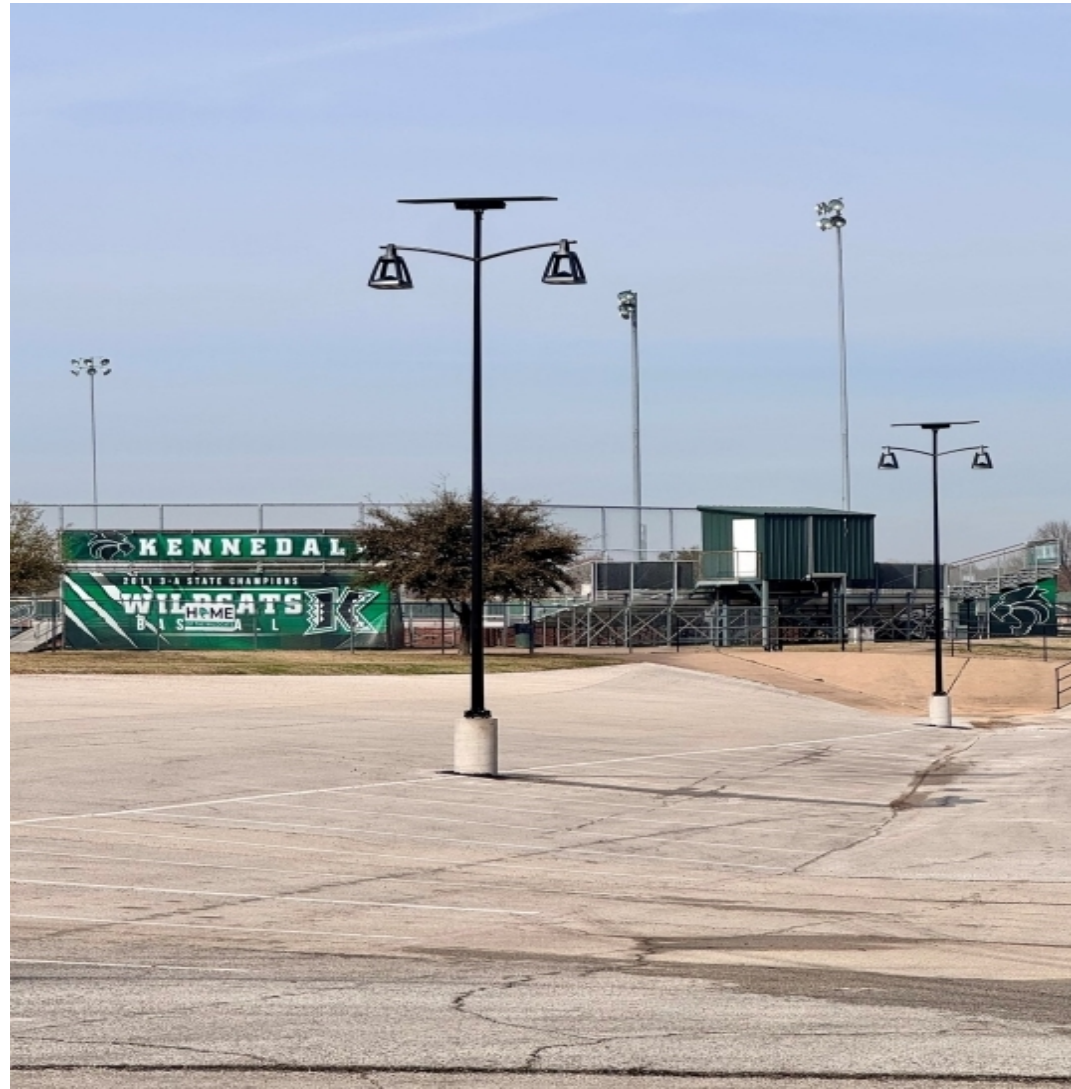
- Based on our pavement management system network, the following are:
 - Swiney Hiatt: Mansfield Cardinal – Collett Sublett ~\$67,000.00 (Poor)
 - Eden Rd. E.: Mansfield Cardinal – City Limits ~\$130,000.00 (Fair)
 - Kennedale Sublett: Kennedale Pkwy. – N. Little School Rd. ~\$230,000.00 (Poor – Very Poor)
 - Danny Dr.: Hudson Village Creek – Dead End ~\$322,000.00 (Very Poor)
 - Mansfield Ave.: S. New Hope – Dead End ~\$90,000.00 (Very Poor)
 - Cloverlane: Kennedale Pkwy. – Crestview ~\$170,000.00 (Poor)
- concrete panel replacement program : Oak Ridge Trl. (Kennedale Sublett Rd. – Shady Creek Dr. ~ \$242,000.00) (Marginal – Poor)
 - Restoration of the worst of the worst Shady Creek Dr. (Oak Ridge Trl. – N. Little School Rd. ~ \$228,600.00) (Marginal – Poor)

KENNEDALE
Public Works

-

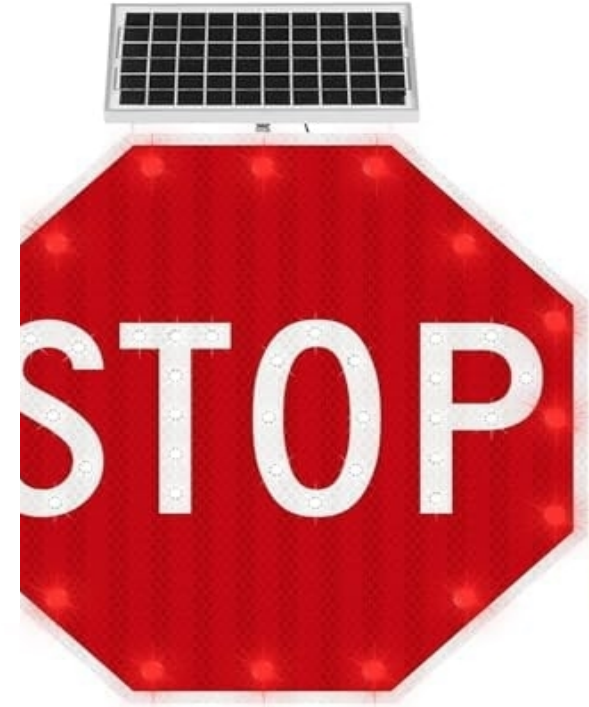
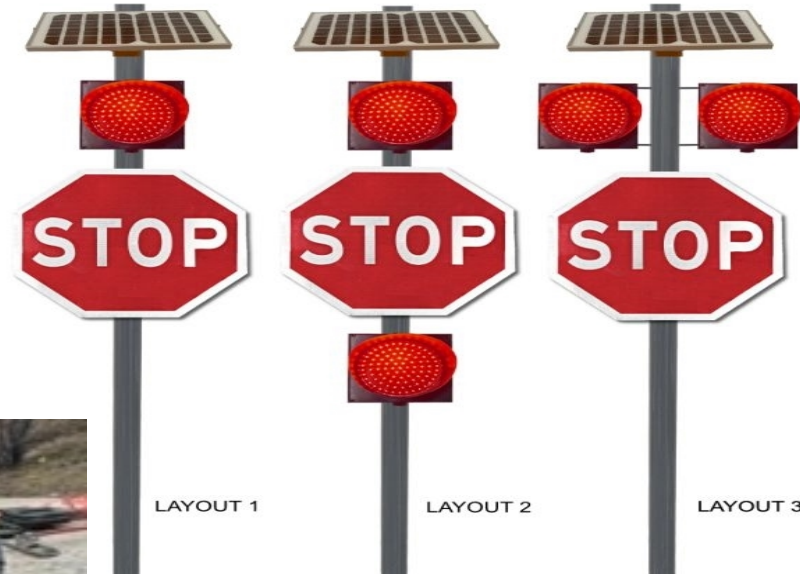
Public Safety

- Street Lights posting at designated intersections
 - Traffic safety
 - Public perception
-
- \$55K for 5 lights installed



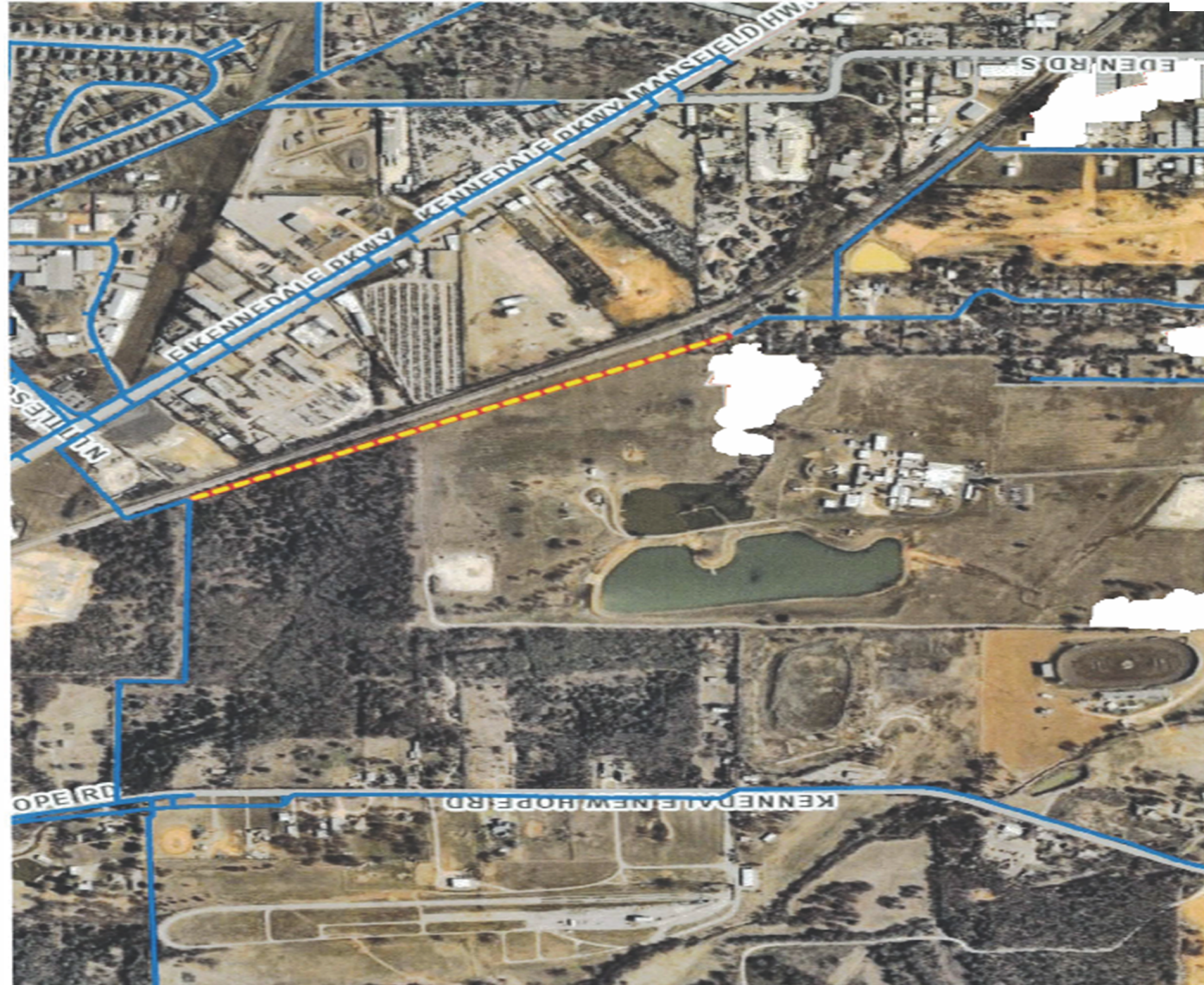
Public Safety Cont.

- Utility Cut Repairs, \$50K
- Flashing Stop Signs @ Dick Price & Everman Kennedale Burleson Rd, \$5,200.00
- Improve standard of service
- Enhance Public Safety



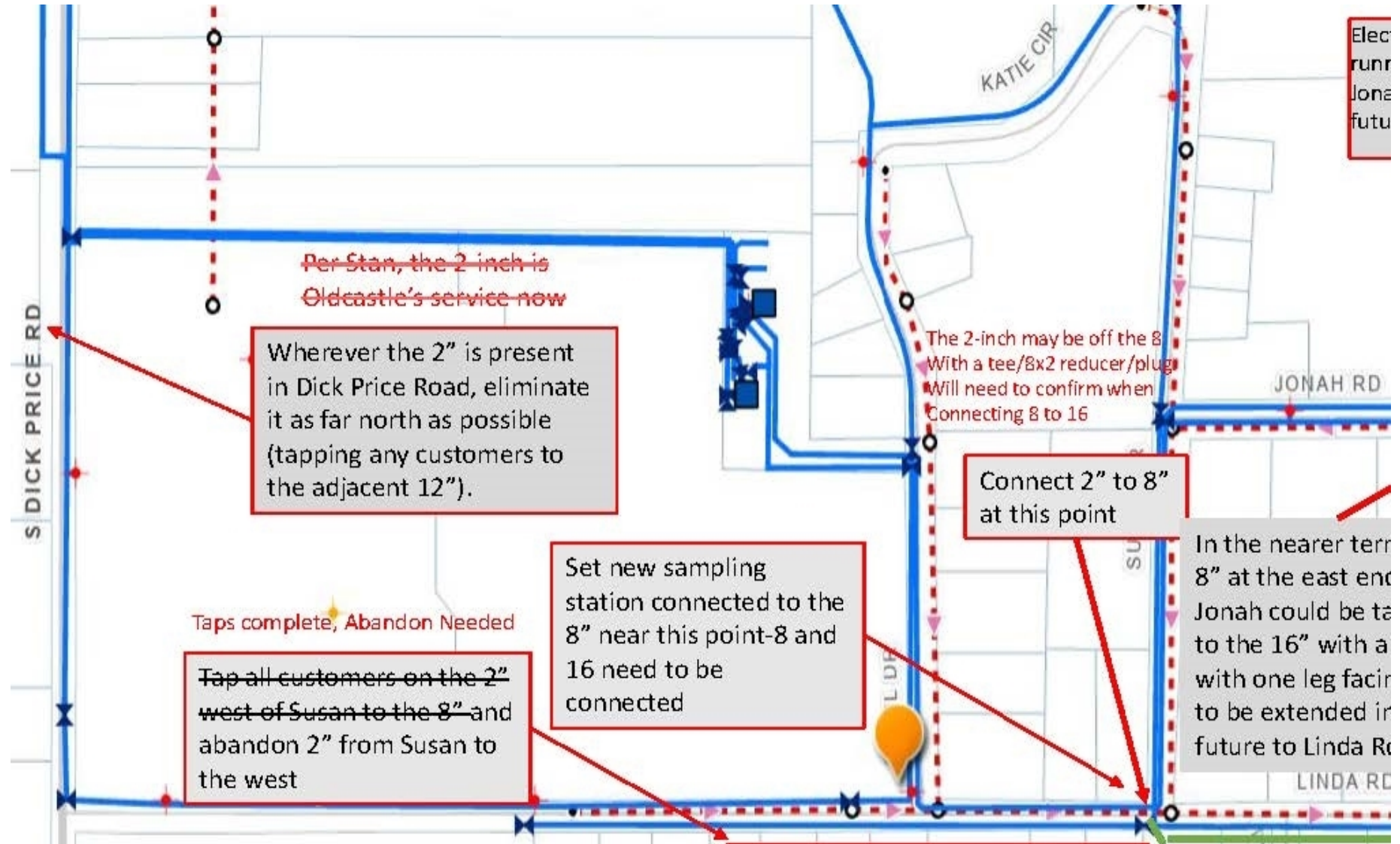
Looping Dead-Ends

- Danny Dr – Bloxom – Hudson Village Creek: ~ \$75,000.00
- Water Quality Improvement
- Public Perception
- Unaccounted water loss
- ~ 87,000 gal/wk. goes unaccounted for from our automatic flushers
- Equaling about \$1,196/wk.



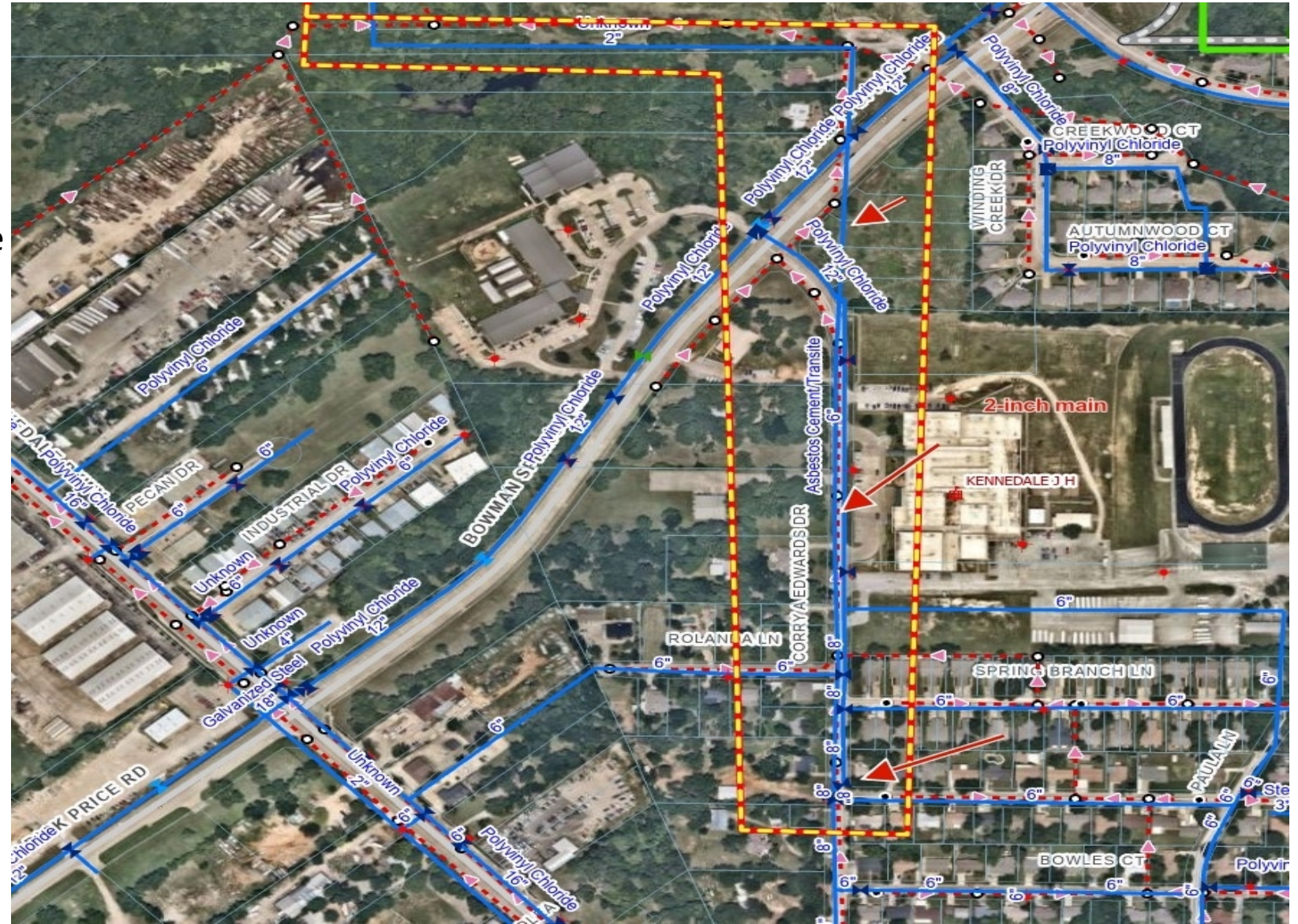
Linda Dr. Improvements

- Upgrade 6" AC waterline to 8" PVC
- Upgrade 6" VCP SS Line to 8" PVC
- Eliminate 2" WL
- Improve standard of service
- ~ \$1.1M



Corey A. Edwards Water Improvements

- Remove redundant 2" WL
- Maintain/Improve Std. of Service
- Upgrade 6" to 8" PVC
- ~\$425,000.00



S. New Hope Rd. Bridge Improvements



- Improve Public Safety and Standard of Service
Est. OPCC \$300,000.00



Eden Rd. Bridge Improvements

- Improve Public Safety and Standard of Service
Est. OPCC \$557,000.00



Aerial Crossing Upgrade

- SS Aerial Crossing at 614 Dick Price Rd.
- ~\$90,000.00



Stormwater Management -Channel Cleaning

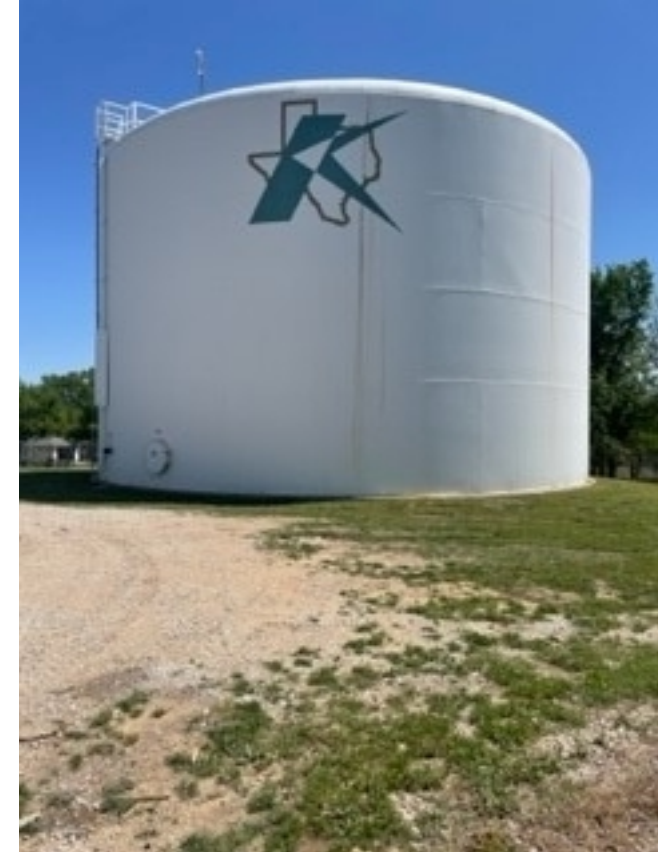
- Maintain / Improve Std. of Service
- Public Safety
- \$190,000.00



Water Distribution System

Storage & Maintenance Issues:

- T1 – 518 Crest View Dr., 0.75MG; signs of leakage
- T2 – 150 N. Little School Rd., 0.72MG
- T3 – 500 Gail Dr., 0.35MG
- Ave. daily consumption – 1,296,000 gals.
- Peak daily consumption – 1,994,745 gals.
- Current storage capacity – 3.57MG



Regulatory Compliance



- LCRR Annual Lead Service Line Notification
Sampling, Monitoring and Testing
\$45K



Capital Projects Request Form

(To be completed for all individual expenditures/projects >\$5000 in accordance with Capital Expenditure Policy)

Date Submitted: 04/27/26

1. **Project Type** ☒ Capital Expenditure ☐ New Programming ☐ New Employee

2. **Project Details**

Department/Division: Public Works

Account Number(s) (If Known): _____

Funding source: ☒ General Fund ☐ Grant/Award ☐ Bond/Debt ☐ Multiple

Total Expected Cost: \$45,500.00

3. **Project Description/ Financial Justification**

(Include a detailed description of the project and justification. Attach additional documentation as necessary.)

This trailer, a major capital equipment, is a necessity for the department to safely, effectively and efficiently haul the man-lift to job sites.

4. **Approvals:**

Kristian Sugrim

Requestor/Department Head

04/27/26

Date

City Manager

Date

Director of Finance

Date

Major Capital Equipment New Heavy Duty Trailer



- 5XPH-28+5, 33' L; 8.5' W
- Cargo Capacity – 47150 Lbs.
- \$45,502 w/ TTL.





Capital Projects Request Form

(To be completed for all individual expenditures/projects >\$5000 in accordance with Capital Expenditure Policy)

Date Submitted: 04/29/26

1. **Project Type** ☒ Capital Expenditure ☐ New Programming ☐ New Employee

2. **Project Details**

Department/Division: Public Works

Account Number(s) (If Known): 01-5407-20-03

Funding source: ☒ General Fund ☐ Grant/Award ☐ Bond/Debt ☐ Multiple

Total Expected Cost: \$1,455,000.00

3. **Project Description/ Financial Justification**

(Include a detailed description of the project and justification. Attach additional documentation as necessary.)

Paved roads are essential for modern society because they enhance safety, increase efficiency for transporting goods, and improve economic connectivity, improved drainage as well as reducing maintenance costs. To help reduce the number of poor lane miles in our network, we are requesting at least \$300,000.00 over a 5-year period.

4. **Approvals:**

Kristian Sugrim

Requestor/Department Head

04/29/26

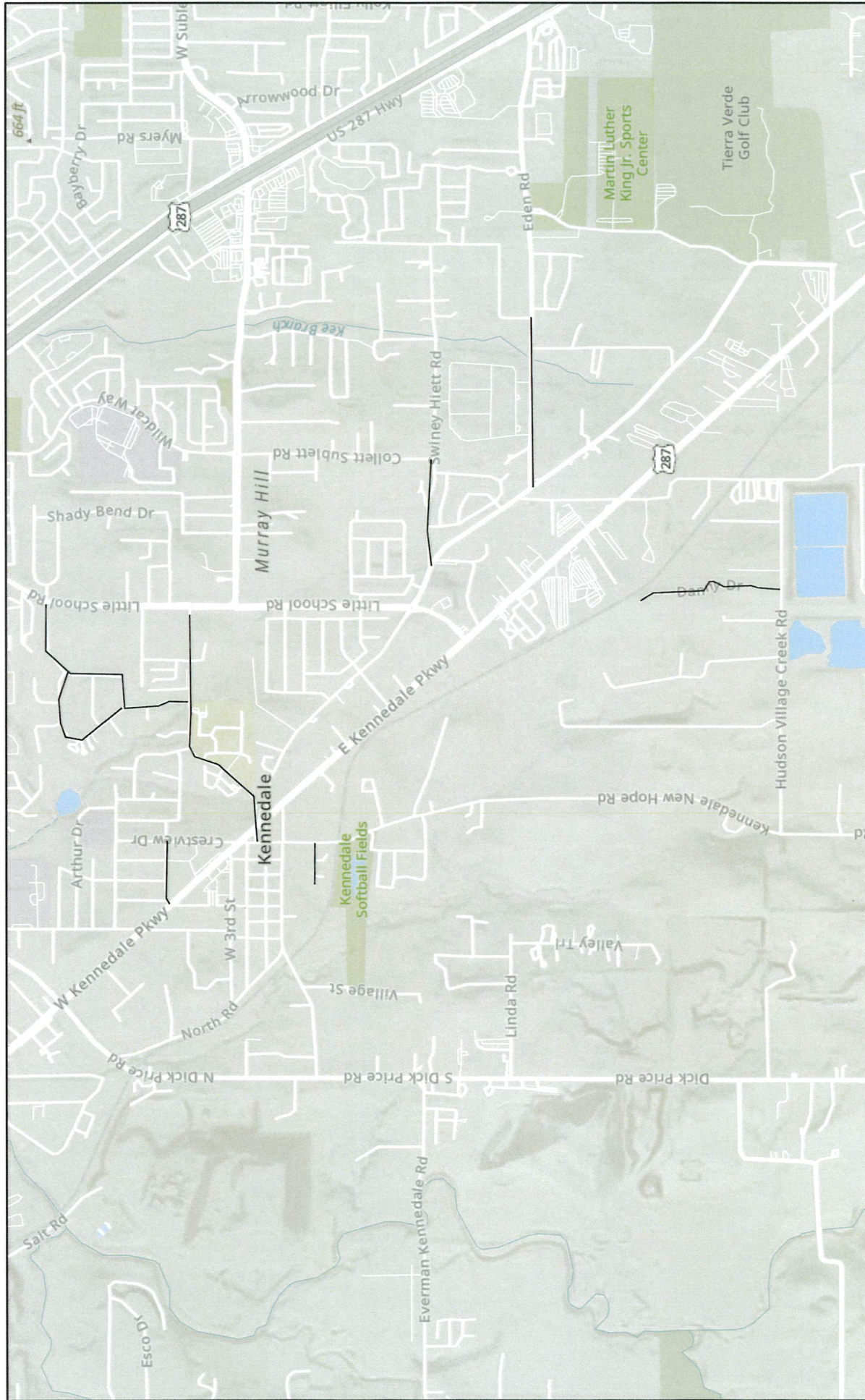
Date

City Manager

Date

Director of Finance

Date



4/29/2026

World_Hillshade

1:33,212

0 0.23 0.45 0.9 mi

0 0.38 0.75 1.5 km

Sources: Esri, TomTom, Garmin, FAO, NOAA, USGS, (c) OpenStreetMap contributors, and the GIS User Community, Esri, NASA, NGA, USGS, FEMA



Capital Projects Request Form

(To be completed for all individual expenditures/projects >\$5000 in accordance with Capital Expenditure Policy)

Date Submitted: 04/30/26

1. **Project Type** ☒ Capital Expenditure ☐ New Programming ☐ New Employee

2. **Project Details**

Department/Division: Public Works

Account Number(s) (If Known): 01-5280-20-03

Funding source: ☒ General Fund ☐ Grant/Award ☐ Bond/Debt ☐ Multiple

Total Expected Cost: \$7,200.00

3. **Project Description/ Financial Justification**

(Include a detailed description of the project and justification. Attach additional documentation as necessary.)

This snow plow attachment would reduce delays for emergency responders and keep pathways clear for pedestrians and the traveling public. Similarly, it eliminates the physical labor of manual shoveling and cold-weather-related health issues; ultimately providing a return on investment.

4. **Approvals:**

Kristian Sugrim

Requestor/Department Head

04/30/26

Date

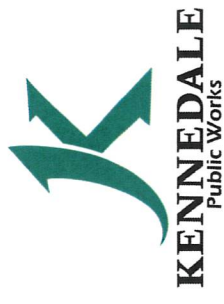
City Manager

Date

Director of Finance

Date

Minor Capital Equipment



- Snow Plow Attachment
- 8' Wide Heavy Duty Multi-Purpose Blade
- \$7,200.00





Capital Projects Request Form

(To be completed for all individual expenditures/projects >\$5000 in accordance with Capital Expenditure Policy)

Date Submitted: 05/05/26

1. **Project Type** ☒ Capital Expenditure ☐ New Programming ☐ New Employee

2. **Project Details**

Department/Division: Public Works

Account Number(s) (If Known): 01-5280-20-03

Funding source: ☒ General Fund ☐ Grant/Award ☐ Bond/Debt ☐ Multiple

Total Expected Cost: \$32,000.00

3. **Project Description/ Financial Justification**

(Include a detailed description of the project and justification. Attach additional documentation as necessary.)

This drum mulching equipment will be beneficial to the Public Works and Code Enforcement Departments. It can be used for cleaning dense vegetation along the bar ditches and drainage-ways as well as to provide safe access to unhoused or houseless camps. The mulch from these activities can be use as giveaways for erosion control, animal bedding, playground surfaces, moisture retention, weed suppressant, and etc.

4. **Approvals:**

Kristian Sugrim

Requestor/Department Head

05/05/26

Date

City Manager

Date

Director of Finance

Date

Minor Capital Equipment

- 60" mulching width
- Handles large cleaning jobs and dense vegetation
- \$32,000.00





Capital Projects Request Form

(To be completed for all individual expenditures/projects >\$5000 in accordance with Capital Expenditure Policy)

Date Submitted: 05/06/26

1. **Project Type** ☒ Capital Expenditure ☐ New Programming ☐ New Employee

2. **Project Details**

Department/Division: Public Works

Account Number(s) (If Known): 13-

Funding source: ☐ General Fund ☐ Grant/Award ☒ Bond/Debt ☐ Multiple

Total Expected Cost: \$3.6M

3. **Project Description/ Financial Justification**

(Include a detailed description of the project and justification. Attach additional documentation as necessary.)

The Peggy Ln. improvements project has been initiated/designed since 2019. This project would improve our standard of service by eliminating flooding concerns, improve sewer capacity and water quality issues, as well as enhancing our pavement management network.

4. **Approvals:**

Kristian Sugrim

Requestor/Department Head

05/06/26

Date

City Manager

Date

Director of Finance

Date

KENNEDALE
Public Works

- [illegible]



Capital Projects Request Form

(To be completed for all individual expenditures/projects >\$5000 in accordance with Capital Expenditure Policy)

Date Submitted: 05/07/26

1. **Project Type** ☒ Capital Expenditure ☐ New Programming ☐ New Employee

2. **Project Details**

Department/Division: Public Works

Account Number(s) (If Known): 13-

Funding source: ☐ General Fund ☒ Grant/Award ☐ Bond/Debt ☐ Multiple

Total Expected Cost: \$857,000.00

3. **Project Description/ Financial Justification**

(Include a detailed description of the project and justification. Attach additional documentation as necessary.)

This capital request will address the rehabilitation of Eden Road and S. New Hope Road bridges. The project will improve public safety and our standard of service to the community. The Eden Road bridge will be widen to accommodate the safe passage of vehicles, traveling in either direction; currently, the deck span is 20' x 20'. Similarly, the New Hope bridge needs rework to address visual structural failures.

4. **Approvals:**

Kristian Sugrim

Requestor/Department Head

05/07/26

Date

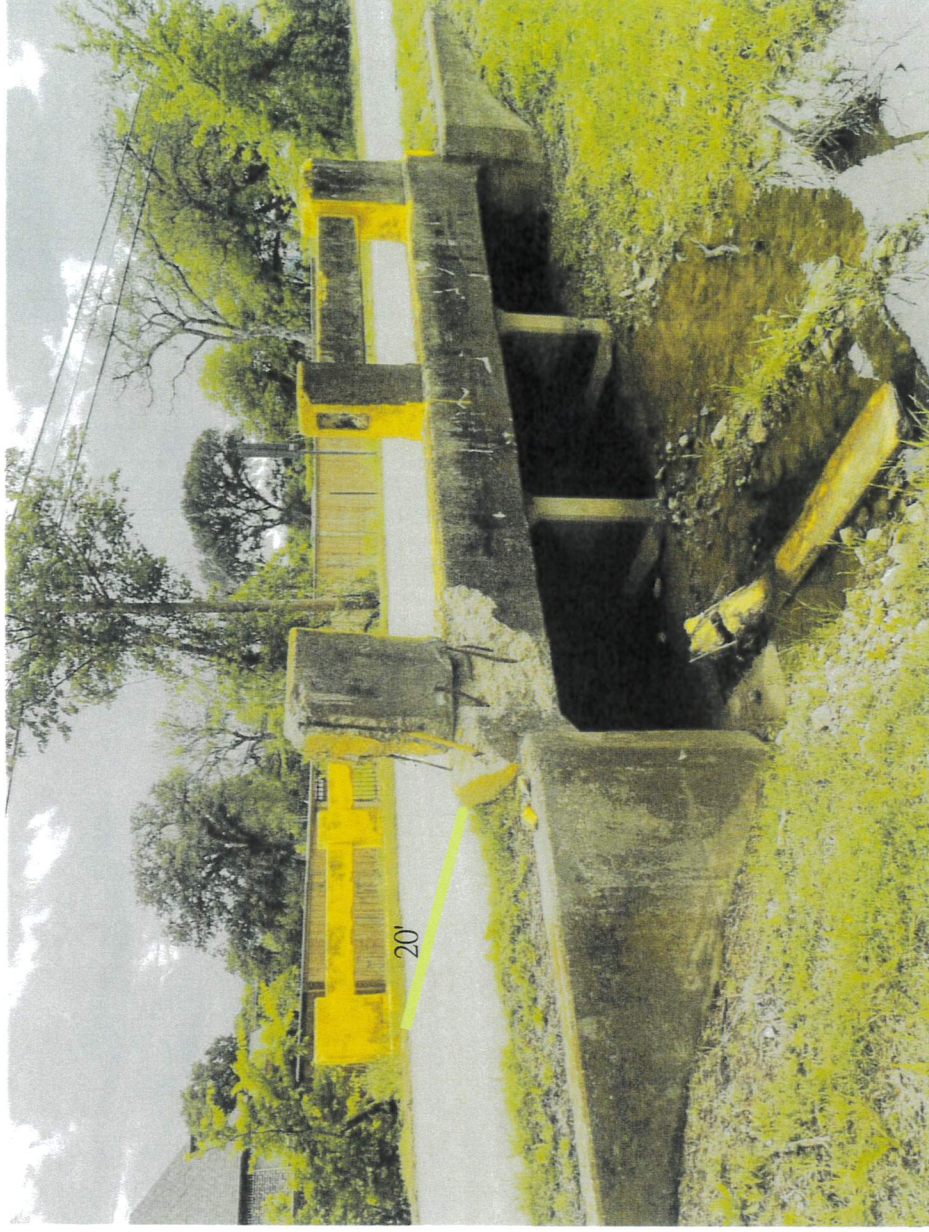
City Manager

Date

Director of Finance

Date

Eden Rd. Bridge Improvements



- Improve Public Safety and Standard of Service
Est. OPCC \$557,000.00

S. New Hope Rd. Bridge Improvements



- Improve Public Safety and Standard of Service
Est. OPCC \$300,000.00





Capital Projects Request Form

(To be completed for all individual expenditures/projects >\$5000 in accordance with Capital Expenditure Policy)

Date Submitted: 05/07/26

1. **Project Type** ☒ Capital Expenditure ☐ New Programming ☐ New Employee

2. **Project Details**

Department/Division: Public Works

Account Number(s) (If Known): 10-

Funding source: ☐ General Fund ☐ Grant/Award ☐ Bond/Debt ☒ Multiple

Total Expected Cost: \$90,000.00

3. **Project Description/ Financial Justification**

(Include a detailed description of the project and justification. Attach additional documentation as necessary.)

This capital request for approximately 100 LF. of aerial crossing at 614 N. Dick Price Road is imperative to provide necessary, accessible infrastructure to maintain proper gravitational flow, protect against environmental damage, and ensure easier maintenance in unstable or sensitive areas.

4. **Approvals:**

Kristian Sugrim

Requestor/Department Head

05/07/26

Date

City Manager

Date

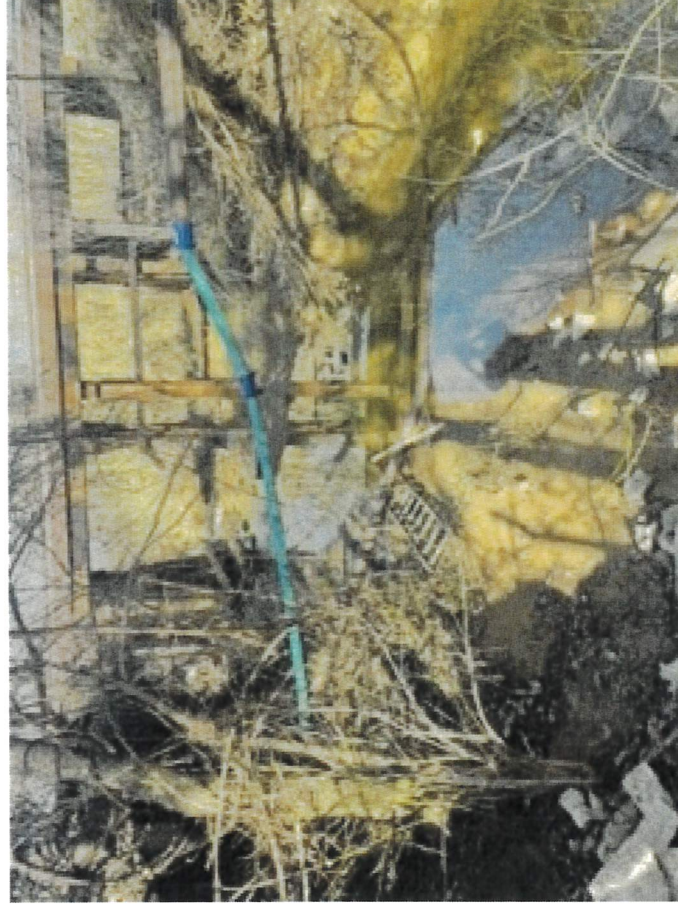
Director of Finance

Date

Aerial Crossing Upgrade



- SS Aerial Crossing at 614 Dick Price Rd.
- ~\$90,000.00





Capital Projects Request Form

(To be completed for all individual expenditures/projects >\$5000 in accordance with Capital Expenditure Policy)

Date Submitted: 05/08/26

1. **Project Type** ☒ Capital Expenditure ☐ New Programming ☐ New Employee

2. **Project Details**

Department/Division: Public Works

Account Number(s) (If Known): 07-5570-01-00

Funding source: ☐ General Fund ☐ Grant/Award ☐ Bond/Debt ☒ Multiple

Total Expected Cost: \$190,000.00

3. **Project Description/ Financial Justification**

(Include a detailed description of the project and justification. Attach additional documentation as necessary.)

This capital request will address our stormwater management permit regulatory requirements as well as channel cleaning. Channel maintenance will help reduce our drainage issues throughout the City.

4. **Approvals:**

Kristian Sugrim

Requestor/Department Head

05/08/26

Date

City Manager

Date

Director of Finance

Date

Stormwater Management -Channel Cleaning



- Maintain / Improve Std. of Service
- Public Safety
- \$190,000.00





Capital Projects Request Form

(To be completed for all individual expenditures/projects >\$5000 in accordance with Capital Expenditure Policy)

Date Submitted: 05/08/26

1. **Project Type** ☒ Capital Expenditure ☐ New Programming ☐ New Employee

2. **Project Details**

Department/Division: Public Works

Account Number(s) (If Known): 10-

Funding source: ☐ General Fund ☐ Grant/Award ☐ Bond/Debt ☒ Multiple

Total Expected Cost: \$75,000.00

3. **Project Description/ Financial Justification**

(Include a detailed description of the project and justification. Attach additional documentation as necessary.)

The looping of dead-end mains, within our distribution system, will improve our water quality, reduce public perception of treated water waste, and reduce our unaccounted for water loss. Currently, at this location, Danny Dr., we've two automatic flushers.

4. **Approvals:**

Kristian Sugrim

Requestor/Department Head

05/08/26

Date

City Manager

Date

Director of Finance

Date

Looping Dead-Ends



- Danny Dr – Bloxom – Hudson Village Creek: ~ \$75,000.00
- Water Quality Improvement
- Public Perception
- Unaccounted water loss
- ~ 87,000 gal/wk. goes unaccounted for from our automatic flushers
- Equaling about \$1,196/wk.



Capital Projects Request Form

(To be completed for all individual expenditures/projects >\$5000 in accordance with Capital Expenditure Policy)

Date Submitted: 05/08/26

1. **Project Type** ☒ Capital Expenditure ☐ New Programming ☐ New Employee

2. **Project Details**

Department/Division: Public Works

Account Number(s) (If Known): 10-

Funding source: ☐ General Fund ☐ Grant/Award ☒ Bond/Debt ☐ Multiple

Total Expected Cost: \$3,525,000.00

3. **Project Description/ Financial Justification**

(Include a detailed description of the project and justification. Attach additional documentation as necessary.)

This capital request pertains to upgrades to our distribution system. Currently, our 0.75MG ground storage tank(T1) at 518 Crest View Dr. has signs of leakage and have had some minor repairs done in the past. Storage tanks are high-value infrastructure assets that provides for fire protection/flow, pressure regulator, emergency supply, and satisfy market growth. Also, adequate storage is needed to meet peak daily demands and maintain water quality. Similarly, improvements are needed on Peggy Ln.; upgrade the existing 6" asbestos cement (AC) to an 8" PVC; upgrade the 6" vitrified clay pipe (VCP) to 8"PVC, and eliminate the existing 2" water line. Other improvements are recommended for Corey A. Edwards Rd.: upgrade the existing 6" to 8" PVC and eliminate the 2" galvanized.

4. **Approvals:**

Kristian Sugrim

Requestor/Department Head

05/08/26

Date

City Manager

Date

Director of Finance

Date

Water Distribution System

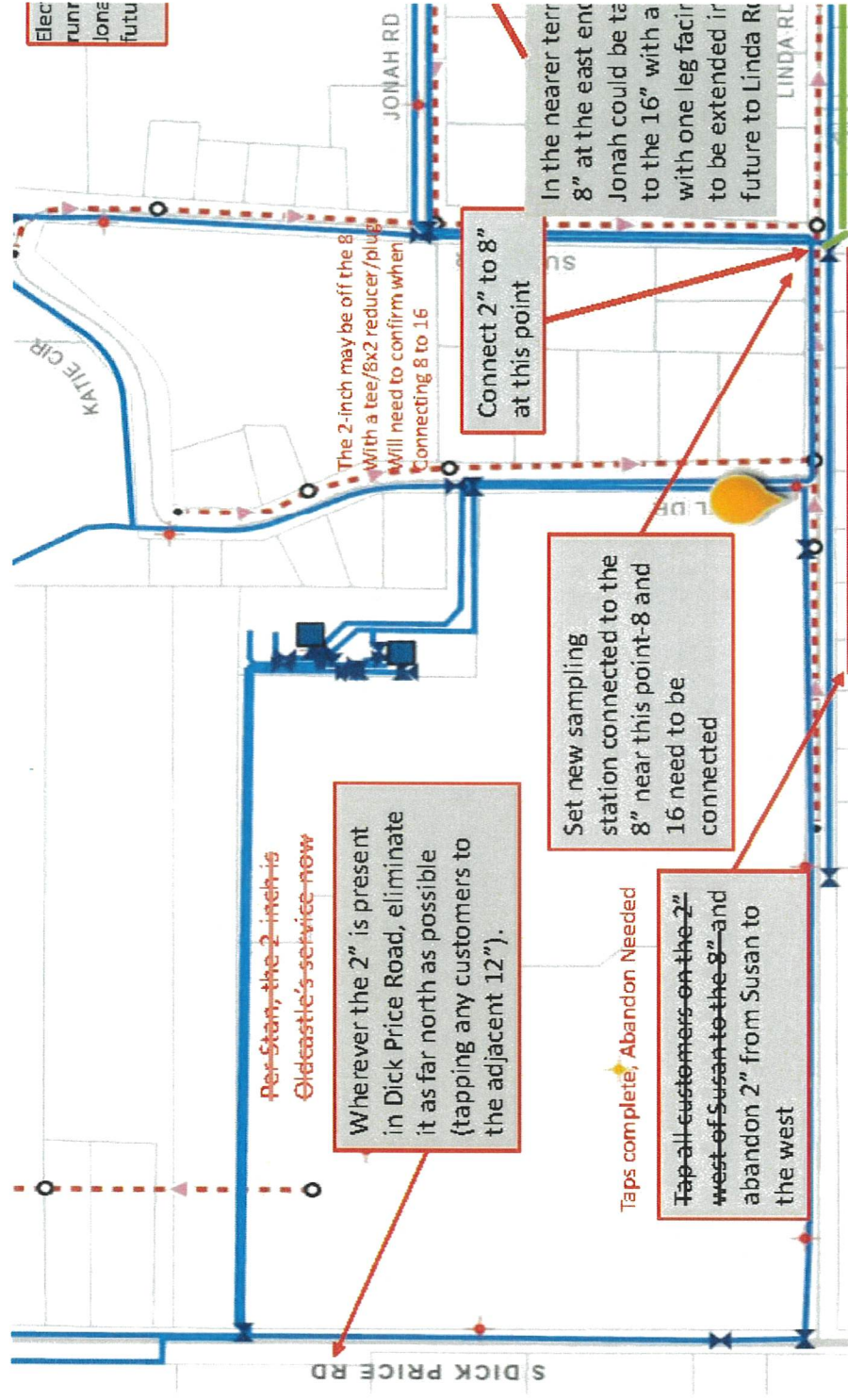


Storage & Maintenance Issues:

- T1 – 518 Crest View Dr., 0.75MG; signs of leakage
- T2 – 150 N. Little School Rd., 0.72MG
- T3 – 500 Gail Dr., 0.35MG
- Ave. daily consumption – 1,296,000 gals.
- Peak daily consumption – 1,994,745 gals.
- Current storage capacity – 3.57MG



Linda Dr. Improvements

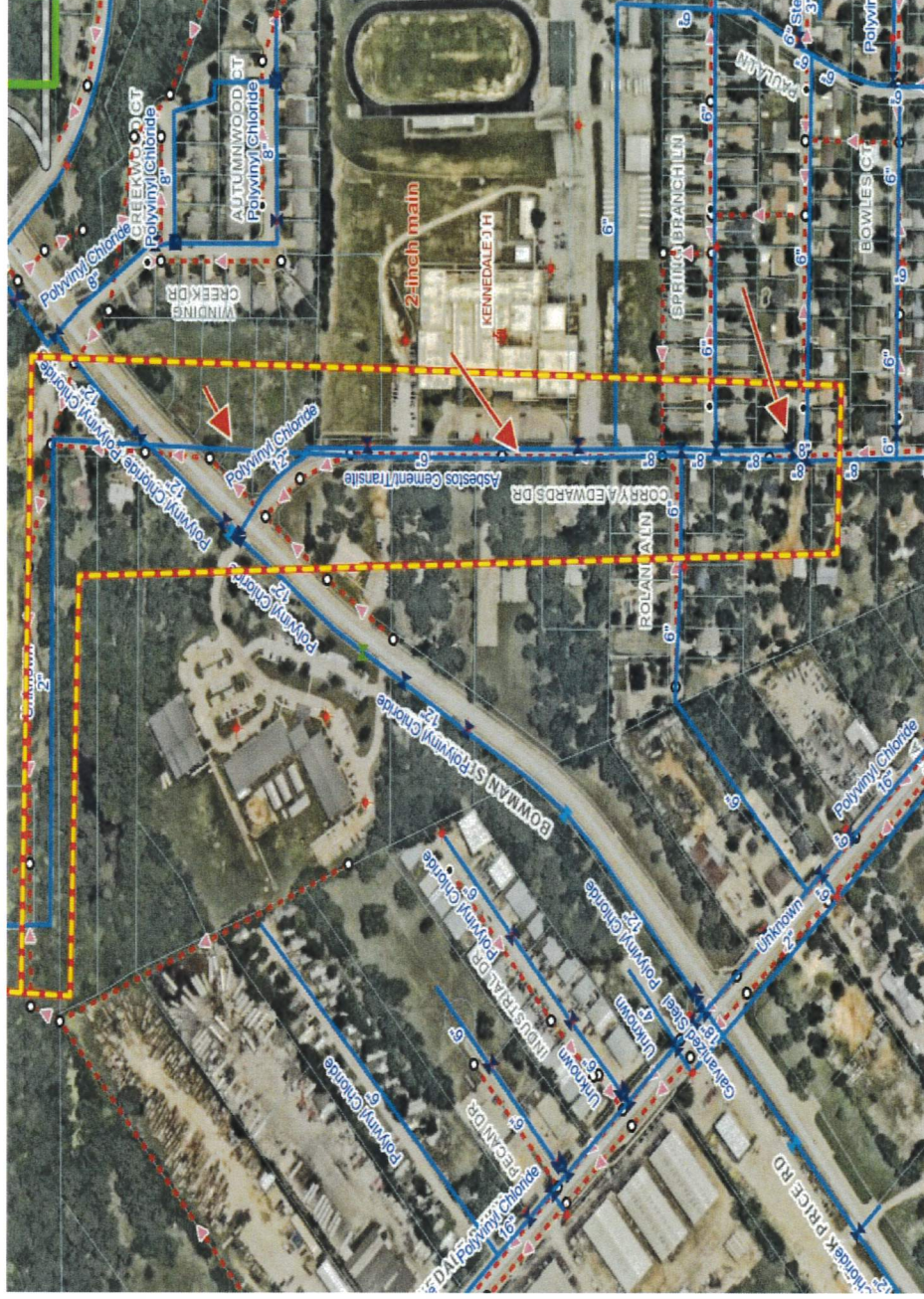


- Upgrade 6" AC waterline to 8" PVC
- Upgrade 6" VCP SS Line to 8" PVC
- Eliminate 2" WL
- Improve standard of service
- ~ \$1.1M

Corey A. Edwards Water Improvements



- Remove redundant 2" WL
- Maintain/Improve Std. of Service
- Upgrade 6" to 8" PVC
- ~\$425,000.00





Capital Projects Request Form

(To be completed for all individual expenditures/projects >\$5000 in accordance with Capital Expenditure Policy)

Date Submitted: 05/11/26

1. **Project Type** ☒ Capital Expenditure ☐ New Programming ☐ New Employee

2. **Project Details**

Department/Division: Public Works

Account Number(s) (If Known): 10-

Funding source: ☒ General Fund ☐ Grant/Award ☐ Bond/Debt ☐ Multiple

Total Expected Cost: \$55,000.00

3. **Project Description/ Financial Justification**

(Include a detailed description of the project and justification. Attach additional documentation as necessary.)

This street lights capital request is crucial for safety, security, and enhancing the quality of life in our communities. It will improve visibility for drivers and pedestrians, reduces the risk for incidents, and can deter crime by illuminating public spaces. Well-lit streets also make areas feel safe and can contribute to the overall aesthetic appeal of neighborhoods.

4. **Approvals:**

Kristian Sugrim

Requestor/Department Head

05/11/26

Date

City Manager

Date

Director of Finance

Date

Public Safety

- Street Lights posting at designated intersections
- Traffic safety
- Public perception
- \$55K for 5 lights installed





Capital Projects Request Form

(To be completed for all individual expenditures/projects >\$5000 in accordance with Capital Expenditure Policy)

Date Submitted: 05/11/26

1. **Project Type** ☒ Capital Expenditure ☐ New Programming ☐ New Employee

2. **Project Details**

Department/Division: Public Works

Account Number(s) (If Known): 20-

Funding source: ☒ General Fund ☐ Grant/Award ☐ Bond/Debt ☐ Multiple

Total Expected Cost: \$50,000.00

3. **Project Description/ Financial Justification**

(Include a detailed description of the project and justification. Attach additional documentation as necessary.)

This utility cut capital request is necessitated by our contractual agreement with the CoA. The expected cost is just an estimate based on anticipated street cut repairs.

4. **Approvals:**

Kristian Sugrim

Requestor/Department Head

05/11/26

Date

City Manager

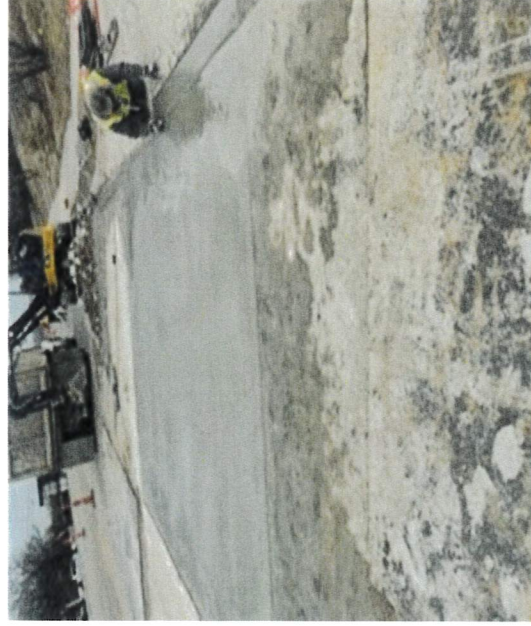
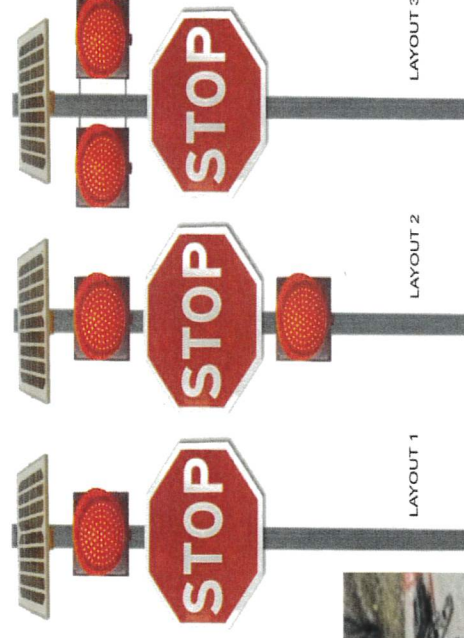
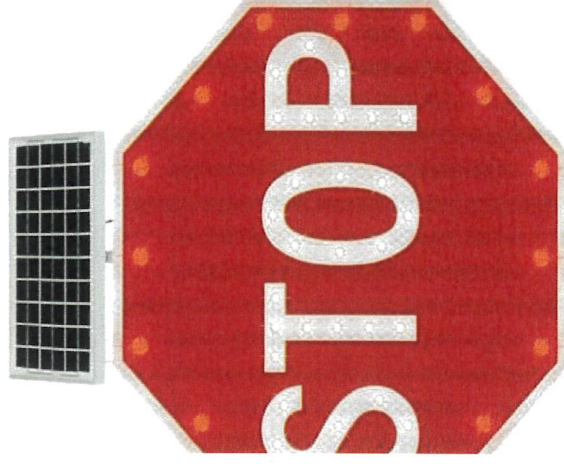
Date

Director of Finance

Date

Public Safety Cont.

- Utility Cut Repairs, \$50K
- Flashing Stop Signs @ Dick Price & Everman Kennedale Burleson Rd, \$5,200.00
- Improve standard of service
- Enhance Public Safety





Capital Projects Request Submission Guidelines

OVERVIEW

Yearly capital budgeting is essential for planning long-term capital improvements. Long-term planning identifies financial resources and personnel requirements in a logical and coordinated fashion. Each Department should submit a Capital Request Form that provides a detailed capital plan.

Capital improvements are defined as any single unit valued and purchased for **\$5,000 or more** with a useful life exceeding one year, regardless of funding source or project length. These improvements may include, but are not limited to, construction projects, equipment, furniture, personnel or vehicles.

GUIDELINES

The following guidelines are provided to assist you in preparing the Capital Request Form:

- 1. Project Type**
- 2. Project Details:** Complete all items, including the department/division/program under which the request falls, the G/L account number (if known) and the potential funding source.
- 3. Project Description/Justification**

Provide a detailed description of the capital request or project. Include additional details regarding project timing and areas of project support.

Objective/Impact: Provide a specific objective for the project. What will it accomplish? Is this project going to enhance employee productivity, improve quality of service or expand the scope of service?



Capital Projects Request Form

(To be completed for all individual expenditures/projects > \$5000 in accordance with Capital Expenditure Policy)

Date Submitted: 05/11/26

1. **Project Type** ☒ Capital Expenditure ☐ New Programming ☐ New Employee

2. **Project Details**

Department/Division: Public Works

Account Number(s) (If Known): 20-

Funding source: ☒ General Fund ☐ Grant/Award ☐ Bond/Debt ☐ Multiple

Total Expected Cost: \$45,000.00

3. **Project Description/ Financial Justification**

(Include a detailed description of the project and justification. Attach additional documentation as necessary.)

This capital request is a necessary requirement for the TCEQ - LCRR annual lead service line notification, sampling, monitoring, and testing.

4. **Approvals:**

Kristian Sugrim

Requestor/Department Head

05/11/26

Date

City Manager

Date

Director of Finance

Date



Kennedale Municipal Court 2026-2027

Bertha Vindel
Court Administrator



OUR MISSION STATEMENT



The Kennedale Municipal Court and its personnel are committed to protecting the rights and liberties of all by providing equal access to justice, upholding the integrity of the court, and serving the citizens of Kennedale in a courteous, efficient, and professional manner.

Municipal courts make up 39% of the state's judiciary and serve as the most common point of contact with the justice system for both citizens and non-citizens. More people interact with these courts than all other Texas courts combined. As a result, public perception of the entire judicial system is largely shaped by what happens in municipal court.



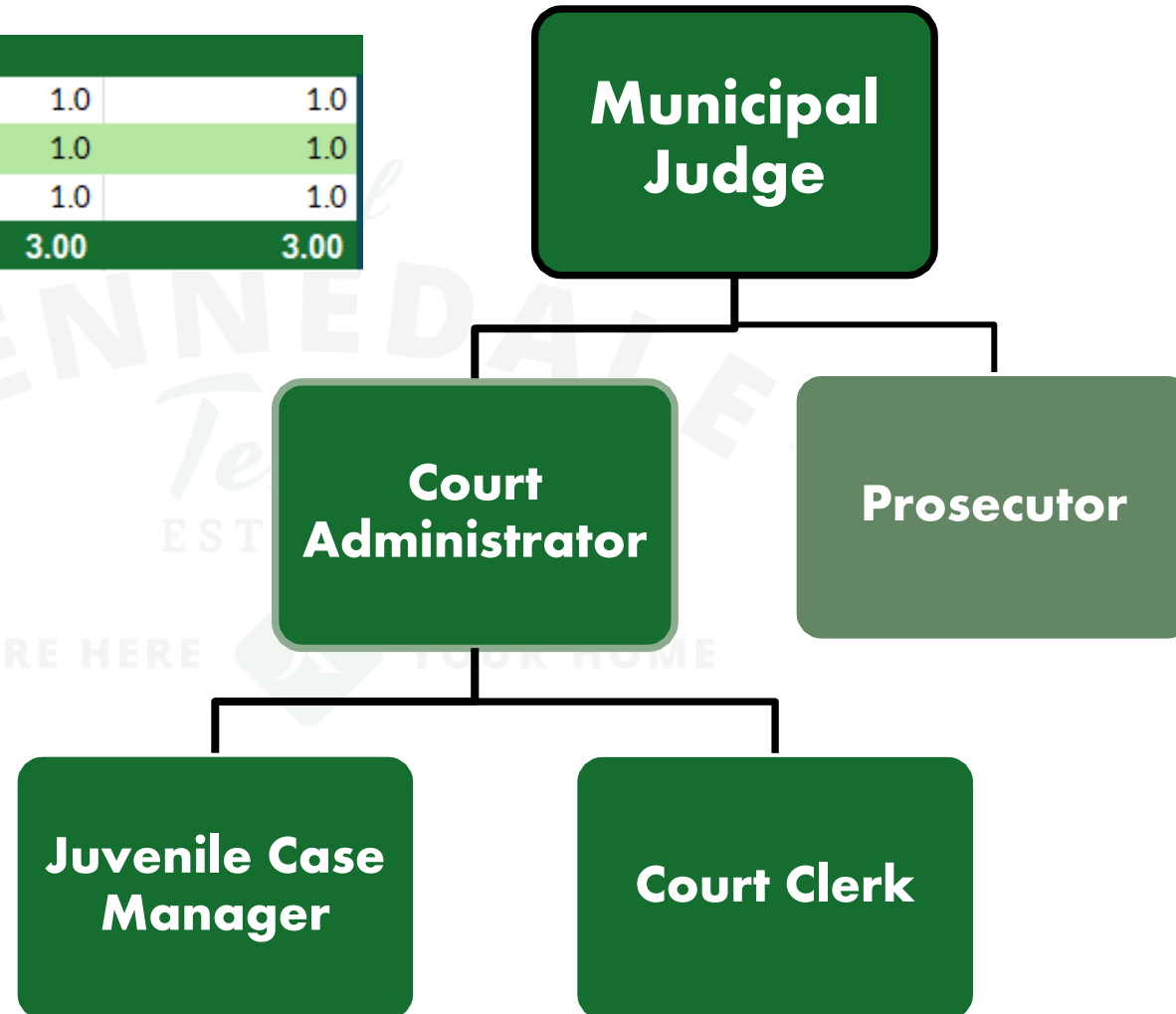
WHAT WE DO



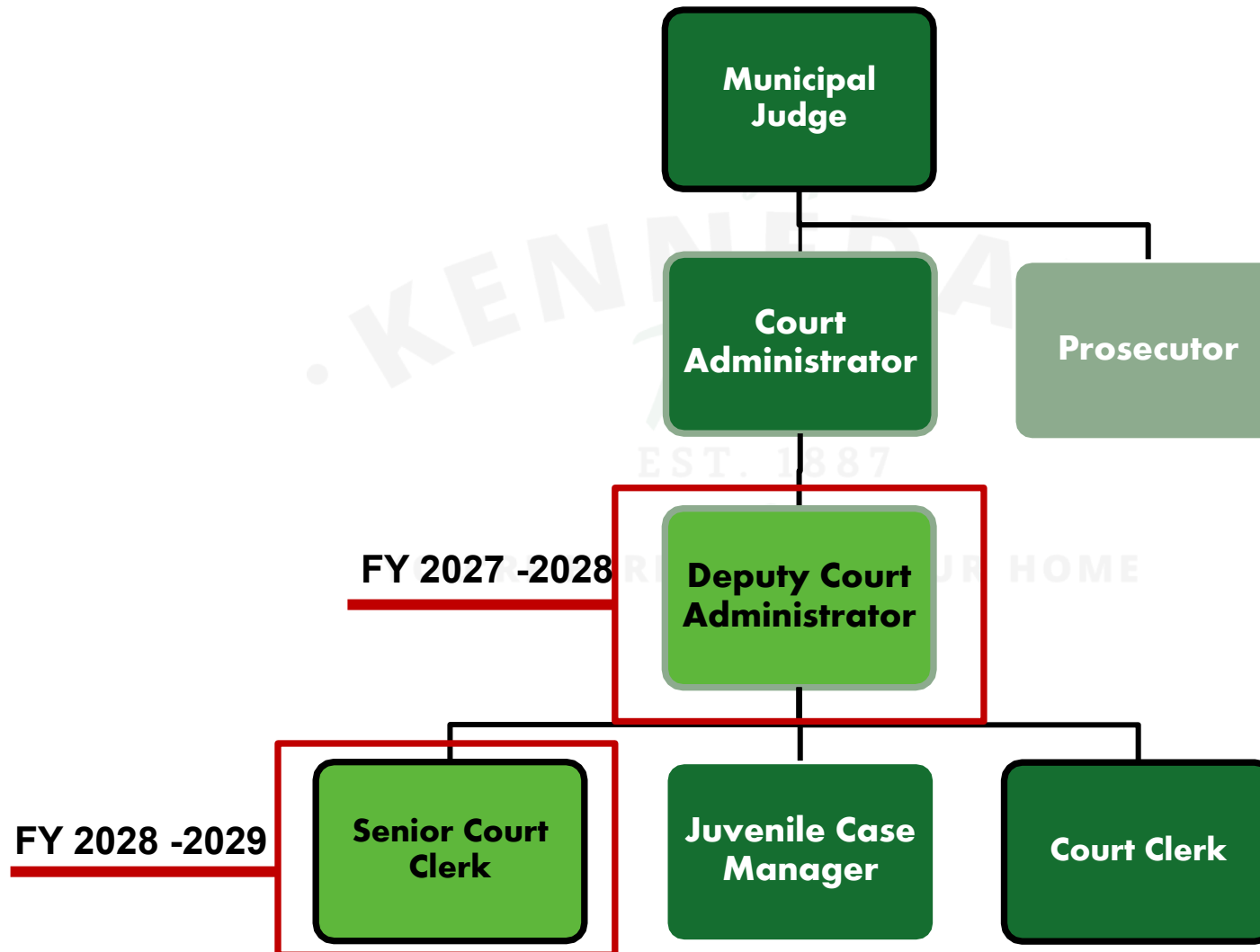
- The Municipal Court interprets and adjudicates applicable state laws and supports the local community by providing efficient and effective services through the promotion of justice.
- The Municipal Court handles all Class C misdemeanors issued by Kennedale Police officers, Code Compliance officers, Animal Control officers, and the Fire Marshal.
- The Municipal Court holds Hearings for Property, Animal Seizure, Dangerous Dog, and Expunction. The court also conducts Bench and Jury Trials.
- We serve as a buffer between citizens and police.

Current Structure of Kennedale Municipal Court

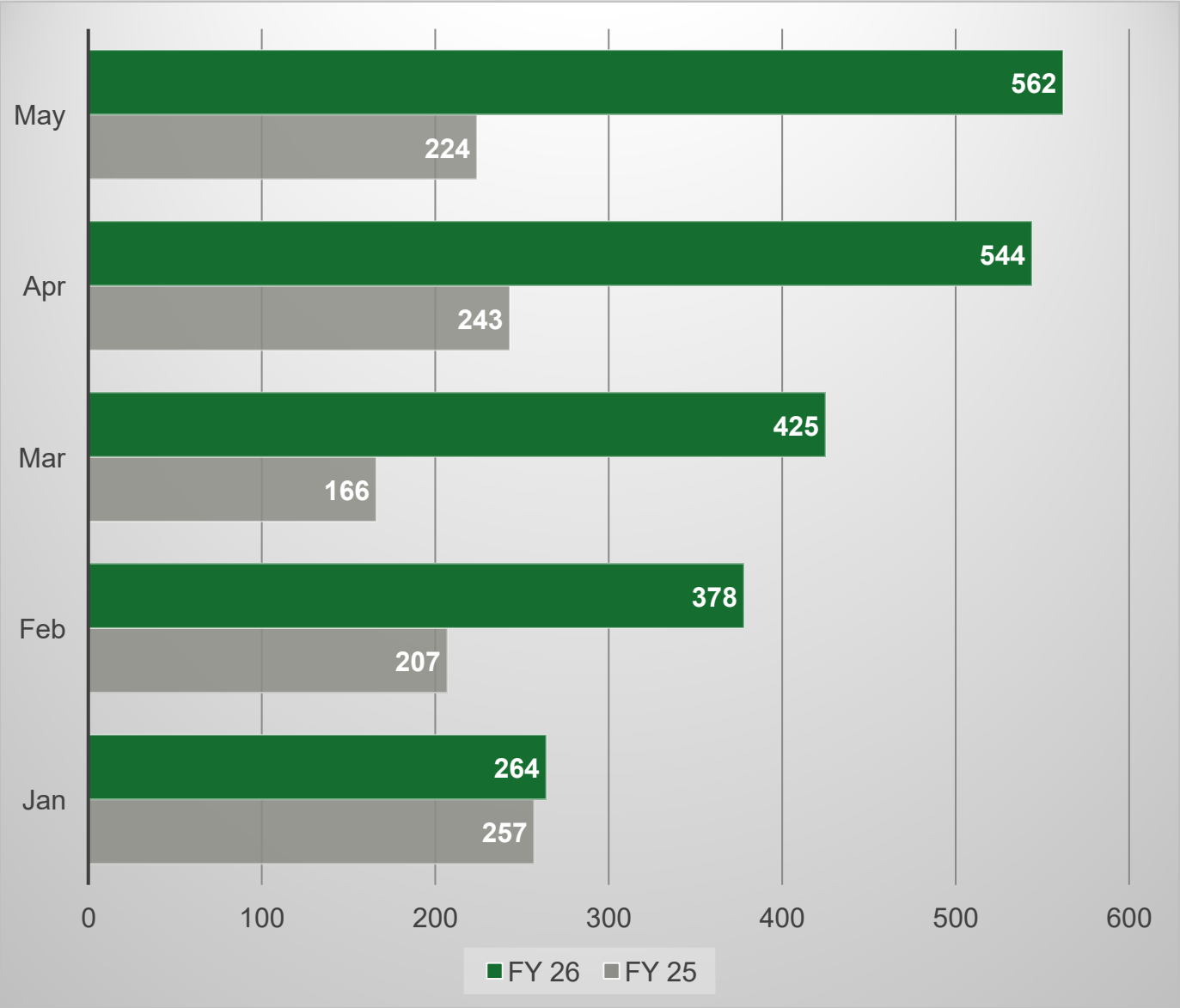
Positions			
Court Administrator	1.0	1.0	1.0
Juvenile Case Manager	1.0	1.0	1.0
Court Clerk	1.0	1.0	1.0
TOTAL POSITIONS	3.00	3.00	3.00



Future of the Kennedale Municipal Court



COURT FILINGS



	FY 25	FY 26	Variance
Jan	257	264	3%
Feb	207	378	83%
Mar	166	425	156%
Apr	243	544	124%
Ma y	224	562	151%

FINANCIALS & WARRANTS

FINANCIALS	FY 25	FY 26	Variance
State Costs	\$27,919.61	\$70,134.74	151%
City Cost & Fines	\$92,870.55	\$156,112.16	68%
Total Intake	\$120,790.16	\$226,246.90	87%

WARRANTS	FY 25	FY 26	Variance
Warrants issued	273	366	34%
Capias issued	37	92	149%
Total	310	458	48%



QUESTIONS?

Kennedale Municipal Court | 2026–2027

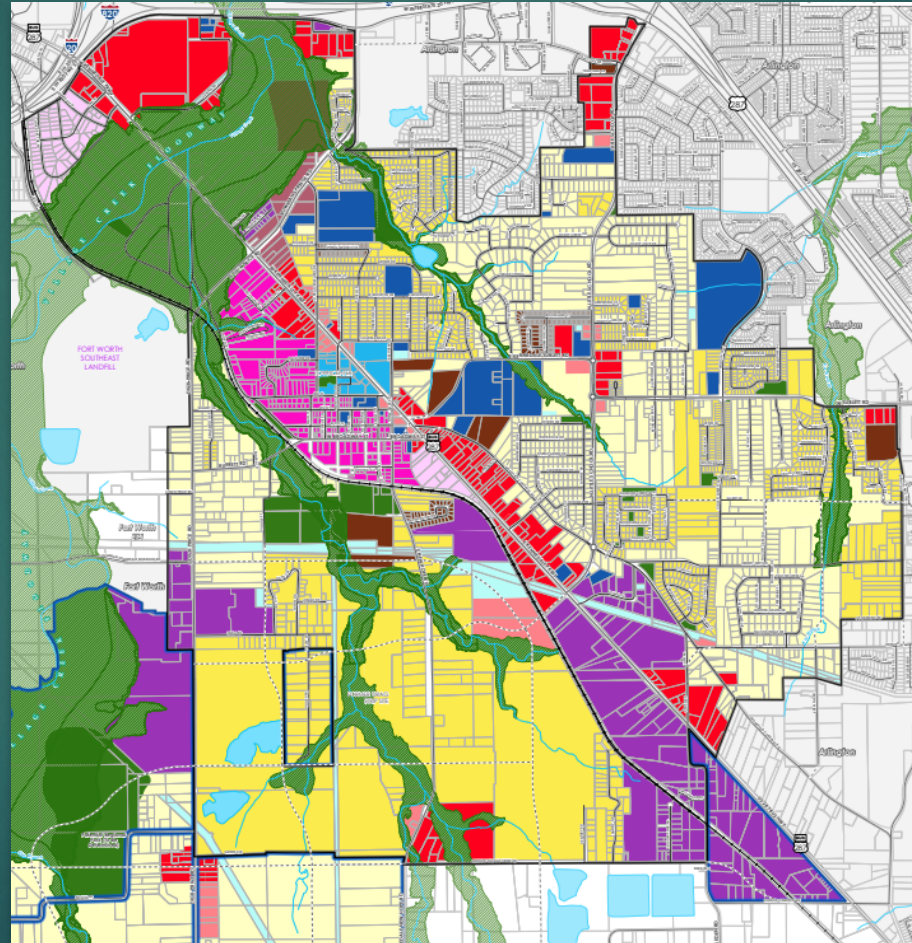


FY27 BUDGET WORKSHOP

COMMUNITY DEVELOPMENT



COMMUNITY DEVELOPMENT



Kennedale

Live
Work
Play
Enjoy

ORGANIZATION & RESPONSIBILITIES

Divisions

Planning and Development

Code Compliance

Building Inspections

Primary Tasks

Master Plans

Zoning

Subdivision (Platting)

Variances

Ordinances

Buildings

Site Plans

Meetings

Impact Fees

Special Exceptions

Building Permits

Building Inspections

Certificates of Occupancies

Registrations & Licenses

Public Information Requests

Stormwater Inspections

Development Agreements

Inter-Departmental Support

Code Investigations

Enforcement Actions

Nuisance Abatement

Public Education

Substandard

Pre-Application

Special Projects

Reporting

COMMUNITY DEVELOPMENT

CURRENT STRUCTURE/POSITIONS

Development Assistant/Technician

Development Clerk

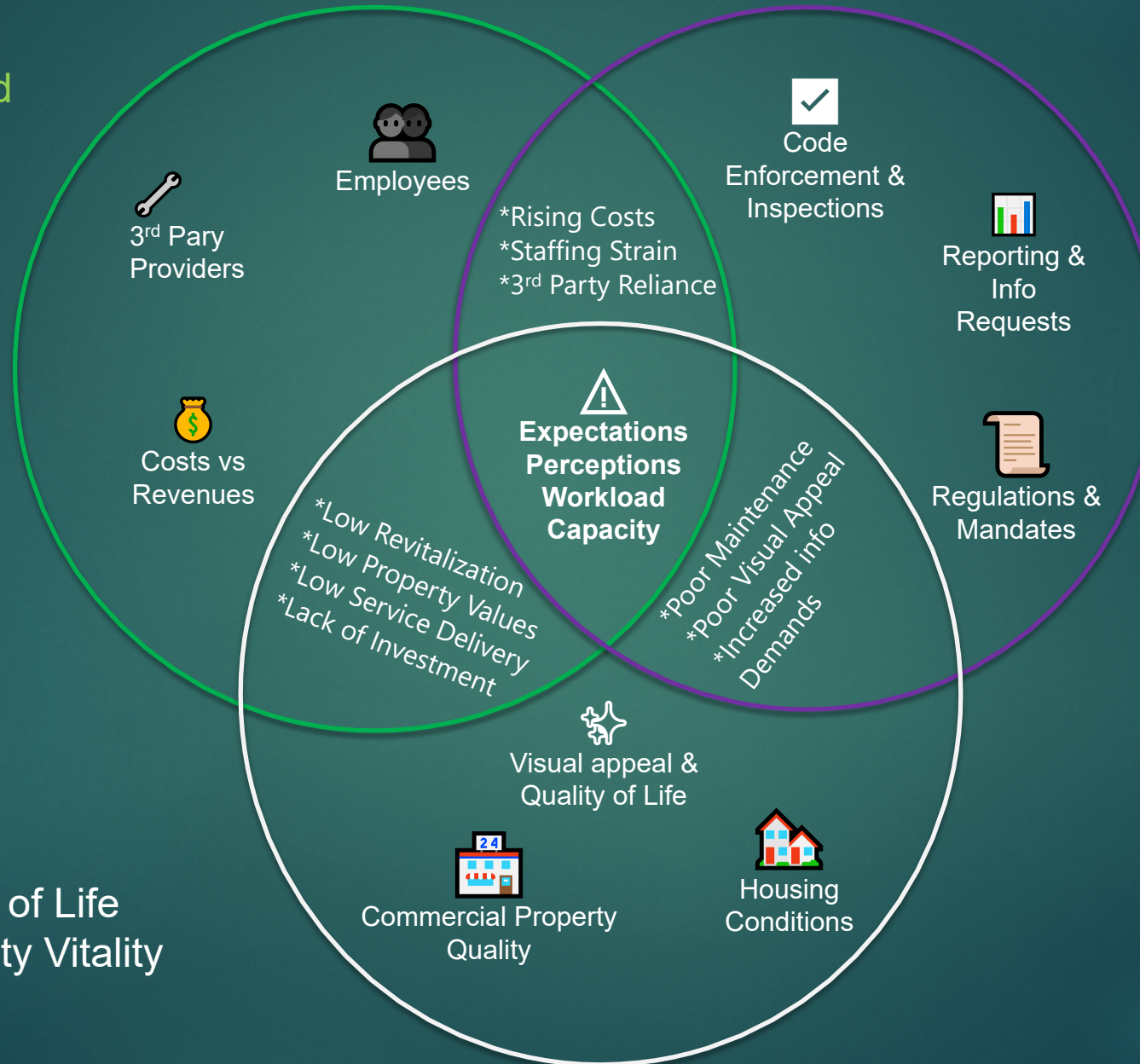
Community
Development
Director

Building Inspector/Code Enforcement Officer

Code Enforcement Officer

Budget Pressures: How Costs Intersect

Financial and
Operational
Capacity



Regulatory
Compliance &
Governance

Quality of Life
Community Vitality

COMMUNITY DEVELOPMENT

CHALLENGES

- INCREASING CODE ENFORCEMENT DEMAND
- RISING COSTS / STAGNANT OR DECREASING REVENUES
- PROPERTY MAINTENANCE/DELAPIDATION
- INCREASING & MORE COMPLEX PUBLIC INFORMATION REQUESTS
- VISUAL IMPACTS/APPEAL - MAJOR STREETS
- UNDERPERFORMANCE OF COMMERCIAL PROPERTY
- LOSS OF LOCAL CONTROL + UNFUNDED MANDATES
- MORE REPORTING REQUIREMENTS - BACKFLOW/GREASE TRAPS
- RELIANCE ON 3RD PARTY PROVIDERS
- EMPLOYEE RECRUITMENT/RETENTION/SKILL SETS
- HOUSING/RETAIL /EMPLOYMENT/ENTERTAINMENT OPTIONS

POSSIBLE NEW PROGRAMS/PROJECTS

- **BUILDING CODE UPDATE (In Process)**
- **UDC UPDATE (In Process)**
- **IMPACT FEE UPDATE (Required)**
- **BACKFLOW PREVENTION/INSPECTION PROGRAM (Required)**
- **RENTAL UNIT REGISTRATION AND INSPECTION PROGRAM**
- **STORMWATER / WATER CONSERVATION PROGRAMS**
- **STREET UTILITY/FEE PROGRAM**
- **HEALTH/RESTAURANT INSPECTIONS (Outsourced)**

FUTURE DEPARTMENT STRUCTURE

Director
Administrative
Assistant* (FY 31)

Planning

Development Asst/Tech*

GIS Specialist (FY-27)

Senior Development Asst/Planner (FY-28)

Development Clerk*

Building
Inspections

Plans Examiner * (FY-28/29)

Building Inspector

Building Official /Inspector (FY-28/30)

Code
Compliance

Code Enforcement Officer

Code Enforcement Officer (FY-28)

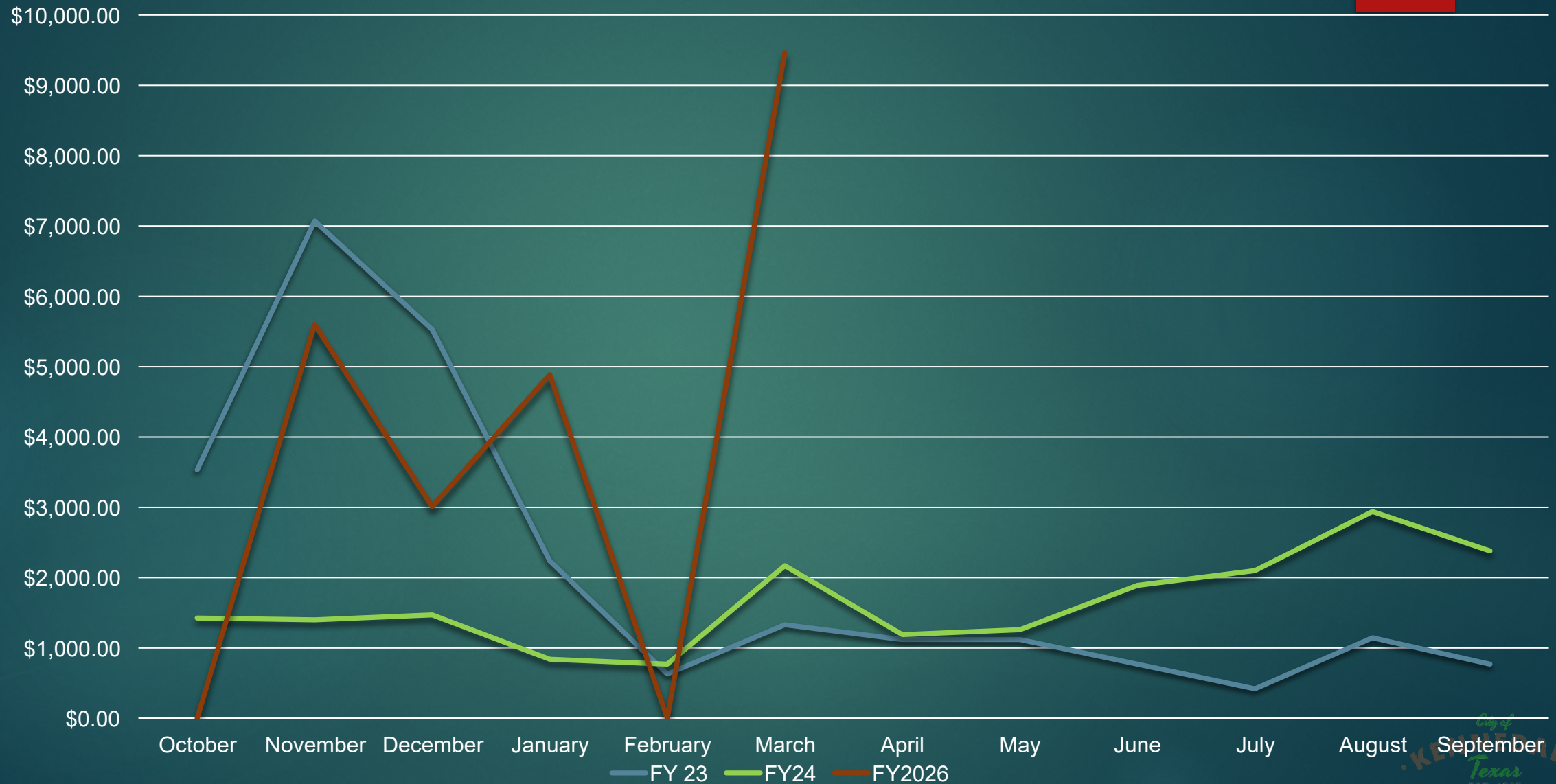
Health Inspector/Sanitarian (FY-30)

Currently Funded/Authorized Positions

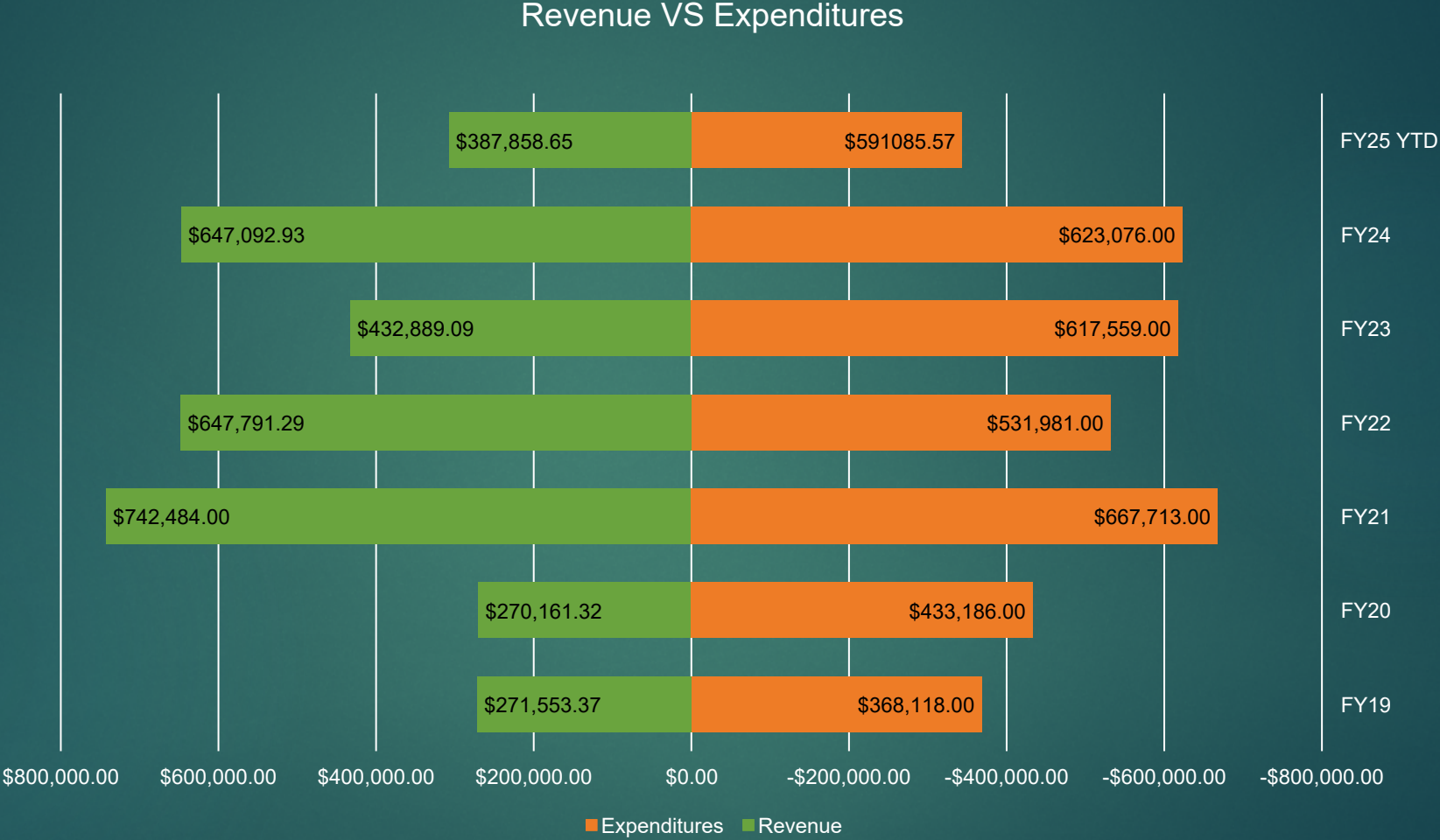
* Positions with Possible Future AI Alternatives

THIRD-PARTY INSPECTION COSTS

Monthly



REVENUE VS EXPENDITURES



THANK YOU.





City of Kennedale Administration Department FY27+

Presented by Danielle Clarke
Director of Human Resources

Administration Department

- ▶ Consists of the following Departments:
 - ▶ City Manager's Office – 2.3 FTE
 - ▶ City Secretary – 1 FTE
 - ▶ Human Resources – 1 FTE
- ▶ Total FTE: 4.3

HRIS Software

- ▶ Investing in the NEOGOV platform will modernize and streamline the City's entire employee lifecycle from recruitment to retirement by replacing fragmented, manual processes with a single integrated system that improves efficiency, transparency, and data-driven decision-making.
- ▶ Through its applicant tracking system, the City can attract and manage qualified candidates more effectively and reduce time-to-hire, while its digital onboarding tools eliminate paper forms and automate workflows, significantly reducing administrative burden and errors. Additionally, NEOGOV's centralized HRIS consolidates employee records into one system of record, enabling real-time reporting and access to systemwide data (including compensation benchmarking across jurisdictions), which supports more strategic workforce planning and ensures compliance with public sector standards.
- ▶ \$11,260 is the expected cost for year 1.
 - ▶ Year 2 expected cost is \$10,282
 - ▶ Year 3 expected cost is \$12,097

Security Camera Software

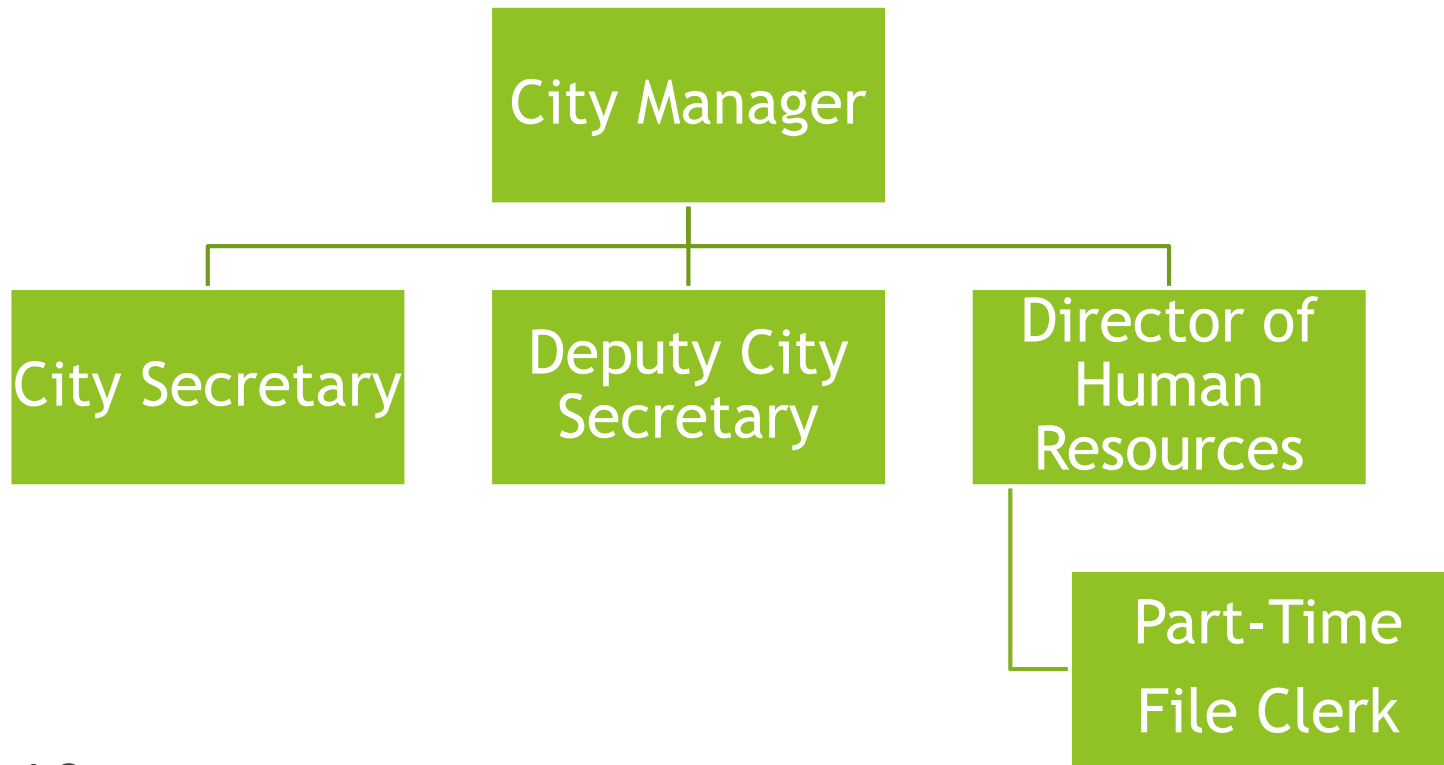
- ▶ Implementing the Lumana platform will transform the City's fragmented camera systems into a unified, intelligent security network by centralizing all cameras into a single, accessible hub enabling real-time monitoring, faster incident response, and proactive public safety management.
- ▶ Lumana allows staff to securely view and manage all cameras across facilities from any device, while integrating both existing and new cameras into one scalable platform. Its AI-powered monitoring continuously analyzes video feeds, automatically detects suspicious activity, and sends real-time alerts, reducing reliance on manual monitoring and minimizing missed incidents.
- ▶ By deploying 30 licenses to support current infrastructure and strategic expansion, the City establishes a future-ready, enterprise-grade security system that improves visibility, accountability, and protection of public assets without requiring a complete replacement of existing equipment.
- ▶ \$41,516 is the expected one-time cost.



City of Kennedale Positional Budgeting FY27+

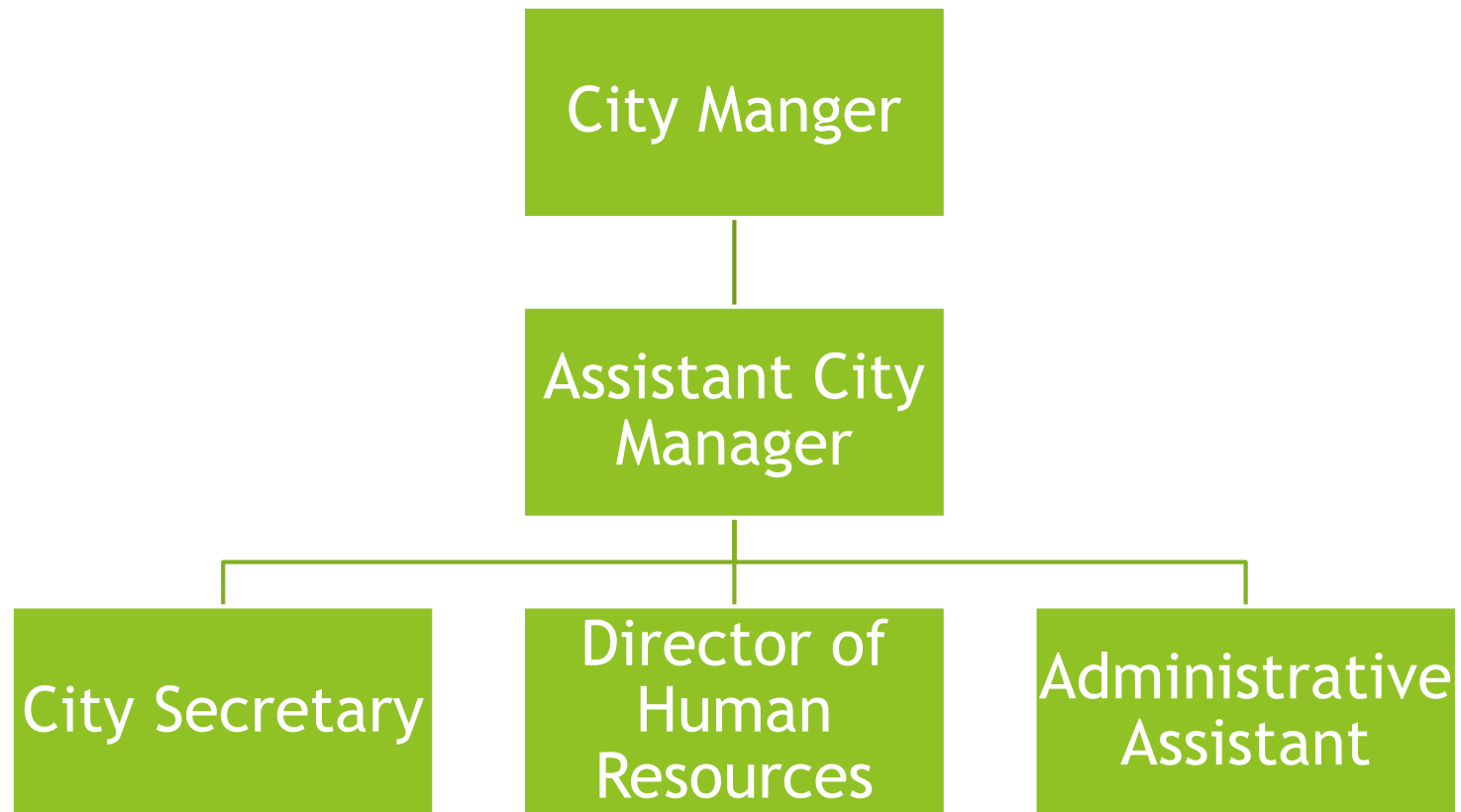
Presented by Danielle Clarke
Director of Human Resources

Current Department Structure



- Total FTE: 4.3

Proposed Department Structure (FY27)



- Total FTE: 5

FY27 Changes in Structure

- ▶ Add a new Assistant City Manager position to ensure effective leadership capacity keeps pace with the City's rapid growth and increasing operational complexity.
 - ▶ With an annual growth rate of 4.99% and a 26.4% population increase since 2020 (per the U.S. Census Bureau), the demand for services, infrastructure expansion, and development oversight has accelerated significantly. This growth places substantial pressure on the City Manager's span of control, limiting the ability to proactively manage major initiatives and respond to emerging needs.
 - ▶ An Assistant City Manager will provide critical executive-level support by overseeing key departments and strategic projects, improving coordination across operations, and ensuring timely execution of Council priorities.
 - ▶ This role enhances organizational resilience, strengthens succession planning, and allows the City to maintain high service levels while responsibly managing continued growth and long-term planning.
- ▶ 1 FTE for a total estimated cost of \$206,968 in wages, retirements, and medical benefits.

FY27 Changes in Structure

- ▶ Reclassify the Deputy City Secretary position to an Administrative Assistant role to better align staffing resources with the operational needs of the Administration Department.
 - ▶ With the consolidation of the City Manager's Office, City Secretary's Office, and Human Resources into a single four-person team, the workload has evolved to require broader administrative support across all functions rather than a role narrowly focused on statutory City Secretary duties. This role enhances organizational resilience, strengthens succession planning, and allows the City to maintain high service levels while responsibly managing continued growth and long-term planning.
 - ▶ The reclassified position will provide flexible, shared support to the City Manager, Assistant City Manager, Human Resources, and City Secretary, improving workflow coordination and reducing bottlenecks.
- ▶ No change to current budget or total FTE.

Cost of Living Adjustment

- ▶ Inflation has increased approximately 3% over the past year, raising the cost of everyday expenses such as housing, food, and transportation. Implementing a 3% cost-of-living adjustment (COLA) for all civilian and public safety employees is necessary to maintain competitive, equitable compensation and to keep pace with rising living costs.
- ▶ This adjustment also supports recruitment and retention in a highly competitive labor market. Public sector employers are increasingly competing with neighboring cities and the private sector for talent, particularly in critical areas such as public safety and skilled administrative roles. Providing a reasonable COLA helps reduce turnover, avoid the higher costs associated with vacancies and training, and preserve institutional knowledge.
- ▶ A uniform COLA ensures fairness and consistency across the organization while supporting workforce stability. Both civilian and public safety employees are essential to delivering core City services, and a standardized adjustment reinforces the City's commitment to valuing all roles equally, reducing compression issues, and maintaining morale.

Cost of Living Adjustment Cost Estimate

▶ Total Employees	78
▶ Salary Increase	\$219,664
▶ FICA Increase	\$16,804
▶ TMRS Increase	<u>\$37,936</u>
▶ Total Increase	\$274,404

*Based on payroll as of 05/01/2026

FY27 Budget Requests

- ▶ Add ACM with an estimated cost of: \$206,968 in wages, retirements, and medical benefits
- ▶ HRIS Software with an estimated cost of: \$11,260 annually
- ▶ City-wide security camera software with an estimated cost of: \$41,516
- ▶ 3% Cost of Living Adjustment (COLA) for both civilian and public safety personnel with an estimated cost of: \$274,404
- ▶ Total additional cost: \$534,148



YOU'RE HERE  YOUR HOME

City of Kennedale Mayor & City Council FY27+

Presented by
Mayor, Brian Johnson

City Council

- ▶ Brian Johnson, Mayor
- ▶ David Glover, Place 1
- ▶ Bryant Griffith, Place 2
- ▶ Kenneth Michels, Mayor Pro Tem, Place 3
- ▶ Ryon Ray, Place 4
- ▶ Jeff Nevarez, Place 5

Council Chambers and Administration Dept. Update

- ▶ Updating the Council Chambers and Administration offices is a necessary investment to maintain a functional, professional, and service-oriented civic environment. These spaces have not been renovated in over 15 years, resulting in visible wear and outdated finishes that no longer reflect the City's standards or the expectations of residents, staff, and visitors. Replacing carpeting, repainting, and refinishing wood surfaces will restore the appearance and longevity of these high-use areas while reducing ongoing maintenance needs.
- ▶ The proposed improvements also directly support operational efficiency and modern technology needs. Updating the dais electrical to include additional ports and data connections ensures compatibility with current and future equipment used for meetings, presentations, and public engagement. This reduces reliance on temporary solutions, minimizes technical disruptions during meetings, and supports more seamless communication and broadcasting capabilities.
- ▶ \$95,000 is the expected cost.

Imagine Kennedale 2035

- ▶ The City's last community-wide strategic plan was developed in 2009 (Imagine Kennedale 2015). A Kennedale 2035 strategic planning process will engage residents, businesses, boards, staff, and City Council in developing a unified vision and set of priorities for the community through 2035.
- ▶ A strategic plan provides a proactive roadmap for evaluating future investments, development opportunities, infrastructure needs, and service levels, ensuring decision are guided by clearly established community goals.
- ▶ Kennedale 2035 will establish measurable objectives, implementation strategies, and performance metrics that allow City Council and the community to track progress and ensure long-term priorities remain a focus of City operations.
- ▶ \$50,000 is the expected cost.

FY27 Budget Requests

- ▶ Council Chambers and Administration office update with an estimated cost of: \$95,000
- ▶ Engage Pavlik & Associates to develop Kennedale 2035 strategic plan with an estimated cost of: \$50,000
- ▶ Total additional cost: \$145,000



Department of Finance

Positional Budgeting

FY27+

Presented by Jon Horton, CPA
Director

Current Department Structure



- Total FTE: 3.75 (Debby Scott is filling a part-time roll)

Positions	FY23	FY24	FY25
Director	1.0	1.0	1.0
Accounting Associate II/Sr. Accounting Associate	1.0	1.0	1.0
Accounting Associate II/Sr. Accounting Associate	1.0	1.0	1.0
Accounting Associate I	0.50	0.75	0.75
TOTAL POSITIONS	3.50	3.75	3.75

Proposed Department Structure (FY27)

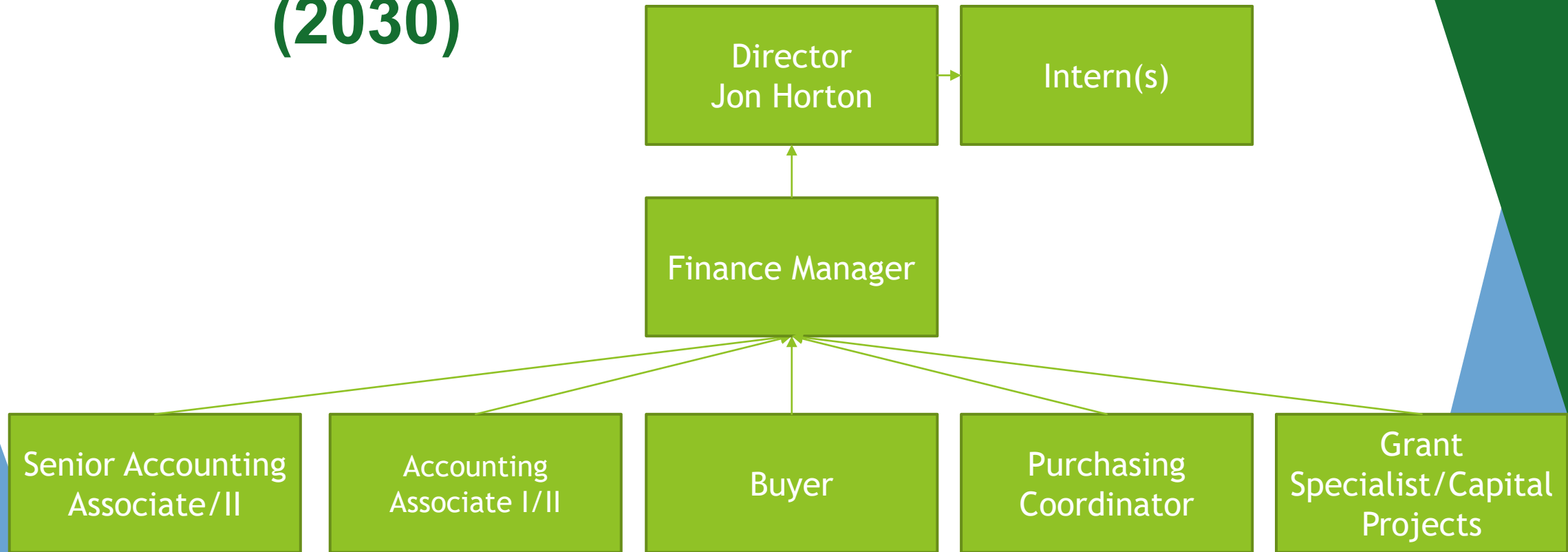


Positions	FY25	FY26	FY27
Director	1.0	1.0	1.0
Grant Specialist/Capital Projects	-	-	1.0
Accounting Associate II/Sr. Accounting Associate	1.0	1.0	1.0
Accounting Associate II/Sr. Accounting Associate	1.0	1.0	1.0
Accounting Associate I	0.75	0.75	0.75
TOTAL POSITIONS	3.75	3.75	4.75

FY 27 Changes in Structure

- ◆ Add a new Grant Specialist/Capital Projects position to seek out grant funding opportunities, manage reporting for current awards, and manage our capital project expense tracking. This position will work with our grant consultant on large federal and state awards while seeking and applying for local awards directly. Revenue generated from this position will go to the Grants Fund (40) and not back into the General Fund.
 - ◆ Conceptually, this position will cover a portion employment cost by obtaining external funding that would otherwise not reach our City. The timeline for this will be two years. This will be an ongoing expectation each subsequent year.
- ◆ Total increase of 1 FTE and \$87,155 in wages, retirements, and medical benefits

Finance Department of the Future (2030)



Additional Future Positions

- ◆ Finance Manager: Focused mainly on day-to-day operations with supervisory responsibility over the accounting, purchasing, and grant functions. Also responsible for monthly and yearly closing procedures.
- ◆ Buyer: Primarily has an external focus. All City purchases would go through this individual. A key focus will be obtaining cost savings by fostering relationships with vendors, using bulk purchasing and leveraging purchasing cooperatives (Buyboard, Sourcewell, etc.). This position would also handle RFPs, bids, and purchase contracts.
- ◆ Purchasing Coordinator: Primarily has an internal focus. Works with departments regarding purchases and creating purchase orders.
- ◆ Total Permanent FTE would increase to 7 for 8 possible roles/positions.
- ◆ Interns: Partner with local universities to offer internship positions to students. Goal would be 2 interns per FY, likely equaling less than 1.0 FTE due to academic year alignment.
- ◆ Total FTE would increase as high as 8 with interns included.

FY27 Budget Requests

- ◆ Increase of 1 FTE with an estimated cost of: \$87,155 in wages, retirements, and medical benefits
- ◆ Office Equipment consisting of:
 - ◆ One laptop computer with docking stations: \$2,300
 - ◆ Four 27" monitors: \$600: These for the Grant Specialist and one replacement set
- ◆ Additional \$25,000 for contract with SimpleGrants. This would allow for 2 additional Federal grant applications
- ◆ Total additional cost: \$122,778



**Draft Budget Fiscal Year 2027
October 1, 2026 through September 30, 2027**



FY26-27 DRAFT BUDGET

OCTOBER 1, 2026 to SEPTEMBER 30, 2027

Presented to City Council
June 24, 2026

Submitted By
DARRELL HULL, CITY MANAGER

JONATHAN HORTON, DIRECTOR OF FINANCE

405 Municipal Drive
Kennedale, TX 76060
817-985-2105
CITYOFKENNE DALE.COM/FINANCE



General Fund

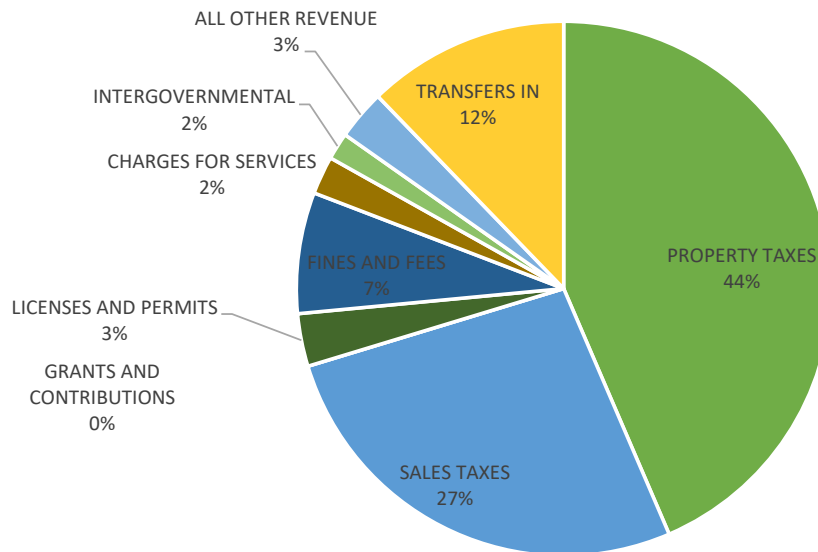
GENERAL FUND REVENUE AND INCOMMING TRANSFERS						% Change
Department	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	
	PROPERTY TAXES	6,456,313	5,998,567	5,999,567	6,142,410	2%
	SALES TAXES	3,087,020	3,647,834	3,647,834	3,775,508	4%
	GRANTS AND CONTRIBUTIONS	-	-	-	-	
	LICENSES AND PERMITS	169,540	450,000	271,573	450,000	0%
	FINES AND FEES	1,006,155	1,033,500	1,074,770	1,033,500	0%
	CHARGES FOR SERVICES	298,155	325,000	276,387	325,000	0%
	INTERGOVERNMENTAL	308,572	230,000	308,000	230,000	0%
	ALL OTHER REVENUE	505,467	425,000	269,811	425,000	0%
	TRANSFERS IN	1,517,154	1,628,853	1,628,853	1,724,727	6%
TOTAL REVENUE AND TRANSFERS IN		\$ 13,348,378	\$ 13,738,754	\$ 13,476,794	\$ 14,106,145	3%

GENERAL FUND EXPENDITURES						% Change
Department	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	
01	CITY ADMINISTRATION	813,897	868,804	813,744	904,403	4%
02	MAYOR AND COUNCIL	212,951	211,550	141,969	353,750	67%
04	MUNICIPAL COURT	332,739	332,256	299,765	353,408	6%
07	FINANCE	566,960	663,129	619,843	690,546	4%
09	POLICE	3,906,402	4,002,396	3,342,917	4,105,969	3%
10	FIRE	3,115,552	3,303,997	3,164,226	3,581,383	8%
12	COMMUNITY DEVELOPMENT	591,086	695,940	478,054	802,820	15%
16	SENIOR CITIZEN CENTER	68,276	60,850	60,850	60,590	0%
17	LIBRARY	580,118	560,638	574,757	601,036	7%
18	COMMUNICATIONS	9,118	19,900	19,300	25,300	27%
20	PUBLIC WORKS	1,220,157	2,087,877	1,864,842	2,235,096	7%
90	NON DEPARTMENTAL	941,568	1,151,808	1,100,434	1,008,190	-12%
TOTAL EXPENDITURES		\$ 12,358,823	\$ 13,959,144	\$ 12,480,701	\$ 14,722,491	5%

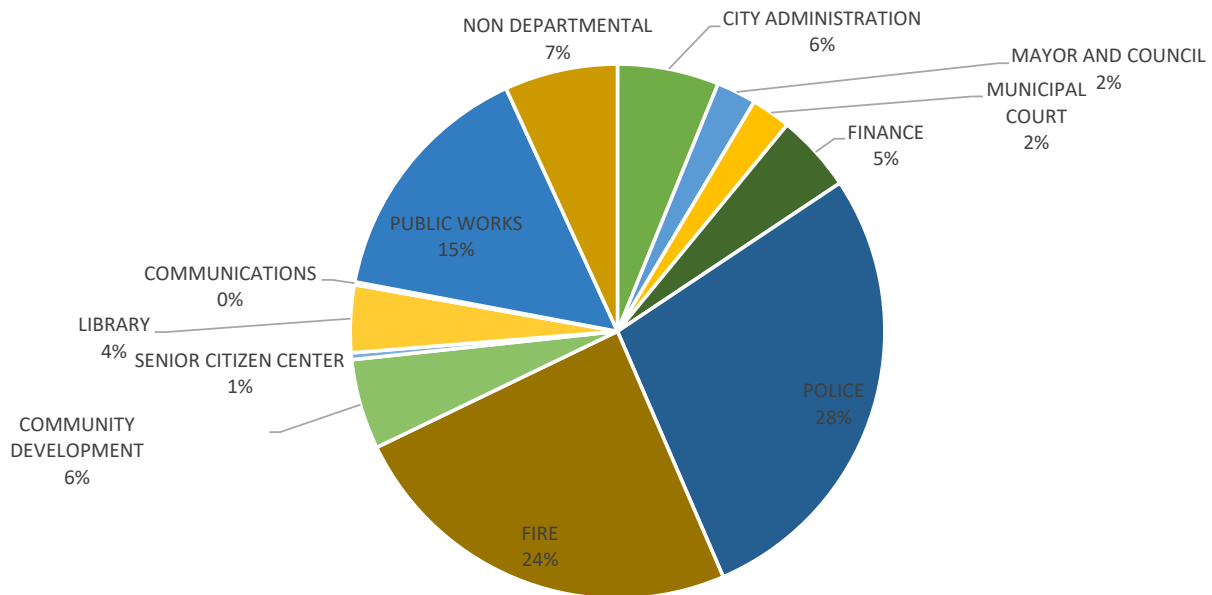
Department	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	
90	NON DEPARTMENTAL	360,812	331,915	331,915	292,715	
TOTAL OUTGOING TRANSFERS		\$ 360,812	\$ 331,915	\$ 331,915	\$ 292,715	
TOTAL OUTGOING FUNDS		\$ 12,719,634	\$ 14,291,059	\$ 12,812,616	\$ 15,015,206	5%
NET CHANGE IN FUND BALANCE		\$ 628,743	\$ (552,305)	\$ 664,178	\$ (909,061)	
BEGINNING FUND BALANCE — OCT 1		\$ 4,218,927	\$ 4,847,670	\$ 4,847,670	\$ 5,511,848	
ENDING FUND BALANCE — SEPT 30		\$ 4,847,670	\$ 4,295,365	\$ 5,511,848	\$ 4,602,788	
AVERAGE DAILY ANNUAL EXPENDITURES		\$ 34,848	\$ 39,154	\$ 35,103	\$ 41,138	
DAYS OF FUND BALANCE		139	110	157	112	

GENERAL FUND SUMMARY

Revenue by Source



Expenditures by Department



GENERAL FUND EXPENDITURES BY DEPARTMENT					
01 CITY ADMINISTRATION					
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget
Personnel		584,354	626,854	613,698	632,403
Operations		229,543	241,950	200,045	272,000
TOTAL CITY ADMINISTRATION		\$ 813,897	\$ 868,804	\$ 813,744	\$ 904,403

Positions				
City Manager	1.0	1.0	1.0	1.0
City Secretary	1.0	1.0	1.0	1.0
Director (HR)	1.0	1.0	1.0	1.0
Deputy City Secretary	-	1.0	1.0	-
Administrative Assistant	1.0	-	-	1.0
File Clerk (Temporary)	-	0.3	0.3	-
TOTAL POSITIONS	4.00	4.30	4.30	4.00

Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	% Change
01-5101-01-01	SALARIES	433,699	454,717	447,545	455,026	0%
01-5107-01-01	OVERTIME	782	2,000	-	2,000	0%
01-5109-01-01	TEMPORARY / PART-TIME	-	9,750	6,257.70	9,750	0%
01-5114-01-01	LONGEVITY PAY	3,168	3,136	2,984	3,336	6%
01-5115-01-01	RETIREMENT	71,560	79,415	77,806	79,505	0%
01-5117-01-01	FICA	29,717	35,178	34,259	35,218	0%
01-5118-01-01	MEDICAL INSURANCE	39,897	36,824	37,177	40,507	10%
01-5120-01-01	LIFE INSURANCE	2,469	3,500	4,335	4,500	29%
01-5121-01-01	DENTAL INSURANCE	1,978	1,230	2,109	1,353	10%
01-5122-01-01	VISION INSURANCE	250	103	329	208	103%
01-5126-01-01	DISABILITY	833	1,000	896	1,000	0%
TOTAL PERSONNEL		\$ 584,354	\$ 626,854	\$ 613,698	\$ 632,403	1%

Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	% Change
01-5220-01-01	UNIFORMS	148	-	-	750	
01-5125-01-01	TUITION REIMBURSEMENT	3,380	5,000	-	5,000	0%
01-5240-01-01	PRINTED SUPPLIES	344	2,500	-	2,500	0%
01-5260-01-01	GENERAL OFFICE SUPPLIES	2,217	2,750	1,273	2,750	0%
01-5261-01-01	POSTAGE	286	800	301	800	0%
01-5280-01-01	MINOR EQUIP/SMALL TOOLS	1,636	1,500	-	1,500	
01-5285-01-01	FUEL	3,235	4,000	3,293	4,500	13%
01-5290-01-01	EXPENDABLE SUPPLIES	1,660	11,000	2,555	11,000	0%
01-5298-01-01	VICTUALS BEVERAGES & GROCERY	4,884	-	-	-	
01-5403-01-01	BUILDING MAINTENANCE	30,101	25,000	12,940	40,000	60%
01-5430-01-01	MOTOR VEHICLE MAINTENANCE	878	1,500	265	2,500	67%
01-5440-01-01	OFFICE EQUIP	7,134	5,000	2,035	5,000	0%
01-5445-01-01	SOFTWARE	39,639	35,000	35,000	49,300	41%
01-5501-01-01	ADVERTISING	9,456	2,500	5,197	6,000	140%
01-5510-01-01	ASSOC DUES/PUBLICATIONS	3,339	8,500	7,499	8,500	0%
01-5525-01-01	TRAINING/SEMINARS	4,934	8,000	5,851	8,000	0%
01-5530-01-01	ELECTRIC SERVICES	14,646	15,000	12,725	15,000	0%
01-5535-01-01	GAS SERVICES	4,281	6,000	5,995	6,000	0%
01-5570-01-01	SPECIAL SERVICES	2,037	18,000	15,867	18,000	0%
01-5571-01-01	SPECIAL EVENTS	10,888	12,000	15,307	12,000	0%
01-5573-01-01	ELECTION SERVICES	25,486	20,000	18,092	20,000	0%
01-5574-01-01	FILING FEES	-	300	-	300	0%
01-5575-01-01	EQUIPMENT RENTAL	-	8,500	6,556	8,500	0%
01-5578-01-01	TRAVEL	7,945	8,000	8,000	8,000	0%
01-5585-01-01	TELEPHONE SERVICES	2,727	3,100	2,853	3,100	0%
01-5588-01-01	HR RELATED TESTS	15,183	20,000	19,620	15,000	-25%
01-5589-01-01	JANITORIAL SERVICES	29,850	13,500	15,000	13,500	0%
01-5590-01-01	WATER/SEWER SERVICES	3,232	4,500	3,821	4,500	0%
TOTAL OPERATIONS		\$ 229,543	\$ 241,950	\$ 200,045	\$ 272,000	12%

TOTAL CITY ADMINISTRATION		\$ 813,897	\$ 868,804	\$ 813,744	\$ 904,403	4%
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GENERAL FUND EXPENDITURES BY DEPARTMENT					
02 MAYOR AND COUNCIL					
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget
Operations		212,951	211,550	141,969	353,750
TOTAL MAYOR & CITY COUNCIL		\$ -	\$ 211,550	\$ 141,969	\$ 353,750

Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	% Change
01-5520-02-01	UNIFORMS	248	-	-	1,500	
01-5240-02-01	PRINTED SUPPLIES	-	2,000	-	-	-100%
01-5260-02-01	GENERAL OFFICE SUPPLIES	411	300	85	-	-100%
01-5280-02-01	MINOR EQUIP/SMALL TOOLS<\$5K	-	500	-	-	-100%
01-5290-02-01	EXPENDABLE SUPPLIES	-	1,000	397	500	
01-5298-02-01	VICTUALS BEVERAGES & GROCERY	442	-	-	-	#DIV/0!
01-5403-02-01	BUILDING MAINTENANCE	269	-	-	90,000	
01-5510-02-01	ASSOC DUES/PUBLICATIONS	6,140	6,500	6,376	6,500	0%
01-5511-02-01	VOLUNTEER MEETINGS	-	500	-	500	0%
01-5525-02-01	TRAINING/SEMINARS	14,226	8,000	3,425	8,000	0%
01-5440-02-01	OFFICE EQUIP	-	1,500	-	2,000	33%
01-5565-02-01	LEGAL SERVICES	179,583	170,000	125,000	170,000	0%
01-5570-02-01	SPECIAL SERVICES	2,576	2,500	291	55,000	2100%
01-5571-02-01	SPECIAL EVENTS	1,665	9,000	-	9,000	0%
01-5578-02-01	TRAVEL	4,376	6,500	3,364	7,500	15%
01-5585-02-01	TELEPHONE SERVICES	3,015	3,250	3,031	3,250	0%
TOTAL OPERATIONS		\$ 212,951	\$ 211,550	\$ 141,969	\$ 353,750	67%
TOTAL MAYOR AND CITY COUNCIL		\$ 212,951	\$ 211,550	\$ 141,969	\$ 353,750	

GENERAL FUND EXPENDITURES BY DEPARTMENT					
04 COURT					
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget
Personnel		246,582	269,006	245,425	284,558
Operations		86,157	63,250	54,339	68,850
TOTAL MUNICIPAL COURT		\$ 332,739	\$ 332,256	\$ 299,765	\$ 353,408

Positions				
Court Administrator	1.0	1.0	1.0	1.0
Juvenile Case Manager	1.0	1.0	1.0	1.0
Court Clerk	1.0	1.0	1.0	1.0
TOTAL POSITIONS	3.00	3.00	3.00	3.00

Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	% Change
01-5101-04-01	SALARIES	172,611	190,556	179,071	200,501	5%
01-5107-04-01	OVERTIME	1,677	615	850	615	0%
01-5114-04-01	LONGEVITY PAY	464	656	384	776	18%
01-5115-04-01	RETIREMENT	30,390	33,129	31,072	34,867	5%
01-5117-04-01	FICA	12,600	14,675	13,494	15,445	5%
01-5118-04-01	MEDICAL INSURANCE	26,101	26,580	18,786	29,238	10%
01-5120-04-01	LIFE INSURANCE	1,083	1,200	483	1,200	0%
01-5121-04-01	DENTAL INSURANCE	1,053	1,144	832	1,258	10%
01-5122-04-01	VISION INSURANCE	158	51	104	208	306%
01-5126-04-01	DISABILITY	446	400	349	450	13%
TOTAL PERSONNEL		\$ 246,582	\$ 269,006	\$ 245,425	\$ 284,558	6%

Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	% Change
01-5240-04-01	PRINTED SUPPLIES	876	600	1,010	600	0%
01-5260-04-01	GENERAL OFFICE SUPPLIES	2,686	3,300	2,652	2,900	-12%
01-5261-04-01	POSTAGE	2,046	2,700	2,668	2,900	7%
01-5280-04-01	MINOR EQUIP/SMALL TOOLS <\$5K	-	250	-	250	0%
01-5290-04-01	EXPENDABLE SUPPLIES	446	800	245	1,000	25%
01-5220-04-01	UNIFORMS	672	600	599	500	-17%
01-5440-04-01	OFFICE EQUIP	319	1,000	145	900	-10%
01-5445-04-01	SOFTWARE	49,067	11,500	11,500	11,500	0%
01-5510-04-01	ASSOC DUES/PUBLICATIONS	341	500	338	500	0%
01-5525-04-01	TRAINING/SEMINARS	2,136	3,000	1,483	3,000	0%
01-5565-04-01	LEGAL SERVICES	-	700	-	700	0%
01-5570-04-01	SPECIAL SERVICES	491	1,000	323	1,000	0%
01-5575-04-01	EQUIPMENT RENTAL	-	2,600	2,117	2,600	0%
01-5578-04-01	TRAVEL	985	1,300	671	1,900	46%
01-5581-04-01	JUDGE AND PROSECUTOR SERVICES	24,600	32,000	29,104	37,200	16%
01-5585-04-01	TELEPHONE SERVICES	1,493	1,400	1,483	1,400	0%
TOTAL OPERATIONS		\$ 86,157	\$ 63,250	\$ 54,339	\$ 68,850	9%

TOTAL MUNICIPAL COURT		\$ 332,739	\$ 332,256	\$ 299,765	\$ 353,408	6%
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GENERAL FUND EXPENDITURES BY DEPARTMENT					
07 FINANCE					
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget
Personnel		350,068	401,549	369,762	421,096
Operations		216,892	261,580	250,081	269,450
TOTAL FINANCE		\$ 566,960	\$ 663,129	\$ 619,843	\$ 690,546

Positions				
Director	1.0	1.0	1.0	1.0
Accounting Associate II/Sr. Accounting Associate	1.0	1.0	1.0	1.0
Accounting Associate II/Sr. Accounting Associate	1.0	1.0	1.0	1.0
Accounting Associate I/II/Sr Accounting Associate	0.75	0.75	0.75	0.75
TOTAL POSITIONS	3.75	3.75	3.75	3.75

Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	% Change
01-5101-07-01	SALARIES	239,241	244,670	251,562	257,151	5%
01-5107-07-01	OVERTIME	1,080	850	750	850	0%
01-5109-07-01	TEMPORARY / PART-TIME	15,855	48,204	18,250	48,204	0%
01-5114-07-01	LONGEVITY PAY	256	624	624	928	49%
01-5115-07-01	RETIREMENT	42,169	50,834	46,726	53,042	4%
01-5117-07-01	FICA	16,963	22,518	20,292	23,496	4%
01-5118-07-01	MEDICAL INSURANCE	30,825	30,123	28,601	33,135	10%
01-5120-07-01	LIFE INSURANCE	1,610	1,800	970	2,000	11%
01-5121-07-01	DENTAL INSURANCE	1,263	1,302	1,225	1,432	10%
01-5122-07-01	VISION INSURANCE	167	-	147	208	
01-5126-07-01	DISABILITY	639	625	615	650	4%
TOTAL PERSONNEL		\$ 350,068	\$ 401,549	\$ 369,762	\$ 421,096	5%

Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	% Change
01-5240-07-01	PRINTED SUPPLIES	194	400	-	250	-38%
01-5220-07-01	UNIFORMS	86	250	244	250	
01-5260-07-01	GENERAL OFFICE SUPPLIES	1,399	1,250	750	1,250	0%
01-5261-07-01	POSTAGE	718	1,300	675	700	-46%
01-5290-07-01	EXPENDABLE SUPPLIES	234	550	425	500	-9%
01-5440-07-01	OFFICE EQUIP	2,796	2,000	1,200	2,000	0%
01-5445-07-01	SOFTWARE	43,309	18,530	16,988	18,200	-2%
01-5510-07-01	ASSOC DUES/PUBLICATIONS	1,211	2,000	1,950	2,000	0%
01-5525-07-01	TRAINING/SEMINARS	1,790	2,250	750	2,250	0%
01-5567-07-01	AUDIT SERVICES - FORVIS	73,950	75,000	75,000	82,000	9%
01-5570-07-01	SPECIAL SERVICES - Ext Consultants	41,470	100,100	100,100	102,500	2%
01-5575-07-01	EQUIPMENT RENTAL	-	3,800	4,282	4,300	13%
01-5578-07-01	TRAVEL	735	1,500	75	1,500	0%
01-5585-07-01	TELEPHONE SERVICES	503	650	503	650	0%
01-5587-07-01	APPRAISAL SERVICES	48,498	51,000	47,039	51,000	0%
01-5884-07-01	FINES AND PENALTIES	-	1,000	100	100	-90%
TOTAL OPERATIONS		\$ 216,892	\$ 261,580	\$ 250,081	\$ 269,450	3%

TOTAL FINANCE		\$ 566,960	\$ 663,129	\$ 619,843	\$ 690,546	4%
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GENERAL FUND EXPENDITURES BY DEPARTMENT					
09 POLICE OPERATIONS					
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget
Personnel		2,843,806	3,102,636	2,637,550	3,164,861
Operations		1,062,596	899,760	705,367	941,108
TOTAL POLICE		\$ 3,906,402	\$ 4,002,396	\$ 3,342,917	\$ 4,105,969

Positions				
Police Chief	1.0	1.0	1.0	1.0
Police Captain	1.0	1.0	1.0	1.0
Sergeant	4.0	4.0	4.0	4.0
Corporal	4.0	4.0	4.0	4.0
Detective	2.0	2.0	2.0	2.0
Officer	4.0	4.0	4.0	4.0
Community Engagement Officer	1.0	1.0	1.0	1.0
Auto Theft Task Force Officer	1.0	1.0	1.0	1.0
DEA Task Force Officer	1.0	1.0	1.0	1.0
School Resource Officer	2.0	2.0	2.0	2.0
Total Commissioned Officers	21.00	21.00	21.0	21.00
Animal Control Officer	1.0	1.0	1.0	1.0
Evidence/Records Clerk	1.0	1.0	1.0	1.0
Administrative Assistant	1.0	1.0	1.0	1.0
Total Civilian Positions	3.00	3.00	3.0	3.00
Reserve Police Officer (Non-Paid)	1.0	1.0	1.0	1.0
Police Chaplain (Non-Paid)	1.0	1.0	1.0	1.0
Total Non-Paid Positions	2.00	2.00	2.0	2.00

TOTAL POSITIONS		26.00	26.00	26.00	26.00
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Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	% Change
01-5101-09-01	SALARIES	1,785,693	1,975,836	1,650,145	1,932,499	-2%
01-5107-09-01	OVERTIME	97,861	60,000	95,000	60,000	0%
01-5109-09-01	TEMPORARY/PART-TIME	-	-	-	-	
01-5112-09-01	ASSIGNMENT PAY	-	5,000	-	5,000	0%
01-5113-09-01	INCENTIVE PAY	46,438	36,000	39,355	36,000	0%
01-5114-09-01	LONGEVITY PAY	16,476	19,222	16,414	14,576	-24%
01-5115-09-01	RETIREMENT	336,168	361,989	311,018	353,702	-2%
01-5117-09-01	FICA	142,815	160,348	135,069	156,678	-2%
01-5118-09-01	MEDICAL INSURANCE	162,473	238,810	142,779	239,166	0%
01-5120-09-01	LIFE INSURANCE	10,961	3,500	5,957	6,500	86%
01-5121-09-01	DENTAL INSURANCE	7,818	11,027	7,314	11,061	0%
01-5122-09-01	VISION INSURANCE	1,085	565	899	1,666	195%
01-5126-09-01	DISABILITY	4,125	4,300	3,295	4,300	0%
01-5101-09-02	SALARIES	161,659	164,770	163,759	243,264	48%
01-5107-09-02	OVERTIME	3,326	-	5,000		
01-5113-09-02	INCENTIVE PAY	3,915	-	2,530		
01-5114-09-02	LONGEVITY PAY	768	1,200	944	848	-29%
01-5115-09-02	RETIREMENT	32,671	28,663	29,745	42,158	47%
01-5117-09-02	FICA	12,533	12,696	12,917	18,675	47%
01-5118-09-02	MEDICAL INSURANCE	14,830	17,087	13,578	35,777	109%
01-5120-09-02	LIFE INSURANCE	954	300	586	900	200%
01-5121-09-02	DENTAL INSURANCE	751	774	792	1,482	92%
01-5122-09-02	VISION INSURANCE	111	149	98	208	40%
01-5126-09-02	DISABILITY	375	400	356	400	0%
TOTAL PERSONNEL		\$ 2,843,806	\$ 3,102,636	\$ 2,637,550	\$ 3,164,861	2%

GENERAL FUND EXPENDITURES BY DEPARTMENT						
09 POLICE OPERATIONS						
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	% Change
01-5220-09-01	UNIFORMS	25,144	25,000	31,000	25,000	0%
01-5230-09-01	CLEANING SUPPLIES	782	1,000	1,000	-	-100%
01-5240-09-01	PRINTED SUPPLIES	6,016	5,500		5,500	0%
01-5260-09-01	GENERAL OFFICE SUPPLIES	2,861	4,000	3,000	3,500	-13%
01-5261-09-01	POSTAGE	436	600	600	600	0%
01-5280-09-01	MINOR EQUIP/SMALL TOOLS<\$5K	15,850	10,000	10,000	10,000	0%
01-5285-09-01	FUEL	39,391	40,000	20,900	45,000	13%
01-5289-09-01	MEDICAL SUPPLY AND EQUIPMENT	739	500	1,193	700	40%
01-5290-09-01	EXPENDABLE SUPPLIES	2,517	5,200	3,624	6,000	15%
01-5298-09-01	VICTUALS BEVERAGES & GROCERY	2,584	-	42	-	
01-5403-09-01	BUILDING MAINTENANCE	32,487	25,000	26,975	49,500	98%
01-5420-09-01	MACHINERY/TOOL MAINTENANCE	440	-	-	-	
01-5430-09-01	MOTOR VEHICLE MAINTENANCE	30,095	20,000	23,430	25,000	25%
01-5440-09-01	OFFICE EQUIP	16,204	8,000	3,667	16,000	100%
01-5445-09-01	SOFTWARE	2,800	14,000	2,400	20,000	43%
01-5460-09-01	RADIO MAINTENANCE	15,819	28,000	15,276	44,148	58%
01-5501-09-01	ADVERTISING	498	500	-	500	0%
01-5510-09-01	ASSOC DUES/PUBLICATIONS	1,436	2,000	1,539	15,200	660%
01-5517-09-01	FIREARMS TRAINING	3,149	3,000	3,652	4,000	33%
01-5525-09-01	TRAINING/SEMINARS	7,227	10,000	10,000	10,000	0%
01-5530-09-01	ELECTRIC SERVICES	14,737	18,000	7,383	18,000	0%
01-5535-09-01	GAS SERVICES	2,411	4,000	1,669	4,000	
01-5564-09-01	COMMUNITY RELATIONS	5,549	3,500	2,857	3,500	0%
01-5570-09-01	SPECIAL SERVICES	35,099	60,000	47,521	30,000	-50%
01-5575-09-01	EQUIPMENT RENTAL	-	5,460	2,500	7,960	46%
01-5578-09-01	TRAVEL	2,162	5,000	5,044	3,000	-40%
01-5583-09-01	ANIMAL CONTROL	21,883	25,000	25,000	25,000	0%
01-5585-09-01	TELEPHONE SERVICES	36,407	33,000	20,490	33,000	0%
01-5589-09-01	JANITORIAL SERVICES	1,370	7,500	7,500	-	
01-5590-09-01	WATER/SEWER SERVICES	5,069	6,000	2,359	6,000	0%
01-5557-09-01	INTERGOV- CITY OF MAN	527,786	520,000	422,035	520,000	0%
01-5870-09-01	OTHER EQUIPMENT	16,304	10,000	2,711	10,000	0%
01-5910-09-01	MOTOR VEHICLES	187,343	-	-	-	
TOTAL OPERATIONS		\$ 1,062,596	\$ 899,760	\$ 705,367	\$ 941,108	5%
TOTAL POLICE		\$ 3,906,402	\$ 4,002,396	\$ 3,342,917	\$ 4,105,969	3%

GENERAL FUND EXPENDITURES BY DEPARTMENT					
10 FIRE					
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget
Personnel		2,678,134	2,921,036	2,776,931	3,013,145
Operations		437,417	382,961	387,295	568,238
TOTAL FIRE		\$ 3,115,552	\$ 3,303,997	\$ 3,164,226	\$ 3,581,383

Positions				
Fire Chief	1.0	1.0	1.0	1.0
Assistant Chief	-	1.0	1.0	1.0
Fire Captain	1.0	-	-	-
Fire Inspector	1.0	1.0	1.0	1.0
Fire Marshal	-	-	-	-
Administrative Assistant	1.0	1.0	1.0	1.0
Fire Lieutenant	3.0	3.0	3.0	3.0
Driver Engineers	3.0	3.0	3.0	3.0
Firefighter / Paramedics	12.0	12.0	12.0	12.0
TOTAL POSITIONS	22.00	22.00	22.00	22.00

Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	% Change
01-5101-10-01	SALARIES	1,573,646	1,841,447	1,736,650	1,901,211	3%
01-5107-10-01	OVERTIME	213,808	120,000	165,000	120,000	0%
01-5108-10-01	FLSA OVERTIME	184,803	162,000	162,000	162,000	0%
01-5112-10-01	ASSIGNMENT PAY	3,076	5,000	10,590	5,000	0%
01-5113-10-01	INCENTIVE PAY	40,743	40,000	31,315	40,000	0%
01-5114-10-01	LONGEVITY PAY	11,812	14,762	12,664	14,926	1%
01-5115-10-01	RETIREMENT	356,199	377,040	365,816	387,390	3%
01-5117-10-01	FICA	149,584	167,015	158,866	171,600	3%
01-5118-10-01	MEDICAL INSURANCE	126,487	171,486	118,282	188,634	10%
01-5120-10-01	LIFE INSURANCE	7,791	8,100	5,238	8,100	0%
01-5121-10-01	DENTAL INSURANCE	5,855	8,188	6,503	8,965	10%
01-5122-10-01	VISION INSURANCE	869	1,998	749	1,319	-34%
01-5126-10-01	DISABILITY	3,461	4,000	3,258	4,000	0%
TOTAL PERSONNEL		\$ 2,678,134	\$ 2,921,036	\$ 2,776,931	\$ 3,013,145	3%

GENERAL FUND EXPENDITURES BY DEPARTMENT						
10 FIRE						
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	% Change
01-5220-10-01	UNIFORMS	17,516	24,765	24,765	27,827	12%
01-5225-10-01	LIFE SAFETY EQUIPMENT	821	25,052	25,052	46,437	85%
01-5230-10-01	CLEANING SUPPLIES	2,437	2,500	543	2,500	0%
01-5240-10-01	PRINTED SUPPLIES	1,977	3,000	-	3,000	0%
01-5260-10-01	GENERAL OFFICE SUPPLIES	546	2,500	1,058	2,500	0%
01-5261-10-01	POSTAGE	397	150	137	150	0%
01-5280-10-01	MINOR EQUIP/SMALL TOOLS <\$5K	4,961	40,294	40,294	9,512	-76%
01-5285-10-01	FUEL	20,996	22,000	24,622	24,000	9%
01-5288-10-01	EMS SUPPLIES	27,783	32,000	23,625	35,000	9%
01-5290-10-01	EXPENDABLE SUPPLIES	1,522	8,250	3,867	14,250	73%
01-5291-10-01	GRANT FUNDED SUPPLIES	-	-	-	-	
01-5297-10-01	FIRE OPERATIONS EXPENDABLE SUPPLIES	3,947	6,000	3,066	-	-100%
01-5298-10-01	VICTUALS BEVERAGES & GROCERY	1,510	-	-	-	
01-5403-10-01	BUILDING MAINTENANCE	13,405	20,000	13,818	50,000	150%
01-5420-10-01	MACHINERY/TOOL MAINTENANCE	21,661	18,000	9,356	78,490	336%
01-5430-10-01	MOTOR VEHICLE MAINTENANCE	60,756	47,500	55,626	51,900	9%
01-5440-10-01	OFFICE EQUIP/SOFTWARE	12,691	8,000	8,000	12,200	53%
01-5445-10-01	SOFTWARE	1,080	10,000	10,000	14,626	46%
01-5460-10-01	RADIO MAINTENANCE	9,228	10,000	15,432	65,070	551%
01-5510-10-01	ASSOC DUES/PUBLICATIONS	7,103	6,000	3,882	6,875	15%
01-5525-10-01	TRAINING/SEMINARS	8,844	24,000	23,081	35,150	46%
01-5521-10-01	PUBLIC SAFETY EDUCATION	1,337	6,000	5,424	8,200	37%
01-5530-10-01	ELECTRIC SERVICES	9,104	10,000	3,211	12,000	20%
01-5535-10-01	GAS SERVICES	2,104	4,200	1,500	4,200	0%
01-5570-10-01	SPECIAL SERVICES	18,611	29,000	36,044	37,000	28%
01-5575-10-01	EQUIPMENT RENTAL	-	7,000	7,672	8,500	21%
01-5578-10-01	TRAVEL	1,930	6,500	1,044	8,600	32%
01-5585-10-01	TELEPHONE SERVICES	7,244	6,500	7,729	6,500	0%
01-5590-10-01	WATER/SEWER SERVICES	3,845	3,750	3,750	3,750	0%
01-5861-10-01	MOTOR VEHICLES	174,063	-	34,696		
TOTAL OPERATIONS		\$ 437,417	\$ 382,961	\$ 387,295	\$ 568,238	48%
TOTAL FIRE		\$ 3,115,552	\$ 3,303,997	\$ 3,164,226	\$ 3,581,383	8%

GENERAL FUND EXPENDITURES BY DEPARTMENT					
12 COMMUNITY DEVELOPMENT					
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget
Personnel		396,906	426,265	328,454	443,570
Operations		194,179	269,675	149,600	359,250
TOTAL COMMUNITY DEVELOPMENT		\$ 591,086	\$ 695,940	\$ 478,054	\$ 802,820

Positions				
Director	1.0	1.0	1.0	1.0
Building Inspector	1.0	1.0	1.0	1.0
Code Enforcement Officer	1.0	1.0	1.0	1.0
Planner	-	-	1.0	1.0
Planning Technician	1.0	1.0	-	-
Permit Clerk	1.0	1.0	1.0	1.0
TOTAL POSITIONS	5.00	5.00	5.00	5.00

Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	% Change
01-5101-12-01	SALARIES	280,149	304,535	234,824	315,124	3%
01-5107-12-01	OVERTIME	2,373	3,000	800	3,000	0%
01-5114-12-01	LONGEVITY PAY	480	1,080	469	536	-50%
01-5115-12-01	RETIREMENT	49,683	53,298	40,773	55,033	3%
01-5117-12-01	FICA	20,301	23,609	17,707	24,377	3%
01-5118-12-01	MEDICAL INSURANCE	39,058	36,829	31,298	40,512	10%
01-5120-12-01	LIFE INSURANCE	2,202	1,100	1,015	2,000	82%
01-5121-12-01	DENTAL INSURANCE	1,733	1,946	1,051	2,140	10%
01-5122-12-01	VISION INSURANCE	199	367	120	347	-5%
01-5126-12-01	DISABILITY	728	500	397	500	0%
TOTAL PERSONNEL		\$ 396,906	\$ 426,265	\$ 328,454	\$ 443,570	4%

Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	% Change
01-5220-12-01	UNIFORMS	1,206	1,350	1,350	1,400	4%
01-5240-12-01	PRINTED SUPPLIES	993	500	1,000	1,500	200%
01-5260-12-01	GENERAL OFFICE SUPPLIES	1,035	1,500	1,000	1,500	0%
01-5261-12-01	POSTAGE	1,525	600	2,000	2,400	300%
01-5280-12-01	MINOR EQUIP/SMALL TOOLS<\$5K	2,073	5,000	5,000	5,000	0%
01-5285-12-01	FUEL	2,115	1,500	1,400	1,850	23%
01-5290-12-01	EXPENDABLE SUPPLIES	449	1,000	500	1,000	0%
01-5298-12-01	VICTUALS BEVERAGES & GROCERY	302	-	-	400	
01-5430-12-01	MOTOR VEHICLE MAINTENANCE	1,106	1,000	500	1,100	10%
01-5440-12-01	OFFICE EQUIP	3,486	5,000	5,000	5,000	0%
01-5445-12-01	SOFTWARE	32,535	28,000	28,000	31,000	11%
01-5501-12-01	ADVERTISING	1,540	2,000	2,000	2,100	5%
01-5510-12-01	ASSOC DUES/PUBLICATIONS	2,079	1,850	2,900	3,000	62%
01-5525-12-01	TRAINING/SEMINARS	4,922	5,000	4,000	10,000	100%
01-5570-12-01	SPECIAL SERVICES	53,870	75,000	68,000	75,000	0%
01-5572-12-01	CODE ENFORCEMENT SERVICES	795	5,000	3,000	5,000	0%
01-5574-12-01	FILING FEES	74	500	250	500	0%
01-5575-12-01	EQUIPMENT RENTAL	3,892	4,600	1,700	6,000	30%
01-5576-12-01	STRATEGIC PLANNING	586	25,000		125,000	400%
01-5578-12-01	TRAVEL	506	1,625	2,100	2,500	54%
01-5580-12-01	ENGINEERING SERVICES	76,718	100,000	17,000	75,000	-25%
01-5585-12-01	TELEPHONE SERVICES	2,370	3,650	2,900	3,000	-18%
01-5861-12-01	MOTOR VEHICLES	-	-			
TOTAL OPERATIONS		\$ 194,179	\$ 269,675	\$ 149,600	\$ 359,250	33%

TOTAL COMMUNITY DEVELOPMENT		\$ 591,086	\$ 695,940	\$ 478,054	\$ 802,820	15%
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GENERAL FUND EXPENDITURES BY DEPARTMENT					
16 SENIOR CENTER					
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget
Personnel		-	-	-	-
Operations		68,276	60,850	60,850	60,590
TOTAL SENIOR CENTER		\$ 68,276	\$ 60,850	\$ 60,850	\$ 60,590

Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	% Change
01-5230-16-01	CLEANING SUPPLIES	60	-	-	-	
01-5260-16-01	GENERAL OFFICE SUPPLIES	-	150	150	150	0%
01-5290-16-01	EXPENDABLE SUPPLIES	3,539	5,000	5,000	5,000	0%
01-5403-16-01	BUILDING MAINTENANCE	33,196	10,000	10,000	10,000	0%
01-5440-16-01	OFFICE EQUIP/SOFTWARE	-	2,000	2,000	500	-75%
01-5530-16-01	ELECTRIC SERVICES	5,042	5,500	5,500	5,500	0%
01-5535-16-01	GAS SERVICES	2,221	2,200	2,200	2,420	10%
01-5564-16-01	COMMUNITY RELATIONS	911	1,000	1,000	1,000	0%
01-5570-16-01	SPECIAL SERVICES	21,167	24,000	24,000	24,720	3%
01-5589-16-01	JANITORIAL SERVICES	-	8,000	8,000	8,000	0%
01-5590-16-01	WATER/SEWER SERVICES	2,142	3,000	3,000	3,300	10%
TOTAL OPERATIONS		\$ 68,276	\$ 60,850	\$ 60,850	\$ 60,590	0%
TOTAL SENIOR CENTER		\$ 68,276	\$ 60,850	\$ 60,850	\$ 60,590	0%

GENERAL FUND EXPENDITURES BY DEPARTMENT					
17 LIBRARY					
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget
Personnel		406,639	423,738	442,557	456,526
Operations		173,479	136,900	132,200	144,510
TOTAL LIBRARY		\$ 580,118	\$ 560,638	\$ 574,757	\$ 601,036

Positions				
Director	1.0	1.0	1.0	1.0
Adult Services Librarian	-	1.0	1.0	1.0
Collection and Tech Services Librarian	-	-	1.0	1.0
Library Assistant II	2.0	2.0	1.0	1.0
Library Assistant I (Part Time, per FTE)	1.0	1.0	1.0	1.0
Programming and Events	1.0	-	-	-
TOTAL POSITIONS	5.00	5.00	5.00	5.00

Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	% Change
01-5101-17-01	SALARIES	247,966	256,239	294,208	277,662	8%
01-5107-17-01	OVERTIME	1,297	1,500	150	1,000	-33%
01-5109-17-01	TEMPORARY/PART-TIME	39,052	42,835	23,301	45,446	6%
01-5114-17-01	LONGEVITY PAY	4,066	4,928	4,422	5,464	11%
01-5115-17-01	RETIREMENT	51,127	52,760	55,623	57,003	8%
01-5117-17-01	FICA	21,283	23,371	24,156	25,251	8%
01-5118-17-01	MEDICAL INSURANCE	37,563	36,829	37,649	40,512	10%
01-5120-17-01	LIFE INSURANCE	1,859	2,300	895	1,500	-35%
01-5121-17-01	DENTAL INSURANCE	1,554	1,957	1,437	1,760	-10%
01-5122-17-01	VISION INSURANCE	222	368	169	278	-25%
01-5126-17-01	DISABILITY	650	650	547	650	0%
TOTAL PERSONNEL		\$ 406,639	\$ 423,738	\$ 442,557	\$ 456,526	8%

Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	% Change
01-5230-17-01	CLEANING SUPPLIES	-	-	-	-	
01-5240-17-01	PRINTED SUPPLIES	-	-	-	-	
01-5260-17-01	GENERAL OFFICE SUPPLIES	301	500	500	500	0%
01-5261-17-01	POSTAGE	254	1,200	500	500	-58%
01-5280-17-01	MINOR EQUIP/SMALL TOOLS<\$5K	450	300	300	200	
01-5290-17-01	EXPENDABLE SUPPLIES	4,486	8,000	8,000	8,800	10%
01-5292-17-01	LIBRARY PROCESSING SUPPLIES	2,540	500	500	500	100%
01-5294-17-01	LIBRARY BOOK-CITY FUND	18,565	25,000	25,000	27,500	10%
01-5403-17-01	BUILDING MAINTENANCE	87,779	30,000	30,000	32,000	7%
01-5455-17-01	SOFTWARE MAINT	14,073	18,000	15,000	18,000	0%
01-5440-17-01	OFFICE EQUIP	15,062	4,000	4,700	3,000	-25%
01-5510-17-01	ASSOC DUES/PUBLICATIONS	990	1,500	1,500	1,500	0%
01-5525-17-01	TRAINING/SEMINARS	127	3,000	2,000	3,000	0%
01-5530-17-01	ELECTRIC SERVICES	7,433	7,500	7,500	8,250	10%
01-5535-17-01	GAS SERVICES	2,112	2,500	2,500	2,750	10%
01-5564-17-01	COMMUNITY RELATIONS	3,365	5,000	5,000	5,000	0%
01-5570-17-01	SPECIAL SERVICES	4,375	6,000	6,000	7,000	17%
01-5575-17-01	EQUIPMENT RENTAL	4,160	4,200	4,200	4,640	10%
01-5578-17-01	TRAVEL	20	2,500	1,800	2,500	0%
01-5585-17-01	TELEPHONE SERVICES	2,585	2,700	2,700	2,970	10%
01-5589-17-01	JANITORIAL SERVICES	719	10,000	10,000	11,000	10%
01-5590-17-01	WATER/SEWER SERVICES	4,082	4,500	4,500	4,900	9%
TOTAL OPERATIONS		\$ 173,479	\$ 136,900	\$ 132,200	\$ 144,510	6%
TOTAL LIBRARY		580,118	\$ 560,638	\$ 574,757	\$ 601,036	7%

GENERAL FUND EXPENDITURES BY DEPARTMENT					
18 COMMUNICATIONS					
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget
Personnel		-	-	-	-
Operations		9,118	19,900	19,300	25,300
TOTAL COMMUNICATIONS		\$ 9,118	\$ 19,900	\$ 19,300	\$ 25,300

Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	% Change
01-5260-18-01	GENERAL OFFICE SUPPLIES	-	100	100	-	-100%
01-5290-18-01	EXPENDABLE SUPPLIES	-	500	500	-	-100%
01-5440-17-01	OFFICE EQUIP	-	-	-	-	
01-5455-18-01	SOFTWARE	982	4,000	4,000	10,000	150%
01-5501-18-01	ADVERTISING	969	1,000	1,000	1,000	0%
01-5510-18-01	ASSOC DUES/PUBLICATIONS	250	300	200	300	0%
01-5525-18-01	TRAINING/SEMINARS	465	500	500	500	0%
01-5564-18-01	COMMUNITY RELATIONS	4,108	6,000	6,000	6,000	0%
01-5570-18-01	SPECIAL SERVICES	2,227	2,000	2,000	2,000	0%
01-5571-18-01	SPECIAL EVENTS	16	5,000	5,000	5,000	
01-5578-18-01	TRAVEL	101	500		500	0%
TOTAL OPERATIONS		\$ 9,118	\$ 19,900	\$ 19,300	\$ 25,300	27%
TOTAL COMMUNICATIONS		\$ 9,118	\$ 19,900	\$ 19,300	\$ 25,300	27%

GENERAL FUND EXPENDITURES BY DEPARTMENT					
20 PUBLIC WORKS					
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget
Personnel		713,133	924,927	802,001	969,876
Operations		507,024	1,162,950	1,062,841	1,265,220
TOTAL PUBLIC WORKS		\$ 1,220,157	\$ 2,087,877	\$ 1,864,842	\$ 2,235,096

Positions	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget
Director	1.0	1.0	1.0	1.0
Project Manager	-	1.0	1.0	1.0
Supervisor	1.0	1.0	1.0	1.0
Field Worker - Full Time	6.0	6.0	6.0	6.0
Field Worker - Part Time by FTE	1.8	1.75	1.75	1.75
Administrative Assistant	1.00	1.00	1.00	1.00
TOTAL PUBLIC WORKS POSITIONS	10.75	11.75	11.75	11.75

STREET MAINTENANCE					
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget
01-5101-20-03	SALARIES	478,864	580,623	564,496	604,709
01-5107-20-03	OVERTIME	3,767	10,000	2,250	10,000
01-5109-20-03	TEMPORARY/PART-TIME	31,886	52,441	24,202	54,959
01-5113-20-03	INCENTIVE PAY	3,840	2,800	2,380	3,900
01-5114-20-03	LONGEVITY PAY	6,036	11,040	6,896	11,832
01-5115-20-03	RETIREMENT	91,644	113,223	103,659	118,368
01-5117-20-03	FICA	38,634	50,154	45,017	52,433
01-5118-20-03	MEDICAL INSURANCE	51,041	93,148	47,963	102,463
01-5120-20-03	LIFE INSURANCE	3,112	5,000	1,539	4,500
01-5121-20-03	DENTAL INSURANCE	2,632	4,107	2,144	4,518
01-5122-20-03	VISION INSURANCE	431	891	289	694
01-5126-20-03	SHORT-TERM DISABILITY	1,247	1,500	1,167	1,500
TOTAL PERSONNEL		\$ 713,133	\$ 924,927	\$ 802,001	\$ 969,876

Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	% Change
01-5210-20-03	CHEMICAL SUPPLIES	42	5,000	408	4,000	-20%
01-5220-20-03	UNIFORMS	4,534	9,250	12,558	10,800	17%
01-5230-20-03	CLEANING SUPPLIES	1,913	3,000	1,417	2,500	-17%
01-5240-20-03	PRINTED SUPPLIES	238	500	343	400	-20%
01-5260-20-03	GENERAL OFFICE SUPPLIES	712	2,000	982	1,500	-25%
01-5261-20-03	POSTAGE	401	-	8	100	
01-5280-20-03	MINOR EQUIP/SMALL TOOLS<\$5K	1,966	7,000	6,660	7,500	7%
01-5285-20-03	FUEL	16,748	15,500	18,755	16,120	4%
01-5290-20-03	EXPENDABLE SUPPLIES	3,198	2,800	2,800	3,000	7%
01-5403-20-03	BUILDING MAINTENANCE	24,857	24,000	4,487	22,000	-8%
01-5407-20-03	STREET MAINTENANCE	102,090	350,000	315,155	450,000	29%
01-5409-20-03	IRRIGATION MAINTENANCE	638	2,500	476	2,000	-20%
01-5420-20-03	MACHINERY/TOOL MAINTENANCE	6,444	10,000	9,202	10,000	0%
01-5430-20-03	MOTOR VEHICLE MAINTENANCE	20,785	20,000	13,734	20,000	0%
01-5440-20-03	OFFICE EQUIP	254	9,000	120	5,000	-44%
01-5445-20-03	SOFTWARE	1,349	10,000	10,000	10,000	0%
01-5480-20-03	SIGNS/FENCE/SIDEWALK MAINTENANCE	55,504	74,000	16,677	74,000	0%
01-5510-20-03	ASSOC DUES/PUBLICATIONS	1,132	5,000	2,348	5,000	0%
01-5525-20-03	TRAINING/SEMINARS	450	7,000	4,110	7,000	0%
01-5530-20-03	ELECTRIC SERVICES	60,954	66,000	58,730	66,000	0%
01-5535-20-03	GAS SERVICES	1,964	1,400	1,931	1,800	29%
01-5570-20-03	SPECIAL SERVICES	12,476	193,000	2,586	185,000	-4%
01-5575-20-03	EQUIPMENT RENTAL	13,118	18,000	13,048	5,000	-72%
01-5578-20-03	TRAVEL	360	2,500	185	2,500	0%
01-5580-20-03	ENGINEERING SERVICES	20,646	80,000	193,093	112,000	40%
01-5585-20-03	TELEPHONE SERVICES	2,054	3,500	2,424	3,500	0%
01-5590-20-03	WATER/SEWER SERVICES	13,205	45,000	4,396	45,000	0%
01-5591-20-03	TRASH/DISPOSAL/DUMP SERVICES	-	1,500	-	1,500	0%
01-5870-20-03	OTHER EQUIPMENT	9,638	86,500	-	85,000	-2%
TOTAL STREET MAINTENANCE OPERATIONS		\$ 377,671	\$ 1,053,950	\$ 696,632	\$ 1,158,220	10%

GENERAL FUND EXPENDITURES BY DEPARTMENT						
20 PUBLIC WORKS						
PARK MAINTENANCE						
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	% Change
01-5404-20-04	PARK MAINTENANCE	55,683	27,500	68,916	25,000	-9%
01-5405-20-04	TOWN CENTER PLAZA	533	-	474		
01-5406-20-04	SONORA AND RODGERS FARM PARK	16,496	27,500	245,547	28,500	4%
01-5408-20-04	OTHER PARKS/MISC.	-	-	-		
01-5530-20-04	ELECTRIC SERVICES	3,786	3,500	4,038	3,500	0%
01-5522-20-04	KEEP KENNEDALE BEAUTIFUL	4,897	12,500	9,439	15,000	20%
01-5575-20-04	EQUIPMENT RENTAL	-	3,000	-	-	-100%
01-5590-20-04	WATER/SEWER SERVICES	47,957	35,000	37,795	35,000	0%
TOTAL PARK MAINTENANCE OPERATIONS		\$ 129,353	\$ 109,000	\$ 366,210	\$ 107,000	-2%

GENERAL FUND EXPENDITURES BY DEPARTMENT					
90 NON-DEPARTMENTAL					
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget
Personnel		-	-	-	-
Operations		941,568	1,151,808	1,100,434	1,008,190
TOTAL NON-DEPARTMENTAL		\$ 941,568	\$ 1,151,808	\$ 1,100,434	\$ 1,008,190

Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	% Change
01-5116-90-01	UNEMPLOYMENT INSURANCE	6,823	30,495	22,500	32,630	7%
01-5118-90-01	MEDICAL INSURANCE - RETIREE	-	12,752	6,500	6,500	
01-5119-90-01	WORKERS' COMPENSATION	136,017	138,868	144,252	140,000	1%
01-5123-90-01	HEALTH ADMIN FEES	55,792	75,970	75,000	81,288	7%
01-5403-90-01	BUILDING MAINTENANCE	-	-	-	-	
01-5440-90-01	OFFICE EQUIP	9,292	8,000		8,000	0%
01-5445-90-01	SOFTWARE	50,930	9,500	9,500	9,500	0%
01-5540-90-01	INSURANCE-AUTO	66,120	87,031	89,204	89,204	2%
01-5545-90-01	INSURANCE-PROPERTY	41,220	39,099	47,981	47,981	23%
01-5550-90-01	INSURANCE-GENERAL LIABILITY	17,888	32,915	16,644	16,644	-49%
01-5560-90-01	INSURANCE-LAW ENFORCEMENT	18,007	17,289	16,943	16,943	-2%
01-5569-90-01	IT SUPPORT	129,780	140,000	140,000	14,000	-90%
01-5570-90-01	SPECIAL SERVICES	33,000	18,000	16,910	18,000	0%
01-5585-90-01	TELEPHONE SERVICES	-	12,500	-	12,500	0%
01-5615-90-01	FUNCTIONAL GRANT	376,701	529,389	515,000	515,000	
TOTAL OPERATIONS		\$ 941,568	\$ 1,151,808	\$ 1,100,434	\$ 1,008,190	-12%
TOTAL NON-DEPARTMENTAL		\$ 941,568	\$ 1,151,808	\$ 1,100,434	\$ 1,008,190	

90 NON-DEPARTMENTAL - TRANSFERS OUT					
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget
01-5705-90-01	TRANSFER OUT- CAP REPLACEMENT	139,200	139,200	139,200	100,000
01-5717-90-01	TRANSFER OUT - STREET IMPROV.	-			
01-5498-90-01	INCREMENTAL PROPERTY TAX	221,612	192,715	192,715	192,715
TOTAL TRANSFERS OUT		\$ 360,812	\$ 331,915	\$ 331,915	\$ 292,715



Debt Service Fund

Fund 02 DEBT SERVICE

Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget
02-4001-00-00	PROPERTY TAX-CURRENT	2,447,551	2,646,384	2,646,384	2,709,843
02-4011-00-00	PROPERTY TAX-DELINQUENT	(4,383)	7,500	7,500	7,500
02-4041-00-00	PROPERTY TAX-PENALTY	17,031	7,500	7,500	7,500
02-4401-00-00	INVESTMENT INCOME	54,995	43,985	44,910	43,985
02-4902-00-00	PROCEEDS-DEBT/LOAN	-	-	-	-
TOTAL REVENUES		\$ 2,515,194	\$ 2,705,369	\$ 2,706,294	\$ 2,768,828

Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget
02-5606-21-06	2016 3.72M REFUNDING	375,000	385,000	385,000	315,000
02-5607-21-06	2016 3.72M REFUNDING	21,704	14,902	14,902	8,637
02-5621-21-06	BANK FEES / PAYING AGENT FEES	1,200	500	500	1,200
02-5622-21-06	ARBITRAGE/DISCLOSURE	2,250	2,500	2,750	3,000
02-5625-21-06	ISSUANCE COSTS	-	-	-	-
02-5626-21-06	PMT TO ESCROW AGENT	-	-	-	-
02-5651-21-06	2019 \$2.0M TAX NOTES	385,000	395,000	395,000	
02-5652-21-06	2019 \$2.0M TAX NOTES	11,163	3,753	3,753	
02-5655-21-06	2020A \$1.54M GO RFND	150,000	155,000	155,000	155,000
02-5656-21-06	2020A \$1.54M GO RFND	12,424	10,645	10,645	8,754
02-5657-21-06	2021 \$6.0M CO-PRINCIPAL	240,000	265,000	265,000	275,000
02-5658-21-06	2021 \$6.0M CO - INTEREST	124,050	113,950	113,950	103,150
02-5659-21-06	2020 1.26M GO REFUND-INTEREST	13,848	11,435	11,435	8,975
02-5660-21-06	2020 1.26M GO REFUND-PRINCIPAL	125,000	125,000	125,000	130,000
02-5661-21-06	2023 \$17.0 MM C/O - INTEREST	80,000	100,125	100,125	96,000
02-5662-21-06	2023 \$17.0 MM C/O - PRINCIPAL	104,125	80,000	80,000	85,000
02-5669-21-06	2024 \$3MM GO - INTEREST	148,925	123,800	123,800	118,925
02-5670-21-06	2024 \$3MM GO - PRINCIPAL	90,000	95,000	95,000	100,000
02-5671-21-06	2024 \$11.0 MM C/O - INTEREST	461,488	441,363	441,363	421,988
02-5672-21-06	2024 \$11.0 MM C/O - PRINCIPAL	395,000	410,000	410,000	365,000
TBD	2026 CO Interest	-	-	-	210,375
TBD	2026 CO Principal	-	-	-	100,000
TOTAL EXPENDITURES		\$ 2,741,175	\$ 2,732,972	\$ 2,733,222	\$ 2,506,002

TOTAL REVENUES OVER (UNDER) EXPENDITURES		\$ (225,982)	\$ (27,603)	\$ (26,928)	\$ 262,826
02-4915-00-00	TRANSFER IN-EDC FUND	138,847	136,432	136,432	138,975
02-4961-00-00	TRANSFER IN-TIRZ	228,229	-	-	-
02-4960-00-00	TRANSFER IN-PROJECTS	108,265	104,475	104,475	102,685
TOTAL OTHER FINANCING SOURCES (USES)		\$ 475,341	\$ 240,907	\$ 240,907	\$ 241,660

NET CHANGE IN FUND BALANCE		\$ 249,359	\$ 213,304	\$ 213,980	\$ 504,486
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BEGINNING FUND BALANCE — OCT 1		\$ 945,637	\$ 1,194,996	\$ 1,194,996	\$ 1,408,976
ENDING FUND BALANCE — SEPT 30		\$ 1,194,996	\$ 1,408,301	\$ 1,408,976	\$ 1,913,461



Utility Funds

FUND 7 STORMWATER						% Change
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	
07-4205-00-00	DRAINAGE FEES	279,505	305,200	305,200	332,668	9%
07-4401-00-00	INVESTMENT INCOME	39,008	40,000	23,251	40,000	0%
TOTAL REVENUES		\$ 318,512	\$ 345,200	\$ 328,451	\$ 372,668	8%
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	% Change
07-5510-35-01	ASSOC DUES/PUBLICATIONS	409	4,200	2,750	4,200	
07-5525-35-01	TRAINING/SEMINARS	-	-	-	-	0%
07-5570-35-01	SPECIAL SERVICES	24,990	120,000	62,494	120,000	0%
07-5574-35-01	FILING FEES	100	100	100	100	0%
07-5580-35-01	ENGINEERING SERVICES	11,074	21,500	43,924	21,500	0%
07-5637-90-00	DEPRECIATION EXPENSE	21,061	-	-	-	0%
TOTAL EXPENDITURES		\$ 57,634	\$ 145,800	\$ 109,268	\$ 145,800	0%
TOTAL REVENUES OVER (UNDER) EXPENDITURES		\$ 260,879	\$ 199,401	\$ 219,183	\$ 226,868	14%
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	% Change
07-5598-35-01	ADMIN CHARGE - STREET	(77,841)	(92,493)	(92,493)	(96,988)	
07-5701-35-01	TRANSFER OUT GENERAL FUND	(140,833)	(151,579)	(151,579)	(161,035)	5%
TOTAL OTHER FINANCING SOURCES (USES)		\$ (218,674)	\$ (244,072)	\$ (244,072)	\$ (258,023)	6%
NET CHANGE IN FUND BALANCE		\$ 42,205	\$ (44,671)	\$ (24,889)	\$ (31,155)	6%
BEGINNING FUND BALANCE — OCT 1		\$ 811,647	\$ 853,852	\$ 853,852	\$ 828,963	
ENDING FUND BALANCE — SEPT 30		\$ 853,852	\$ 809,181	\$ 828,963	\$ 797,808	

FUND 10 WATER/SEWER						% Change
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	
10-4010-00-00	WATER SERVICE	3,694,842	4,312,520	4,312,520	4,700,647	9%
10-4020-00-00	SEWER SERVICE	2,478,751	2,314,671	2,314,671	2,522,991	9%
10-4061-00-00	METER PURCHASE/INSTALATION	4,643	6,300	1,240	6,300	0%
10-4073-00-00	SANITATION BILLING FEES	10,175	8,500	8,500	8,500	0%
10-4081-00-00	SALES TAX	160	175	177	175	0%
10-4090-00-00	ARLINGTON OPERATOR COST	456,885	425,000	425,000	425,000	0%
10-4095-00-00	CDBG Revenue	21,782	-	-	-	
10-4202-00-00	CAPITAL CONTRIBUTIONS	-	-	-	-	
10-4401-00-00	INVESTMENT INCOME	938,606	750,000	549,397	550,000	-27%
10-4409-00-00	MISCELLANEOUS INCOME	2,371	-	-	-	
10-4485-00-00	EQUIPMENT SALE GAIN (LOSS)	-	-	-	-	
10-4999-00-00	2023 C/O SERIES A	-	11,000,000	64,995	11,000,000	0%
TOTAL REVENUES		\$ 7,608,216	\$ 18,817,166	\$ 7,676,500	\$ 19,213,613	2%

Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	% Change
	UTILITY BILLING	2,145,440	2,157,800	1,882,628	2,097,761	
	OPERATIONS	3,076,068	3,081,910	3,497,072	3,489,854	13%
	DEBT SERVICE	662,844	1,102,029	1,102,029	1,086,616	-1%
	CAPITAL PROJECTS	-	11,640,000	509,379	11,000,000	-5%
	NON-DEPARTMENTAL	116,599	51,789	38,069	47,820	-8%
TOTAL EXPENDITURES		\$ 6,000,951	\$ 18,033,528	\$ 7,029,177	\$ 17,722,051	-2%

TOTAL REVENUES OVER (UNDER) EXPENDITURES		\$ 1,607,265	\$ 783,639	\$ 647,323	\$ 1,491,562	90%
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Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	% Change
10-4916-00-00	TRANSFER IN-DEBT SERVICE FUND	-	-	-	-	
10-4963-00-00	TRANSFER IN-WATER IMPACT	30,000	30,000	30,000	30,000	0%
10-4964-00-00	TRANSFER IN-SEWER IMPACT	60,000	60,000	60,000	60,000	0%
10-4965-00-00	TRANSFER IN-ROADWAY	97,525	97,525	97,525	97,525	0%
10-5595-90-00	ADMIN CHARGE - GENERAL FUND	(757,935)	(837,350)	(757,935)	(837,350)	0%
TOTAL OTHER FINANCING SOURCES (USES)		\$ (570,410)	\$ (649,825)	\$ (570,410)	\$ (649,825)	0%

NET CHANGE IN FUND BALANCE		\$ 1,036,855	\$ 133,814	\$ 76,913	\$ 841,737	
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BEGINNING FUND BALANCE — OCT 1		\$ 1,531,787	\$ 2,568,642	\$ 2,568,642	\$ 2,645,555	
ENDING FUND BALANCE — SEPT 30		\$ 2,568,642	\$ 2,702,456	\$ 2,645,555	\$ 3,487,292	

FUND 10 / DEPARTMENT 15 UTILITY BILLING						% Change
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	
10-5570-36-15	SPECIAL SERVICES	174,783	150,000	136,124	150,000	0%
10-5575-36-15	EQUIPMENT RENTAL	2,080	2,500	2,117	2,500	0%
10-5592-36-15	INTERGOV-FORT WORTH SEWER	28,960	27,000	30,261	30,261	12%
10-5594-36-15	INTERGOV-ARLINGTON SEWER	1,367,349	1,275,000	1,074,126	1,275,000	0%
10-5597-36-15	INTERGOV-FORT WORTH WATER	280,736	290,000	290,000	290,000	0%
10-5598-36-15	INTERGOV-ARLINGTON WATER	291,531	413,300	350,000	350,000	-15%
TOTAL UTILITY BILLING		\$ 2,145,440	\$ 2,157,800	\$ 1,882,628	\$ 2,097,761	-3%

FUND 10 / DEPARTMENT 01 INTERLOCAL AGREEMENT CITY OF ARLINGTON						% Change
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	
10-5510-36-01	ASSOC DUES/PUBLICATIONS	-	-	-	-	
10-5530-36-01	ELECTRIC SERVICES	197,202	250,000	204,778	250,000	0%
10-5535-36-01	GAS SERVICES	-	-	-	-	
10-5570-36-01	SPECIAL SERVICES	268,115	250,000	271,428	250,000	0%
10-5575-36-01	EQUIPMENT RENTAL	-	100	-	-	-100%
10-5580-36-01	ENGINEERING SERVICES	-	20,000	-	-	-100%
10-5585-36-01	TELEPHONE SERVICES	748	850	737	850	0%
10-5590-36-01	WATER/SEWER SERVICES	2,723	5,250	3,665	5,250	0%
10-5599-36-01	INTERLOCAL-CITY OF ARLINGTON	2,590,078	2,343,000	2,983,754	2,983,754	27%
10-5653-36-01	2019 \$2.0M TAX NOTES	17,731	12,710	12,710	-	-100%
10-5654-36-01	2019 \$2.0M TAX NOTES	(528)	200,000	20,000	-	-100%
TOTAL UTILITY OPERATIONS		\$ 3,076,068	\$ 3,081,910	\$ 3,497,072	\$ 3,489,854	13%

FUND 10 / DEPARTMENT 06 WATER DEBT SERVICE						% Change
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	
10-5625-36-06	ISSUANCE COSTS	-	-	-	-	
10-5626-36-06	2007 \$2.9M CO-INTEREST	-	12,710	12,710	7,298	-43%
10-5620-36-06	2007 \$2.9M CO-PRINCIPAL	19,731	200,000	200,000	105,000	-48%
10-5627-36-06	2023 \$17.65 UTILITY PRIN	-	250,000	250,000	350,000	40%
10-5628-36-06	2023 \$17.65 UTILITY INT	643,113	639,319	639,319	624,319	-2%
TOTAL DEBT SERVICE		\$ 662,844	\$ 1,102,029	\$ 1,102,029	\$ 1,086,616	-1%

FUND 10 / DEPARTMENT 09 WATER CAPITAL PROJECTS							
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget		
10-5833-36-09	CDBG SEWER PROJECT	-	300,000	266,176	-		-100%
10-5834-36-09	WATER LINE INSTALLATION	-	340,000	178,208	-		-100%
10-5835-36-09	SEWER LINE INSTALLATION	-	11,000,000	64,995	11,000,000		0%
10-5839-36-09	COA WATER CONNECTION LINE	-	-	-	-		
10-5841-36-09	WATER/WASTEWATER RAT	-	-	-	-		
TOTAL CAPITAL PROJECTS		\$ -	\$ 11,640,000	\$ 509,379	\$ 11,000,000		-5%

FUND 10 / DEPARTMENT 90 NON-DEPARTMENTAL							
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget		
10-5545-90-01	INSURANCE-PROPERTY	14,569	15,360	18,659	18,659		21%
10-5550-90-01	INSURANCE-GENERAL LIABILITY	3,972	8,229	4,161	4,161		-49%
10-5565-90-01	LEGAL SERVICES	85,000	-	-	-		
10-5570-90-01	SPECIAL SERVICES	13,058	25,000	15,248	25,000		0%
10-5580-90-01	ENGINEERING SERVICES	-	-	-	-		
10-5585-90-01	TELEPHONE SERVICES	-	3,200	-	-		-100%
10-5884-90-01	FINES AND PENALTIES	-	-	-	-		
TOTAL NON-DEPARTMENTAL		\$ 116,599	\$ 51,789	\$ 38,069	\$ 47,820		-8%

FUND 61 - WATER IMPACT FUND						% Change
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	
61-4201-00-00	IMPACT FEES	22,680	15,000	13,009	14,000	-7%
61-4401-00-00	INVESTMENT INCOME	5,127	4,000	2,685	3,500	-13%
TOTAL REVENUES		\$ 27,806	\$ 19,000	\$ 15,694	\$ 17,500	-8%
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	
61-5580-00-00	ENGINEERING SERVICES	-	-	-	-	
TOTAL EXPENDITURES		\$ -	\$ -	\$ -	\$ -	
REVENUES OVER (UNDER) EXPENDITURES		\$ 27,806	\$ 19,000	\$ 15,694	\$ 17,500	-8%
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	
61-5710-00-00	TRANSFER OUT - W/S FUND	(30,000)	(30,000)	(30,000)	(30,000)	0%
TOTAL OTHER FINANCING SOURCES (USES)		\$ (30,000)	\$ (30,000)	\$ (30,000)	\$ (30,000)	0%
NET CHANGE IN FUND BALANCE		\$ (2,194)	\$ (11,000)	\$ (14,306)	\$ (12,500)	
BEGINNING FUND BALANCE — OCT 1		\$ 97,765	\$ 95,571	\$ 95,571	\$ 81,265	
ENDING FUND BALANCE — SEPT 30		\$ 95,571	\$ 84,571	\$ 81,265	\$ 68,765	

FUND 62 - SEWER IMPACT FUND						
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	% Change
62-4201-00-00	IMPACT FEES	12,271	15,000	1,500	1,500	-90%
62-4201-00-00	INVESTMENT INCOME	4,450	5,000	1,395	1,000	-80%
TOTAL REVENUES		\$ 16,721	\$ 20,000	\$ 2,895	\$ 2,500	-88%
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	
62-5580-00-00	ENGINEERING SERVICES		-	-	-	
TOTAL EXPENDITURES		\$ -	\$ -	\$ -	\$ -	
REVENUES OVER (UNDER) EXPENDITURES		\$ 16,721	\$ 20,000	\$ 2,895	\$ 2,500	-88%
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	
62-5710-00-00	TRANSFER OUT- W/S FUND	(60,000)	(60,000)	(60,000)	(8,000)	-87%
TOTAL OTHER FINANCING SOURCES (USES)		\$ (60,000)	\$ (60,000)	\$ (60,000)	\$ (8,000)	-87%
NET CHANGE IN FUND BALANCE		\$ (43,279)	\$ (40,000)	\$ (57,105)	\$ (5,500)	
BEGINNING FUND BALANCE — OCT 1		\$ 109,605	\$ 66,326	\$ 66,326	\$ 9,221	
ENDING FUND BALANCE — SEPT 30		\$ 66,326	\$ 26,326	\$ 9,221	\$ 3,721	



Capital Project Funds

Fund 04 CAPITAL PROJECTS							
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget		% Change
04-4401-00-00	INVESTMENT INCOME	14,612	7,950	10,279	11,250		42%
04-4421-00-00	LANDFILL REVENUE-WASTE CONNECTION	165,235	120,000	133,065	135,000		13%
TOTAL FUND REVENUES		\$ 179,848	\$ 127,950	\$ 143,344	\$ 146,250		14%
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget		
		-	-	-	-		
TOTAL EXPENDITURES		\$ -	\$ -	\$ -	\$ -		
REVENUES OVER (UNDER) EXPENDITURES		\$ 179,848	\$ 127,950	\$ 143,344	\$ 146,250		14%
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget		
04-5702-00-00	TRANSFER OUT - DEBT SERVICE	(108,265)	(104,475)	(104,475)	(102,685)		-2%
TOTAL OTHER FINANCING SOURCES (USES)		\$ (108,265)	\$ (104,475)	\$ (104,475)	\$ (102,685)		-2%
NET CHANGE IN FUND BALANCE		\$ 71,583	\$ 23,475	\$ 38,869	\$ 43,565		
BEGINNING FUND BALANCE — OCT 1		\$ 215,569	\$ 287,152	\$ 287,152	\$ 326,021		
ENDING FUND BALANCE — SEPT 30		\$ 287,152	\$ 310,627	\$ 326,021	\$ 369,586		

FUND 13 CAPITAL BOND						% Change
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	
13-4401-00-00	INVESTMENT INCOME	950,099	356,600	438,043		-100%
TBD	2026 CO	-	-	-	5,000,000	
13-4887-00-00	CAPITAL PROJECT REIMBURSEMENT	958,657	-	-	-	
TOTAL REVENUES		\$ 1,908,756	\$ 356,600	\$ 438,043	\$ 5,000,000	1302%
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	% Change
13-5261-01-00	C.O. ISSUANCE COST	-	-	-	-	
13-5550-46-09	STREET IMPROVEMENTS	351,513	900,000	877,001	-	-100%
13-5850-42-09	TXDOT BRIDGE PROJECT	54,773	-	-	-	
13-5851-43-09	SAFE ROUTES TO SCHOOL	475,806	-	3,466	-	
13-5854-44-09	COLLETT SUBLET	666,104	-	-	-	
13-5859-11-09	VALLEY LANE	42,029	-	1,657	-	
13-5910-11-00	FIRE & POLICE VEHICLES	-	-	-	2,300,000	
13-5911-11-09	NEW HOPE ROAD	-	900,000	900,000	-	-100%
13-5912-11-09	WEST 3RD STREET RECO	-	-	-	-	
13-5914-51-09	PARKS	18,000	2,000,000	350,000	-	-100%
13-5915-11-09	PUBLIC SAFETY REMODEL	2,927,529	4,189,549	5,451,568	-	-100%
TOTAL EXPENDITURES		\$ 4,535,754	\$ 7,989,549	\$ 7,583,692	\$ 2,300,000	-71%
REVENUES OVER (UNDER) EXPENDITURES		\$ (2,626,998)	\$ (7,632,949)	\$ (7,145,649)	\$ 2,700,000	-135%
NET CHANGE IN FUND BALANCE		\$ (2,626,998)	\$ (7,632,949)	\$ (7,145,649)	\$ 2,700,000	
BEGINNING FUND BALANCE — OCT 1		\$ 19,918,926	\$ 17,291,928	\$ 17,291,928	\$ 10,146,278	
ENDING FUND BALANCE — SEPT 30		\$ 17,291,928	\$ 9,658,979	\$ 10,146,278	\$ 12,846,278	

FUND 14 PARK DEDICATION						
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	% Change
14-4194-00-00	PARK DEDICATION FEES	3,600	2,500	-	-	-100%
14-4401-00-00	INVESTMENT INCOME	14,172	13,500	8,028	7,800	-42%
14-4409-00-00	MISCELLANEOUS INCOME	346	-	-	-	
TOTAL REVENUES		\$ 18,118	\$ 16,000	\$ 8,028	\$ 7,800	-51%
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	
14-5580-52-09	BRICK PAVERS	-	-	-	-	
14-5820-51-09	BUILDING IMPROVEMENTS	27,561	160,000	140,000	-	-100%
14-5875-51-09	CONSTRUCTION	-	-	-	-	
14-5955-51-09	SONORA PARK BALLFIELDS	-	-	-	-	
TOTAL EXPENDITURES		\$ 27,561	\$ 160,000	\$ 140,000	\$ -	-100%
NET CHANGE IN FUND BALANCE		\$ (9,443)	\$ (144,000)	\$ (131,972)	\$ 7,800	
BEGINNING FUND BALANCE — OCT 1		\$ 289,611	\$ 280,168	\$ 280,168	\$ 148,196	
ENDING FUND BALANCE — SEPT 30		\$ 280,168	\$ 136,168	\$ 148,196	\$ 155,996	

FUND 32 LIBRARY BUILDING FUND							% Change
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget		
32-4406-00-00	LIBRARY FINES	353	200	262	300		50%
32-4401-00-00	INVESTMENT INCOME	40	41	32	35		-15%
32-4501-00-00	CONTRIBUTION-LIBRARY		-		-		
TOTAL REVENUES		\$ 393	\$ 241	\$ 294	\$ 335		39%
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget		
		-	-	-	\$ -		
TOTAL EXPENDITURES		\$ -	\$ -	\$ -	\$ -		
NET CHANGE IN FUND BALANCE		\$ 393	\$ 241	\$ 294	\$ 335		
BEGINNING FUND BALANCE — OCT 1		\$ (1,209)	\$ (816)	\$ (816)	\$ (522)		
ENDING FUND BALANCE — SEPT 30		\$ (816)	\$ (575)	\$ (522)	\$ (187)		

FUND 45- ROADWAY IMPACT FUND						% Change
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	
45-4215-00-00	IMPACT FEES	30,121	20,000	90,900	20,000	0%
45-4401-00-00	INVESTMENT INCOME	12,147	14,000	6,849	14,000	0%
TOTAL REVENUES		\$ 42,268	\$ 34,000	\$ 97,749	\$ 34,000	0%
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	% Change
45-5582-01-01	IMPACT FEE STUDY	6,498	50,000			
45-5407-01-01	STREET MAINTENANCE		200,000	180,000		
TOTAL EXPENDITURES		\$ 6,498	\$ 250,000	\$ 180,000	\$ -	
REVENUES OVER (UNDER) EXPENDITURES		\$ 35,770	\$ (216,000)	\$ (82,251)	\$ 34,000	-116%
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	% Change
45-5711-00-00	TRANSFER OUT - WATER	(97,525)	(97,525)	(97,525)	(97,525)	
45-5798-00-00	TRANSFER OUT-TIF #1	(10,000)	(10,000)	(10,000)	(10,000)	0%
TOTAL OTHER FINANCING SOURCES (USES)		\$ (107,525)	\$ (107,525)	\$ (107,525)	\$ (107,525)	0%
NET CHANGE IN FUND BALANCE		\$ (71,755)	\$ (323,525)	\$ (189,776)	\$ (73,525)	
BEGINNING FUND BALANCE — OCT 1		\$ 429,643	\$ 357,888	\$ 357,888	\$ 168,112	
ENDING FUND BALANCE — SEPT 30		\$ 357,888	\$ 34,363	\$ 168,112	\$ 94,587	



Special Revenue Funds

FUND 21 TIF NEW HOPE ROAD FUND							
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget		% Change
21-4401-00-00	INVESTMENT INCOME	13,542	12,500	9,979	10,000		-20%
21-4516-00-00	INTERGOV-TARRANT COUNTY	39,369	40,000	40,000	40,000		0%
21-4517-00-00	INTERGOV-TARRANT HOSPITAL	25,875	27,000	27,000	27,000		0%
21-4518-00-00	INTERGOV-TARRANT COLLEGE	17,607	15,500	15,500	15,500		0%
TOTAL REVENUES		\$ 96,393	\$ 95,000	\$ 92,479	\$ 92,500		-3%
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget		
21-5580-06-01	ENGINEERING SERVICES	450	150,000	-	-		-100%
TOTAL EXPENDITURES		\$ 450	\$ 150,000	\$ -	\$ -		-100%
REVENUES OVER (UNDER) EXPENDITURES		\$ 95,942	\$ (55,000)	\$ 92,479	\$ 92,500		-268%
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget		
21-4519-00-00	INTERGOV-CITY OF KENNEDALE	221,612	192,715	192,715	192,715		0%
21-4945-00-00	TRANSFER IN - ROADWAY IMPACT	10,000	10,000	10,000	10,000		0%
21-4950-00-00	TRANSFER IN-PROJECT COSTS	69,051	-	-	-		
21-5702-06-06	TRANSFER OUT - DEBT SERVICE	(228,229)	-	-	-		
TOTAL OTHER FINANCING SOURCES (USES)		\$ 72,434	\$ 202,715	\$ 202,715	\$ 202,715		0%
NET CHANGE IN FUND BALANCE		\$ 168,376	\$ 147,715	\$ 295,194	\$ 295,215		
BEGINNING FUND BALANCE — OCT 1		\$ 150,493	\$ 318,869	\$ 318,869	\$ 614,063		
ENDING FUND BALANCE — SEPT 30		\$ 318,869	\$ 466,584	\$ 614,063	\$ 909,278		

FUND 30 HOTEL OCCUPANCY TAX FUND							
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	% Change	
30-4084-00-00	OCCUPANCY TAX	17,223	19,000	11,019	15,000	-21%	
30-4091-00-00	SPECIAL EVENT REVENUE	12,110	5,500	-	-		
30-4401-00-00	INVESTMENT INCOME	4,907	5,250	1,968	2,200	-58%	
TOTAL REVENUES		\$ 34,240	\$ 29,750	\$ 12,987	\$ 17,200	-42%	
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget		
30-5561-06-01	RECREATION	27,990	20,000	-	-	-100%	
30-5562-06-01	TOURISM	-	-	-	-		
TOTAL EXPENDITURES		\$ 27,990	\$ 20,000	\$ -	\$ -	-100%	
NET CHANGE IN FUND BALANCE		\$ 6,250	\$ 9,750	\$ 12,987	\$ 17,200		
BEGINNING FUND BALANCE — OCT 1		\$ 90,924	\$ 97,174	\$ 97,174	\$ 110,161		
ENDING FUND BALANCE — SEPT 30		\$ 97,174	\$ 106,924	\$ 110,161	\$ 127,361		

FUND 31 POLICE SEIZURE FUND							% Change
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget		
31-4401-00-00	INVESTMENT INCOME	1,005	1,150	255	300	-74%	
31-4409-00-00	MISCELLANEOUS INCOME	10,063	8,000	11,974	10,000		
TOTAL REVENUES		\$ 11,068	\$ 9,150	\$ 12,229	\$ 10,300	13%	

Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget
31-5280-06-01	MINOR EQUIP/SMALL TOOLS<\$5K	22,452	32,000	15,000	10,000
31-5570-00-00	SPECIAL SERVICES	-	-	-	
TOTAL EXPENDITURES		\$ 22,452	\$ 32,000	\$ 15,000	\$ 10,000

NET CHANGE IN FUND BALANCE		\$ (11,384)	\$ (22,850)	\$ (2,771)	\$ 300
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BEGINNING FUND BALANCE — OCT 1		\$ 15,302	\$ 3,918	\$ 3,918	\$ 1,147
ENDING FUND BALANCE — SEPT 30		\$ 3,918	\$ (18,932)	\$ 1,147	\$ 1,447

FUND 34 LEOSE FUND							% Change
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget		
34-4094-00-00	LEOSE POLICE TRAINING	1,602	3,700	5,225	4,500	22%	
34-4401-00-00	INVESTMENT INCOME	90	90	83	85	-6%	
TOTAL REVENUES		\$ 1,691	\$ 3,790	\$ 5,308	\$ 4,585	21%	
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget		
34-5514-09-01	TRAINING/SEMINARS-LEOSE	2,030	5,500	5,000	5,000	-9%	
TOTAL EXPENDITURES		\$ 2,030	\$ 5,500	\$ 5,000	\$ 5,000	-9%	
NET CHANGE IN FUND BALANCE		\$ (339)	\$ (1,710)	\$ 308	\$ (415)		
BEGINNING FUND BALANCE — OCT 1		\$ 2,228	\$ 1,889	\$ 1,889	\$ 2,198		
ENDING FUND BALANCE — SEPT 30		\$ 1,889	\$ 179	\$ 2,198	\$ 1,783		

FUND 35 DISASTER RECOVERY FUND						% Change
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	
35-4085-00-00	CARES ACT FUNDING	1,747,084	1,250,000	1,250,000	188,165	-85%
35-4401-00-00	INVESTMENT INCOME	70,126	45,000	6,678	5,250	-88%
TOTAL REVENUES		\$ 1,817,210	\$ 1,295,000	\$ 1,256,678	\$ 193,415	-85.1%
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	% Change
35-5446-06-01	WATER/SEWER PROJECTS	1,747,084	1,250,000	1,250,000	381,580	-69%
TOTAL EXPENDITURES		\$ 1,747,084	\$ 1,250,000	\$ 1,250,000	\$ 381,580	-69%
NET CHANGE IN FUND BALANCE		\$ 70,126	\$ 45,000	\$ 6,678	\$ (188,165)	
BEGINNING FUND BALANCE — OCT 1		\$ 111,361	\$ 181,487	\$ 181,487	\$ 188,165	
ENDING FUND BALANCE — SEPT 30		\$ 181,487	\$ 226,487	\$ 188,165	\$ 0	



Other Funds

Fund 05 CAPITAL REPLACEMENT							% Change
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget		
05-4401-00-00	INVESTMENT INCOME	-	-	169			
05-4409-00-00	MISCELLANEOUS INCOME	39,685	15,000	42,000	15,000		0%
TOTAL REVENUES		\$ 39,685	\$ 15,000	\$ 42,169	\$ 15,000		0%

Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget		% Change
05-5601-30-17	ENTERPRISE LEASE POLICE	22,221	2,260	3,838	-		
05-5602-30-17	ENTERPRISE LEASE STREETS	3,287	920	1,025	-		-100%
05-5603-30-17	ENTERPRISE LEASE SENIOR CENTER	-	-	-	-		-100%
05-5604-30-17	ENTERPRISE LEASE FIRE	3,464	490	491	-		-100%
05-5605-30-17	ENTERPRISE LEASE COMM DEV	643	460	599	-		-100%
05-5606-30-17	LEASE PRINCIPAL	-	-	-	-		#DIV/0!
05-5608-30-17	ENTERPRISE LEASE CITY MNGR	360	520	722	-		-100%
05-5636-30-17	LEASE INTEREST	3,353	-	-	-		
05-5642-30-17	LEASE PRINCIPAL	22,449	-	-	-		
05-5861-30-17	MOTOR VEHICLES	-	-	-	180,000		
05-5910-30-17	VEHICLES-POLICE	-	-	-	-		
05-5870-30-17	OTHER EQUIPMENT	-	-	13,400	-		
TOTAL EXPENDITURES		\$ 55,778	\$ 4,650	\$ 20,075	\$ 180,000		3771%

REVENUES OVER (UNDER) EXPENDITURES		\$ (16,093)	\$ 10,350	\$ 22,094	\$ (165,000)		-1694%
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Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget		% Change
05-4906-00-00	TRANSFER IN-GENERAL	139,200	139,200	139,200	100,000		
05-4917-00-00	TRANSFER IN-STREET FUND	-	-	-			
TOTAL OTHER FINANCING SOURCES (USES)		\$ 139,200	\$ 139,200	\$ 139,200	\$ 100,000		-28%

NET CHANGE IN FUND BALANCE		\$ 123,107	\$ 149,550	\$ 161,294	\$ (65,000)		
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BEGINNING FUND BALANCE — OCT 1		\$ (186,904)	\$ (63,797)	\$ (63,797)	\$ 97,497		
ENDING FUND BALANCE — SEPT 30		\$ (63,797)	\$ 85,753	\$ 97,497	\$ 32,497		

FUND 12 COURT SECURITY FUND							% Change
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget		
12-4249-00-00	COURT SECURITY FEE	8,162	-		-		
12-4401-00-00	INVESTMENT INCOME	933	-	657	-		
TOTAL REVENUES		\$ 9,094	\$ -	\$ 657	\$ -		
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget		% Change
12-5303-00-01	BUILDING MAINTENANCE	22,599	18,146	18,146	2,278		
TOTAL EXPENDITURES		\$ 22,599	\$ 18,146	\$ 18,146	\$ 2,278		
NET CHANGE IN FUND BALANCE		\$ (13,505)	\$ (18,146)	\$ (17,489)	\$ (2,278)		
BEGINNING FUND BALANCE — OCT 1		\$ 33,272	\$ 19,767	\$ 19,767	\$ 2,278		
ENDING FUND BALANCE — SEPT 30		\$ 19,767	\$ 1,621	\$ 2,278	\$ 0		

FUND 16 COURT TECHNOLOGY						% Change
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	
16-4247-00-00	TECHNOLOGY FEES	6,668	-	-	-	
16-4401-00-00	INVESTMENT INCOME	814	-	358	-	
TOTAL REVENUES		\$ 7,482	\$ -	\$ 358	\$ -	
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	% Change
16-5440-00-00	OFFICE EQUIP	5,539	13,202	1,487	15,526	
16-5280-00-00	MINOR EQUIP/SMALL TOOLS >5K	-	-	-	-	
16-5445-00-01	SOFTWARE	-	-	-	-	
TOTAL EXPENDITURES		\$ 5,539	\$ 13,202	\$ 1,487	\$ 15,526	
NET CHANGE IN FUND BALANCE		\$ 1,943	\$ (13,202)	\$ (1,129)	\$ (15,526)	
BEGINNING FUND BALANCE — OCT 1		\$ 14,712	\$ 16,655	\$ 16,655	\$ 15,526	
ENDING FUND BALANCE — SEPT 30		\$ 16,655	\$ 3,453	\$ 15,526	\$ 0	

FUND 19 MUNICIPAL COURT BUILDING SECURITY AND TECHNOLOGY FUND						% Change
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	
19-4250-00-00	COURT FEE INCOME	-	15,350	21,626	18,250	19%
19-4401-00-00	INVESTMENT INCOME	-	1,475	18	20	-99%
TOTAL REVENUES		\$ -	\$ 16,825	\$ 21,644	\$ 18,270	9%

Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget
19-5280-04-01	MINOR EQUIP/SMALL TOOLS >5K	-	-	-	
19-5303-04-01	BUILDING MAINTENANCE	-	5,000	-	19,957
19-5440-04-01	OFFICE EQUIP	-	5,000	-	19,957
19-5445-04-01	SOFTWARE	-	-	-	
TOTAL EXPENDITURES		\$ -	\$ -	\$ -	\$ 39,914

NET CHANGE IN FUND BALANCE		\$ -	\$ 16,825	\$ 21,644	\$ (21,644)
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BEGINNING FUND BALANCE — OCT 1		\$ -	\$ -	\$ -	\$ 21,644
ENDING FUND BALANCE — SEPT 30		\$ -	\$ 16,825	\$ 21,644	\$ -

FUND 18 LOCAL YOUTH DIVERSION FUND							% Change
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget		
18-4248-00-00	LOCAL YOUTH DIVERSION FEES	12	50	3	50		
18-4401-00-00	INVESTMENT INCOME	499	500	303	300		
TOTAL REVENUES		\$ 511	\$ 550	\$ 306	\$ 350		
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget		
18-5570-56-01	SPECIAL SERVICES	-	10,000	-	10,000		
TOTAL EXPENDITURES		\$ -	\$ 10,000	\$ -	\$ 10,000		
NET CHANGE IN FUND BALANCE		\$ 511	\$ (9,450)	\$ 306	\$ (9,650)		
BEGINNING FUND BALANCE — OCT 1		\$ 9,680	\$ 10,191	\$ 10,191	\$ 10,497		
ENDING FUND BALANCE — SEPT 30		\$ 10,191	\$ 741	\$ 10,497	\$ 847		

FUND 40 GRANTS					
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget
40-4086-09-01	POLICE DEPARTMENT GRANTS	1,000	-	-	-
40-4095-17-00	LIBRARY GRANTS	90,032	-	5,000	-
40-4098-10-00	FIRE DEPARTMENT GRANTS	286,004	-	580,000	-
40-4401-00-00	INVESTMENT INCOME	-	-	83	-
TOTAL REVENUES		\$ 377,036	\$ -	\$ 585,083	\$ -

Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget
40-5291-09-01	GRANT FUNDED SUPPLIES-POLICE	-	-	-	-
40-5291-10-01	GRANT FUNDED SUPPLIES-FIRE	286,004	-	391,252	-
40-5291-17-01	GRANT FUNDED SUPPLIES-LIBRARY	81,392	-	5,000	-
TOTAL EXPENDITURES		\$ 367,396	\$ -	\$ 396,252	\$ -

NET CHANGE IN FUND BALANCE		\$ 9,639	\$ -	\$ 188,831	\$ -
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BEGINNING FUND BALANCE — OCT 1		\$ (621,039)	\$ (611,400)	\$ (611,400)	\$ (422,569)
ENDING FUND BALANCE — SEPT 30		\$ (611,400)	\$ (611,400)	\$ (422,569)	\$ (422,569)

FUND 41 PARK RECOVERY & OTHER DONATIONS						% Change
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	
41-4401-00-00	INVESTMENT INCOME	1,531	1,800	768	770	-57%
41-4409-00-00	MISCELLANEOUS INCOME	220	750	-	-	-100%
41-4522-00-00	DONATIONS	-	-	-	-	
41-4920-00-00	TRANSFERS IN	-	-	-	-	
TOTAL REVENUES		\$ 1,751	\$ 2,550	\$ 768	\$ 770	-70%

Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	% Change
41-5518-10-01	FIRE DONATION USE	3,175	-	-	-	
41-5526-09-01	POLICE DONATION USE	4,598	8,000	-	-	-100%
41-5527-15-01	BARK IN PARK	775	1,500	824	1,000	-33%
41-5522-00-00	KEEP KENNEDALE BEAUT	-	-	-	-	
TOTAL EXPENDITURES		\$ 8,548	\$ 9,500	\$ 824	\$ 1,000	-89%

NET CHANGE IN FUND BALANCE		\$ (6,797)	\$ (6,950)	\$ (56)	\$ (230)	
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BEGINNING FUND BALANCE — OCT 1		\$ 12,637	\$ 5,840	\$ 5,840	\$ 5,784	
ENDING FUND BALANCE — SEPT 30		\$ 5,840	\$ (1,110)	\$ 5,784	\$ 5,554	

FUND 83 TREE REFORESTATION							% Change
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget		
83-4197-00-00	TREE REFORESTATION	-	-	-	-		
83-4401-00-00	INVESTMENT INCOME	4,242	4,500	1,725	1,725	-62%	
TOTAL REVENUES		\$ 4,242	\$ 4,500	\$ 1,725	\$ 1,725	-62%	
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget		
83-5290-06-01	EXPENDABLE SUPPLIES	-	-	-	-		
83-5570-06-01	SPECIAL SERVICES	-	-	-	-		
TOTAL EXPENDITURES		\$ -	\$ -	\$ -	\$ -		
NET CHANGE IN FUND BALANCE		\$ 4,242	\$ 4,500	\$ 1,725	\$ 1,725		
BEGINNING FUND BALANCE — OCT 1		\$ 82,313	\$ 86,555	\$ 86,555	\$ 88,280		
ENDING FUND BALANCE — SEPT 30		\$ 86,555	\$ 91,055	\$ 88,280	\$ 90,005		

FUND 85 - UNCLAIMED PROPERTY					
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget
85-4401-00-00	INVESTMENT INCOME	-	-	-	-
TOTAL REVENUES		\$ -	\$ -	\$ -	\$ -
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget
85-5261-06-01	POSTAGE	-	-	-	-
TOTAL EXPENDITURES		\$ -	\$ -	\$ -	\$ -
REVENUES OVER (UNDER) EXPENDITURES		\$ -	\$ -	\$ -	\$ -
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget
85-5760-06-01	TRANSFER OUT	-	-	-	-
TOTAL OTHER FINANCING SOURCES (USES)		\$ -	\$ -	\$ -	\$ -
NET CHANGE IN FUND BALANCE		\$ -	\$ -	\$ -	\$ -
BEGINNING FUND BALANCE — OCT 1		\$ 334	\$ 334	\$ 334	\$ 334
ENDING FUND BALANCE — SEPT 30		\$ 334	\$ 334	\$ 334	\$ 334

% Change



EDC Funds

FUND 15 ECONOMIC DEVELOPMENT CORPORATION						% Change
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	
15-4002-00-00	MMD TAX-CURRENT YEAR	-	-	-		
15-4081-00-00	SALES TAX	1,029,007	1,045,223	1,045,223	1,081,806	3%
15-4104-00-00	CHRISTMAS EVENT DONATION	17,500	5,000	25,850	20,000	300%
15-4401-00-00	INVESTMENT INCOME	118,427	120,000	67,738	60,000	-50%
15-4409-00-00	MISCELLANEOUS INCOME	10,428	10,000	6,913	50,000	400%
15-4412-00-00	LAND PROCEEDS	-	-	-	-	
15-4413-00-00	SIGN FOUNDATION REVENUE	12,000	-	-	-	
15-4805-00-23	RENTAL FEES-SHOPPING CENTER	294,717	240,000	240,000	240,000	0%
15-4808-00-00	RENTAL FEES-LAND	36,000	18,000	36,000	18,000	
TOTAL REVENUES		\$ 1,518,078	\$ 1,438,223	\$ 1,421,724	\$ 1,469,806	2%
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	% Change
15-5280-06-01	MINOR EQUIP/SMALL TOOLS<\$5K			11		
15-5403-06-01	BUILDING MAINTENANCE	10,541	25,000	25,000	25,000	0%
15-5501-06-01	ADVERTISING	-	7,000	2,500	5,000	-29%
15-5510-06-01	ASSOC DUES/PUBLICATIONS	557	1,500	2,500	1,500	0%
15-5525-06-01	TRAINING/SEMINARS	-	-	-	500	
15-5565-06-01	LEGAL SERVICES	707	12,000	15,000	22,000	83%
15-5570-06-01	SPECIAL SERVICES	147,541	125,000	52,000	75,000	-40%
15-5571-06-01	SPECIAL EVENTS	94,159	53,000	54,949	80,000	51%
15-5578-06-01	TRAVEL	637	2,500	450	2,000	-20%
15-5615-06-01	FUNCTIONAL GRANT	11,778	125,000	55,000	75,000	-40%
15-5800-06-01	LAND	757	-	621,932	500,000	
TOTAL OPERATIONS		\$ 266,678	\$ 351,000	\$ 829,342	\$ 786,000	124%
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	% Change
15-5628-06-06	2007 \$1.2M TAX BOND-INTEREST	20,503	14,248	14,248	7,298	
15-5629-06-06	2007 \$1.2M TAX BOND-PRINCIPAL	90,000	100,000	100,000	105,000	5%
15-5645-06-06	2011 \$1.7M TX LEVERAGE - INT	5,777	2,421	669	-	-100%
15-5646-06-06	2011 \$1.7M TX LEVERAGE - PRIN	50,219	58,925	58,970	-	-100%
TOTAL DEBT SERVICE EXPENDITURES		\$ 166,499	\$ 175,594	\$ 173,886	\$ 112,298	-36%
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	% Change
15-5403-53-23	BUILDING MAINTENANCE	36,922	758,405	758,405	40,000	
15-5405-53-23	TOWN CENTER PLAZA	15,458	-	-	20,000	
15-5530-53-23	ELECTRIC SERVICES	7,178	-	7,265	7,500	
15-5545-53-23	INSURANCE-PROPERTY	16,970	15,360	21,299	26,000	69%
15-5570-53-23	SPECIAL SERVICES	12,664	18,000	75,000		-100%
15-5595-53-23	LANDSCAPING---CAM	2,286	-			
15-5870-53-23	FOUNTAIN	-	80,000	80,000	-	-100%
15-5870-53-23	MONUMENTS FOR CITY ENTRANCES	-	84,000	-	100,000	19%
15-5870-53-23	OTHER EQUIPMENT	-	70,000	68,130	20,000	
TOTAL TOWN SHOPPING CENTER EXPENDITURES		\$ 91,478	\$ 1,025,765	\$ 1,010,099	\$ 213,500	-79%
TOTAL EXPENDITURES		\$ 524,655	\$ 1,552,359	\$ 2,013,327	\$ 1,111,798	-28%
REVENUES OVER (UNDER) EXPENDITURES		\$ 993,424	\$ (114,136)	\$ (591,603)	\$ 358,008	
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget	% Change
15-5595-06-01	ADMIN CHARGE - GENERAL FUND	(540,545)	(454,738)	(454,738)	(483,106)	
15-5702-06-01	TRANSFER OUT - DEBT SERVICE	(138,847)	(136,432)	(136,432)	(138,975)	
15-5717-06-01	TRANSFER OUT - PUBLIC WORKS	-	(92,493)	(92,493)	(96,988)	
TOTAL OTHER FINANCING SOURCES (USES)		\$ (679,392)	\$ (683,663)	\$ (683,663)	\$ (719,069)	
NET CHANGE IN FUND BALANCE		\$ 314,032	\$ (797,799)	\$ (1,275,266)	\$ (361,060)	
BEGINNING FUND BALANCE — OCT 1		\$ 2,192,554	\$ 2,506,586	\$ 2,506,586	\$ 1,231,320	
ENDING FUND BALANCE — SEPT 30		\$ 2,506,586	\$ 1,708,787	\$ 1,231,320	\$ 870,259	

FUND 95 ECONOMIC DEVELOPMENT CORPORATION BOND RESERVE FUND					
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget
95-4401-00-00	INVESTMENT INCOME	7,054	6,500	4,259	4,250
TOTAL REVENUES		\$ 7,054	\$ 6,500	\$ 4,259	\$ 4,250
-					
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget
		-	-	-	-
TOTAL EXPENDITURES		\$ -	\$ -	\$ -	\$ -
-					
REVENUES OVER (UNDER) EXPENDITURES		\$ 7,054	\$ 6,500	\$ 4,259	\$ 4,250
-					
Account	Description	FY25 Actual	FY26 Budget	FY26 Projected	FY27 Budget
TRANSFERS IN (OUT)		-	-	-	-
TOTAL OTHER		\$ -	\$ -	\$ -	\$ -
-					
NET CHANGE IN FUND BALANCE		\$ 7,054	\$ 6,500	\$ 4,259	\$ 4,250
-					
BEGINNING FUND BALANCE — OCT 1		\$ 136,884	\$ 143,938	\$ 143,938	\$ 148,197
ENDING FUND BALANCE — SEPT 30		\$ 143,938	\$ 150,438	\$ 148,197	\$ 152,447



Appendix

Object Code	FY25 Description	FY26 Description	Budget Description
5116	UNEMPLOYMENT INSURANCE	Unemployment Insurance	Premiums paid on first \$9,000 of earnings. Required by the Texas Workforce Commission
5118	MEDICAL INSURANCE - RETIREE	Medical Insurance	Employer portion of medical insurance premiums for eligible employees
5119	WORKERS' COMPENSATION	Workers' Compensation	City cost of workers' compensation insurance
5123	HEALTH ADMIN FEES	Health Admin Fees	Fees relating to the administration of City medical benefit programs
5125	TUITION REIMBURSEMENT	Tuition Reimbursement	Reimbursement to City employees for approved educational programs
5210	CHEMICAL SUPPLIES	Chemical Supplies	Solvents & cleaners, annual parts cleaner maintenance, pesticides and other chemicals
5220	UNIFORMS	Uniforms	Clothing purchased for employees to wear at work
5225	LIFE SAFETY EQUIPMENT	Life Safety Equipment	Personal protective equipment
5230	CLEANING SUPPLIES	Cleaning Supplies	Trash bags, mop heads, paper products, dish soap, laundry detergent, apparatus cleaning & polishing supplies, toilet paper, chemicals
5240	PRINTED SUPPLIES	Printed Supplies	Custom printed items from an external vendor
5260	GENERAL OFFICE SUPPLIES	General Office Supplies	Common office supplies such as ink, toner, paper, pens, binders, etc.
5261	POSTAGE	Postage	Stamps and postage for mailed or shipped items
5280	MINOR EQUIP/SMALL TOOLS<\$5K	Minor Equip/Small Tools <\$5K	Equipment and tools costing less than \$5,000 that does not fit into another category
5285	FUEL	Fuel	Gasoline or diesel purchased for use in City vehicles and/or equipment
5288	EMS SUPPLIES	EMS Supplies	Emergency medical supplies for external use
5289	MEDICAL SUPPLY AND EQUIPMENT	Medical Supply And Equipment	Medical supplies for internal use
5290	EXPENDABLE SUPPLIES	Expendable Supplies	Single-use supplies, snacks, beverages
5291	GRANT FUNDED SUPPLIES	Grant Funded Expense	Expenditures directly related to a grant program
5292	LIBRARY PROCESSING SUPPLIES	Library Processing Supplies	Library inventory and replenishment supplies
5293	LIBRARY GRANT EXPEND	Library Grant Expenditures	Expenditures directly related to a library grant
5294	LIBRARY BOOK-CITY FUND	Library Book-City Fund	Library books, periodicals, and other media for external use
5297	FIRE OPERATIONS EXPENDABLE SUPPLIES	Fire Operations Expendable Sup	Inactivate - Activity to 5290
5298	VICTUALS BEVERAGES & GROCERY	Victuals Beverages & Grocery	Inactivate - Activity to 5290
5403	BUILDING MAINTENANCE	Building Maintenance	Maintenance of City owned buildings including janitorial services
5404	PARK MAINTENANCE	Park Maintenance	Maintenance and repairs completed in City Parks
5405	TOWN CENTER PLAZA	Town Center Plaza	Maintenance and repairs completed in Town Center Plaza
5406	SONORA AND RODGERS FARM PARK	Sonora And Rodgers Farm Park	Maintenance and repairs completed in Sonora and Rodgers Farm Parks
5407	STREET MAINTENANCE	Street Maintenance	Street repair, maintenance, and related activities
5408	OTHER PARKS/MISC.	Other Parks/Misc	Maintenance and repairs on City property not listed in another account
5409	IRRIGATION MAINTENANCE	Irrigation Maintenance	Maintenance and repair of irrigation systems
5420	MACHINERY/TOOL MAINTENANCE	Machinery/Tool Maintenance	Maintenance and repair of machinery and tools
5430	MOTOR VEHICLE MAINTENANCE	Motor Vehicle Maintenance	Maintenance and repair of motor vehicles
5440	OFFICE EQUIP	Office Equipment	Computers, scanners, printers, and other equipment used in general office work
5445	SOFTWARE	Software	Software licenses and SAAS expenditures
5455	SOFTWARE MAINT	Software Maintenance	Inactivate
5460	RADIO MAINTENANCE	Radio Maintenance	Repair and maintenance of radio communication equipment
5480	SIGNS/FENCE/SIDEWALK MAINTENANCE	Signs/Fence/Sidewalk Maint	Repair and maintenance of signs, fences, and sidewalks
5501	ADVERTISING	Advertising	Items published in the newspaper, fliers, citizen mailers, notices, and related expenditures
5510	ASSOC DUES/PUBLICATIONS	Assoc Dues/Publications	Membership dues, renewals, application fees, award fees, trade journals, etc.
5511	VOLUNTEER MEETINGS	Volunteer Meetings	Expenditures for and related to volunteer meetings
5517	FIREARMS TRAINING	Firearms Training	Training for the use of firearms
5521	PUBLIC SAFETY EDUCATION	Public Safety Education	Expenditures for public safety education within the community
5522	KEEP KENNEDALE BEAUTIFUL	Keep Kennedale Beautiful	Expenditures related to the Keep Kennedale Beautiful organization
5525	TRAINING/SEMINARS	Training/Seminars	Training, seminars, conferences, etc.
5530	ELECTRIC SERVICES	Electric Services	Electricity
5535	GAS SERVICES	Gas Services	Natural gas
5540	INSURANCE-AUTO	Insurance-Auto	Portion of our policy with TML that covers automobiles
5545	INSURANCE-PROPERTY	Insurance-Property	Portion of our policy with TML that covers property
5550	INSURANCE-GENERAL LIABILITY	Insurance-General Liability	Portion of our policy with TML that covers general liability
5557	INTERGOV- CITY OF MAN	Intergov-City Of Mansfield	Dispatch, jail, and software charges per an interloc agreement with the City of Mansfield
5560	INSURANCE-LAW ENFORCEMENT	Insurance-Law Enforcement	Portion of our policy with TML that covers law enforcement activity
5564	COMMUNITY RELATIONS	Community Relations	Items used to build relationships in the community
5565	LEGAL SERVICES	Legal Services	Attorney fees and prosecutorial services
5567	AUDIT SERVICES - FORVIS	Audit Services	Independent annual audit services for the City and EDC
5568	NETWORK/COMPUTER LIC	Network/Computer Licenses	Under review - likely to inactivate
5569	IT SUPPORT	It Support	Information Technology services for the City
5570	SPECIAL SERVICES	Special Services	Contract services
5571	SPECIAL EVENTS	Special Events	City and EDC operated events
5572	CODE ENFORCEMENT SERVICES	Code Enforcement Services	External costs for code enforcement. May include mowing, demolition, etc.
5573	ELECTION SERVICES	Election Services	Election expenses and ballot translation services
5574	FILING FEES	Filing Fees	Fees paid by the City to file documents with another entity
5575	EQUIPMENT RENTAL	Equipment Rental	Rental of equipment used by the City
5576	STRATEGIC PLANNING	Strategic Planning	External expenses for long-term strategic planning
5578	TRAVEL	Travel	Transportation and lodging expenses incurred while conducting City business or training
5580	ENGINEERING SERVICES	Engineering Services	External expenses for engineering services
5581	JUDGE AND PROSECUTOR SERVICES	Judge and Prosec. Svcs	External expenses for the Municipal Court Judge
5583	ANIMAL CONTROL	Animal Control	Shelter charges, license tags, vet supplies, traps, contract labor, and other related expenses
5585	TELEPHONE SERVICES	Telephone Services	Telephonic communication expenses including land lines, long distance, cellular, and fax services
5587	APPRAISAL SERVICES	Appraisal District Services	Contract with the Tarrant Appraisal District for property appraisal services
5588	HR RELATED TESTS	HR Related Tests	Employee tests to include drug screening, medical evaluations, physicals, etc.
5589	JANITORIAL SERVICES	Janitorial Services	Inactivate - Activity to 5403
5590	WATER/SEWER SERVICES	Water/Sewer Services	Water usage
5591	TRASH/DISPOSAL/DUMP SERVICES	Trash/Disposal/Dump Services	Trash service including regular service and community oriented clean-up events
5615	FUNCTIONAL GRANT	Functional Grant	Payments authorized through City or EDC funded grant programs and 380 agreements
5840	OTHER EQUIPMENT	Other Equipment	Inactivate - Duplicate with 5870
5861	MOTOR VEHICLES	Motor Vehicles	Inactivate - Duplicate with 5910
5870	OTHER EQUIPMENT	Other Equipment	Capital equipment that does not fit into another category
5884	FINES AND PENALTIES	Fines And Penalties	Fines and penalties levied against the City
5910	MOTOR VEHICLES	Motor Vehicles	Per Texas Transportation Code: a self-propelled vehicle